Office of the President
Board of Commissioners of Cook County
118 North Clark Street
Chicago, Illinois 60602
(312) 603-6400
TDD: (312) 603-5255

Toni Preckwinkle
President

I want to start this letter by saying thank you. Thank you to our residents for wearing masks, physically distancing and understanding that these sacrifices save lives. Thank you to our staff for continuing to provide services during these immensely difficult times. Thank you to the front-line workers at Cook County Health for rising to this extraordinary challenge by providing care to those in need.

After nearly eight months, this pandemic continues to be a dire public health and financial crisis. While I am incredibly proud of how we have instilled sound fiscal discipline, reduced headcount, closed billions of dollars of budget gaps and pushed for a more efficient government, Cook County has not been immune to the financial fallout of the pandemic.

Amid this pandemic, the daily challenges, and the precipitous drop in revenue, we do have positive news to share. This proposed $6.9 billion budget is balanced without the need for tax increases or severe cuts in the critical services our residents depend on.

With so many people experiencing the financial hardships of the pandemic, we have worked to avoid the need for tax increases. With foreclosures increasing, we didn't want to make it more expensive for people to own a home. With unemployment increasing, we are pleased to avoid increasing the sales tax and the cost of essentials. With more people moving into the gig economy to make ends meet, we avoided the need to increase the cost of owning a car or gasoline.

It took an extraordinary effort to close a $222.2 million gap in the general fund without the need for new revenue. Through a combination of a decade of financially responsible efforts, the use of our rainy day savings, spending holdbacks, federal relief, higher than expected revenue and vacancy reductions we have closed a substantial budget hole and are putting forward a balanced budget for next year. We were also able to close a $187 million budget gap at the hospital system. This means we have closed a $400 million deficit without the need for new taxes. We are doing all of this while continuing to go above and beyond to pay down our unfunded pension liabilities and without kicking the can to our future generations.

We have taken many steps over the last decade to put us in a position to shoulder this financial and health crisis and are proud that we can do this without the need for any new taxes. We are weathering this storm in a fiscally responsible manner while being mindful of our long-term challenges – but our work is far from done.

Many of our communities have been historically marginalized and have experienced decades of disinvestment. They have also endured the widening of income inequality that has led to disparities in housing, food, education, workforce opportunities and healthcare. Unfortunately, the pandemic has only further exacerbated these disparities. In 2018, my administration presented the Policy Roadmap: Five-Year Strategic Plan for Offices Under the President, which has equity at its heart. It was a small but important step toward the County's commitment to righting historical wrongs. I am proud to say that despite a tough budget year, the County is still committed to making its equity investments in the areas of restorative justice, violence prevention and economic development.

We are not out of the woods yet. This pandemic isn't predictable. It doesn't adhere to our best laid plans. That means that things can change in a heartbeat and require a change of course at a moment's notice...but we will be ready. While this pandemic has tested us all, I know we can rise to these challenges and any future ones together as one Cook County.

Sincerely,

Toni Preckwinkle
President, Cook County Board of Commissioners

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

Cook County

Illinois

For the Fiscal Year Beginning

December 1, 2019

Executive Director

Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to Cook County, Illinois, for its Annual Budget for the fiscal year beginning December 1, 2019. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

COUNTY GOVERNMENT

Cook County is governed by the County Board President and seventeen Board Commissioners who serve four-year terms. Commissioners are elected from single member districts while the County Board President is elected by a general vote countywide.

Under the Illinois Constitution, the County is a home rule unit of government and, except as limited by State law, may exercise any power and perform any function relating to its government and affairs.

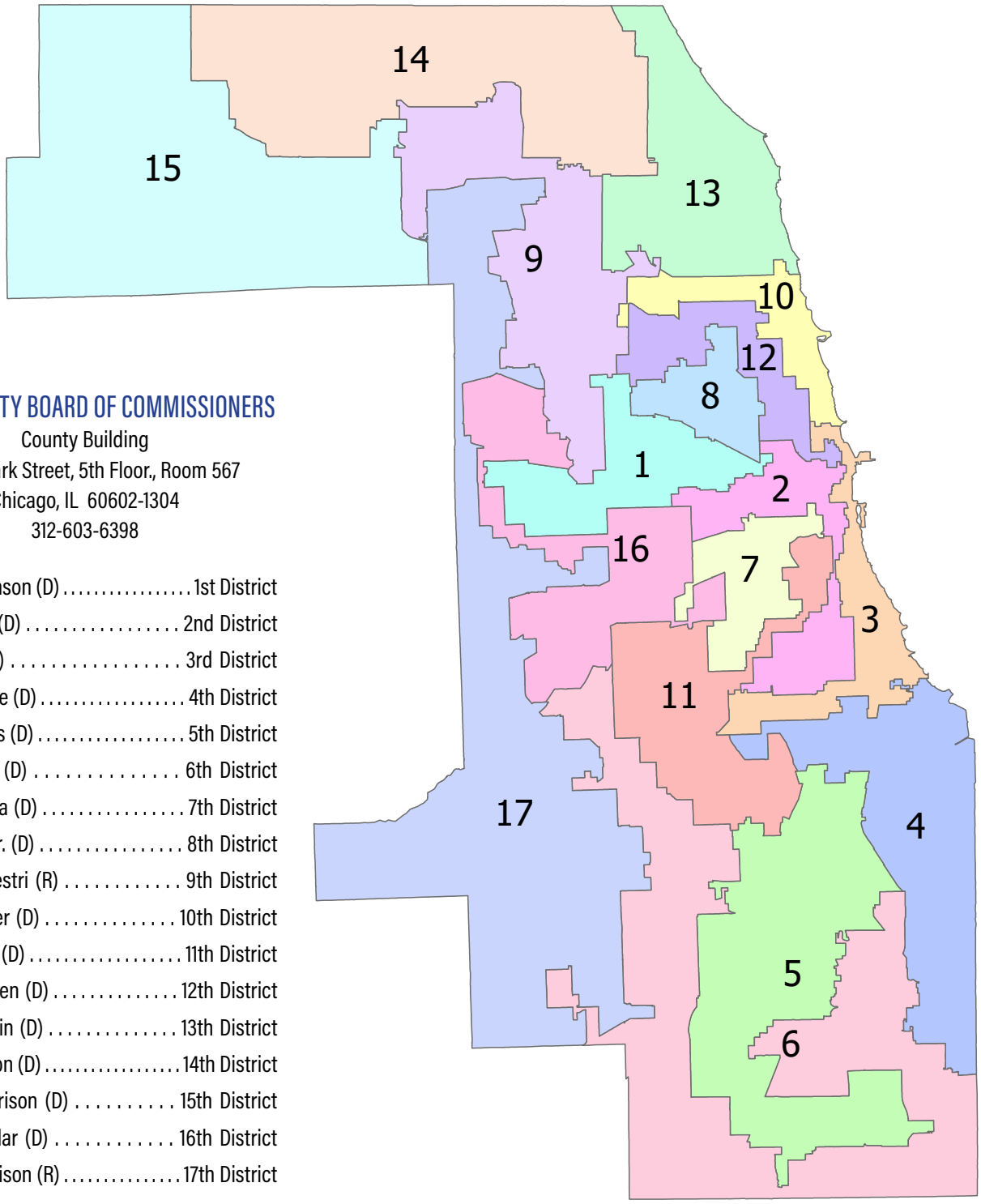
The President is the Chief Executive Officer of the County and presides over the meetings of the County Board. The President has the power to veto County Board resolutions and ordinances. The County Board requires a two-thirds vote to override a Presidential veto. There are ten additional Cook County government offices. Seven of the offices have their own officers who are independently elected: the Assessor, the three commissioners of the Board of Review, the Clerk of the Circuit Court, the County Clerk, the Sheriff, the State's Attorney, and the Treasurer. Pursuant to a 2016 referendum, the County Clerk's office will assume the duties and responsibilities of the Recorder of Deeds office beginning in Fiscal Year 2021. The other three Cook County government offices have officers appointed or elected through other means. The Chief Judge of the Circuit Court is elected by and from the Circuit Court Judges. The Chairman of the Board of Election Commissioners is elected by and from the three commissioners and then appointed by the Circuit Court. The Governor of Illinois appoints the Public Administrator. The Committee on Finance of the Cook County Board consists of all members of the County Board. Commissioner John P. Daley is the Chairman of the Committee on Finance of the County Board. The President is required to submit an Executive Budget to the Committee on Finance as the basis upon which the Annual Appropriation Bill is prepared and enacted. The President and the Board of Commissioners are accountable to Cook County residents for budgeting and controlling financial resources for all Cook County governmental offices and departments. The President and the Board of Commissioners apply guidelines, set goals, and use fiscal control for all Cook County offices and departments.

PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS
OFFICE OF THE PRESIDENT

HONORABLE TONI PRECKWINKLE
PRESIDENT, COOK COUNTY BOARD
County Building
118 N. Clark Street, Room 537
Chicago, IL 60602-1304
312-603-6400

www.cookcountyil.gov

In addition to presiding at County Board meetings, the President of the Cook County Board of Commissioners, as Chief Executive of the County (Const. Art. 7 § 4 (b)), is responsible for preparing the Executive Budget Recommendation (submitted to the Board for final approval) and the administration of the County government, except for the responsibilities held by other elected officials. With the consent of the Board, the President appoints the heads of County departments falling under the Board's jurisdiction.



COOK COUNTY BOARD OF COMMISSIONERS

County Building
118 N. Clark Street, 5th Floor., Room 567
Chicago, IL 60602-1304
312-603-6398

Brandon Johnson (D) . . . . . 1st District
Dennis Deer (D) . . . . . 2nd District
Bill Lowry (D) . . . . . 3rd District
Stanley Moore (D) . . . . . 4th District
Deborah Sims (D) . . . . . 5th District
Donna Miller (D) . . . . . 6th District
Alma E. Anaya (D) . . . . . 7th District
Luis Arroyo Jr. (D) . . . . . 8th District
Peter N. Silvestri (R) . . . . . 9th District
Bridget Gainer (D) . . . . . 10th District
John P. Daley (D) . . . . . 11th District
Bridget Degnen (D) . . . . . 12th District
Larry Suffredin (D) . . . . . 13th District
Scott R. Britton (D) . . . . . 14th District
Kevin B. Morrison (D) . . . . . 15th District
Frank J. Aguilar (D) . . . . . 16th District
Sean M. Morrison (R) . . . . . 17th District

Updated as of October 10, 2020

COOK COUNTY ASSESSOR

HONORABLE FRITZ KAEGI

Room 320, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-443-7550

COOK COUNTY TREASURER

HONORABLE MARIA PAPPAS

Room 112, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-443-5100

CLERK OF THE CIRCUIT COURT

HONORABLE DOROTHY BROWN

Room 1001, Daley Center
50 W. Washington
Chicago, IL 60602
312-603-5031

COOK COUNTY CLERK

HONORABLE KAREN A. YARBROUGH

Suite 500
69 W. Washington
Chicago, IL 60602
312-603-5656

COOK COUNTY SHERIFF

HONORABLE THOMAS J. DART

Room 702, Daley Center
50 W. Washington
Chicago, IL 60602
312-603-6444

COOK COUNTY STATE'S ATTORNEY

HONORABLE KIMBERLY M. FOXX

Suite 3200
69 W. Washington
Chicago, IL 60602
312-603-1880

COOK COUNTY BOARD OF REVIEW COMMISSIONERS

HONORABLE DAN PATLAK

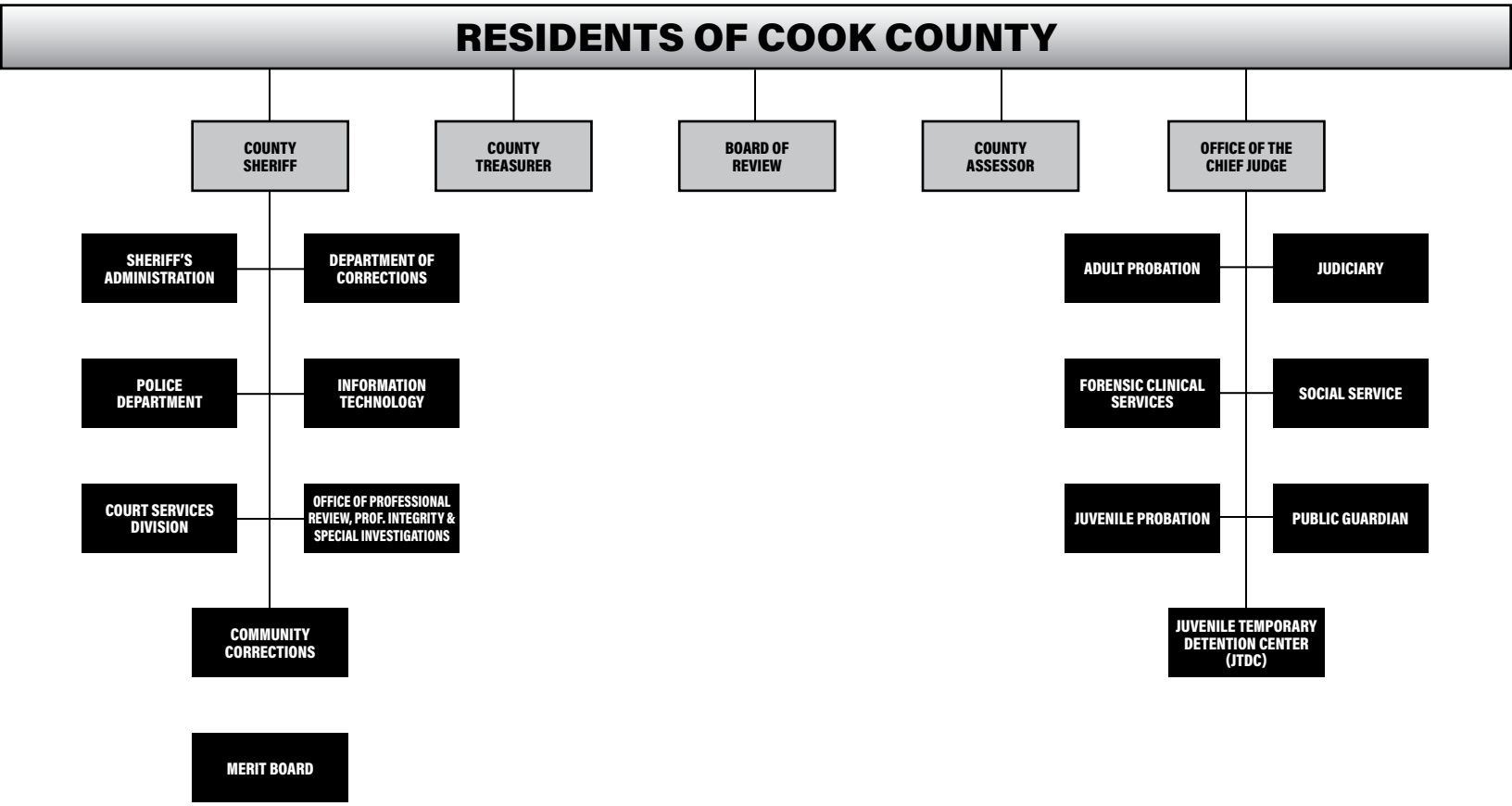
HONORABLE LARRY R. ROGERS, JR.

