

2020



COOK COUNTY PRELIMINARY FORECAST



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President, Cook County Board of Commissioners

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OVERVIEW OF FY2019 YEAR-END AND FY2020 PRELIMINARY FORECAST

The Department of Budget and Management Services (DBMS) prepared this preliminary forecast report in accordance with Section 2-933 of the Cook County Code of Ordinances. The report presents a mid-year projection of year-end revenues and expenses for Fiscal Year 2019, and an initial forecast of Fiscal Year 2020 revenues and expenditures for the General Fund and Health Enterprise Fund, the County's two major operating funds.

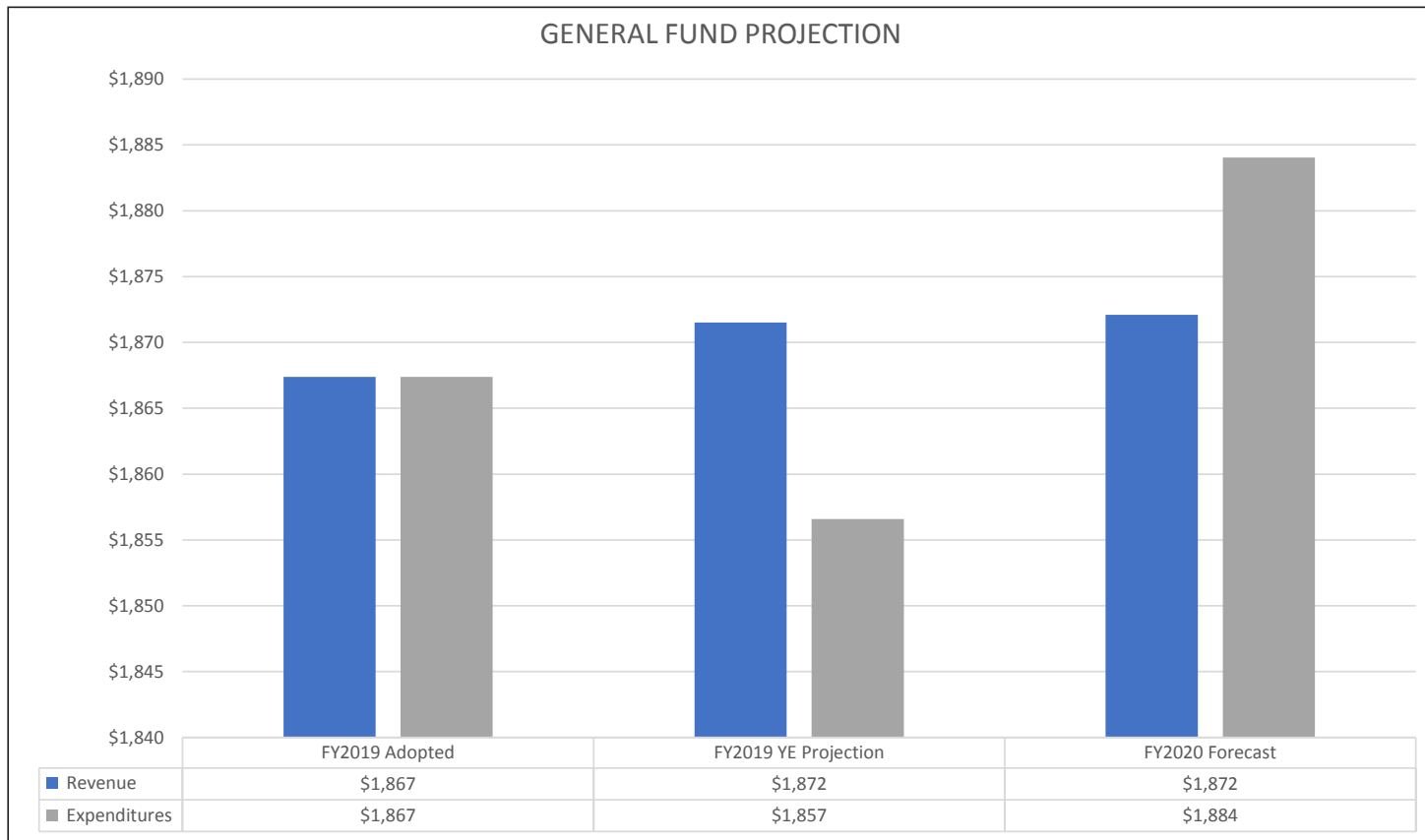
GENERAL FUND



GENERAL FUND REVENUES AND EXPENDITURES

For FY2019, the General Fund is projecting to end the year with a favorable variance of \$14.9 million. Revenues are projecting \$4.1 million or 0.2% above the adopted budget and expenses \$10.8 million or 0.6% below the adopted budget.

For FY2020, the General Fund is projecting a budget gap of \$11.9 million. Revenues are forecasting \$4.7 million or 0.3% above the FY2019 adopted budget and expenses \$16.6 million or 0.9% above the FY2019 adopted budget.



PROJECTED 2019 YEAR-END GENERAL FUND REVENUES AND EXPENDITURES

Cook County's General Fund is projected to end FY2019 \$14.9 million favorable to budget.

For FY2019, DBMS is projecting to end the year with a favorable variance of \$14.9 million in the General Fund, which is one of the County's major operating funds. The General Fund is comprised of the Corporate Fund and Public Safety Fund.

FY2019 REVENUE PROJECTIONS

General Fund revenues support the County's general operating funds and finance the Corporate and Public Safety Funds. The County's General Fund revenue is comprised of Property Tax, Non-Property Taxes, Fees, Intergovernmental Revenues, Investment Income, Indirect Costs and Miscellaneous Revenues. The total budgeted FY2019 revenue for the General Fund is \$1,867.4 million.

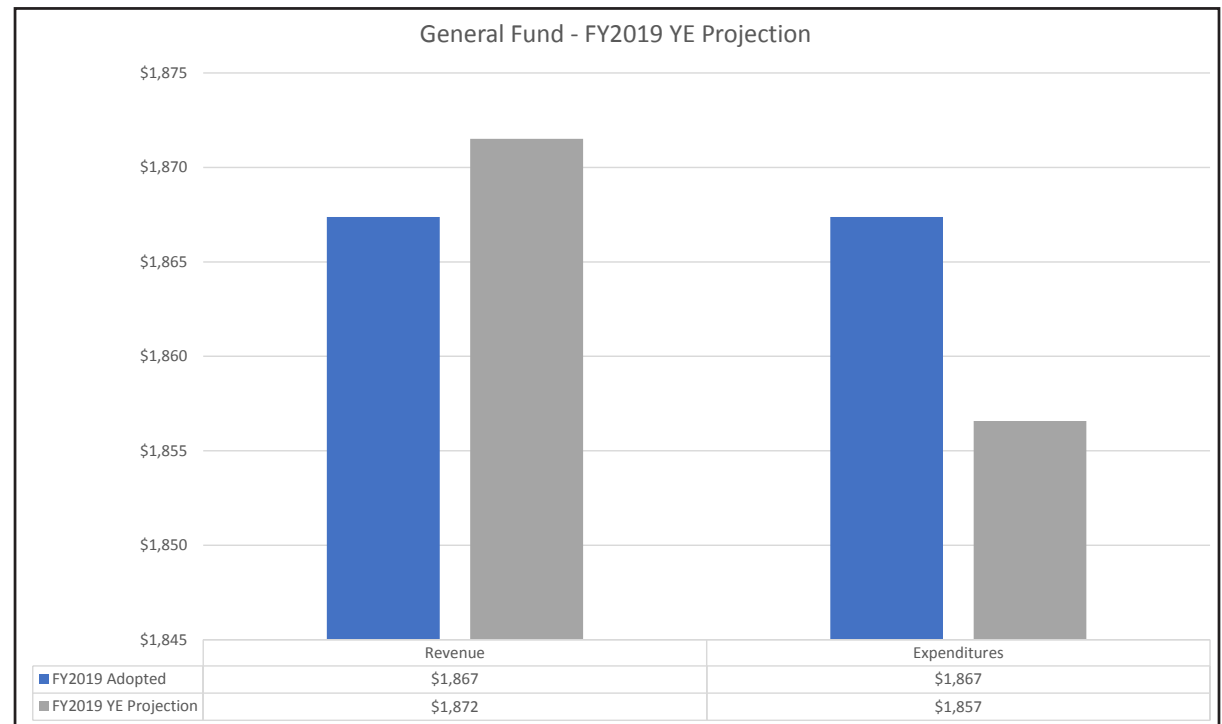
The projected year-end revenues of \$1,872.1 million are higher than budgeted revenues by \$4.1 million, or 0.2%. This projected surplus is attributed to higher than anticipated County Treasurer revenues (\$6M) and favorable performance in various Home Rule Taxes; offsetting a negative variance in Cigarette

Taxes (\$9.3M) brought on by legislation to raise the age of purchasers from 18 to 21.

FY2019 YEAR-END EXPENDITURE PROJECTIONS

Year-end expenditures in the General Fund are projected to have a \$10.8 million favorable

variance. This is primarily attributable to lower than anticipated salary and wages expenses across the County. Although, overall budgeted payroll costs were expected to modestly increase in FY2019 by inflationary growth; costs are down due several departments facing a competitive hiring environment resulting from a strong job market.



2020 GENERAL FUND REVENUES AND EXPENDITURE FORECAST

The outlook for FY2020 includes a General Fund deficit projected at \$11.9 million.

The FY2020 outlook includes a projected shortfall of \$11.9 million in the General Fund; with revenues \$4.7 million above the FY2019 adopted budget and expenses \$16.6 million above FY2019.

FY2020 REVENUE FORECAST

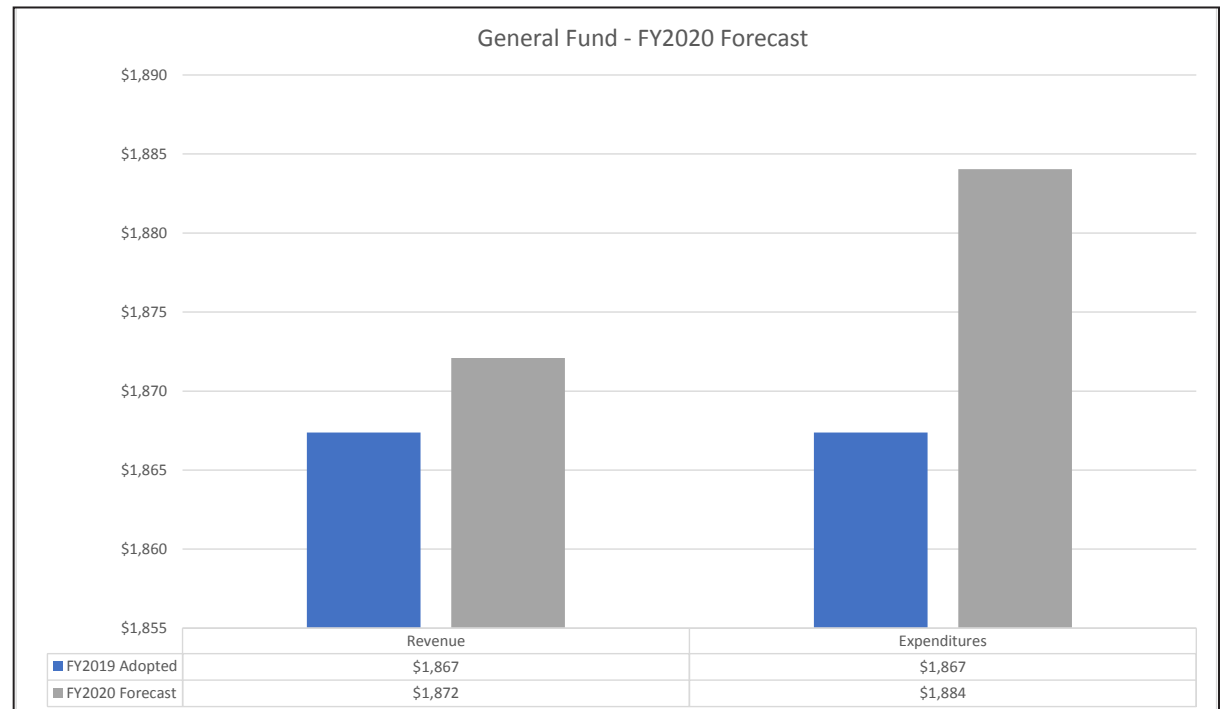
The preliminary estimate for General Fund revenues in FY2020 is \$1,872.1 million. This represents an increase of \$4.7 million, or 0.3 % compared to FY2019 budgeted revenues. This figure assumes an operating tax allocation to the Health Enterprise Fund of \$102.0 million which essentially covers expenses related to non-fee generating programs in public health and correctional health. It includes a \$21.1 million increase in County Sales Tax due to a growing economy.

The FY2020 revenue collections are projecting declining revenue in a number of Non-Property Taxes, including an anticipated decline of \$13 million in the Cigarette Tax resulting from the Tobacco 21 legislation passed by the State.

PROPERTY TAX

The preliminary estimate for the Property Tax Levy to the General Fund in FY2020 is \$216.5 million. The Tax Increment Financing Surplus to the General Fund is projected at

\$8 million for the purposes of preliminary forecasting. The County's base property tax levy remains flat, as there has been no adjustment to account for inflation since 1996.



For FY2020, the General Fund is projecting a budget gap of \$11.9 million. Revenues are forecasting \$4.7 million or 0.3% above the FY2019 adopted budget and expenses \$16.6 million or 0.9% above the FY2019 adopted budget.

NON-PROPERTY TAXES

The preliminary estimate for revenues for Non-Property Taxes for FY2020 is \$1,355.8 million. This is \$7.2 million more than prior year budgeted revenues. This modest increase is driven by growth in County Sales Tax revenue due to a robust economy and an estimated increase in the Gambling Machine Tax revenue (\$3.3M) from recently passed state legislation expanding casino gambling. Absent the growth in County Sales Tax revenue, Non-Property Taxes would be declining compared to prior year budgeted revenues by nearly \$17 million or 1.2%. A number of Non-Property Tax revenue sources are declining. County Use Tax and Non-Retailer Use Tax revenues are projecting a decline of \$1.5 million and \$1.75 million respectively as vehicle sales are expected to moderate in the upcoming year.

GENERAL FUND FEES

The County imposes various General Fund fees for services it performs. The fees charged by various County departments include: fees for vital records, real estate transactions, court case filings, and delinquent taxes. The preliminary estimate for General Fund Fees in FY2020 is \$200.9 million, comparable to FY2019 budgeted revenues.

INTERGOVERNMENTAL REVENUES

Revenue from intergovernmental sources is granted by other governmental units such as the State of Illinois and the Cook County Forest Preserve District. The preliminary estimate for Intergovernmental Revenues for FY2020 is \$56 million, \$3.1 million higher than FY2019 budgeted revenues. This projection reflects a higher reimbursement rate for

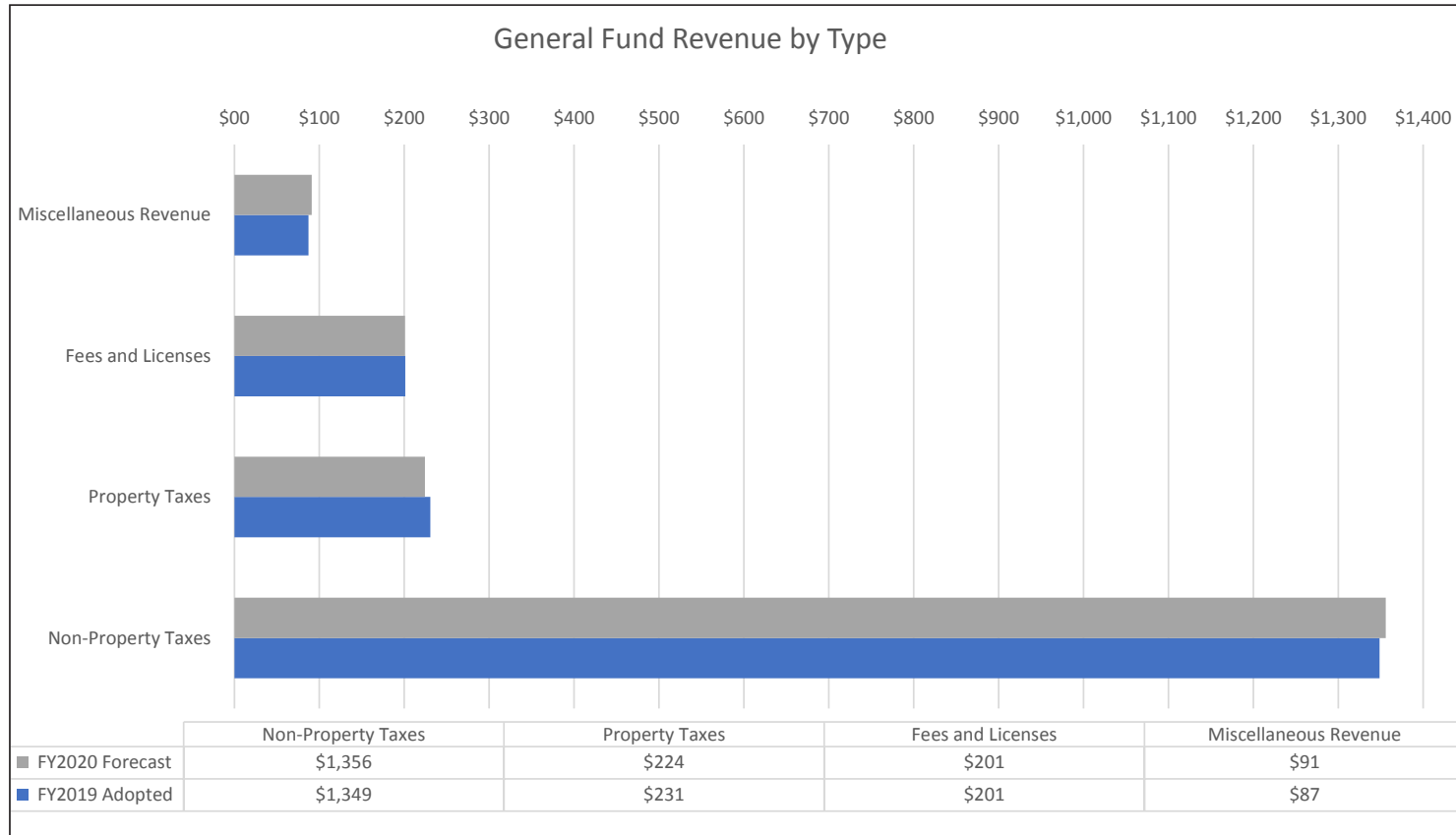
Indirect costs charged to Grants and Special Purpose Funds to reimburse the General Fund for pension and administrative resources.

INVESTMENT INCOME AND MISCELLANEOUS REVENUES

The County is projecting \$2.1 million in investment income FY2020, just above the FY2019 budgeted revenues of \$1.8 million. Investment Income is the interest garnered on County fund cash balances.

The preliminary estimate for Miscellaneous Revenues for FY2020 is \$32.7 million, which includes \$6.6 million in estimated revenue from a new Cannabis and Sports Betting Taxes as recently approved by the Illinois General Assembly. These two new tax sources will be categorized as Non-Property Taxes upon final approval.

GENERAL FUND REVENUE BY TYPE (IN THOUSANDS)



FY2020 EXPENDITURE FORECAST

FY2020 General Fund expenditures are projected to increase by \$16.6 million or 0.9% over the FY2019 appropriation. This increase is driven by an overall increase of 3% in personnel expenditures (\$38.2M) due of Board approved wage increases. FY2020 represents the last year of the current collective bargaining agreements. This agreement includes a 2% mid-year Cost of Living Allowance in FY2020, but freezes step increases to maintain wage growth at inflationary levels.