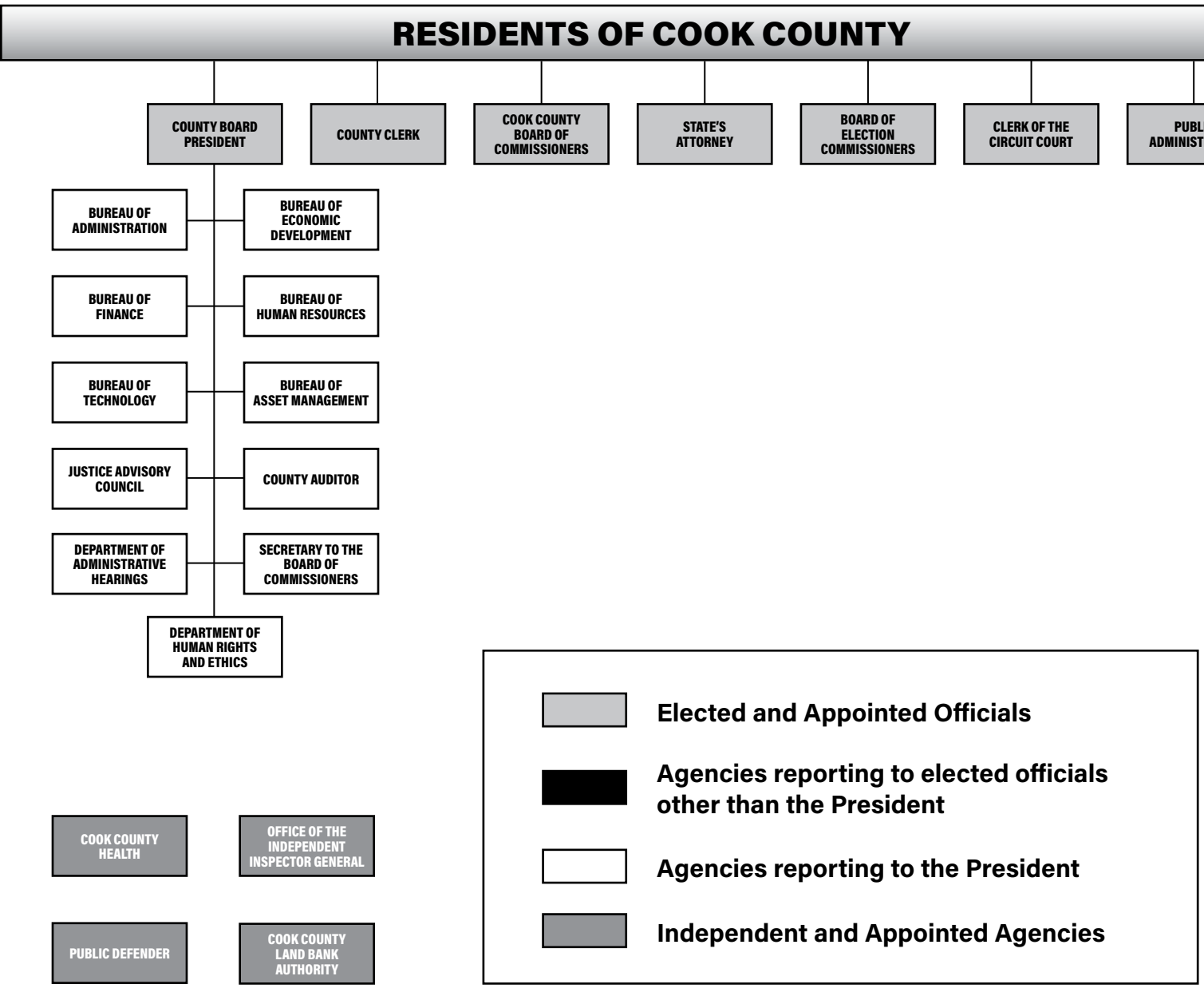
HONORABLE MICHAEL M. CABONARGI

Room 601, County Bldg.
118 N. Clark Street
Chicago, IL 60602
312-603-5542

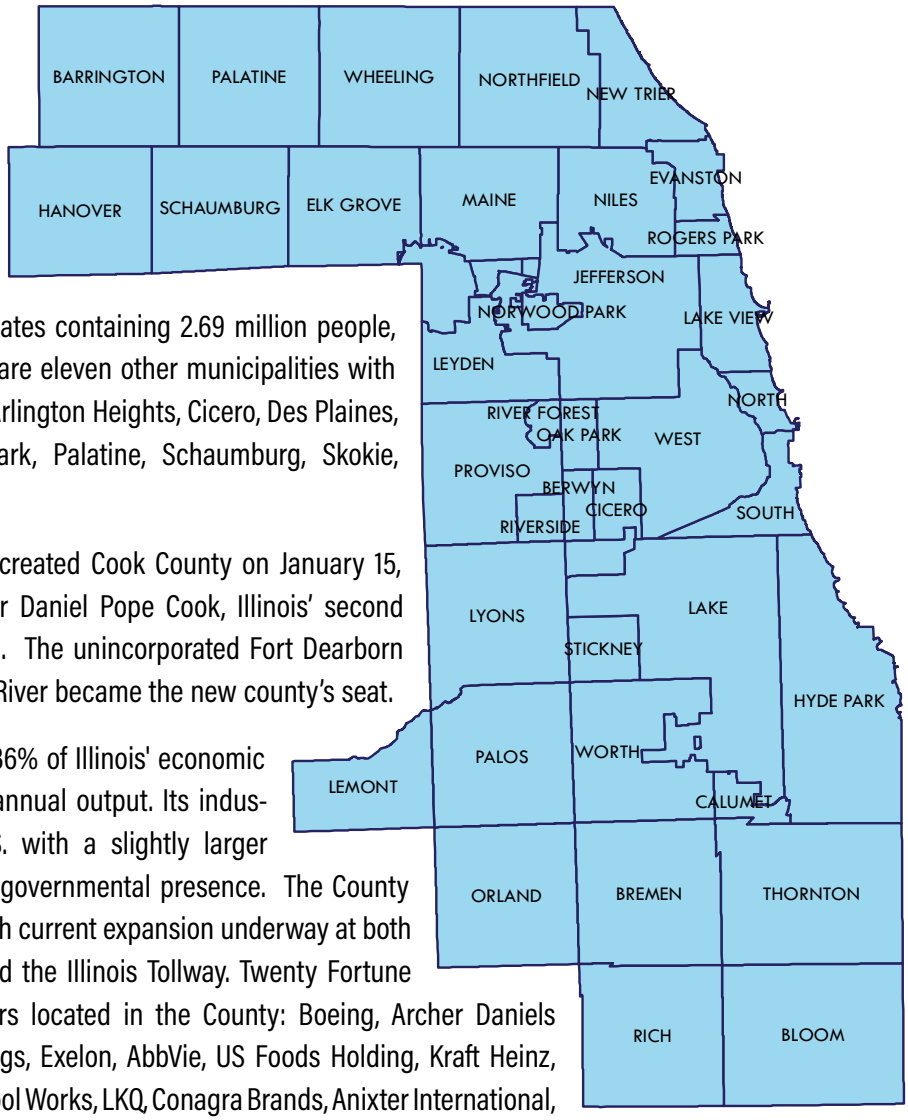
Updated as of October 1, 2020

2021 COOK COUNTY ORGANIZATIONAL CHART




RESIDENTS OF COOK COUNTY
COUNTY BOARD PRESIDENT
COUNTY CLERK
COOK COUNTY BOARD OF COMMISSIONERS
STATE'S ATTORNEY
BOARD OF ELECTION COMMISSIONERS
CLERK OF THE CIRCUIT COURT
PUBLIC ADMINISTRATOR
BUREAU OF ADMINISTRATION
BUREAU OF ECONOMIC DEVELOPMENT
BUREAU OF FINANCE
BUREAU OF HUMAN RESOURCES
BUREAU OF TECHNOLOGY
BUREAU OF ASSET MANAGEMENT
JUSTICE ADVISORY COUNCIL
COUNTY AUDITOR
DEPARTMENT OF ADMINISTRATIVE HEARINGS
SECRETARY TO THE BOARD OF COMMISSIONERS
DEPARTMENT OF HUMAN RIGHTS AND ETHICS
COOK COUNTY HEALTH
OFFICE OF THE INDEPENDENT INSPECTOR GENERAL
PUBLIC DEFENDER
COOK COUNTY LAND BANK AUTHORITY
Elected and Appointed Officials
Agencies reporting to elected officials other than the President
Agencies reporting to the President
Independent and Appointed Agencies

COUNTY PROFILE



Cook County, Illinois, is the Midwest's cultural and economic center. Home to 5.15 million residents, it is the second most populous county in the United States, while its County Seat, Chicago, is the third largest city in the United States containing 2.69 million people, or 52% of the County populace. There are eleven other municipalities with populations over 55,000 in the County: Arlington Heights, Cicero, Des Plaines, Elgin, Evanston, Oak Lawn, Orland Park, Palatine, Schaumburg, Skokie, and Tinley Park.

An Act of the Illinois State Legislature created Cook County on January 15, 1831. The new County was named after Daniel Pope Cook, Illinois' second congressman and first attorney general. The unincorporated Fort Dearborn settlement at the mouth of the Chicago River became the new county's seat.

Cook County comprises approximately 36% of Illinois' economic activity with 2.56M jobs and $347B in annual output. Its industrial profile resembles that of the U.S. with a slightly larger services sector and somewhat smaller governmental presence. The County has a strong transportation network, with current expansion underway at both Chicago O'Hare International Airport and the Illinois Tollway. Twenty Fortune 500 companies have their headquarters located in the County: Boeing, Archer Daniels Midland, Allstate, United Airlines Holdings, Exelon, AbbVie, US Foods Holding, Kraft Heinz, McDonald's, Jones Lang LaSalle, Illinois Tool Works, LKQ, Conagra Brands, Anixter International, Motorola Solutions, Old Republic International, Arthur J. Gallagher, Northern Trust, R.R. Donnelley & Sons, and Ingredion.

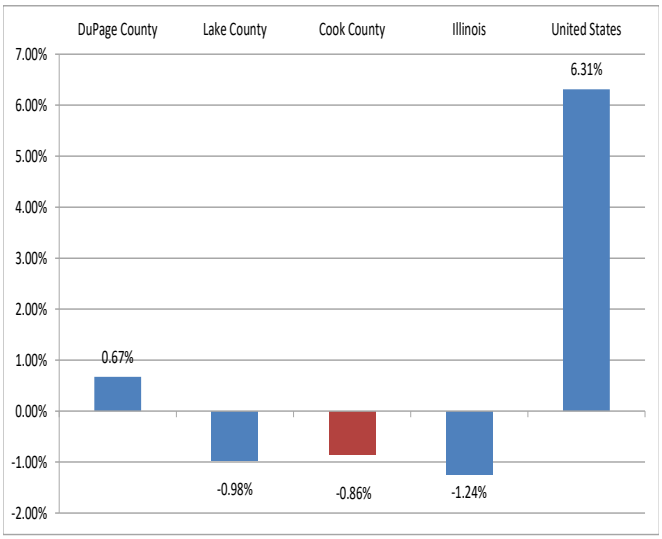
GEOGRAPHY

Cook County sits on the shores of Lake Michigan in the northeast of Illinois. The County comprises 945 square miles of land or 1.7% of Illinois. The City of Chicago accounts for approximately 24% of County land, the suburban municipalities 63%, and unincorporated areas under County Board jurisdiction the remaining 13%. Within Cook County there are 237 special-purpose governments, 132 municipalities, 160 school districts, and 30 townships.

Although Cook County is densely populated, the Forest Preserve District protects over 69,000 acres of natural land or 11% of Cook County. Native prairies, woodlands, and waterways provide amenities for outdoor activities such as biking and hiking.

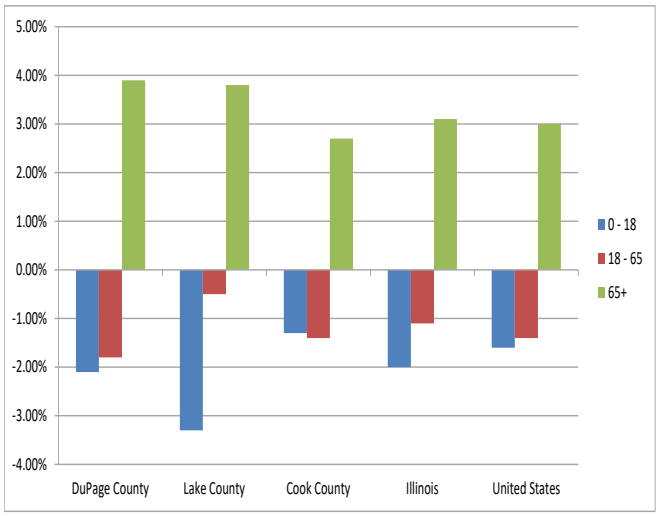
POPULATION GROWTH RATE

As of 2019, the population estimate for Cook County is 5,150,233 according to the United States Census Bureau, or an average of 5,495 people per square mile and comprises 41% of the population of Illinois. Cook County has shown a slight decrease in population year over year compared to the national rate and surrounding counties, especially given that Illinois has seen a consistent decrease in population in the last five years.



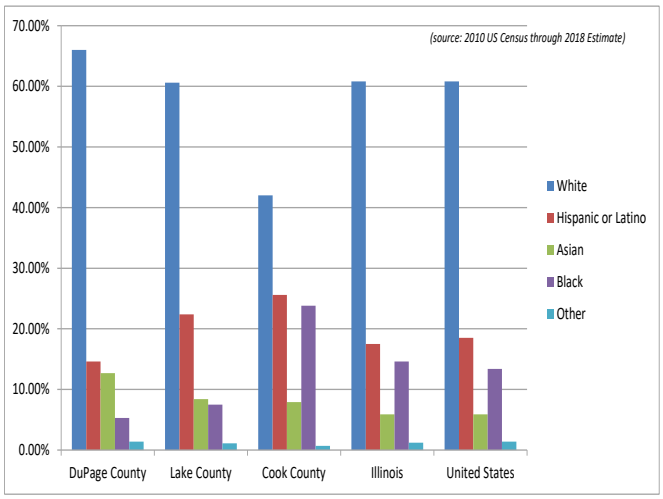
POPULATION GROWTH RATE BY AGE

Communities across the United States are getting older and grayer as baby boomers approach their retirement years. Cook County is aging at a lower rate than in our largest surrounding counties, Illinois and the US. Although the growth rate of the elderly population is lower than our largest surrounding counties, Illinois and the United States, it is still growing at a significant pace.



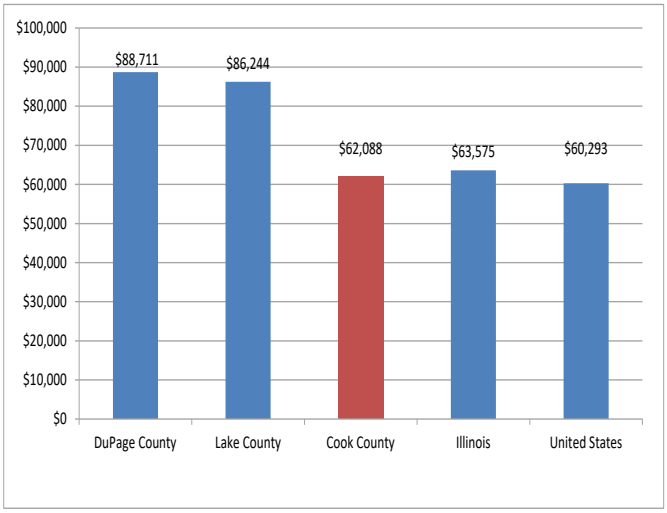
ETHNICITY

The County is racially and ethnically diverse, with a growing Latino and Asian population. 21% of Cook County residents are foreign-born and almost all nationalities are represented among its residents. African Americans make up 23.8% of the population, Asians 7.9% and Whites 42.0%. 25.6% of residents identify as Hispanic or Latino of Any Race. The remainder 0.7% of the population self-identifies as Two or More Races or as American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander (Other Race).