Another key component of the personnel related expense increase is rising employee health benefit costs (\$11.7M) which are expected to rise at a rate above medical inflation. The County makes available both an HMO and a PPO medical plan. The majority of employees chose the HMO, but the PPO plan still covers 18,800 members (employees and dependents). Cook County has seen an on-going shift from HMO enrollment to the more costly PPO plan. The County covers nearly twice the number of members in the HMO than in the PPO, yet on a monthly basis the cost of the plans is nearly equal. HMO membership declined 6.9%, while PPO membership increased 1.9% in the same

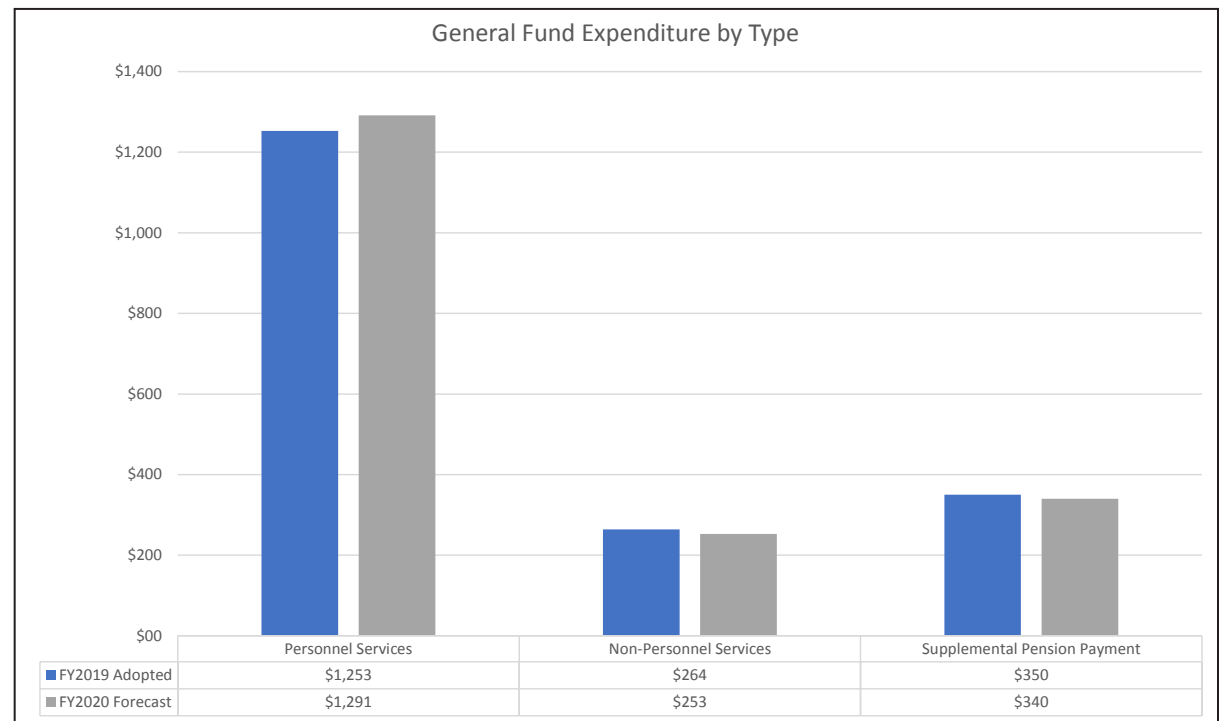
period. In FY2020, the cost of the HMO plan is expected to rise by 5.9%, while the PPO plan is projected to increase by 8%. The County will be reviewing its cost sharing model to be more in line with best practices.

Non-personnel spending is forecasted to decrease by 3.5% below FY2019 appropriations driven by an effort to align requested funding with budgeting best

practices; using zero based budgeting principles and historical spending trends.

PENSION

This projected operating deficit also reflects an appropriation of \$340 million in FY2020 for supplemental pension contributions continuing the County's path towards addressing the outstanding unfunded pension liability at the



County Employee's and Officer's Annuity and Benefit Fund of Cook County (the "Retirement Fund") and fulfilling the commitment of the Board of Commissioners when they raised the Home Rule Sales Tax in 2015.

In 2016, the County began making supplemental payments to the Retirement Fund to help shore up unfunded pension liabilities.

In 2018 the Pension Fund conducted an experience study, based on which it adopted a new set of assumptions impacting its outstanding liabilities. These assumptions helped the Fund reduce its overall liabilities, resulting in a decline in the actuarially required contribution to be made by the County under its Intergovernmental agreement with the Fund. Despite that decline in the actuarially required contribution, the County established a Pension Stabilization account in the Annuity and Benefit Fund, in line with its long-term goal of continued

commitment to address the Pension Fund's liabilities. The account will receive \$30 million in FY2019 revenues to help further offset unfunded liabilities of the Pension Fund. At the end of FY2019, the County would have made over \$1.3 billion in supplemental pension payments to address the Pension Fund's liabilities.

The FY2020 preliminary forecast continues to incorporate a supplemental appropriation to the Pension Fund. The FY2020 payment amount is projected at \$340 million. These payments were set at the lowest possible level to allow the Board of Commissioners to pay down the unfunded pension liabilities by 2049 and limit the projected growth rate of future payments to 2% or less.

DEBT SERVICE

The County has undertaken a long-term plan to manage its debt service in a manner which will target the rate at which debt service will grow in future years at no more than 2

percent annually. Even with this long-term plan, achieved through strategic refinancing, and a commitment to continuing to limit the issuance of debt, debt service will continue to rise through 2026 before leveling off at approximately \$335 million; based on a significant legacy debt service burden and the need to invest in County facilities and technology infrastructure. In FY2020, the amount of property tax allocated to support debt service is projected at \$260 million.

STATE IMPACT

At the end of May, the State of Illinois enacted several revenue generating measures: legalizing recreational marijuana, expanding casino gambling and allowing wagering on sporting events. The County will continue to review these legislative actions to determine the full impact on FY2020 and future County budgets. Preliminary estimates include a conservative projection of \$9.75 million in revenue for the upcoming budget.

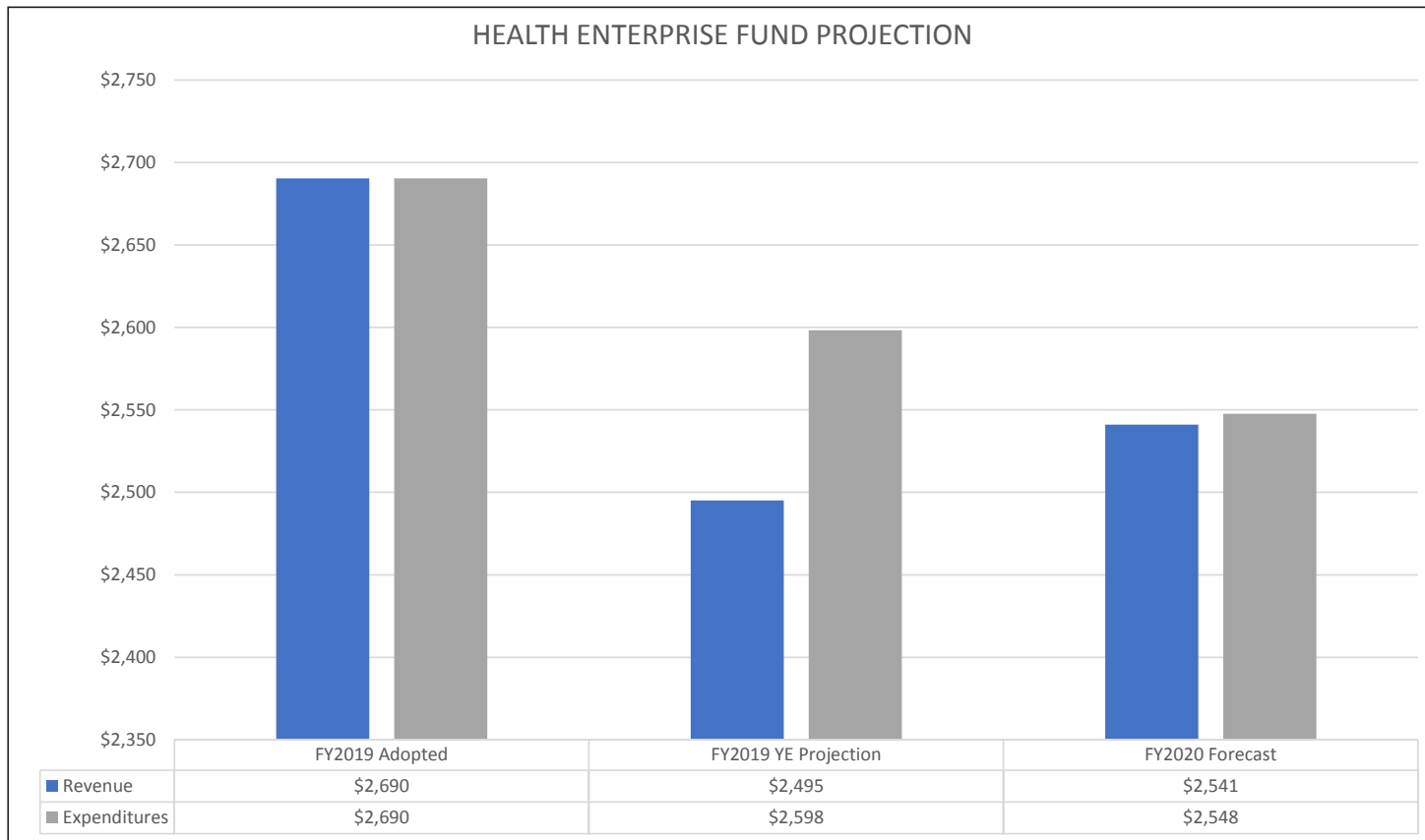
HEALTH ENTERPRISE FUND



HEALTH ENTERPRISE FUND REVENUES AND EXPENDITURES

For FY2019, the Health Fund is projecting to end the year with an unfavorable variance of \$103.1 million. Revenues are projecting \$195.3 million or 7.3% below the adopted budget and expenses \$92.2 million or 3.4% below the adopted budget.

For FY2020, the Health Fund forecasts a budget gap of \$6.8 million; with revenues \$149.6 million or 5.6% below the FY2019 adopted budget and expenses \$142.8 million or 5.3% below the FY2019 adopted budget.



PROJECTED 2019 YEAR-END HEALTH FUND REVENUES AND EXPENDITURES

Cook County's Health Fund is projected to end FY2019 with a \$103.1 million shortfall.

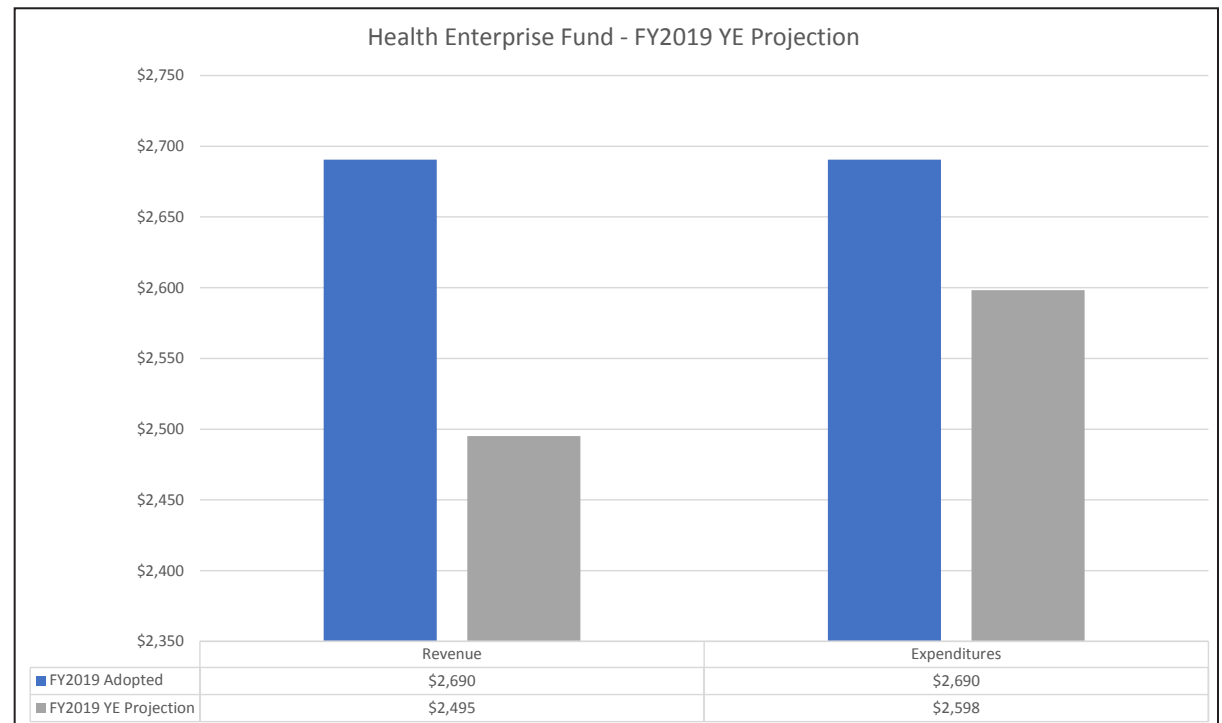
In the Health Enterprise Fund, Cook County Health (CCH) is projecting a deficit of \$103.1 million. This unfavorable variance is driven by revenue performing under budget. Managed Care (CountyCare) revenue is projected to come in \$183.9 million below budget due to lower than budgeted member enrollment and fewer in system claims. While CCH year-end revenue is projected to be a total of \$195.3 million under budget, expenditures are also projected to be \$92.2 million below the adopted budget. A mid-year corrective action plan includes a spending holdback equal to the revenue shortfall to ensure expenditures stay within the appropriated budget.

FY2019 YEAR-END REVENUE PROJECTIONS

The Health Enterprise Fund receives revenue from patient care and supplemental payments for care provided at County Hospitals. In addition, Cook County Health (CCH) operates a Managed Care Community Network (MCCN) known as CountyCare. CountyCare receives a fixed per member per month reimbursement.

The total budgeted revenue for FY2019 is \$2,690.5 million for the Health Enterprise Fund. The projected year-end revenues of \$2,495.2 million are less than budgeted revenues by \$195.3 million, or 7.3%. The projected shortfall in revenue is attributed to lower

than anticipated membership enrollment in CountyCare, which is allocated and collects reimbursements on a per member per month basis. The average number of members per month projected for FY2019 was budgeted at 345,000.



For FY2019, the Health Fund is projecting to end the year with an unfavorable variance of \$103.1 million. Revenues projecting \$195.3 million or 7.3% below the adopted budget and expenses \$92.2 million or 3.4% below the adopted budget.

However, the average number of members per month enrolled in FY2019 has been 318,000. As a whole, the State of Illinois is experiencing a decline in Medicaid enrollment. According to publicly-available State data, across Cook County, Medicaid enrollment has decreased by 16% in the past year due to a backlog in Medicaid application and redetermination processing from 2018. The FY2019 year-end shortfall is directly attributed to the lower than anticipated CountyCare membership.

FY2019 YEAR-END EXPENDITURE PROJECTIONS

The Health Fund year-end expenditures are projected to be below the FY2019 appropriation by \$92.2 million due to lower than budgeted member enrollment in CountyCare, causing a decrease in managed care claims. Projected overtime costs are expected to exceed the budgeted amount by \$11.1 million while regular employee

salaries will be under budget by \$23.9 million due to employee turnover and position vacancy rates, offsetting the unfavorable variance in overtime expenditures.

While expenditures are expected to perform favorable to budget, it is not enough to offset the unfavorable variance in budgeted revenues. A mid-year Corrective Action Plan includes implementing a spending holdback equal to the projected revenue shortfall in order to meet the adopted budget.

FY2020 HEALTH FUND REVENUES AND EXPENDITURE FORECAST

The outlook for FY2020 includes a \$6.8 million deficit in the Health Enterprise Fund.

The FY2020 outlook for the Health Enterprise Fund includes a \$6.8 million shortfall. This projection assumes a flat operating tax allocation for the Health System of \$102 million.

The FY2020 preliminary revenue estimate for the Health Enterprise Fund is \$2,541.9 million. This represents a decrease of \$149.6 million, or 5.6% compared to FY2019 budgeted revenues. This figure does account for a preliminary estimate of the operating tax allocation from the General Fund to the Health Enterprise Fund of \$102 million.

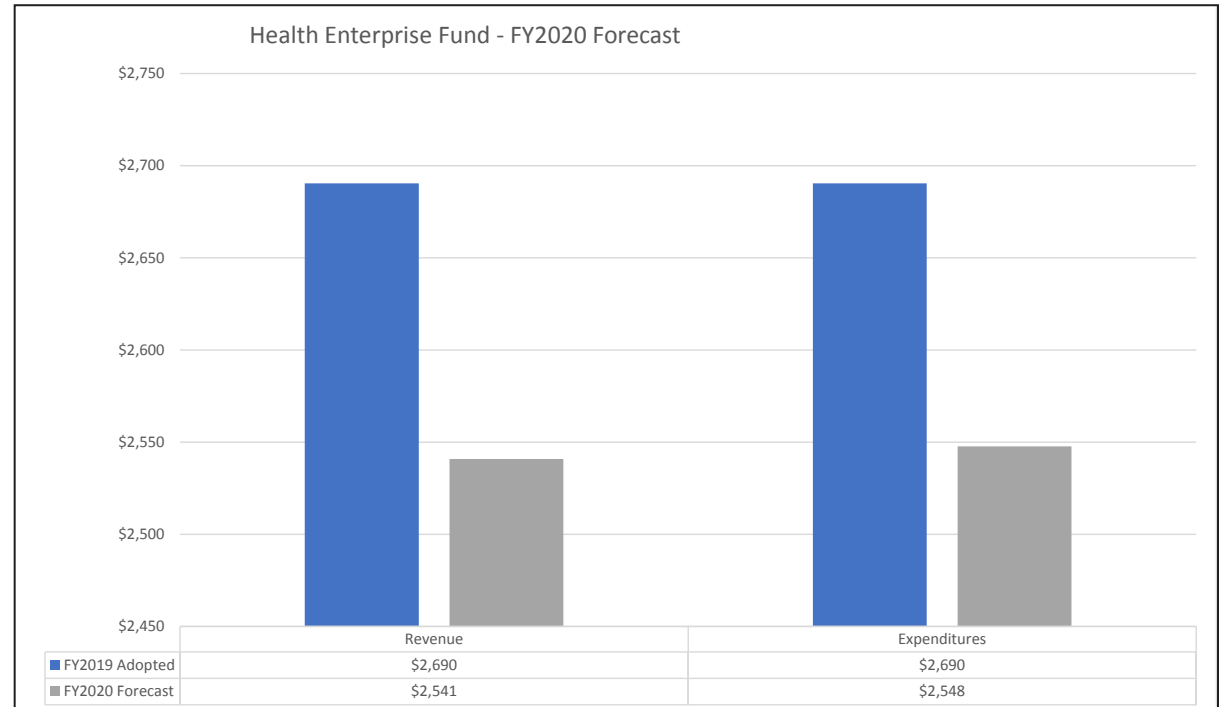
The projected decrease in revenue is due to a decline in enrollment in the Managed Care Community Network. The FY2020 budget anticipates a further decrease in CountyCare enrollment from 318,000 members per month in 2019 to 315,000 members per month in 2020.

FY2020 REVENUE FORECAST

The Health Enterprise Fund is supported by patient fees, health plan revenues, and

supplemental payments for care provided at County hospitals, pharmacies and clinics. Patient fees include those from Medicare, Medicaid, private payers and insurance carriers, and health plan revenues through the Cook County Managed Care Community

Network (MCCN), also known as CountyCare. Supplemental payments include those from the Benefits Improvement and Protection Act (BIPA), Disproportionate Share Hospital (DSH), and incentive payments from the Federal government to increase electronic



For FY2020, the Health Fund forecasts a budget gap of \$6.8 million. Revenues are projecting \$149.6 million or 5.6% below the FY2019 adopted budget and expenses \$142.8 million or 5.3% below the FY2019 adopted budget.