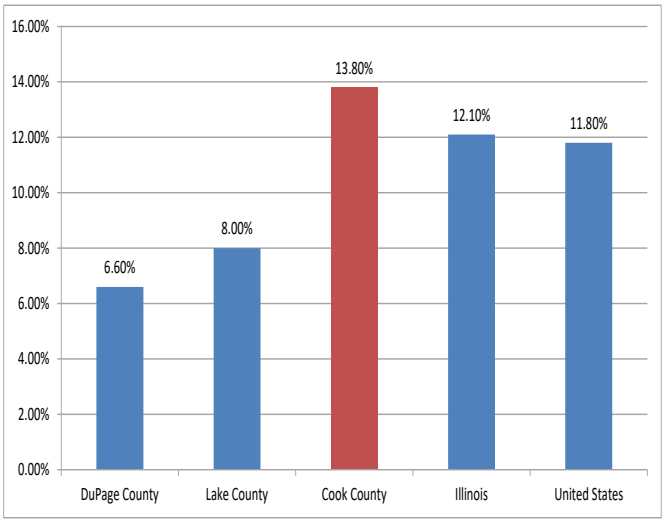
MEDIAN HOUSEHOLD INCOME

The County is a diverse industrial center and a leading economic center of the Midwest. The median household income is slightly higher than the national rate. Cook County rates are below those of the surrounding counties of DuPage County and Lake County and slightly lower than the rate for Illinois.



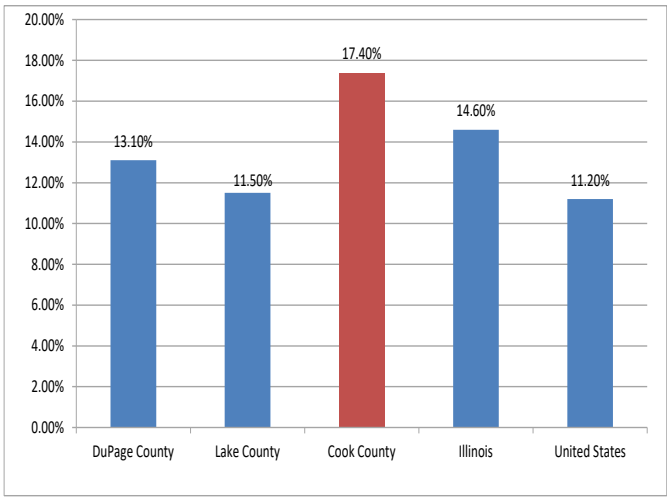
POVERTY RATE

Cook County has a higher poverty rate than the surrounding counties. Part of the reason is that Chicago has a poverty rate of 20.6%. The largest demographic living in poverty in Cook County are females between the ages of 25-34, followed by females between the ages of 18-24 and 35-44, respectively.



UNEMPLOYMENT RATE

As of June 2020, the unemployment rate stands at 17.4%. This is largely attributed to the impacts of COVID-19 on the economic base of the County. Cook County's unemployment rate is higher than the state and national rate, as well as both DuPage County and Lake County. The County's unemployment rate, which was 3.4% in February of 2020, quickly increased to a peak of 18.1% in April of 2020 as unemployment claims rose due to the shut-down orders put in place in the wake of the COVID-19 pandemic. The unemployment rate has decreased slightly since that time, but remains high, as the County begins to open up as shut-down orders have relaxed throughout the summer.



PRINCIPLE FUNCTIONS OF COOK COUNTY

County Government has the principal responsibility of the provision of public health services, the protection of persons and property, and the assessment of real property and the tax levy, and the extension and collection of property taxes. The County also has responsibility for maintaining County roads, supporting and driving economic development, and the provision of certain government services in unincorporated Cook County.

HEALTH CARE

Cook County is responsible for providing public health care access and services to residents, regardless of resident's ability to pay or citizenship status. The Cook County Health (CCH) system operates a health care delivery system composed of the following entities: John H. Stroger, Jr. Hospital of Cook County (Stroger Hospital), Provident Hospital of Cook County (Provident Hospital), the Ambulatory and Community Health Network of Cook County, Cermak Health Services of Cook County, the Ruth M. Rothstein CORE Center and the Cook County Department of Public Health. CCH cares for more than 300,000 patients each year.

Cook County Department of Public Health (CCDPH) serves suburban Cook County and provides service to 2.5 million residents in 124 municipalities with the public health needs of its jurisdiction through effective and efficient disease prevention and health promotion programs.

In 2012, the Illinois Department of Healthcare and Family Services and CCH received a Section 1115 Medicaid waiver from the Federal Center for Medicare and Medicaid Services. Under the terms and conditions of the waiver and an associated demonstration period,

County residents with income up to 133% of the Federal Poverty Level were eligible for Medicaid without being subject to an asset test through CountyCare. Following the waiver demonstration period concluding July 2014, CountyCare became a "Managed Care Community Network," expanding the eligible patient population to families, children, seniors and person with disabilities.

CCH offers a broad range of services from specialty and primary care to emergency, acute, outpatient, rehabilitative, long-term and preventative care. The health system plans to employ approximately 6,741 full time employees in FY2021 making it one of the largest public health systems in the country. Operations and policy for CCH are governed by an independent Board of Directors.

PUBLIC SAFETY

Cook County provides services for the protection of persons and property through the provision of a court system, a jail system, a police force, prosecution, and public defense. The County operates the second largest unified court system in the United States (which hears civil, criminal, and administrative cases), the second largest prosecutor's office in the nation (which is responsible for the prosecution of all misdemeanor and felony crimes committed in the County), and one of the largest criminal defense firms in the Country with over 500 attorneys charged with representing every type of criminal offense and child protection violation.

The Cook County Department of Corrections is one of the largest single-site pretrial detention facilities in the United States. The Juvenile Temporary Detention Facility was the first and largest juvenile detention facility in the country.

The Sheriff's Police conducts investigations, makes arrests, and provides other police services to unincorporated Cook County, as well as coordinates with municipal police forces throughout the County.

The Cook County Department of Emergency Management and Regional Security coordinates countywide emergency and disaster preparedness planning and assists jurisdictions in recovery from a disaster.

PROPERTY AND TAXATION

Cook County administers the second largest property taxation system in the United States. There are 1.8 million taxable parcels of land within the County, with an annual collection of over 12 billion dollars. Tax funds are distributed to over 2,200 local government agencies including school districts, villages, cities, townships, parks and forest preserves, libraries, public health and safety agencies.

The County assesses one third of the region each year, rotating among the northern suburbs, the southern suburbs, and the City of Chicago. The value of each property is determined by a mass appraisal system rather than on an individual basis. Taxpayers can appeal their assessments before the tax rate is calculated. Bills are sent to property owners twice per year.

Budget Calendar

May-June

Departments submit preliminary revenue and expense estimates to the Department of Budget and Management Services (DBMS).

June

DBMS aggregates department requests and prepares the preliminary budget forecast based on expected revenue collection.

June 30

Deadline for preliminary budget forecast, filed with the President's Office.

July

Development of the Executive Budget Recommendation begins. The President holds a public hearing on the Preliminary Budget to allow public feedback on the Executive Budget Recommendation.

September

Residents and departments continue to provide input on final County budget development, while the President and DBMS balance department budgeting requests.

October

Submission of the Executive Budget Recommendation by the President to the Committee on Finance of Cook County.

October-November

Proposed budget is made available for public review. Public hearings are conducted and amendments are made upon consideration by the Committee of Finance. Board of Commissioners adopts the Appropriation Bill, authorizing funding and staffing levels to departments.

December 1

Appropriation Bill is implemented and fiscal year begins.

Ongoing

Quarterly allotments and monthly expenditure and revenue reports are implemented and reviewed by the Department of Budget and Management Services (DBMS) to manage resources allocated through the Appropriations Bill.
President Preckwinkle established the Office of Research, Operations and Innovation (ROI) to further empower employees to adopt performance management and a culture of continuous improvement. ROI oversees performance management for Cook County government and the publication of public performance dashboards updated quarterly.
Each dashboard tracks Key Performance Indicators (KPIs) that measure a department's goals and accomplishments.

BUDGET PROCESS

Cook County prepares an annual budget that provides a spending plan for the next fiscal year. The County produces a balanced budget, as required by the State of Illinois' Counties Code, which accounts for the County's estimated revenue and intended spending. The budgetary basis of accounting is a combination of cash plus encumbrances and accrual basis for property taxes. The County's Comprehensive Annual Financial Report (CAFR) is prepared in accordance with generally accepted accounting principles using the accrual basis of accounting for the government-wide financial statements and the modified accrual basis of accounting for the governmental fund financial statements. The Health Enterprise Fund's annual budget is also prepared on a cash plus encumbrances basis, while their financial report is prepared using the accrual basis.

The budget process begins in late spring when departments inform the Department of Budget and Management Services (DBMS) of their expected personnel and non-personnel needs for the next year. DBMS prepares revenue estimates and analyzes other resources available to accurately forecast the fiscal outlook for the coming year.

DBMS prepares the preliminary budget forecast based on the departmental request and estimated collected revenues. The preliminary forecast is required to be filed with the President's Office by June 30 of each year. The forecast is provided to the Cook County Board of Commissioners and made available to County residents. This year, the County presented its preliminary budget forecast on June 26, 2020. Pursuant to Executive Order 2012-01, the President holds a preliminary budget hearing to allow residents to express their opinions concerning items within the proposed budget. After receiving input from residents, the President of the County Board and DBMS work with each department to develop a final executive recommendation.

The executive budget, as recommended by the President, is submitted to the County Board's Committee on Finance, which in turn holds hearings with each department. The Finance Committee holds public hearings to hear resident comments regarding the budget. Due to the impact of COVID-19 on the ability to hold public gatherings in Illinois, the public hearings for the Fiscal Year 2021 budget will be hosted virtually online. The County Board considers the budget carefully and may submit amendments that have a net zero impact to the overall County operating budget.

How to Read Volume I of the Cook County Budget Book

This section contains sample tables for revenues, expenditures and grants to help better understand how to read the budget book. The color-coded tables below illustrate and summarize the past, present and projected collections and appropriations for Cook County as well as grants.

REVENUE

HISTORIC COLLECTIONS | CURRENT YEAR ESTIMATES | NEXT YEAR PROJECTION | FUTURE YEAR PROJECTIONS

General Fund - Projected Annual Revenues and Expenses, by Source

	Actual			Actual/Projection	Budget	Projection			
	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24
Property Taxes									
400010-Property Taxes	195,429,897	178,382,634	189,647,397	217,678,612	222,664,437	211,437,000	211,999,000	219,688,000	208,869,000
400030-Prior Year Prop. Taxes	(12,178,392)	(10,360,706)	(10,643,310)	-	-	-	-	-	-
400040-Tax Increment Financing Taxes	10,607,415	11,459,524	11,952,328	13,025,945	22,000,000	22,000,000	22,000,000	22,000,000	22,000,000
Total Property Taxes	193,858,919	179,481,452	190,956,415	230,704,557	244,664,437	233,437,000	233,999,000	241,688,000	230,869,000
Non Property Taxes									
401130-Non Retailer Trans Use Tax	22,610,181	19,011,227	15,556,348	16,384,926	16,750,000	17,058,000	17,371,000	17,690,000	18,016,000
401150-County Sales Tax	643,831,866	810,959,174	842,649,449	831,823,137	849,129,310	872,867,000	894,502,000	916,673,000	939,393,000
401170-County Use Tax	82,509,431	79,761,204	84,352,601	81,871,453	82,100,000	83,012,000	83,933,000	84,865,000	85,807,000
401190-Gasoline / Diesel Tax	97,889,174	96,610,048	96,551,203	94,157,403	93,750,000	92,791,000	91,743,000	90,732,000	89,677,000
401210-Alcoholic Beverage Tax	37,298,565	37,175,388	37,166,885	37,845,071	37,300,000	37,234,000	37,168,000	37,103,000	37,037,000
401230-New Motor Vehicle Tax	3,395,418	3,095,133	3,090,792	3,055,457	2,900,000	2,767,000	2,640,000	2,519,000	2,403,000
401250-Wheel Tax	3,614,040	3,744,416	5,817,845	4,607,202	4,700,000	4,881,000	4,862,000	4,843,000	4,824,000
401310-Off Track Betting Comm.	1,644,122	1,411,429	1,195,145	1,127,384	1,100,000	944,000	810,000	695,000	597,000

REVENUE CATEGORY

REVENUE SOURCE

EXPENDITURES

HISTORICAL APPROPRIATION AND EXPENDITURES | CURRENT YEAR APPROPRIATION AND EXPENDITURES | NEXT YEAR'S RECOMMENDATIONS

Summary of Appropriations by Fund and Department

Departments	FY 2016 Expenditures	FY 2016 Appropriations	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Appropriations	Difference FY20 - FY19
General Fund Corporate Fund										
1010-Office of the President	1,888,513	1,982,892	2,123,955	2,207,512	2,020,595	2,112,278	1,896,882	2,160,108	3,455,211	1,295,103
1021-Office of the Chief Financial Officer	1,025,352	1,015,913	1,226,948	1,321,387	1,211,604	1,200,052	1,248,863	1,433,179	1,518,072	84,893
1007-Revenue	6,241,531	7,044,988	7,733,014	8,545,358	8,270,246	9,152,512	8,840,502	9,842,559	10,577,679	735,120
1008-Risk Management	1,604,351	1,606,087	2,114,622	2,100,003	2,201,141	2,199,942	2,382,809	2,359,017	2,487,132	128,115
1014-Budget and Management Services	1,773,138	1,629,836	1,949,227	1,941,500	1,848,481	2,115,461	1,814,134	2,112,335	1,750,738	(361,597)
1020-County Comptroller	3,143,208	3,250,938	3,513,941	3,733,582	3,253,692	3,430,055	3,395,711	3,713,574	3,988,823	275,249
1022-Contract Compliance	809,088	859,325	997,167	1,036,953	976,739	1,029,801	1,070,086	1,069,958	1,124,480	54,522
1030-Chief Procurement Officer	2,797,778	2,923,075	3,180,077	3,421,315	2,953,207	3,313,489	2,620,205	3,376,731	3,438,050	61,319
1009-Enterprise Technology	13,231,387	14,057,116	16,265,397	18,719,225	17,494,748	18,119,668	16,270,569	19,249,891	19,925,907	676,016
1029-Enterprise Resource Planning (ERP)	1,564,144	1,646,778	1,876,668	1,874,290	1,661,811	1,765,536	-	-	-	-

FUND NAME

DEPARTMENT NAME

GRANTS

CURRENT YEAR GRANT APPROPRIATON | NEXT YEAR ESTIMATES

Grant Number and Title	FY19 Approved Budget	FY20 Anticipated Carry Over	FY20 Anticipated New Award	County Cash Match	Total Project Amount
1352-County Clerk					
G53705-Grant 2018 CC Election Assistance	364,271	-	-	-	0
G53816-Grant 2019 CC Voter Registration State Grant	-	-	2,125,000	-	2,125,000
Total 1352-County Clerk	**$364,271**	**-**	**$2,125,000**	**-**	**$2,125,000**

DEPARTMENT NAME

GRANT NAME

FREQUENTLY ASKED QUESTIONS

This section is a map for understanding the various sections of the three-volume budget book and will allow the reader to answer some of the most frequently asked questions about Cook County' services and resources associated.