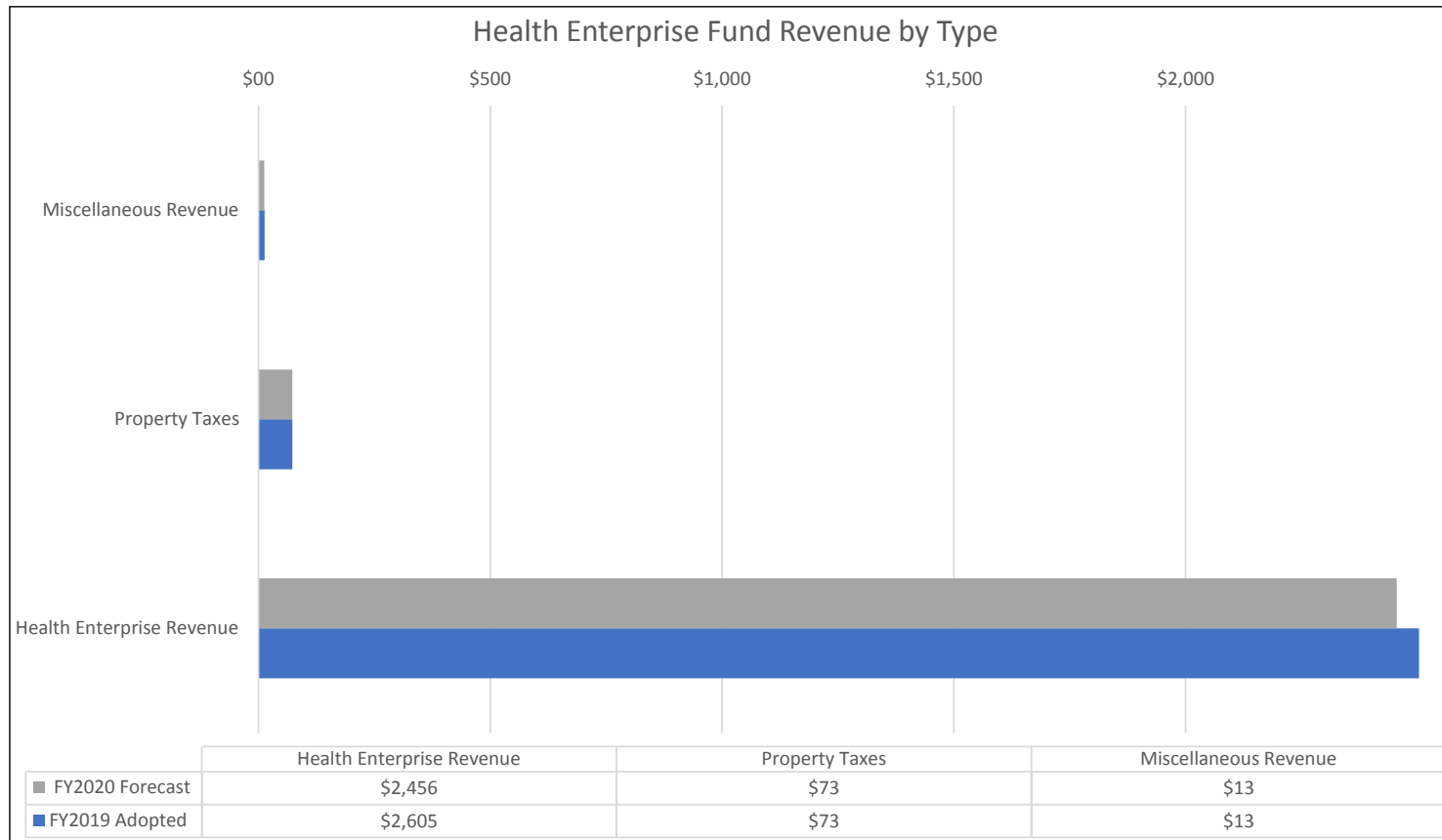
medical records. The forecast assumes no changes in BIPA and DSH payments in 2020.

The primary drivers for changes in the FY2020 revenue budget are a projected decrease

in Medicaid Public Assistance Revenue of \$158.2 million, which includes CountyCare revenue. Additionally, an increase in Patient Fees related to Medicare and revenue from

Private Payers, each increasing approximately \$4.5 million over the FY2019 adopted budget.

HEALTH ENTERPRISE FUND REVENUE BY TYPE (IN THOUSANDS)



FY2020 EXPENDITURE FORECAST

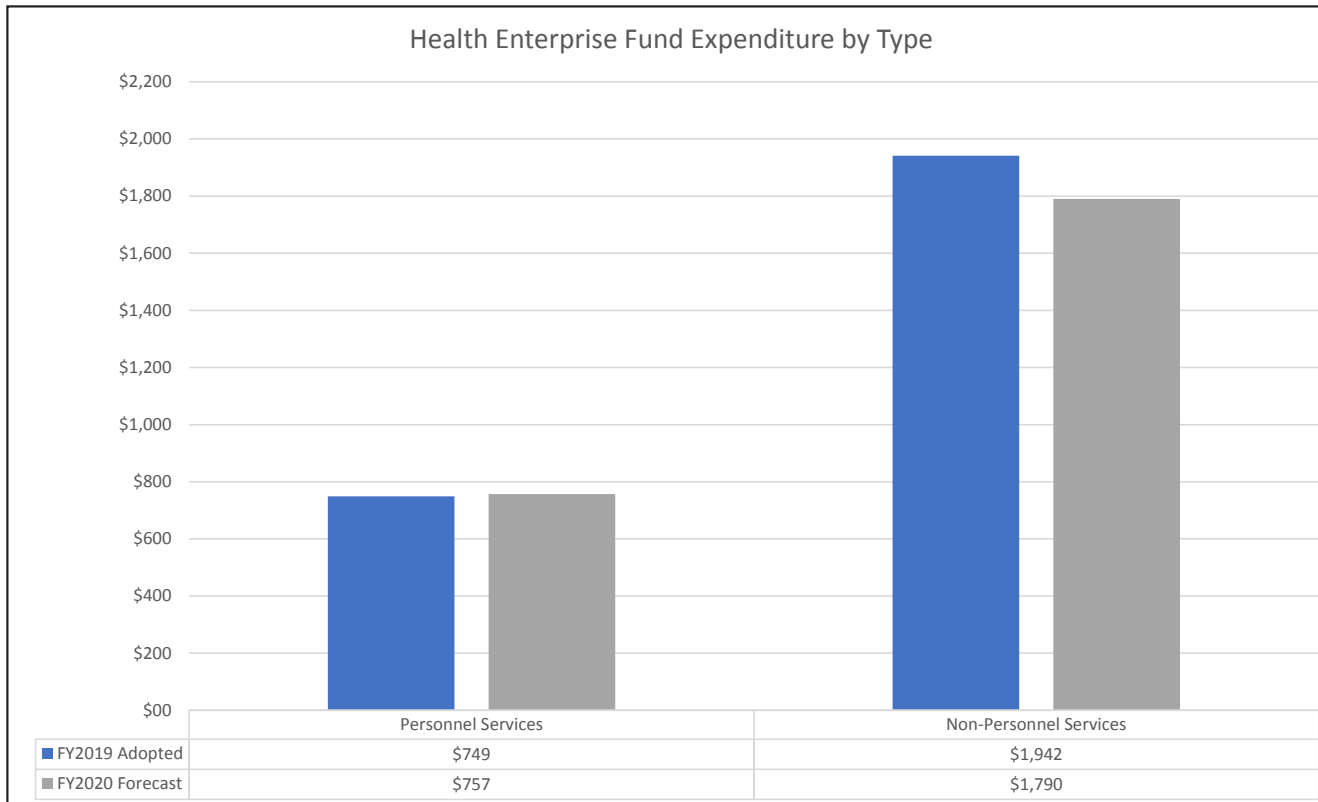
Health Fund expenditures are expected to decrease by \$142.8 million below the FY2019 appropriation, 5.3% below the prior year, with budgeted expenses for FY2020 totaling \$2,547.7 million. With CountyCare enrollment projected under FY2019 budgeted levels, FY2020 Managed

Care expenses are lower. However, additional cost increases being realized.

Personnel expenses related to employee health benefits are increasing at an average of 8.2% above FY2019. Additionally, the FY2020 budget includes a mid-year 2% Cost of Living Allowance increase for most employees, but freezes step increases to maintain wage

growth to inflationary levels, as approved by the Board of Commissioners in the last round of Collective Bargaining negotiations.

Further, the County anticipates payments for pending health related litigation to become due in FY2020. The Reserve for Settlement account is projecting an increase of \$11.9 million or 40.3%.





PRELIMINARY FORECAST PUBLIC FORUM

A public hearing and online forum will be held on the Preliminary Forecast on July 9, 2019 at 6p.m. in the Cook County Board Room to obtain constituent feedback on budget priorities. The Department of Budget and Management Services will work closely with residents, elected officials, and County departments to review potential efficiencies and cost savings opportunities that will allow for the presentation of a balanced budget recommendation to the Board of Commissioners in October.

More information about the Preliminary Forecast can be found at: <https://www.cookcountyil.gov/Budget>.

Additionally, residents may provide recommendations on efficiencies and cost savings or submit budget questions at: <https://www.cookcountyil.gov/service/submit-budget-questions>.

APPENDICES



COOK COUNTY BUDGET CALENDAR

APRIL	Departments submit Capital requests. Capital Equipment is defined as an asset, usually not attached to a building or grounds, with a project cost of \$5,000 or more; a useful life of at least five years; and that the County will purchase and own.	SEPTEMBER	Residents and departments provide input during the final development of the County budget. The President and DBMS work to balance department requests with available resources.
MAY/JUNE	Departments submit preliminary revenue and expense estimates to the Department of Budget and Management Services (DBMS). The agencies specifically summarize issues, request specific funding levels, and justify staffing requests.	OCTOBER	The President submits the Executive Budget Recommendation to the Committee on Finance of Cook County.
JUNE	DBMS prepares the preliminary budget based on the requests submitted by the departments and the revenue the County expects will be collected. The preliminary budget forecast is filed with the President's Office by June 30.	OCTOBER/ NOVEMBER	The proposed budget is made available for public review at various locations throughout the County. Public hearings are conducted during which the Committee on Finance considers testimony from service providers, program staff, and the general public. After the hearings have been completed and any amendments inserted, the Board of Commissioners approves and adopts the Appropriation Bill, which authorizes funding and staffing levels for each department.
JULY	The President holds a public hearing on the Preliminary Budget, allowing the public to provide feedback during the development of the Executive Budget Recommendation.	DECEMBER	The fiscal year begins. The Appropriation Ordinance is implemented on December 1.
ONGOING	Monthly expenditure and revenue reports are reviewed to ensure the resources allocated through the Appropriation Ordinance		

FY2019 YEAR-END REVENUE PROJECTION

Revenue by Type	2019 Approved & Adopted	2019 Actuals (Dec - May)	2019 Projection (Jun - Nov)	2019 Year End Projection
400001-Property Taxes				
400010-Property Taxes	\$217,678,612	\$137,703,464	\$79,975,148	\$217,678,612
400040-Tax Increment Financing Taxes	13,025,945	11,222,119	1,803,826	13,025,945
Total 400001-Property Taxes	\$230,704,557	\$148,925,583	\$81,778,974	\$230,704,557
401100-Non-Property Taxes				
401130-Non Retailer Trans Use Tax	18,500,000	7,441,638	8,943,288	16,384,926
401150-County Sales Tax	831,500,000	406,523,137	425,300,000	831,823,137
401170-County Use Tax	80,500,000	40,296,080	41,575,373	81,871,453
401190-Gasoline / Diesel Tax	93,700,000	46,760,155	47,397,248	94,157,403
401210-Alcoholic Beverage Tax	36,800,000	18,342,554	19,502,517	37,845,071
401230-New Motor Vehicle Tax	3,000,000	1,428,756	1,626,701	3,055,457
401250-Wheel Tax	4,500,000	384,255	4,222,947	4,607,202
401310-Off Track Betting Comm.	1,100,000	592,384	535,000	1,127,384
401330-Il Gaming Des Plaines Casino	8,650,000	4,285,491	4,425,340	8,710,831
401350-Amusement Tax	38,500,000	21,395,470	18,408,251	39,803,721
401370-Parking Lot and Garage Operation	51,000,000	23,826,084	26,567,176	50,393,260
401390-State Income Tax	12,900,000	7,979,369	6,538,009	14,517,378
401430-Cigarette Tax	120,000,000	51,134,151	59,563,787	110,697,938
401450-Other Tobacco Products	7,400,000	4,344,930	3,911,110	8,256,040
401470-General Sales Tax	2,600,000	1,686,147	1,730,954	3,417,101
401490-Firearms Tax	1,550,000	694,682	688,000	1,382,682
401530-Gambling Machine Tax	2,200,000	131,400	2,110,000	2,241,400
401550-Hotel Accommodations Tax	33,500,000	12,585,837	20,729,081	33,314,918
401570-Video Gaming	650,000	189,916	185,000	374,916
Total 401100-Non-Property Taxes	\$1,348,550,000	\$650,022,436	\$693,959,782	\$1,343,982,218
402000-Fees and Licenses				
402548-Clerk of the Circuit Court Fees	69,200,000	38,042,529	31,157,471	69,200,000
402100-County Treasurer	36,000,000	25,595,111	16,391,688	41,986,799
402150-County Clerk	10,610,000	4,694,525	5,298,246	9,992,771
402200-County Recorder and Registrar	39,654,000	13,649,576	25,828,765	39,478,341
402250-Recorder Audit Revenues	50,000	-	15,000	15,000

FY2019 YEAR-END REVENUE PROJECTION

Revenue by Type	2019 Approved & Adopted	2019 Actuals (Dec - May)	2019 Projection (Jun - Nov)	2019 Year End Projection
402300-Building and Zoning	3,617,500	1,389,060	2,307,335	3,696,395
402350-Environmental Control	4,795,000	1,040,849	3,504,298	4,545,147
402400-Highway Dept Permit Fees	1,200,000	674,148	525,852	1,200,000
402450-Liquor Licenses	395,000	300,806	30,000	330,806
402500-County Assessor	56,760	11,546	-	11,546
402950-Sheriff General Fees	17,974,828	7,373,508	11,871,494	19,245,002
403060-State's Attorney	1,600,000	736,108	975,945	1,712,053
403100-Supportive Services	15,000	8,918	8,918	17,836
403120-Public Administrator	1,200,000	852,170	451,860	1,304,030
403150-Public Guardian	3,150,000	1,991,177	1,616,323	3,607,500
403170-Court Service Fee	7,508,743	3,236,763	4,931,595	8,168,358
403210-Medical Examiner	2,494,400	1,662,529	830,010	2,492,539
403240-Chief Judge Circuit Court	1,495,000	2,885	1,450,000	1,452,885
403280-Contract Compliance M/WBE Cert	40,000	11,250	28,000	39,250
Total 402000-Fees and Licenses	\$201,056,231	\$101,273,458	\$107,222,800	\$208,496,258
404000-Governments				
404010-Federal Government	-	1,462,299	(1,462,299)	-
404060-Other Governments	1,873,723	537,588	1,336,135	1,873,723
Total 404000-Governments	\$1,873,723	\$1,999,887	(\$126,164)	\$1,873,723
405000-Investment Income				
405010-Investment Income	1,800,000	2,473,707	26,293	2,500,000
Total 405000-Investment Income	\$1,800,000	\$2,473,707	\$26,293	\$2,500,000
406000-Reimbursements From Other Governments				
406008-Indirect Cost	16,348,924	8,094,654	8,254,270	16,348,924
406010-State of Illinois	34,814,140	26,857,084	7,957,055	34,814,139
Total 406000-Reimbursements From Other Governments	\$51,163,064	\$34,951,738	\$16,211,325	\$51,163,063
407000-Miscellaneous Revenue				
407010-Miscellaneous Revenue	9,090,831	13,906,745	(4,783,565)	9,123,180
407080-Other	23,140,362	5,067,483	18,606,722	23,674,205
Total 407000-Miscellaneous Revenue	\$32,231,193	\$18,974,228	\$13,823,157	\$32,797,385
Total General Fund	\$1,867,378,768	\$958,621,037	\$912,896,167	\$1,871,517,204

FY2019 YEAR-END REVENUE PROJECTION

Revenue by Type	2019 Approved & Adopted	2019 Actuals (Dec - May)	2019 Projection (Jun - Nov)	2019 Year End Projection
405000-Investment Income				
405010-Investment Income	-	115,564	115,436	231,000
Total 405000-Investment Income	-	\$115,564	\$115,436	\$231,000
407000-Miscellaneous Revenue				
407010-Miscellaneous Revenue	13,000,000	3,257,153	9,242,847	12,500,000
Total 407000-Miscellaneous Revenue	\$13,000,000	\$3,257,153	\$9,242,847	\$12,500,000
409000-Health and Hospitals				
409549-Medicare	152,000,000	72,543,341	73,887,618	146,430,959
409559-Medicaid Public Assistance	2,011,749,627	604,636,229	1,223,226,926	1,827,863,155
409569-Private Payors and Carriers	152,000,000	3,083,590	143,347,369	146,430,959
409574-CCHHS - Medicaid BIPA IGT	132,300,000	581,250	131,718,750	132,300,000
409579-Medicaid Revised Plan Revenue DSH	156,700,000	35,394,132	121,305,868	156,700,000
Total 409000-Health and Hospitals	\$2,604,749,627	\$716,238,542	\$1,693,486,531	\$2,409,725,073
Total CCHHS Fee Revenue	\$2,617,749,627	\$719,611,259	\$1,702,844,814	\$2,422,456,073
CCHHS Property Tax Subsidy	\$72,704,917	\$30,293,720	\$42,411,197	\$72,704,917
Total Health Enterprise Fund	\$2,690,454,544	\$749,904,979	\$1,745,256,011	\$2,495,160,990
Total General and Health Enterprise Fund	\$4,557,833,312	\$1,708,526,016	\$2,658,152,178	\$4,366,678,194

FY2019 YEAR-END EXPENSE PROJECTION

Expenditure by Department	2019 Approved & Adopted	2019 Adjusted Appropriation	2019 Actuals Dec. - May	2019 Projection June - Nov	2019 Year End Projection
1010-Office of the President	2,160,108	2,159,580	944,736	1,049,181	1,993,917
1205-Justice Advisory Council	713,571	713,516	288,991	258,841	547,832
1021-Office of the Chief Financial Officer	1,433,179	1,432,999	623,279	735,627	1,358,906
1007-Revenue	9,842,559	9,816,975	3,520,220	5,821,987	9,342,207
1008-Risk Management	2,359,017	2,358,261	1,062,238	1,293,162	2,355,400
1014-Budget and Management Services	2,112,335	2,112,167	931,150	1,059,449	1,990,599
1020-County Comptroller	3,713,574	3,711,961	1,581,076	1,859,339	3,440,415
1022-Contract Compliance	1,069,958	1,069,844	496,548	560,730	1,057,278
1030-Chief Procurement Officer	3,376,731	3,375,692	1,233,913	1,523,170	2,757,083
1009-Enterprise Technology	19,249,891	19,244,454	7,751,570	10,937,314	18,688,884
1011-Office of Chief Admin Officer	4,567,023	4,563,366	1,816,137	2,484,723	4,300,860
1161-Department of Environment and Sustainability	1,977,552	1,974,998	1,011,218	1,065,552	2,076,770
1259-Medical Examiner	14,566,989	14,507,529	6,028,067	7,655,834	13,683,901
1265-Emergency Management Agency	1,388,815	1,380,984	788,104	639,930	1,428,034
1451-Department of Adoption and Family Supportive Services	980,828	980,753	326,698	362,219	688,917
1500-Department of Transportation And Highways	625,000	609,250	124,827	484,422	609,249
1027-Office of Economic Development	3,722,960	3,642,942	963,771	2,838,141	3,801,912
1013-Planning and Development	1,185,655	1,177,553	654,016	490,802	1,144,818
1160-Building and Zoning	4,680,416	4,679,807	2,193,099	2,403,022	4,596,121
1170-Zoning Board of Appeals	441,160	441,018	203,092	216,903	419,995
1032-Department of Human Resources	6,373,979	6,370,099	2,032,486	4,213,527	6,246,013
1019-Employee Appeals Board	71,940	71,582	20,065	30,890	50,955
1031-Office of Asset Management	3,838,627	3,838,425	1,419,797	2,127,540	3,547,337
1200-Department of Facilities Management	55,212,531	55,048,401	26,511,176	28,228,991	54,740,167
1002-Human Rights And Ethics	864,860	864,734	344,989	438,641	783,630
1026-Administrative Hearing Board	1,454,746	1,452,634	552,367	820,759	1,373,126
1070-County Auditor	1,179,708	1,179,696	399,694	476,330	876,024
1260-Public Defender	77,330,895	77,260,306	36,031,965	41,114,677	77,146,642
1018-Office of The Secretary To The Board of Commissioners	1,687,914	1,682,087	751,882	843,178	1,595,060
1081-First District	400,000	400,000	153,667	245,840	399,507
1082-Second District	400,000	400,000	154,101	244,898	398,999