QUESTIONS	VOLUME	SECTION
Where does the money for the County's Budget come from?	I	Revenue
What is County's largest revenue source?	I	Revenue
What is the funding allocation?	I	Executive Summary
How does the money get spent?	I	Executive Summary
By program (function) area	I	Expenditure
By Expense Type	I	Expenditure
By Fund	I	Expenditure
By Department	II	A-Z
How many people does the County employ?	I	Executive Summary
What services does the County provide for its residents?	II	A-Z
Where can you learn about the County's Capital Projects?	I	Capital Improvement Programs
What type of grants does the County receive?	I	Revenue
How are County employees compensated?	III	All
Where is the Glossary?	I	Appendix A
Who are the County's Elected Officials?	I	Introduction

EXECUTIVE SUMMARY

Cook County government provides vital services for 5.15 million residents of northeastern Illinois, including the City of Chicago, surrounding suburbs and unincorporated areas of Cook County. These services include:

- A system of public hospitals and ambulatory clinics, as well as a Medicaid managed care insurance plan.
- Protection of persons and property through services that include policing, corrections, and justice administration through the Circuit Court System.
- Property valuation and administration of property taxes for Cook County and all underlying municipalities, townships, school districts and other local jurisdictions.
- Economic development activities, including transportation infrastructure development and maintenance.
- Election administration and vital records management.
- General municipal services like issuance of permits related to buildings in unincorporated areas of the County.
- Finance, administration and other central governmental services.

For Fiscal Year 2021 the Executive Recommendation is a $6.9 billion spending plan, that is driven by several policy goals to enhance Cook County's services:

- Improve public health outcomes by expanding Medicaid coverage and investing in outpatient services to ensure vital health care access for the most vulnerable residents of Cook County.
- Foster a justice system that focuses on reducing recidivism and pretrial detention by investing in violence prevention programs, electronic monitoring, I-bonds, and probationary and pretrial services.
- Provide economic development opportunities for historically marginalized and disinvested communities in suburban Cook County through job training programs, public infrastructure funding, and affordable housing.
- Invest in highway and transportation infrastructure to ensure Cook County maintains its competitiveness as the Midwest's key distribution and logistics hub.
- Modernize delivery of County services by investing in technology infrastructure to streamline operations across agencies and allow residents to interact with County government electronically.
- Promote a long-term plan for fiscal sustainability to address legacy liabilities and preserve essential public safety and public health services by reducing the County government's real estate footprint, sustaining reductions in workforce, meticulously managing health benefit costs, and eliminating redundant programs.

FY 2021 BUDGET AT A GLANCE

TOTAL BUDGET

$6.9 BILLION

THE PROPOSED BUDGET TOTAL, INCLUDING CAPITAL AND GRANT FUNDS

$409.6 MILLION

PRELIMINARY GAP, THE LARGEST GAP PRIMARILY DUE TO IMPACT OF COVID-19

21,820 FTEs

(REDUCED BY 14.8% SINCE 2010)

$5.4 BILLION

THE COUNTY OPERATING BUDGET, EXCLUDING CAPITAL, ANNUITY & BENEFITS, AND DEBT PAYMENT

- **$3.4 BILLION** PUBLIC HEALTH
- **$1.4 BILLION** PUBLIC SAFETY
- **$291 MILLION** FINANCE AND ADMINISTRATION
- **$146 MILLION** FIXED CHARGES AND OTHERS
- **$116 MILLION** PROPERTY AND TAXATION
- **$81 MILLION** ECONOMIC DEVELOPMENT

APPROXIMATELY **88%** OF THE COUNTY'S OPERATING BUDGET GOES TOWARD PUBLIC HEALTH AND PUBLIC SAFETY SERVICES.

CAPITAL PROJECTS

- **$265 MILLION** CAPITAL IMPROVEMENTS
- **$152 MILLION** HIGHWAY IMPROVEMENTS
- **$100 MILLION** CAPITAL EQUIPMENT PROJECTS

HEALTHY COMMUNITIES
356,000 COUNTY CARE MEMBERS

SUSTAINABLE COMMUNITIES
30% GREENHOUSE GAS EMISSIONS REDUCTION IN COUNTY BUILDING (2010-2018)

VITAL COMMUNITIES
$20 MILLION IN ADDITIONAL ECONOMIC DEVELOPMENT INVESTMENTS (EQUALS $102M INVESTED FROM FY20-FY21)

SMART COMMUNITIES
$8.5 MILLION INVEST IN COOK

SAFE AND THRIVING COMMUNITIES
$20 MILLION IN SOCIAL EQUITY INVESTMENTS
34% REDUCTION IN JAIL POPULATION IN THE LAST **5** YEARS

OPEN COMMUNITIES
A2 MOODY'S **A+** S&P **A+** FITCH
BOND RATINGS FOR GENERAL OBLIGATIONS
$1.68 BILLION IN ADDITIONAL CONTRIBUTION
IMPROVES PENSION LIABILITY BY **4.5%** IN **5** YRS

TOTAL REVENUE

Cook County receives revenues from several sources: Property Taxes, Home-rule Taxes including Sales, Fees, and revenues generated through the Health System. Additional revenues are provided through Grants, dedicated Special Purpose Fund Fees and Miscellaneous and Intergovernmental revenues. Countywide revenues for FY2021 are budgeted at $6.9 billion, which is comprised of Health Enterprise revenue at $3.2 billion or 47%; Property Tax and Personal Property Replacement Tax revenue at $847.5 million or 12%; other tax and fee revenues at $1.8 billion or 26%; and Miscellaneous and Intergovernmental revenues at $1.0 billion or 15%.

The total revenue for the Cook County General and Health Enterprise Funds, which are the two main operating funds, is estimated at $5.3 billion, a $538.7 million increase, or 11.4%, over the prior year's budget. This includes a $76.8 million use of reserves from the General Fund to maintain service levels during this period of revenue shortfall caused by COVID-19. The total revenue increase for Cook County Health (CCH) of $563.4 million is primarily driven by increases in CountyCare revenues, which are expected to be $444.1 million greater than the FY2020 Budget. The CountyCare revenue increase is due to increased membership ($275 million), Directed Payments for CountyCare ($135.8 million) and the Medicare product ($33.3 million). CountyCare membership is projected to grow to an average of 356,343 for FY2021 due to COVID-19, rising regional unemployment, and a relaxation in the State's automatic re-determination policies in reaction to this public health crisis. Net Patient Service Revenue is expected to be $74.9 million higher in FY2021 due primarily to rate increases, anticipated revenue from newly eligible patients who had previously received charity care, and increased collection efforts. Other Revenues are expected to increase by $2.5 million due to increases in indirect grant revenue. In addition to these operational impacts, funding from Cook County to CCH is also expected to increase with the property tax allocation from the County increasing by $40.0 million over the prior fiscal year budget.

General fund revenues are expected to decrease by $91.6 million, or 4.8%, from the FY2020 appropriation. The decreases in the General Fund revenues can be attributed to the COVID-19 pandemic's continued impact on the local economy, which is impacting Sales Tax revenues budgeted at $830.2 million, a decrease of $18.9 million or 2.2% from the FY2020 appropriation; Hotel Accommodation Tax revenues budgeted at $19.5 million, a decrease of $14.9 million, or 43.3% from the FY2020 appropriation; and Amusement Tax revenues budgeted at $24.3 million, a decrease of $15.5 million, or 39.0%, from the FY2020 appropriation.

WHERE THE DOLLARS COME FROM

Total Dollar Amount: **$6.9 Billion**

TOTAL EXPENDITURES

Countywide expenditures of $6.9 billion are allocated to Cook County's five service areas of Health Care, Public Safety, Property and Taxation, Economic Development and Finance and Administration. Additionally, operating expenses, such as building utility payments and technology maintenance costs, are categorized as Administrative Overhead. Debt service payments on Cook County's outstanding bonds and the County's employer contribution for pension are also major expenditures, with capital expenditures accounting for only 7.5% of the total budget.

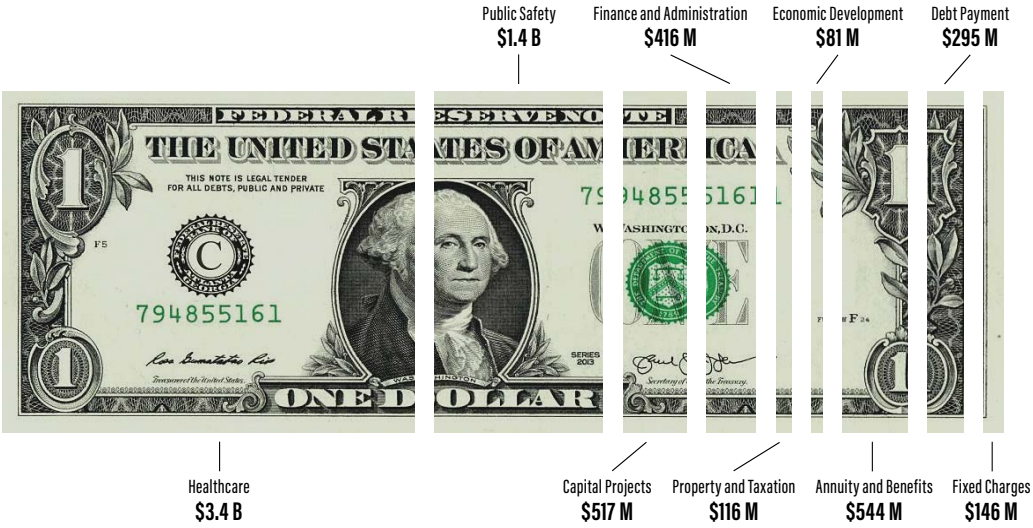
Two major service areas are Healthcare and Public Safety representing 88% of the operating budget when capital, debt service, and pension related payments are excluded. The remaining areas are comprised of Finance and Administration, Economic Development, Property and Taxation and Administrative Overhead, which account for $632.4 million of total expenditures. In FY2021, Annuity and Benefit allocations to the Pension Fund are $543.9 million, which consist of $201.9 million in statutory payments and $312.0 million in supplemental pension payments. In addition, the County is also allocating $30.0 million to the pension reserve account for future pension payment increases. Beyond that, capital project related expenditures are proposed at $517.1 million and debt service payments are allocated to be $295.0 million.

FY2021 expenses for the Cook County General and Health Enterprise Funds are $5.3 billion, which is a $538.7 million increase in total expenses over the prior year. Within CCH, there is an expected $563.4 million increase. This increase can be largely attributed to the $398.6 million increase in managed care claims related to increased membership in the CountyCare healthcare program, which is expected to rise to 356,343 from the FY2020 projection of 326,000 members per month.

Within the General Fund, costs are projected to decrease by $24.7 million or 1.3%. Budgeted personnel expenses decreased by $61.3 million or 4.8% due to the elimination of 659 vacant full-time equivalent positions. Total requested positions in FY2021 is 13,455 compared to 14,114 in the FY2020 adopted appropriation, a 4.7% decrease. The remaining increase in non-personnel expenses can be attributed to the County's $40.0 million investment in additional social equity and economic development initiatives spearheaded by the Justice Advisory Council and the Office of Economic Development.

WHERE THE DOLLARS GO

Total Dollar Amount: **$6.9 Billion**



SUMMARY OF REVENUE AND EXPENDITURE BY SOURCES, USES AND FUND

Revenue of $6.9 billion is appropriated into five major governmental funds of $2.87 billion, three non-major governmental funds of $803.1 million and one proprietary fund of $3.24 billion. General Fund and Health Enterprise Fund are the two main operating funds accounting for 76% of the total appropriation. The General Fund will transfer out an additional $342.0 million to the Annuity and Benefits Fund and $33.0 million to the Debt Service Fund. A total of $455.8 million will be transferred into the Self-Insurance Fund from the General Fund, Health Enterprise Fund, Special Purpose Funds, and Election Fund for employee insurance benefits and reserves for future settlements.

Revenues and Sources	Major Governmental Funds					Non-Major Governmental Funds			Proprietary Fund	
	General Fund	Self-Insurance Fund	Annuity & Benefits Fund	Capital Projects Fund	Debt Service Fund	Special Purpose Fund	Grant Funds	Election Fund	Health Enterprise Fund	Total Revenue
Property Taxes	$246.9		$151.0		$262.0			$14.0	$122.7	$796.6
Personal Property Replacement Tax			$50.9							$50.9
Sales Tax	$830.2									$830.2
Non Property Taxes	$452.4					$0.6				$453.1
Fees	$170.8					$50.5				$221.3
Health Enterprise Revenue									$3,249.7	$3,249.7
Intergovernmental Revenues	$68.3					$2.3				$70.6
Miscellaneous Revenues	$49.0					$15.4			$15.0	$79.5
Debt Proceeds				$350.7						$350.7
Grants							$346.3			$346.3
Motor Fuel Tax						$275.7				$275.7
Other Sources and (uses)	$76.8					$99.5		$15.8		$192.1
Sub Total:	$1,894.6	$0.0	$201.9	$350.7	$262.0	$444.0	$346.3	$29.8	$3,387.4	$6,916.6
Transfer out	-$666.1					-$14.9		-$2.1	-$147.8	-$830.9
Transfer in		$455.8	$342.0		$33.1					$830.9
Total:	$1,228.5	$455.8	$543.9	$350.7	$295.0	$429.1	$346.3	$27.8	$3,239.6	$6,916.6

Expenditures and Uses	Major Governmental Funds					Non-Major Governmental Funds			Proprietary Fund	
	General Fund	Self-Insurance Fund	Annuity & Benefits Fund	Capital Projects Fund	Debt Service Fund	Special Purpose Fund	Grant Funds	Election Fund	Health Enterprise Fund	Total Expenditures
Offices Under the President	$156.9					$241.5	$216.9			$615.4
CC Board of Commissioners	$8.6									$8.6
CCH						$7.0	$44.1		$3,346.7	$3,397.9
Assessor	$28.1					$3.1				$31.1
Board of Review	$14.1									$14.1
Board of Election Commissioners								$1.2		$1.2
Chief Judge	$258.2					$2.0	$7.3			$267.5
Clerk of the Circuit Court	$99.4					$18.8	$2.2			$120.5
County Clerk	$18.7					$6.8	$4.4	$27.4		$57.2
Public Administrator	$1.4									$1.4
Public Defender	$80.1					$0.0	$0.8			$80.8
Recorder of Deeds						$0.0				$0.0
Sheriff	$570.9					$3.4	$14.8			$589.1
States Attorney	$133.7					$3.1	$39.6			$176.4
Treasurer	$0.8					$12.4				$13.2
Fixed Charges	$520.6								$40.6	$561.2
Annuity and Benefits			$201.9							$201.9
Bond Principal and Interest payment					$262.0					$262.0
Capital Projects	$3.2			$350.7		$146.0	$16.1	$1.2	$0.0	$517.1
Sub Total:	$1,894.6	$0.0	$201.9	$350.7	$262.0	$444.0	$346.3	$29.8	$3,387.4	$6,916.6
Transfer out	-$666.1					-$14.9	$0.0	-$2.1	-$147.8	-$830.9
Transfer in		$455.8	$342.0		$33.1					$830.9
Total:	$1,228.5	$455.8	$543.9	$350.7	$295.0	$429.1	$346.3	$27.8	$3,239.6	$6,916.6

**in millions*

FUND BALANCE STATEMENT

It is Cook County's policy to maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees due to temporary cyclical revenue shortfalls or unpredicted one-time expenditures. Cook County recognizes that financial reserve funds provide the flexibility to respond to unexpected circumstances that may help the County achieve long-term fiscal objectives.

Should an unforeseen event beset the County that warrants the use of the fund balance and should this use of fund balance cause it to dip significantly below the targeted level, the County will take steps to both ensure expenditures, to the extent possible, are adjusted to reflect the new economic reality and develop a plan to replenish the General Fund's fund balance over the next one to three years as necessary to return the balance to its targeted level.

FUND BALANCE TARGET

Cook County's financial reserve policy is to maintain a fund balance in the General Fund of no less than two months ("floor") of the year's audited General Fund operating expenditures, and that if the unassigned fund balance should exceed the three-month level ("ceiling"), the County can use these funds to pay for non-recurring expenses, an outstanding liability (i.e. Pension, Other Post-Employment Benefits (OPEB), or bonded debt) or transfer it to a committed or assigned fund balance in the following fiscal year, in accordance with the appropriate level of approval required within the fund balance policy. This is in accordance with Government Financial Officers' Association's best practices. The table below illustrates the two-month General Fund expenditure level target for FY2019 and a projection for FY2020. At the end of FY2020, Cook County is projected to be above the targeted reserve level of two months. Given the unprecedented nature of COVID-19, the FY2021 Executive Recommendation allocates $76.8 million of the County's unassigned fund balance for General Fund operating purposes.

FY2019 Audited General Fund Expenditures	FY2019 General Fund Balance (Target)	FY2019 General Fund Balance	Variance (Balance minus Target)	FY2020 Estimated General Fund Expenditures	Projected FY2020 General Fund Balance (Floor)	Projected FY2020 General Fund Balance	Projected FY2020 General Fund Balance (Ceiling)
$ 1,616,200,408	$ 269,366,735	$ 456,422,288	$ 187,055,553	$ 1,682,940,863	$ 306,961,626	$ 552,859,554	$ 460,442,439

FUND DESCRIPTIONS

Cook County's operations are funded primarily through the General Fund and the Health Enterprise Fund. In addition to the General Fund and Health Enterprise Fund, the County utilizes special purpose funds that have revenues, generally fees, dedicated for a specific purpose. Significant special purpose funds include: the GIS Fee Fund, Law Library, and several automation funds that impact different County agencies. In FY2020, the County received $428.6 million in federal Coronavirus Relief Funds (CRF) to reimburse the County for expenses incurred in mitigating the effects and spread of COVID-19. Together, the General Fund, Health Enterprise Fund, grants, and Special Purpose Funds are referred to as the operating budget.

MAJOR GOVERNMENTAL FUNDS

GENERAL FUND: The Corporate and Public Safety Funds together make up Cook County's General Fund.

- The Corporate Fund includes most of the property tax related functions of County government on behalf of underlying jurisdictions, as well as general administrative functions of Cook County. It funds such Agencies as the County Assessor, County Treasurer, County Clerk, Board of Review and the various Offices under the President, and most of the centralized Countywide costs in the Administrative Overhead accounts.
- The Public Safety Fund is comprised of Cook County's criminal justice system: jails, courts, and related programs. Agencies in this fund include: the Sheriff's Office, the State's Attorney's Office, the Public Defender's Office, Clerk of the Circuit Court, and the Office of the Chief Judge, including the Juvenile Temporary Detention Center.

SELF-INSURANCE FUND: Cook County administers a self-insurance program for health insurance as well as all risks, including workers' compensation, medical malpractice, auto and general liability and other liabilities subject to certain stop-loss provisions.

ANNUITY AND BENEFITS FUND: The County Employees' and Officers' Annuity and Benefit Fund is a single defined benefit, single employer pension and other post-employment benefits plan established by Illinois Compiled Statutes (Chapter 40,Acts 5/9 and 5/10).

CAPITAL PROJECTS FUND: Capital Projects Fund expenditures are used to fund capital projects like infrastructure and technology improvements.

DEBT SERVICE FUND: Cook County's Debt Service Fund is utilized for General Obligation debt service payments.

NON-MAJOR GOVERNMENTAL FUNDS

SPECIAL PURPOSE FUND: Special Purpose Funds are established for a specific and dedicated purpose and are intended to be self-balancing. In FY2020, the COVID-19 Cares Act Fund was established to track expenses related to the County's response to the Coronavirus Pandemic.

GRANT FUND: Cook County receives grant funds from federal, state and private agencies for a variety of direct and indirect services provided under various program areas.

ELECTION FUND: The Election Fund was established to pay for the costs of elections under the jurisdiction of the County Clerk. The fund's revenues are derived from property taxes levied for this purpose and interest earned on investments.

ENTERPRISE (PROPRIETY) FUNDS

HEALTH ENTERPRISE FUND: The Health Enterprise Fund receives revenue from the health system operations and supports the Department of Public Health, Stroger Hospital, Provident Hospital, Cermak Health Services, the Ambulatory/Community Health Network Clinics and Health Plan Services (consisting of the health system's CountyCare and MoreCare programs); along with a tax allocation to support Public Health and Correction Health operations.

FY 2021 BUDGET HIGHLIGHTS

SHORT-TERM FACTORS AFFECTING THE BUDGET

The County relies on revenues from a variety of sources to help fulfil its mandates and continue its investments that allow it to deliver services efficiently to its residents. Approximately, 65% of the County's revenues are economically sensitive, which pose additional risk to the County's operations, especially when the local economy is weak. Understanding that risk, the County just like any other organization or household needs to be prepared to manage its fiscal affairs accordingly. In order to plan for the upcoming fiscal year's budget, the County relies on sophisticated forecasting models that help project different scenarios that range from the best case to the worst case and the associated drivers. This exercise allows the County to understand how good things can be or how bad they can get, which informs the level of impact it will have on the County's operations, along with the actions needed to ensure critical services can continue. It is important for the County's various stakeholders like the County Board, taxpayers, separately elected officials, investors, employees and others to understand these possible scenarios, which in turn will help set clear expectations on the actions needed to adjust if any version of these scenarios come to fruition. While the County and all its stakeholders always begin every new fiscal year with optimism, it is prudent to understand how bad things can get to ensure we remain vigilant in managing our fiscal affairs and not take on unnecessary risk. To that end, the following sections provide a discussion of these scenarios and the drivers impacting them.

MAJOR DRIVERS OF THE OPERATING BUDGET

The COVID-19 pandemic has had historic impacts on the County's operations as well as the regional and national economy. The pandemic caused by COVID-19 continues to cause a partial shut-down of the U.S. economy and has had severe impacts on the everyday lives of County residents, including the full and partial closures of schools, restaurants, bars, and other businesses. The virus has also caused the cancellation of conferences, reduction of tourism and an accelerated shift from brick-and-mortar to online sales. The timeline of a widely available vaccine is still unknown. However, it is almost a certainty the pandemic will continue into FY2021 and continue to negatively impact economically sensitive County revenues. In the development of the County's revenue forecast for FY2021, departments were encouraged to assume that the City and County would remain in Phase 4 of the Governors Restore Illinois plan until the end of May. At that point, we assume that the region transitions into Phase 5. While the County received federal funding through the CARES Act's Coronavirus Relief Fund to reimburse the County for expenses incurred to mitigate the impacts of COVID-19 through the end of the FY2020, there is currently no federal provision for additional reimbursement of COVID-19 related expenses or revenue losses incurred by state and local governments beyond December 2020. Therefore, this recommendation has been prepared based on the current availability of funds and makes no assumptions on additional federal relief.

In total, the annual FY2021 expense appropriation for the Health Enterprise and General Funds is expected to be $5.3 billion, $538.6 million higher than the FY2020 budget of $4.743 billion. This increase can be largely attributed to Cook County Health which is expected to see a $563.4 million expenditure increase over the FY2020 adopted budget. The financial impacts of COVID-19 have resulted in changes that have significantly increased membership in CountyCare. Individuals that find themselves unemployed are attracted to CountyCare's relatively inexpensive health insurance coverage. Additionally, administrative policies at the State, which has temporarily suspended automatic unenrollment in Medicaid, have allowed CountyCare and other managed care plans to retain a greater number of their members at a time when applications for Medicaid have been increasing.

Expenses within the General Fund decreased $24.7 million or 1.3% less from the FY2020 adopted budget. The County's General Fund revenues are especially sensitive to financial downturns, and the additional impacts on sector-specific revenues and fees collected by the County have been significant. Despite the anticipated increases in costs and declining revenues, the County has been able to fill the gap between revenues and expenses through a combination of cost reduction measures, new revenues, and a one-time transfer of financial reserves from the General Fund.

LEGISLATIVE UPDATE: NEW REVENUES

As part of Public Act 101-0031 "Leveling the Playing Field for Illinois Retail Act," two important provisions were passed. The first was the addition of Online Sales Tax, which allows Cook County to apply its 1.75% Sales Tax to online sales made within the County. This goes into effect in January 2021, and revenue from this source is included in the FY2021 budget. Under the provision of this tax, the County anticipates that we will receive approximately $80.3 million in revenue. Without this additional revenue, total Sales Tax revenue would have been $749.9 Million, 11.7% lower than the FY2020 budget. However, with this revenue we expect Sales Tax revenue of $830.2 million, 2.2.% lower than the prior year's budget. The estimate for the value of Online Sales Tax was developed in coordination with the County's Independent Revenue Forecasting Commission (IRFC) and leveraged national trends in E-Commerce data to extrapolate the impact for Cook County based on the percent share of personal income in Cook County. The total value received by the County will be heavily impacted by the State's capacity to achieve full compliance with the new law. Further details can be found on the IRFC website.

The second provision of Public Act 101-0031 concerns sports wagering. Under the Act, Cook County can receive 2% of all sports wagering activity completed in licensed sports wagering facilities within the County. The FY2020 budget anticipated that we would receive about $1.8 million in additional revenue, with initial revenues estimated to be remitted by May. Disruptions attributable to COVID-19, the impact on sports wagering has been significant and varied and the County is currently expecting approximately $3.6 million in sports wagering revenue in FY2021.

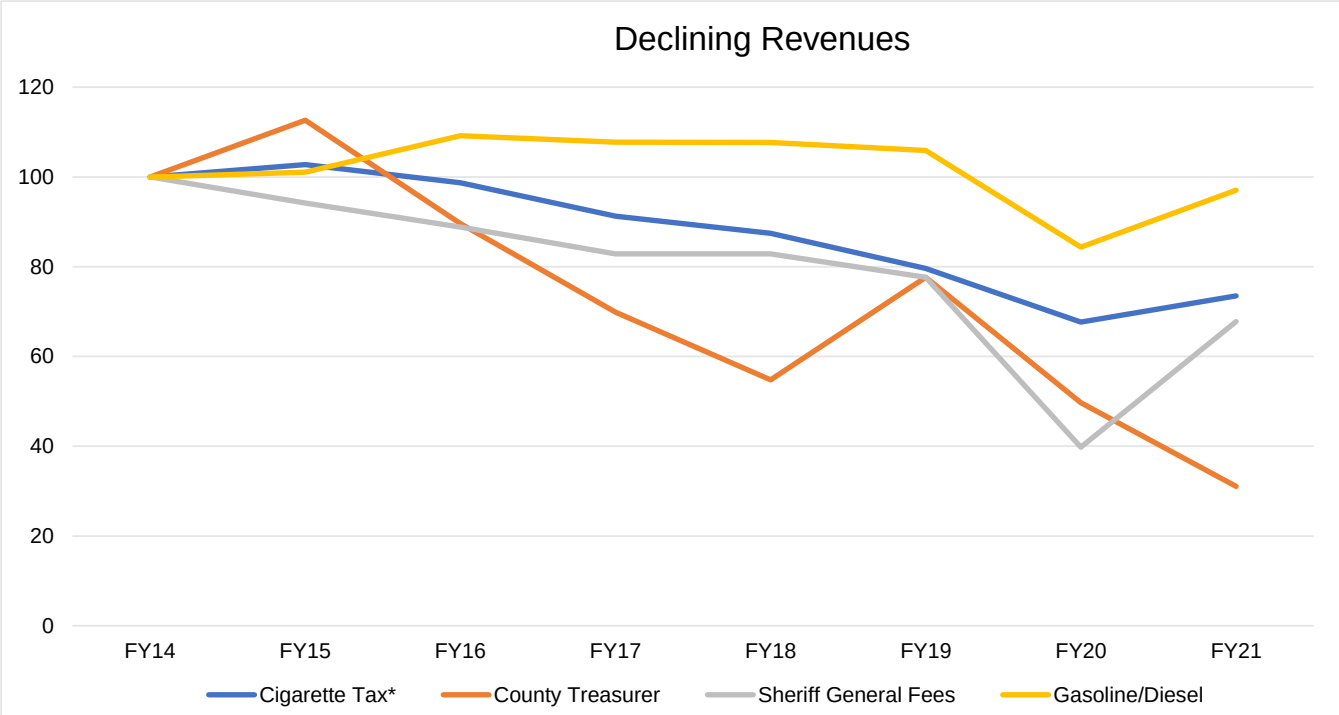
Public Act 101-0027 legalized the sale of cannabis across the State of Illinois and in Cook County, giving the County the authority to levy a 3% tax on the retail sale of cannabis from licensed dispensaries within the entire jurisdiction. By examining recent cannabis sale reports from Illinois and trends in Washington state and Colorado, we have estimated that this new revenue source will generate approximately $13.9 million in FY2021.

Together, these new revenue sources have helped contribute a total $97.8 million in additional revenues for the FY2021 Budget.

DECLINING AND STAGNANT REVENUES

Cook County has a diverse revenue base, but expenditures rise over time due to inflationary pressures (i.e. medical trends for health benefits, annual cost increases on specialty medications, technology contracts, and several other categories of expenditures are traditionally growing faster than general inflation across the nation). Natural growth in revenues struggle to keep pace. Many critical revenue sources are declining over time or growing at rates below general inflation. This makes structurally balancing the budget challenging and necessitates difficult decisions. Additionally, the Property Tax levy has not historically kept pace with inflation, and, accordingly, the value of the gross property tax levy will continue to decline net of inflation.

Cook County anticipates a continued decline in overall revenues and inflationary growth in expenditures in coming years and is taking steps towards long-term fiscal responsibility and preserving critical public safety and health services. In particular, brick-and-mortar based Sales Tax revenue is expected to decline in FY2021 at a faster rate than recent trends due to an accelerated increase in online shopping related to consumers shifting to online options during the COVID-19 pandemic. Public Act 101-0031 allows Cook County to apply its 1.75% Sales Tax to online sales made within the County, which will, to an extent, replace declining brick-and-mortar based Sales Tax revenue.



*Cigarette Revenues in FY 2020 exclude settlements

Projected Revenues in Relation to Inflation

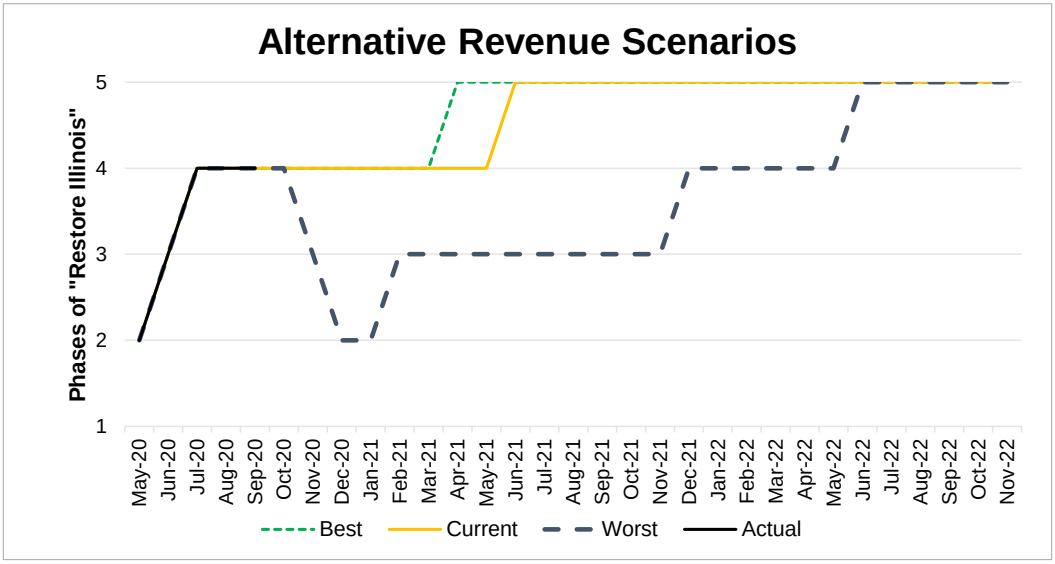
FY 21 Projected Revenues	Amount	%
Declining	$297,262,382	12.1%
Failing to keep Pace	$1,028,904,248	41.9%
Growing with Economy	$914,956,420	37.3%
Other Growth/Decline Patterns	$214,244,021	8.7%
Grand Total	**$2,455,367,071**	**100.0%**

ALTERNATIVE REVENUE SCENARIOS

In recognition of the uncertainty presented by COVID-19, it was necessary to establish a single set of assumptions about the progression of the County through the phases of the Governor's Restore Illinois Plan. The Plan establishes regulations on economic and social behaviors depending on COVID-19 tracking metrics within a defined geographical area. For this analysis, Regions 10 (Suburban Cook County) and Region 11 (Chicago) are assumed to progress through each of the phases in tandem.