FY2019 YEAR-END EXPENSE PROJECTION

Expenditure by Department	2019 Approved & Adopted	2019 Adjusted Appropriation	2019 Actuals Dec. - May	2019 Projection June - Nov	2019 Year End Projection
1083-Third District	400,000	400,000	176,031	223,189	399,220
1084-Fourth District	400,000	400,000	168,345	229,965	398,310
1085-Fifth District	470,000	470,000	195,065	265,777	460,842
1086-Sixth District	400,000	400,000	166,275	232,317	398,592
1087-Seventh District	400,000	400,000	90,454	272,061	362,515
1088-Eighth District	400,000	400,000	157,838	241,764	399,602
1089-Ninth District	400,000	400,000	162,136	237,088	399,224
1090-Tenth District	400,000	400,000	125,274	269,621	394,895
1091-Eleventh District	450,000	450,000	116,533	331,528	448,061
1092-Twelfth District	400,000	400,000	121,933	275,776	397,709
1093-Thirteenth District	400,000	400,000	153,398	245,667	399,065
1094-Fourteenth District	400,000	400,000	145,014	253,924	398,938
1095-Fifteenth District	400,000	400,000	145,762	253,875	399,637
1096-Sixteenth District	400,000	400,000	167,731	227,333	395,064
1097-Seventeenth District	400,000	400,000	166,643	232,129	398,772
1040-County Assessor	25,423,202	25,423,202	10,820,192	14,189,627	25,009,819
1050-Board of Review	11,599,452	11,594,298	4,874,677	6,101,910	10,976,587
1060-County Treasurer	867,096	865,662	350,531	392,032	742,563
1080-Office of Independent Inspector General	2,012,780	2,012,780	884,567	918,381	1,802,948
1110-County Clerk	11,163,293	11,163,293	5,355,489	5,084,638	10,440,127
1130-Recorder of Deeds	7,288,592	7,288,592	2,662,053	3,890,992	6,553,045
1210-Office of the Sheriff	1,725,342	1,725,342	879,521	867,510	1,747,031
1214-Sheriff's Administration And Human Resources	33,091,740	33,038,152	14,892,058	20,018,541	34,910,599
1216-Office of Prof Review, Prof Integrity Special Investigations	3,676,395	3,676,095	1,844,434	2,037,638	3,882,072
1217-Sheriff's Information Technology	16,644,659	16,639,709	7,528,194	10,048,072	17,576,266
1239-Department of Corrections	361,718,165	361,463,881	163,020,791	197,827,162	360,847,953
1249-Sheriff's Merit Board	2,067,674	2,065,853	661,592	1,427,730	2,089,322
1230-Court Services Division	98,589,324	98,561,549	46,243,846	51,636,032	97,879,878
1231-Police Department	67,889,431	67,879,380	33,848,100	35,312,926	69,161,026
1250-State's Attorney	126,918,774	126,811,403	56,878,214	69,272,424	126,150,638
1310-Office of the Chief Judge	44,132,858	44,014,457	22,504,178	20,755,087	43,259,265
1280-Adult Probation Dept.	50,254,820	50,242,526	23,607,055	26,136,295	49,743,350

FY2019 YEAR-END EXPENSE PROJECTION

Expenditure by Department	2019 Approved & Adopted	2019 Adjusted Appropriation	2019 Actuals Dec. - May	2019 Projection June - Nov	2019 Year End Projection
1305-Public Guardian	21,494,815	21,487,457	10,123,677	10,319,285	20,442,962
1312-Forensic Clinical Services	2,763,579	2,762,874	1,319,430	1,339,283	2,658,713
1313-Social Service	14,229,002	14,228,827	7,104,569	7,222,511	14,327,080
1326-Juvenile Probation	44,387,681	44,141,539	20,195,363	24,179,869	44,375,232
1300-Judiciary	14,115,802	14,105,768	7,228,205	6,807,407	14,035,612
1440-Juvenile Temporary Detention Center	64,934,147	64,843,218	30,299,301	34,003,686	64,302,987
1335-Clerk of the Circuit Court-Office of Clerk	96,747,653	96,726,150	47,377,562	48,802,389	96,179,951
1390-Public Administrator	1,318,240	1,318,009	590,108	700,834	1,290,942
1490-Fixed Charges and Special Purpose Appropriations	430,307,988	430,473,344	136,406,845	293,617,387	430,024,232
1499-Fixed Charges and Special Purpose Appropriations	76,913,743	78,183,795	22,740,167	53,940,506	76,680,673
Total General Fund	\$1,867,378,768	\$1,867,378,768	\$783,414,090	\$1,073,167,787	\$1,856,581,877
4890-Health System Administration	52,807,903	52,734,543	20,622,501	28,207,412	48,829,913
4240-Cermak Health Services	87,200,407	86,657,679	41,072,618	44,495,751	85,568,369
4241-Health Services - JTDC	7,867,744	7,863,450	2,731,666	3,893,040	6,624,706
4891-Provident Hospital	53,577,464	52,707,905	22,943,725	29,669,065	52,612,790
4893-Ambulatory & Community Health Network of Cook County	129,306,796	129,195,171	50,948,924	67,121,449	118,070,373
4894-Ruth M. Rothstein CORE Center	23,599,514	23,205,286	9,329,657	13,956,987	23,286,644
4895-Department of Public Health	13,018,093	13,009,126	5,202,593	6,711,660	11,914,253
4896-Managed Care	1,549,038,935	1,548,672,067	872,245,410	615,159,982	1,487,405,392
4897-John H. Stroger Jr, Hospital of Cook County	735,841,663	720,089,931	316,458,581	406,452,888	722,911,469
4898-Oak Forest Health Center	5,180,497	4,916,075	4,708,867	4,324,563	9,033,430
4899-Special Purpose Appropriations	33,015,528	51,403,311	14,300,770	17,756,917	32,057,687
Total Health Enterprise Fund	\$2,690,454,544	\$2,690,454,544	\$1,360,565,312	\$1,237,749,714	\$2,598,315,026
Total General and Health Enterprise Fund	\$4,557,833,312	\$4,557,833,312	\$2,143,979,402	\$2,310,917,501	\$4,454,896,903

FY2020 REVENUE FORECAST

Revenue by Type	2019 Approved & Adopted	2019 Year End Projection	2020 Forecast
400001-Property Taxes			
400010-Property Taxes	\$217,678,612	\$217,678,612	\$216,482,245
400040-Tax Increment Financing Taxes	13,025,945	13,025,945	8,000,000
Total 400001-Property Taxes	\$230,704,557	\$230,704,557	\$224,482,245
401100-Non-Property Taxes			
401130-Non Retailer Trans Use Tax	18,500,000	16,384,926	16,750,000
401150-County Sales Tax	831,500,000	831,823,137	852,588,000
401170-County Use Tax	80,500,000	81,871,453	79,000,000
401190-Gasoline / Diesel Tax	93,700,000	94,157,403	93,000,000
401210-Alcoholic Beverage Tax	36,800,000	37,845,071	37,000,000
401230-New Motor Vehicle Tax	3,000,000	3,055,457	2,800,000
401250-Wheel Tax	4,500,000	4,607,202	4,700,000
401310-Off Track Betting Comm.	1,100,000	1,127,384	1,100,000
401330-Il Gaming Des Plaines Casino	8,650,000	8,710,831	8,600,000
401350-Amusement Tax	38,500,000	39,803,721	39,000,000
401370-Parking Lot and Garage Operation	51,000,000	50,393,260	50,250,000
401390-State Income Tax	12,900,000	14,517,378	13,288,000
401430-Cigarette Tax	120,000,000	110,697,938	107,000,000
401450-Other Tobacco Products	7,400,000	8,256,040	7,000,000
401470-General Sales Tax	2,600,000	3,417,101	3,101,000
401490-Firearms Tax	1,550,000	1,382,682	1,300,000
401530-Gambling Machine Tax	2,200,000	2,241,400	5,518,000
401550-Hotel Accommodations Tax	33,500,000	33,314,918	33,250,000
401570-Video Gaming	650,000	374,916	550,000
Total 401100-Non-Property Taxes	\$1,348,550,000	\$1,343,982,218	\$1,355,795,000
402000-Fees and Licenses			
402548-Clerk of the Circuit Court Fees	69,200,000	69,200,000	74,050,000
402100-County Treasurer	36,000,000	41,986,799	36,000,000
402150-County Clerk	10,610,000	9,992,771	10,280,000
402200-County Recorder and Registrar	39,654,000	39,478,341	37,813,960
402250-Recorder Audit Revenues	50,000	15,000	25,000

FY2020 REVENUE FORECAST

Revenue by Type	2019 Approved & Adopted	2019 Year End Projection	2020 Forecast
402300-Building and Zoning	3,617,500	3,696,395	3,600,000
402350-Environmental Control	4,795,000	4,545,147	4,795,000
402400-Highway Dept Permit Fees	1,200,000	1,200,000	1,200,000
402450-Liquor Licenses	395,000	330,806	425,000
402500-County Assessor	56,760	11,546	700,000
402950-Sheriff General Fees	17,974,828	19,245,002	16,315,197
403060-State's Attorney	1,600,000	1,712,053	1,600,000
403100-Supportive Services	15,000	17,836	8,918
403120-Public Administrator	1,200,000	1,304,030	1,200,000
403150-Public Guardian	3,150,000	3,607,500	3,150,000
403170-Court Service Fee	7,508,743	8,168,358	7,349,160
403210-Medical Examiner	2,494,400	2,492,539	2,400,000
403240-Chief Judge Circuit Court	1,495,000	1,452,885	-
403280-Contract Compliance M/WBE Cert	40,000	39,250	40,000
Total 402000-Fees and Licenses	\$201,056,231	\$208,496,258	\$200,952,235
404000-Governments			
404060-Other Governments	1,873,723	1,873,723	1,887,130
Total 404000-Governments	\$1,873,723	\$1,873,723	\$1,887,130
405000-Investment Income			
405010-Investment Income	1,800,000	2,500,000	2,100,000
Total 405000-Investment Income	\$1,800,000	\$2,500,000	\$2,100,000
406000-Reimbursements From Other Governments			
406008-Indirect Cost	16,348,924	16,348,924	19,371,971
406010-State of Illinois	34,814,140	34,814,139	34,831,282
Total 406000-Reimbursements From Other Governments	\$51,163,064	\$51,163,063	\$54,203,253
407000-Miscellaneous Revenue			
407010-Miscellaneous Revenue	9,090,831	9,123,180	14,402,383
407080-Other	23,140,362	23,674,205	18,270,932
Total 407000-Miscellaneous Revenue	\$32,231,193	\$32,797,385	\$32,673,315
Total General Fund	\$1,867,378,768	\$1,871,517,204	\$1,872,093,178