As of October 6, 2020, both Regions 10 and 11 are in Phase 4. The chart below shows the underlying assumptions for each scenario, and the progression of the County through the phases in these scenarios. The base-case scenario reflects this Executive Budget Recommendation. It assumes that the County will remain in Phase 4 of the Plan until May of 2021 and subsequently move into Phase 5 thereafter with the advent and widespread distribution of an effective COVID-19 vaccine. In the

best-case scenario, the vaccine is available earlier, in March of 2021. In the worst-case scenario, the County (a) sees a near-term steep increase in COVID-19 cases and hospital admissions, resulting in a regression to Phase 3 in November of 2020, (b) remains in Phase 3 until the winter months, when Phase 2 lockdowns are implemented in the region, (c) moves back to Phase 3 in February of 2021 and (d) finally moves back to Phase 4 in December of 2021, not reaching Phase 5 until June of 2022.



Using the base-case scenario as the foundation, the alternative revenue scenarios were determined by evaluating revenues that were most impacted by social distancing policies. Table 1, below, provides a list of the revenues that were adjusted for each scenario while Chart 2 provides an analysis of these sensitive revenues over time at the aggregate level for prior years and for each of the different scenarios. In total, 16 revenues were evaluated. These revenues were selected because they have been demonstrably impacted by social distancing policies.

	Best-Case Scenario	Base-Case Scenario	Worst-Case Scenario
401150-County Sales Tax	$ 791.4	$ 749.9	$ 648.5
401130-Non Retailer Trans Use Tax	$ 15.9	$ 15.3	$ 10.8
401170-County Use Tax	$ 72.2	$ 70.1	$ 47.6
401190-Gasoline / Diesel Tax	$ 89.0	$ 87.0	$ 63.3
401210-Alcoholic Beverage Tax	$ 38.2	$ 36.3	$ 35.7
401230-New Motor Vehicle Tax	$ 2.4	$ 2.3	$ 1.8
401330-Il Gaming Des Plaines Casino	$ 8.3	$ 7.3	$ -
401350-Amusement Tax	$ 31.9	$ 24.3	$ 1.9
401370-Parking Lot and Garage Operation	$ 44.6	$ 43.0	$ 10.0
401390-State Income Tax	$ 16.5	$ 12.6	$ 10.6
401470-General Sales Tax	$ 3.3	$ 3.1	$ 2.4
401490-Firearms Tax	$ 1.1	$ 1.2	$ 1.3
401530-Gambling Machine Tax	$ 5.2	$ 3.5	$ 0.2
401550-Hotel Accommodations Tax	$ 22.7	$ 19.5	$ 5.6
402548-Clerk of the Circuit Court Fees	$ 68.6	$ 64.0	$ 27.8
402950-Sheriff General Fees	$ 16.0	$ 15.8	$ 9.2
Sum of Economically Sensitive Revenues	$ 1,227.1	$ 1,155.2	$ 876.6
Non-Impacted Revenues	$ 662.6	$ 662.6	$ 662.6
Use of Fund Balance	$ 76.8	$ 76.8	$ 76.8
TOTAL	$ 1,966.5	$ 1,894.6	$ 1,616.0

Table 1

Social distancing policies have had a significant impact on the County's Sales Tax revenue, which is highly sensitive to fluctuations in the economy and makes up a significant portion of the General Fund's total revenues. Accordingly, Sales Tax revenue alone is $101.4 million lower in the worst-case scenario than in the base-case scenario.

When all revenues not determined to be significantly impacted by COVID-19 are included, total revenues within the best-case scenario would be $1.97 billion, or $71.9 million greater than the base-case scenario. In the worst-case scenario, revenues would be about $1.62 billion. Beyond Sales Tax, Clerk of the Circuit Court Fees, Amusement Tax, and Parking Lot and Garage Operations Tax revenues would also be significantly impacted, with unfavorable variances relative to the base-case of $36.2 million, $22.4, million, and $33.0 million, respectively.

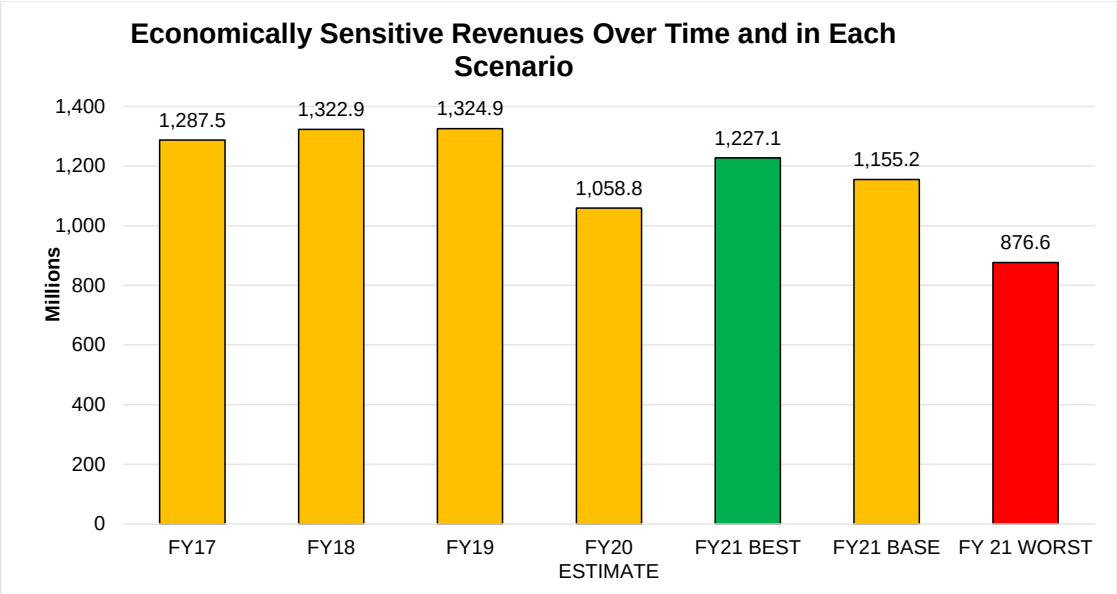


Chart 2

Under the base-case scenario, the economically sensitive revenues (as defined in the first part of Table 1 above) are anticipated to be $1.155 billion, $169.8 million or 12.8% lower than the 2019 actuals. The economically sensitive revenues in the best-case scenario are anticipated to be $1.227 billion, $97.8 million or 7.4% lower than the 2019 actuals. Finally, in the worst-case scenario, the revenues are expected to be $876.6 million, $448.4 million or 33.8% lower than the 2019 actuals.

TRENDS IN UNCOMPENSATED CARE

In recent years CCH, being the main safety net provider of healthcare services in the County, has seen an increase in uncompensated care. FY2021, uncompensated care costs are expected to increase by approximately $69.0 million over the projected FY2020 year-end estimates to $487.0 million. This trend has been consistent with CCH's recent experience as more residents become uninsured or underinsured, despite the impact of the new law that provides Medicaid coverage for undocumented individuals over the age of 65. In FY2020, uncompensated care is expected to be lower due to a COVID-19-related suspension of non-emergent care activities. As the pandemic wanes, more uninsured residents will continue to seek care, which will continue to increase the cost of uncompensated care in FY2021. Despite the increase over the FY2020 projection, FY2021 uncompensated care is expected to be less than the FY2020 budgeted amount of $590 million.

INVESTMENTS IN CRIMINAL JUSTICE REFORMS AND PROPERTY TAX ADMINISTRATION

In FY2021, President Preckwinkle will continue her commitment of investing in safe and thriving communities. A concentrated effort to decrease the divisional population of the Jail to allow for safer conditions during COVID-19 has allowed for a decrease

in FY2021 public safety FTEs. The decline in the Jail population has also allowed for continuing support of the President's Policy Goals of advancing the County's work to transform the criminal justice system into one that is fair, efficient, compassionate and transparent. By focusing on these efforts, the County's public safety offices that include the Sheriff, the Courts, the State's Attorney and the Public Defender have collaboratively worked to make their respective operations more efficient and free up resources for much needed violence prevention and recidivism reduction programs.

Cook County administers the second largest property and taxation system in the United States. Expenditures associated with Property and Taxation are increasing by $0.4 million or 0.7% in FY2021. Although FTEs are decreasing by 27, or 4.4%, across the Property and Taxation agencies, investments in technology, including a $5.8 million appropriation in FY2021 for the County's Integrated Property Tax System platform, will allow for increased collaboration and capacity across all offices. FY2021 will continue to see the multi-year implementation plan for an integrated property tax system within the Assessor's Office and the County Clerk's Office, and continued technology investments within the Board of Review will allow for increased capacity to administer and respond to the increasing volume of appeals. The Treasurer continues to ensure duplicate payments and other overpayments are automatically refunded to property owners. Since this program's launch in 2018, the Treasurer's office has automatically refunded more than $65.1 million to over 110,000 property owners.

LONG-TERM STRATEGIC PLAN

In fiscal year 2018, the Offices Under the President (OUP) spearheaded the *Cook County Policy Roadmap: Five-Year Strategic Plan for Offices Under the President*. The *Policy Roadmap* is the first comprehensive, policy-driven strategic plan for OUP since the administration's 2011 transition plan and was completed in November 2018 through a process that included input and participation from the public, community organizations, industry partners and other stakeholders. The *Policy Roadmap* continues to drive long-term strategic planning in FY2021.

The *Policy Roadmap* aims to institutionalize reforms and ensure they provide long-lasting benefits to Cook County residents, specifically in the following six priority areas: health and wellness, economic and community development, criminal justice, environmental sustainability, public infrastructure, and good governance. Built upon the administration's core values of equity, engagement, and excellence, the *Policy Roadmap* incorporates strategic initiatives within these six key policy priorities to address the major public policy challenges facing Cook County residents.

While the majority of the *Policy Roadmap* focuses on OUP's specific roles and responsibilities, improving outcomes for residents through this policy framework requires continuously coordinating and collaborating with each separately elected Cook County official and other partners.

During the onset of the COVID-19 pandemic in early 2020, OUP adapted its *Policy Roadmap* framework to streamline its rapid response initiatives and begin to plan and implement equitable recovery strategies. This work, documented in the *Cook County COVID-19 Response Plan: From Rapid Response to Equitable Recovery*, combines ongoing public health and healthcare priorities with parallel agendas that respond to the longer-term economic and social impacts of the virus. In FY2021, OUP will continue to follow the guiding principles it established in its COVID-19 response:

- Provide support where Cook County can have the greatest impact;
- Prioritize support for the most vulnerable populations with a racial equity lens;
- Maintain continuity of essential public services;
- Coordinate efforts and leverage shared resources; and
- Focus on suburban Cook County, which has a great need, but limited resources.

As an overview of Cook County's upcoming work, including work related to both the COVID-19 response and recovery, and OUP's long-term priorities, the sections below highlight initiatives that Cook County will pursue in FY2021 within each *Policy Roadmap* policy area.

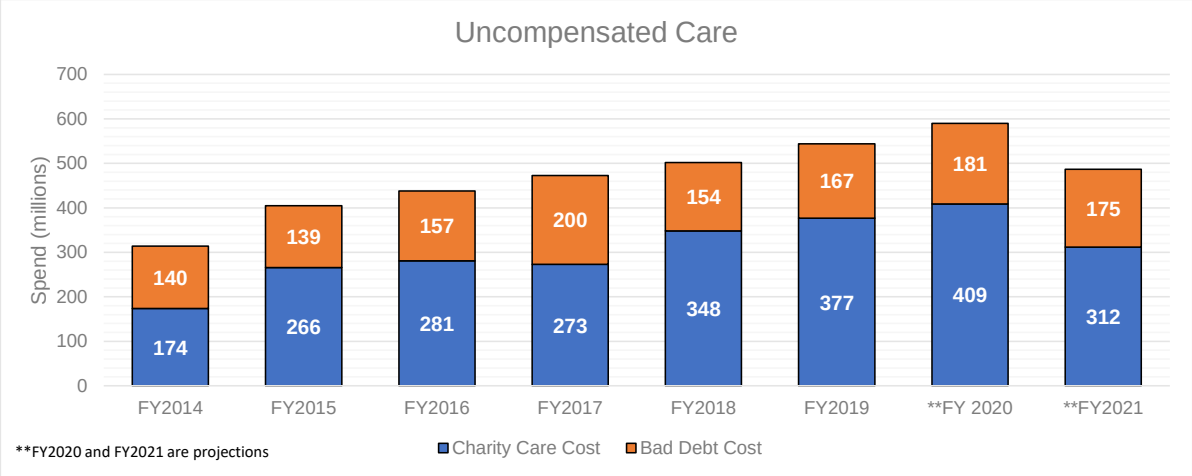
FY2021 POLICY GOALS

HEALTHY COMMUNITIES

Cook County government's health and wellness work centers on improving the physical, mental, and social wellbeing of County residents and communities, especially as we continue responding to the COVID-19 pandemic. In light of COVID-19's disproportionate impact on Cook County's Black and Latinx residents, we reaffirm our commitment to reducing health inequities and the socioeconomic inequities that create them. Cook County continues to focus on integrating health and social services, addressing the structural[1] and social determinants of health and improving the health and wellness of County employees. The Healthy Communities work is led by Cook County Health (CCH), Cook County Department of Public Health (CCDPH), and the Department of Risk Management.

As guided by its strategic plans, CCH is transforming the provision of healthcare in Cook County by promoting community-based primary and preventative care; growing an innovative, collaborative health plan; and enhancing the patient experience. Despite operating only two of the 68 hospitals in Cook County, CCH serves as a safety net for many residents, and provides more than 50 percent of all charity care in the County. Through the Health System and the Health Plans, CCH serves more than 500,000 unique individuals annually and records nearly 1 million outpatient visits and 25,000 admissions.

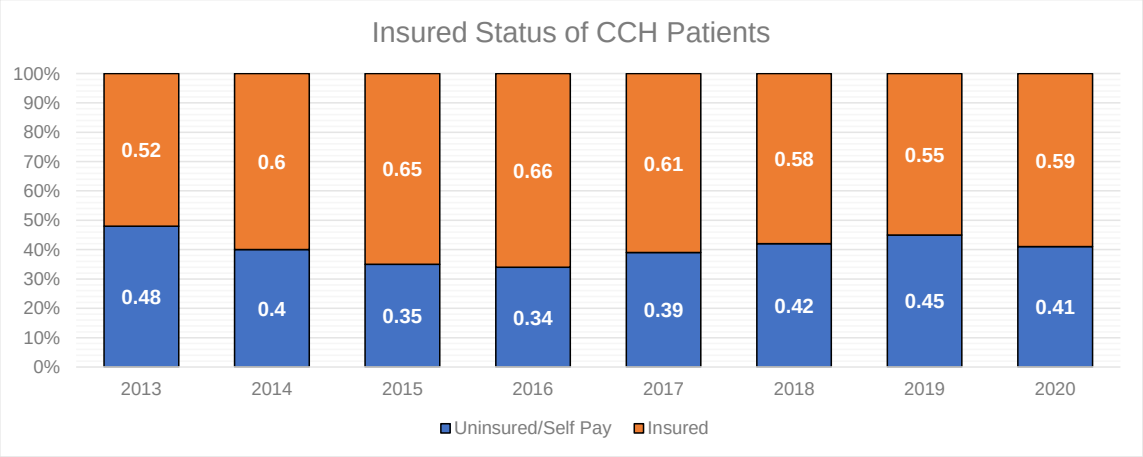
CountyCare, the Medicaid health plan CCH owns and operates, remains the largest Medicaid managed care plan in Cook County. In September 2020, there were 371,000 CountyCare members (originally projected at 326,000) – the growth in plan membership is primarily due to the economic downturn as a result of COVID-19 and the State of Illinois' temporary suspension of Medicaid re-determination. The FY2021 budgeted membership of 356,343 assumes a slow economic recovery and return to the re-determination process by the State.



1 *Structural determinants include the governing process, economic and social policies that affect pay, working conditions, housing, and education. The structural determinants affect whether the resources necessary for health are distributed equally in society, or whether they are unjustly distributed according to race, gender, social class, geography, sexual identity, or other socially defined group of people.*

In FY2021, CCH projects providing $312 million in charity care. While recent trends have the County's charity care costs growing, the FY2021 projected decrease is based on the expectation that residents in general will continue to limit getting non-emergent care at hospitals due to fear of exposure of COVID-19. The Health System expects that as the pandemic wanes, the charity care growth trend will continue to grow.

In FY2020, CCH opened two new facilities. A new health center in Blue Island provides expanded and enhanced primary and specialty care services to South Suburban Cook County residents. Services formerly provided at Cicero Health Center will now be provided at CCH's new facility in North Riverside. This modern, state of the art facility, is equipped with exam rooms, lab and diagnostic services. Additional investments and improvements are also underway on the Provident Hospital campus, and in FY2021, additional services will include a new outpatient dialysis center and a lifestyle center, which will provide wrap-around service for patients with diabetes and other chronic conditions.



Containing COVID-19 at the Cook County Jail remains the County's Sheriff's and CCH's highest priority. Additional areas at the Jail were opened to accommodate social distancing and other mitigation efforts. As such, additional funding has been budgeted to ensure proper staffing of all areas and continue the testing and other prevention and mitigation strategies that have allowed officials to contain the virus.

Beyond providing health care, Cook County takes an expansive view of healthy communities by working to address the structural and social determinants of health. These include access to adequate and safe housing; behavioral health services; healthy affordable food; healthy physical environments and recreational spaces; and quality employment opportunities for residents.

Unfortunately, COVID-19 has highlighted long-standing racial and health inequities, rooted in historical and current systemic racism and discrimination. To address health inequities across suburban Cook County, the County will invest an additional $2 million that will allow the Department of Public Health to continue to focus on the following in FY2021:

- Responding to COVID-19 by monitoring the data for surges and trends; conducting case and outbreak investigations and contact tracing; offering guidance to groups like nursing homes and schools to help control infections; investigating workplace violations; providing alternative housing to support first responders, healthcare workers and residents to safely isolate or quarantine; promoting mitigation strategies; and responding to inquiries.
- Leading the implementation of the Good Food Purchasing Policy (GFPP) adopted in 2018 by Cook County Resolution. GFPP is a procurement strategy that directs food purchasing across five core values: local economies, valued workforce, environmental sustainability, animal welfare and nutrition. CCDPH will finalize a baseline assessment of County purchasing patterns and will collaborate with the Chicago Food Policy Action Council to develop the capacity of local food owners and businesses to meet Good Food standards and institutional supply chain requirements.

- Launching a comprehensive opioid use and overdose prevention program, including law-enforcement driven diversion to treatment in three areas of Suburban Cook County. Three taskforces will engage law enforcement, treatment providers, harm reduction advocates, and community stakeholders to establish protocols and initiate the diversion programs. People with opioid and substance use disorder will be supported by care coordinators. CCDPH will also share data results with stakeholders and continue to examine data to inform programs and initiatives.

VITAL COMMUNITIES

Vital Communities, led by the Bureau of Economic Development, unifies the work of several agencies to pursue inclusive economic and community growth by supporting residents, growing businesses, attracting investment and nurturing talent. This work includes the Bureau of Economic Development, Bureau of Finance, and the Department of Planning and Development, and is supported by the Chicago Cook Workforce Partnership, Cook County Land Bank Authority, and Housing Authority of Cook County. The Vital Communities priority strategies are:

- Develop and invest in industry-led economic cluster initiatives;
- Align workforce efforts with regional needs;
- Expand toolbox to grow and attract businesses;
- Build partnerships to invest in community development; and
- Lead efforts to expand access to affordable housing.

As the COVID-19 pandemic's economic toll became clear, Cook County quickly shifted its focus to allocating $82 million of Coronavirus Relief Funding (CRF) from the Coronavirus Aid, Relief, and Economic Security (CARES) Act to assist residents and businesses and $51 million of CRF to assist municipalities' in addressing the impact of COVID-19. The Bureau of Economic Development has engaged dozens of partners to implement the following programs:

- $20 million mortgage assistance program;
- $20 million rental assistance program;
- $10 million small business loan program;
- $12.6 million small business grant program;
- $3.4 million business advising network;
- $4 million job training and placement program; and
- $11.4 million to support critical social services.

In FY2021, our economic and community development initiatives will build on this work to:

- **Support the critical needs of residents and businesses** during the ongoing COVID-19 pandemic.
- **Invest over $15M of federal funding in Suburban Cook County** to support housing investments, economic development, capital improvement projects, and social services.
- **Strengthen the small business ecosystem in Suburban Cook County** by joining a growing coalition of business service organizations – across Chicago and the suburbs of Cook County - to help business owners sustain and grow their businesses, recognizing the impacts of COVID-19.
- **Respond to the needs of manufacturers** in partnership with the Illinois Manufacturing Excellence Center (IMEC), based on outreach to over 5,000 firms with a manufacturing resiliency program.
- **Offer talent solutions** to businesses to attract, retain, and retrain employees. Cook County, selected by the State of Illinois, serves as an Apprenticeship Navigator for the 10 counties of the Chicago metro area to assist and educate employers about apprenticeships.

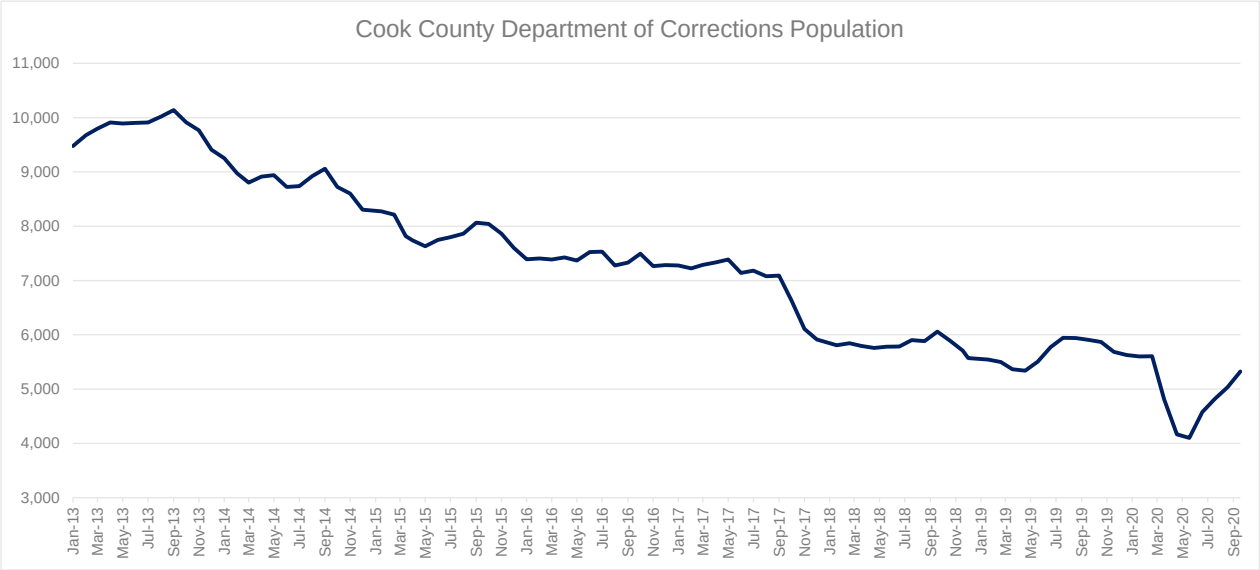
- **Support economic growth in the South Suburbs** through the Southland Development Authority's efforts to provide business advising services and mentors to small businesses and advance plans for significant sector-driven developments, including a Food Innovation Park and a Southland Metals Hub.
- **Target and leverage resources to increase availability of affordable housing** in communities with the greatest needs as a result of the County's new five-year Consolidated Plan and Comprehensive Economic Development Strategy.
- **Catalyze energy efficiency and renewable energy investments** on private commercial property through implementation of a Cook County Property Assessed Clean Energy (PACE) Program - PACE allows a property owner to finance the up-front cost of energy or other eligible improvements on a property and then pay the costs back over time through a voluntary assessment.

SAFE AND THRIVING COMMUNITIES

To create safe communities and an equitable and fair justice system for all residents, Cook County will continue to implement sustainable reforms within the criminal justice system, invest in community-based services for communities and residents and work with public safety stakeholders to advocate for and leverage the resources necessary to reduce violence through a comprehensive set of strategies proven to increase safety. In FY2021, the appropriation for the Public Safety Fund portion of the operating fund appropriation is $1.3 billion. The Safe and Thriving Communities work is led by the Justice Advisory Council, Department of Emergency Management and Regional Security, and the Public Defender's Office.

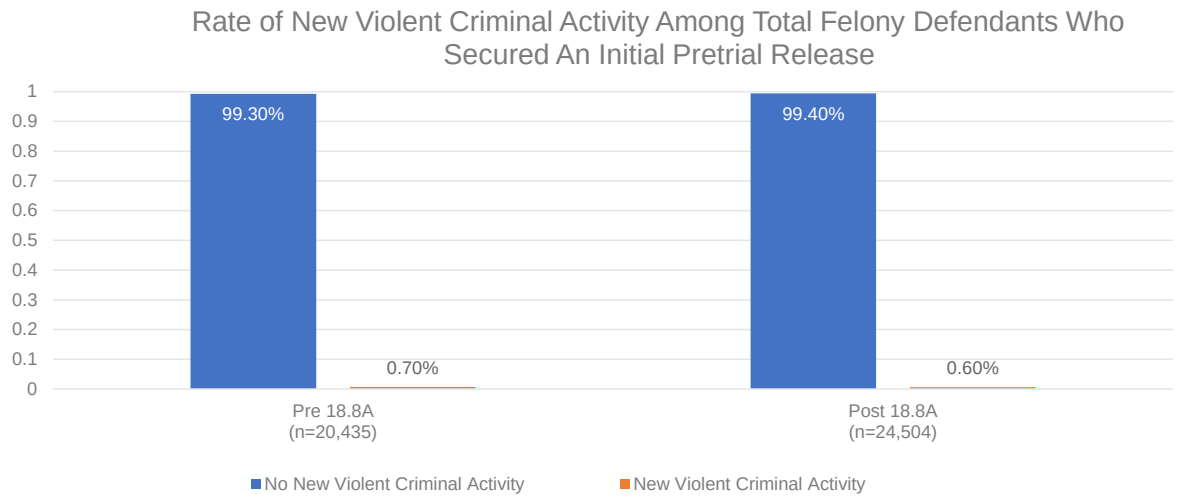
Under President Preckwinkle's leadership and in partnership with public safety stakeholders, in 2016 Cook County began exploring ways to transform the criminal justice landscape through its built environment – namely facilities that support the system; reducing the overall costs of the criminal justice system; and re-investing in those communities most impacted by mass incarceration. This work has resulted in the demolition of several buildings at the Cook County Jail, closing underutilized courthouses, and engaging external consultants around a Master Plan for a more efficient jail campus.

The average daily County Jail population is at its lowest point since 1991. For decades, the average daily population detained in the Cook County Jail hovered at roughly 10,000 people. Today, the average daily Jail population is approximately 5,400 people, largely because of President Preckwinkle's continued criminal justice reform efforts, Chief Judge Timothy Evans' 2017 bail reform directive (General Administrative Order 18.8A) and a concentrated effort to decrease the divisional population of the Jail to allow for safer conditions during COVID-19. In the era of COVID-19, decarceration has become more than a priority; it has become a public health imperative. A smaller jail population makes it easier to practice social distancing, which helps reduce the risk of transmission among staff and people detained at Cook County Jail.



Bail reform has been achieved safely and has not led to an increase in violent crime. As detailed in the Office of the Chief Judge's 2019 Annual Model Bond Court report, of the 30,466 pretrial felony defendants released to the community, 99% of them were not charged with a new violent offense in the 15 months after implementation of General Order 18.8A. Court appearance rates have also improved after bail reform: 83.2% of released defendants make all scheduled court appearances post-reform, compared with the 82.5% court appearance rate pre-reform.

Cook County has also worked with the Illinois State Legislature to dramatically decrease the number of youth who are automatically transferred to adult court and oversaw the end of a federal monitor at the Cook County Juvenile Temporary Detention Center. These efforts have resulted in a decline in Cook County's detained youth population by 50% since 2009.



Source: Circuit Court of Cook County Model Bond Court Dashboard

Through the President's Office and the Justice Advisory Council, Cook County has made investments of more than $23 million in wrap-around services for people involved in the criminal justice system through community-based grants, as well as Opportunity Works and other programming focused on employment opportunities for young adults.

In FY2021, President Preckwinkle will continue her leadership and commitment to investing in its most vulnerable residents by allocating an additional $32.5 million to enhance Cook County's collaboration efforts with its public safety partners and continue work to transform the criminal justice system into one that is fair, efficient, compassionate, and transparent. Cook County will also receive $700,000 from the John D. and Catherine T. MacArthur Foundation to fund these efforts through the Safety and Justice Challenge. Finally, the Justice Advisory Council will receive a $500,000 grant from the Bureau of Justice Assistance to fund the Chicago Cook Workforce Partnership Re-entry Services.

In addition to these critical criminal justice and violence reduction efforts, keeping communities safe also requires engaging in emergency management and regional security planning and preparedness to ensure Cook County government and our municipalities can respond in times of crisis. While the widespread impacts of COVID-19 were unprecedented, Cook County government's swift and effective response was enabled by its ongoing preparation for any crisis. In addition to emergency management, our public safety work will continue to include a racial equity framework. The Department of Emergency Management and Regional Security will continue managing Cook County government's response to COVID-19 and supporting municipalities.