FY2020 REVENUE FORECAST

Revenue by Type	2019 Approved & Adopted	2019 Year End Projection	2020 Forecast
405000-Investment Income			
405010-Investment Income	-	231,000	-
Total 405000-Investment Income	-	\$231,000	-
407000-Miscellaneous Revenue			
407010-Miscellaneous Revenue	13,000,000	12,500,000	12,500,000
Total 407000-Miscellaneous Revenue	\$13,000,000	\$12,500,000	\$12,500,000
409000-Health and Hospitals			
409549-Medicare	152,000,000	146,430,959	156,585,210
409559-Medicaid Public Assistance	2,011,749,627	1,827,863,155	1,853,506,426
409569-Private Payors and Carriers	152,000,000	146,430,959	156,585,210
409574-CCHHS - Medicaid BIPA IGT	132,300,000	132,300,000	132,300,000
409579-Medicaid Revised Plan Revenue DSH	156,700,000	156,700,000	156,700,000
Total 409000-Health and Hospitals	\$2,604,749,627	\$2,409,725,073	\$2,455,676,847
Total CCHHS Fee Revenue	\$2,617,749,627	\$2,422,456,073	\$2,468,176,847
CCHHS Property Tax Subsidy	\$72,704,917	\$72,704,917	\$72,704,917
Total Health Enterprise Fund	\$2,690,454,544	\$2,495,160,990	\$2,540,881,764
Total General and Health Enterprise Fund	\$4,557,833,312	\$4,366,678,194	\$4,412,974,942

FY2020 EXPENSE FORECAST

Expenditure by Department	2019 Approved & Adopted	2019 Year End Projection	2020 Department Estimate	2020 Forecast
1010-Office of the President	2,160,108	1,993,917	2,213,947	2,213,947
1205-Justice Advisory Council	713,571	547,832	752,535	752,535
1021-Office of the Chief Financial Officer	1,433,179	1,358,906	1,415,873	1,415,873
1007-Revenue	9,842,559	9,342,207	10,080,346	10,080,346
1008-Risk Management	2,359,017	2,355,400	2,462,902	2,462,902
1014-Budget and Management Services	2,112,335	1,990,599	2,182,788	2,182,788
1020-County Comptroller	3,713,574	3,440,415	3,944,255	3,944,255
1022-Contract Compliance	1,069,958	1,057,278	1,133,687	1,133,687
1030-Chief Procurement Officer	3,376,731	2,757,083	3,310,599	3,310,599
1009-Enterprise Technology	19,249,891	18,688,884	20,974,556	20,974,556
1011-Office of Chief Admin Officer	4,567,023	4,300,860	4,715,216	4,715,216
1161-Department of Environment and Sustainability	1,977,552	2,076,770	1,936,924	1,936,924
1259-Medical Examiner	14,566,989	13,683,901	14,294,899	14,294,899
1265-Emergency Management Agency	1,388,815	1,428,034	1,480,131	1,556,789
1451-Department of Adoption and Family Supportive Services	980,828	688,917	932,878	932,878
1500-Department of Transportation And Highways	625,000	609,249	675,000	675,000
1027-Office of Economic Development	3,722,960	3,801,912	4,052,795	4,074,197
1013-Planning and Development	1,185,655	1,144,818	1,189,069	1,189,069
1160-Building and Zoning	4,680,416	4,596,121	4,821,772	4,821,772
1170-Zoning Board of Appeals	441,160	419,995	453,282	453,282
1032-Department of Human Resources	6,373,979	6,246,013	6,567,616	6,567,616
1019-Employee Appeals Board	71,940	50,955	72,470	72,470
1031-Office of Asset Management	3,838,627	3,547,337	3,939,775	3,939,775
1200-Department of Facilities Management	55,212,531	54,740,167	56,031,024	56,031,024
1002-Human Rights And Ethics	864,860	783,630	887,640	887,640
1026-Administrative Hearing Board	1,454,746	1,373,126	1,479,487	1,479,487
1070-County Auditor	1,179,708	876,024	1,181,503	1,181,503
1260-Public Defender	77,330,895	77,146,642	79,638,576	79,638,576
1018-Office of The Secretary To The Board of Commissioners	1,687,914	1,595,060	1,761,287	1,761,287
1081-First District	400,000	399,507	400,000	400,000
1082-Second District	400,000	398,999	400,000	400,000

FY2020 EXPENSE FORECAST

Expenditure by Department	2019 Approved & Adopted	2019 Year End Projection	2020 Department Estimate	2020 Forecast
1083-Third District	400,000	399,220	400,000	400,000
1084-Fourth District	400,000	398,310	400,000	400,000
1085-Fifth District	470,000	460,842	470,000	470,000
1086-Sixth District	400,000	398,592	400,000	400,000
1087-Seventh District	400,000	362,515	400,000	400,000
1088-Eighth District	400,000	399,602	400,000	400,000
1089-Ninth District	400,000	399,224	400,000	400,000
1090-Tenth District	400,000	394,895	400,000	400,000
1091-Eleventh District	450,000	448,061	450,000	450,000
1092-Twelfth District	400,000	397,709	400,000	400,000
1093-Thirteenth District	400,000	399,065	400,000	400,000
1094-Fourteenth District	400,000	398,938	400,000	400,000
1095-Fifteenth District	400,000	399,637	400,000	400,000
1096-Sixteenth District	400,000	395,064	400,000	400,000
1097-Seventeenth District	400,000	398,772	400,000	400,000
1040-County Assessor	25,423,202	25,009,819	27,814,293	27,814,293
1050-Board of Review	11,599,452	10,976,587	12,271,175	12,271,175
1060-County Treasurer	867,096	742,563	822,282	822,282
1080-Office of Independent Inspector General	2,012,780	1,802,948	1,874,471	1,874,471
1110-County Clerk	11,163,293	10,440,127	13,011,717	13,011,717
1130-Recorder of Deeds	7,288,592	6,553,045	7,242,833	7,242,833
1210-Office of the Sheriff	1,725,342	1,747,031	1,831,365	1,831,365
1214-Sheriff's Administration And Human Resources	33,091,740	34,910,599	34,201,613	34,201,613
1216-Office of Prof Review, Prof Integrity Special Investigations	3,676,395	3,882,072	3,319,990	3,319,990
1217-Sheriff's Information Technology	16,644,659	17,576,266	19,297,409	17,013,409
1239-Department of Corrections	361,718,165	360,847,953	375,769,177	373,921,812
1249-Sheriff's Merit Board	2,067,674	2,089,322	1,989,333	1,989,333
1230-Court Services Division	98,589,324	97,879,878	102,213,949	102,213,949
1231-Police Department	67,889,431	69,161,026	73,359,634	71,359,634
1250-State's Attorney	126,918,774	126,150,638	128,991,669	128,991,669
1310-Office of the Chief Judge	44,132,858	43,259,265	45,892,459	45,892,459
1280-Adult Probation Dept.	50,254,820	49,743,350	54,178,600	54,178,600

FY2020 EXPENSE FORECAST

Expenditure by Department	2019 Approved & Adopted	2019 Year End Projection	2020 Department Estimate	2020 Forecast
1305-Public Guardian	21,494,815	20,442,962	21,527,236	21,527,236
1312-Forensic Clinical Services	2,763,579	2,658,713	2,814,441	2,814,441
1313-Social Service	14,229,002	14,327,080	14,861,899	14,861,899
1326-Juvenile Probation	44,387,681	44,375,232	47,398,868	44,393,868
1300-Judiciary	14,115,802	14,035,612	14,666,523	14,666,523
1440-Juvenile Temporary Detention Center	64,934,147	64,302,987	68,401,796	66,151,796
1335-Clerk of the Circuit Court-Office of Clerk	96,747,653	96,179,951	98,711,124	98,711,124
1390-Public Administrator	1,318,240	1,290,942	1,380,647	1,380,647
1490-Fixed Charges and Special Purpose Appropriations	430,307,988	430,024,232	421,562,167	421,562,167
1499-Fixed Charges and Special Purpose Appropriations	76,913,743	76,680,673	58,417,044	58,417,044
Total General Fund	\$1,867,378,768	\$1,856,581,877	\$1,895,326,549	\$1,884,038,244
4890-Health System Administration	52,807,903	48,829,913	39,588,521	39,588,521
4240-Cermak Health Services	87,200,407	85,568,369	83,737,710	83,737,710
4241-Health Services - JTDC	7,867,744	6,624,706	7,227,777	7,227,777
4891-Provident Hospital	53,577,464	52,612,790	51,531,199	51,531,199
4893-Ambulatory & Community Health Network of Cook County	129,306,796	118,070,373	119,335,783	119,335,783
4894-Ruth M. Rothstein CORE Center	23,599,514	23,286,644	21,158,334	21,158,334
4895-Department of Public Health	13,018,093	11,914,253	13,037,817	13,037,817
4896-Managed Care	1,549,038,935	1,487,405,392	1,487,030,755	1,487,030,755
4897-John H. Stroger Jr, Hospital of Cook County	735,841,663	722,911,469	674,867,992	674,867,992
4898-Oak Forest Health Center	5,180,497	9,033,430	5,635,581	5,635,581
4899-Special Purpose Appropriations	33,015,528	32,057,687	44,557,788	44,557,788
Total Health Enterprise Fund	\$2,690,454,544	\$2,598,315,026	\$2,547,709,257	\$2,547,709,257
Total General and Health Enterprise Fund	\$4,557,833,312	\$4,454,896,903	\$4,443,035,805	\$4,431,747,501

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Toni Preckwinkle
President, Cook County Board of Commissioners

John P. Daley
Chairman, Committee on Finance

Ammar Rizki
Chief Financial Officer

Tanya S. Anthony
Budget Director

Brandon Johnson
1st District Commissioner

Dennis Deer
2nd District Commissioner

Bill Lowry
3rd District Commissioner

Stanley Moore
4th District Commissioner

Deborah Sims
5th District Commissioner

Donna Miller
6th District Commissioner

Alma E. Anaya
7th District Commissioner

Luis Arroyo Jr.
8th District Commissioner

Peter N. Silvestri
9th District Commissioner

Bridget Gainer
10th District Commissioner

John P. Daley
11th District Commissioner

Bridget Degnen
12th District Commissioner

Larry Suffredin
13th District Commissioner

Scott R. Britton
14th District Commissioner

Kevin B. Morrison
15th District Commissioner

Jeffrey R. Tobolski
16th District Commissioner

Sean M. Morrison
17th District Commissioner

2020

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