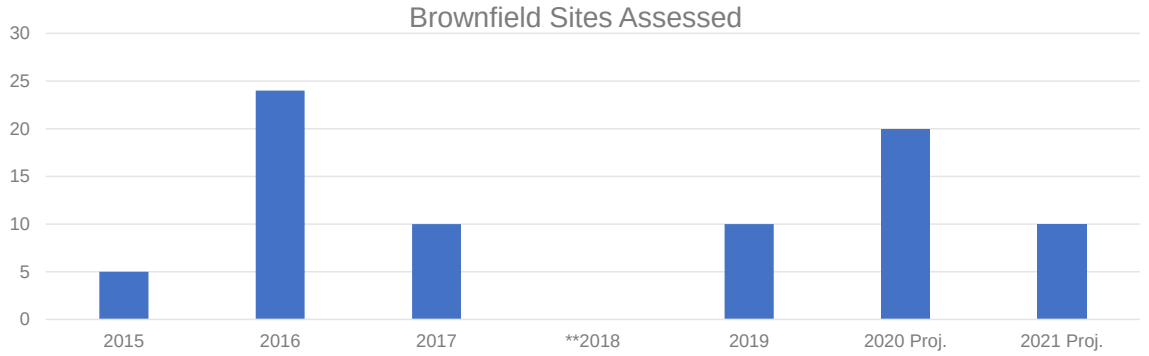
SUSTAINABLE COMMUNITIES

To support healthy, resilient communities that thrive economically, socially, and environmentally, Cook County will prioritize environmental justice, promote livable communities, address climate change, promote clean energy and green jobs, and create capacity for resilience in local communities. The Department of Environment and Sustainability (DES) coordinates sustainable community efforts with the support of many OUP departments, including the Bureau of Asset Management, Department of Planning and Development and Department of Transportation and Highways. Projects range from promoting affordable residential and community solar energy to supporting environmentally friendly transit, bike, and pedestrian projects that link people and jobs; making flood-relief investments in impacted communities; and launching a Property Assessed Clean Energy financing program for energy investments in commercial buildings without using taxpayer dollars.

COVID-19 has renewed Cook County government's commitment to supporting environmental justice communities, which are low-income communities and communities of color that experience disproportionate exposure to environmental harm. This exposure can mean residents are more susceptible to chronic respiratory and heart disease, which can contribute more severe and fatal COVID-19 outcomes.

Furthermore, Cook County must view COVID-19's disproportionate impacts on environmental justice communities as a warning for the impacts these communities are already facing as a result of climate change. Just like COVID-19, climate change most heavily impacts lower-income, minority, and vulnerable populations. DES will continue developing and supporting initiatives to mitigate climate change. In FY2021, Cook County government will adopt an equitable environmental justice policy that coordinates Cook County's administration of program, maintenance of assets and allocation of resources.

One environmental issue Cook County faces is the presence of brownfields: real estate on which the presence or possible presence of a pollutant complicates expansion, redevelopment, or reuse. Cleaning up and reinvesting in these properties protects the environment while generating jobs and revenue. Cleaning up brownfields also advances equity since land pollution disproportionately impacts communities that have higher rates of poverty, minority populations, and elderly and young people especially sensitive to pollutants. Over 120 acres of brownfield sites are undergoing reuse, planning, or redevelopment in the West suburbs, creating or retaining over 200 jobs. A new federal grant is allowing DES to assess another 40 sites in the south suburbs over the next three years. DES is also working with the Bureau of Economic Development to administer a federally funded Brownfield Revolving Loan Fund grant to clean up sites that have been assessed, opening the door for redevelopment.



***Federal grants for West Suburban Brownfield Assessment 2015-17; for South Suburban Brownfield Assessment 2019-21.*

In addition to supporting communities, sustainability requires Cook County government to address its own climate impact. The Cook County Board of Commissioners has committed to making Cook County facilities carbon neutral by 2050, and President Preckwinkle recently released the *Cook County Clean Energy Plan*, which outlines actions to achieve this goal as well as to use 100 percent renewable energy for electricity in County facilities by 2030. Since 2010, Cook County has reduced

greenhouse gas emissions from its buildings by approximately thirty percent, mainly through reductions in energy use. To continue these reductions and implement the actions of the Clean Energy Plan, the Bureau of Asset Management has created the Green Buildings Program. Through building standards, processes, and capital improvements, the Program looks holistically at the design, space use, operations, and life cycle impact of County properties to build a model of sustainable asset management that minimizes environmental impacts, improves the health of communities, and optimizes taxpayer dollars. To support the Clean Energy Plan, the program aims to reduce energy usage, water usage and waste, use smart building technology, and positively impact residents and communities.

SMART COMMUNITIES

To provide an innovative infrastructure that will change how residents live, work, and connect, Cook County prioritizes robust, inclusive, sustainable public infrastructure by maximizing the benefits of County buildings, improving transportation systems, and managing enterprise technology services. The Bureau of Administration, Bureau of Technology, and Department of Transportation and Highways spearhead initiatives in this policy priority.

Invest in Cook is an $8.6 million transportation program that covers the costs of planning and feasibility studies, engineering, right-of-way acquisition, and construction associated with transportation improvements sponsored by local and regional governments and private partners. This program solicits applications for improvements consistent with the five priorities of Connecting Cook County, the County's first long range transportation plan in 75 years. In FY2021, Cook County will further advance Invest in Cook projects through strategic partnerships and grant applications to secure additional funding. DOTH has established an FY2021 target of funding 30 projects.

In FY2021, DOTH will also implement the Fair Transit Pilot, an outcome of the South Cook Mobility Study. Cook County and its transit agency partners will design this pilot to deliver better transit services and to more effectively use existing public transportation facilities in southern Cook County. Partners have discussed fare policy changes, increases in service, and better coordination between Metra, Chicago Transit Authority, and Pace as possible features of the pilot. This is the first step towards building a Cook County Transit Plan that defines how public transportation can be improved across the region.

Technology is also an integral part of Cook County infrastructure, but gaps in access remain. COVID-19 has substantially increased the demand for high-speed broadband internet services and equipment for students, those working from home and others relying on digital services to access goods and services. This increased demand has highlighted stark equity gaps in digital access. In FY2020, the President's Office created the Council on Digital Equity (CODE), an initiative to tackle this "digital divide" of limited access to broadband and technology, within Cook County. Federal Communication Commission (FCC) data from December 2018 indicates that up to 25% of Cook County residents lack high-speed internet, and more than 17% of Black and Latinx households lack a computer. In FY2021, Cook County government will build on CODE's first year of work to leverage capital dollars and augment current public infrastructure to tackle this problem and provide equitable access to technology to all residents. Cook County recently received a grant of $1.8 million from the State of Illinois as part of the Connect Illinois broadband expansion initiative. This grant, together with an investment of over $2 million from the County over 2 years, will help fund further expansion of the Chicago Southland Fiber Network throughout the south suburbs.

Finally, a core component of stewarding public infrastructure during COVID-19 is ensuring Cook County buildings are open to the extent possible. The safety of our residents and employees is of utmost importance as we think about the practicalities of keeping public buildings open. After initially closing buildings to the public, Cook County government reopened many buildings in July 2020. In FY2021, the Bureau of Asset Management will continue coordinating building entrances to control the flow of traffic, manage thermal scanning and wellness screenings upon entry, and continue with enhanced cleaning of County facilities. Additionally, the Bureau of Asset Management is developing manuals and guidance on reopening public buildings, which will be disseminated to all Cook County municipalities.

OPEN COMMUNITIES

In order for policies to be effective, they must be built upon a foundation of good governance. Therefore, the sixth policy priority focuses on the practice of governance itself, achieving operational excellence by being accountable to residents, investing in its workforce and continuously improving the effectiveness of County services. The Open Communities work is centered on ensuring that Cook County provides responsive, transparent services and develops a thriving, professional workforce that reflects the communities served. This work is led by the Bureau of Administration, Bureau of Finance, Bureau of Human Resources, Bureau of Technology, and Office of the President; however, all County departments and officials should strive towards further accountability, effectiveness, and transparency.

Cook County is committed to making "doing business" with the County simple and transparent and to promoting responsible and innovative fiscal management practices. The Office of the Chief Procurement Officer's (OCPO) work to digitize and modernize the procurement process has successfully allowed vendors and the County to continue the procurement process through COVID-19. OCPO will continue its modernization efforts to support vendors and ensure the best use of County resources. The Department of Budget and Management Services (DBMS) has demonstrated their commitment to transparency and innovation by launching Cook County's interactive budget website in FY2020. The newly developed budget site provides numerous interactive visualizations of budget data. These visualizations offer the ability to filter, drill down and sort, to provide detailed insight on County expenditures, revenues, grants and infrastructure spending. Prior to the development of the new site, all budget information and data were presented in static online documents and a three-volume budget book containing more than 1,000 pages. A more intuitive version of the interactive budget website is being launched simultaneously with this Executive Budget Recommendation and will provide even greater clarity to the makeup of the County's annual appropriation.

In FY2020, the Office of Research, Operations and Innovation (ROI) under the Bureau of Administration launched a redesigned version of the County's performance management program. This new program provides a more comprehensive approach to continuous improvement and makes ROI a one-stop-shop for analyzing process improvement and performance management data and facilitating the improvement of mission-based and operational-based performance. ROI provides training to all levels of employees on continuous improvement tools and methodologies to improve their operations through creative, data driven solutions. In partnership with the Bureau of Technology's Data Analytics division, ROI helped launch departmental public dashboards populated with key performance indicators and goals specific to each department within Offices Under the President. This initiative created unprecedented transparency for Cook County residents and cultivated data literacy and data-based decision making across the County. In FY2021, ROI will continue to shift the focus from "measuring and reporting" to "managing and improving results," moving towards a data collection framework that focuses on internal usage and management rather than solely required reporting.

In FY2021, the Open Communities team will also promote greater accessibility and strive to create additional mechanisms for residents to provide meaningful feedback throughout the decision-making process. This includes drafting a multi-phased language access policy to ensure all residents can engage with and access Cook County government. Additionally, President Preckwinkle established the Cook County Community Advisory Council in FY2020, and the President's Office will continue building up this initiative in FY2021. Composed of community leaders and advocates, the Community Advisory Council will provide feedback from their communities on Cook County's COVID-19 response effectiveness, highlight any existing gaps in service and potential areas for partnership. The Council will also serve as an important conduit back out to their communities to let residents know what Cook County is doing and what resources we can provide. In FY2020, President Preckwinkle also established the Disability Inclusion Working Group as a cross-disciplinary group of leaders in our community who are knowledgeable about and passionate for actionable measures to promote the full inclusion of people with disabilities in the planning and delivery of County services. In FY2021, this group will work with the County to inform the design, coordination, implementation, monitoring, and evaluation of equity initiatives that support the *Cook County Policy Roadmap* and other County policies and programs from a disability lens.

COMMITMENT TO EQUITY

The *Policy Roadmap* has equity at its heart and in FY2021 the County is doubling down on its commitment by investing in programs that promote equity throughout our communities. Many of our communities have been historically marginalized and experienced decades of disinvestment. They have also endured the widening of income inequality that has led to disparities in housing, food, education, workforce opportunities and healthcare. Unfortunately, the COVID-19 pandemic has only further exacerbated these disparities. The FY2021 budget allows for close to a $100 million to be invested over the next 2 years in the areas of restorative justice, violence prevention, digital equity, public health, workforce training, affordable transportation and housing assistance. The funding for these programs has been a result of prudent fiscal governance over the past several years under President Toni Preckwinkle's leadership, and is not coming at the expense of sacrificing critical public safety and public health services that all County residents need, regardless of their economic status, or by increasing taxes. The FY2021 budget ensures all residents who rely on the County for its services, get them in a more efficient manner. However, the communities who have suffered historical disinvestment will get a little more. That is true equity.

COUNTY LONG-TERM FINANCIAL FORECAST

Pursuant to Executive Order 2012-01, Cook County prepares a long-term financial forecast to support responsible long-term planning. Cook County's $6.9 billion budget helps support vital public safety, public health and property tax related services for its residents. Although Cook County has a diverse revenue base, expenditures rise over time due to inflationary pressures (with medical trends for health benefits and several other categories of expenditures growing faster than general inflation), whereas natural growth in revenues struggle to keep pace. Several critical revenue sources are declining over time or growing at rates below general inflation. This makes structurally balancing the budget challenging and necessitates difficult decisions. The addition of Cannabis Revenue, Online Sales Tax and Sport-wagering Tax in FY2021 has the potential to help offset these structural deficits in the outer years. However, these new revenues represent an additional source of uncertainty that will not be fully understood until the County begins to receive payments from the State.

In October of 2018, the Cook County Board of Commissioners approved an ordinance establishing the Independent Revenue Forecasting Commission, which is intended to help the Board make informed budgetary decisions by evaluating an annual five-year forecast of Cook County revenues. In 2020, the Commission met on April 29, July 1, July 30, and August 31 to evaluate the assumptions and projections for the major tax revenue sources to Cook County. Their primary overarching recommendations are as follows:

- Explicitly describe the economic models and processes driving Cook County's revenues.
- Improve internal consistency of models.
- Expand the use of monthly data and event-specific information to improve forecasts.
- Document current and historical tax policies of Cook County.
- Develop capacity to prepare alternative revenue forecasts.
- Strengthen the practice of forecasting new revenues based on a systematic comparison of Cook County to other jurisdictions in terms of population, income, tax policies and other relevant factors.
- Clarify that the scope of the Commission includes the ability to review all County revenues.

The long-term financial forecast identified in the tables below incorporates many of the recommendations identified above, and we look forward to continued input from the Commission moving forward.

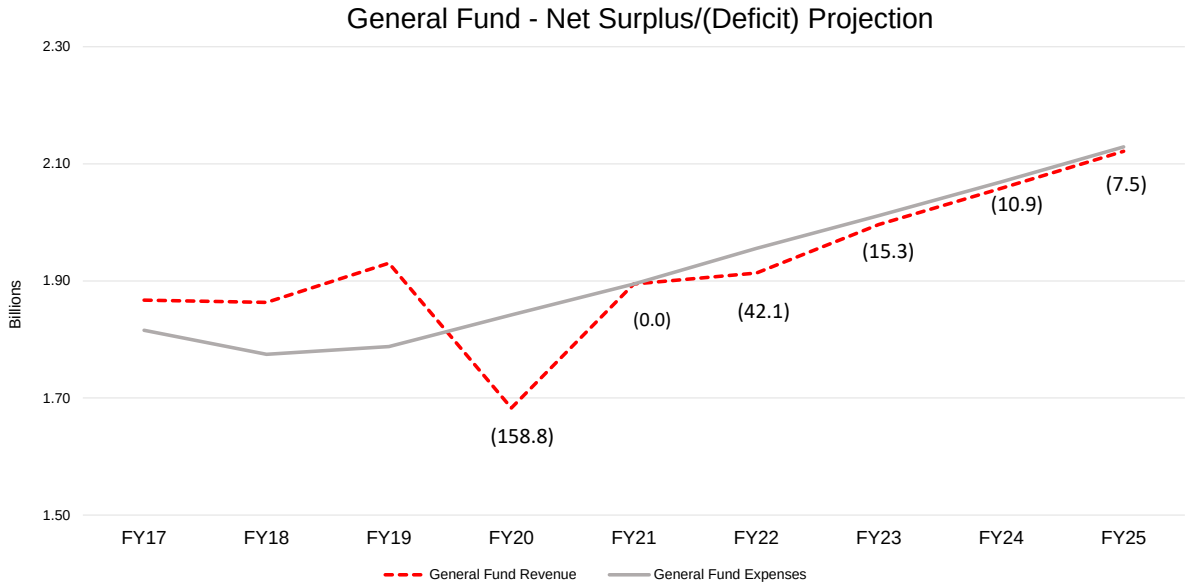
The IRFC proved to be particularly important this year in assisting with the development of new methodologies to account for the impacts of COVID-19. The long-term financial forecast identified in the tables below incorporate many of the recommendations identified above, and we look forward to continued input from the IRFC moving forward.

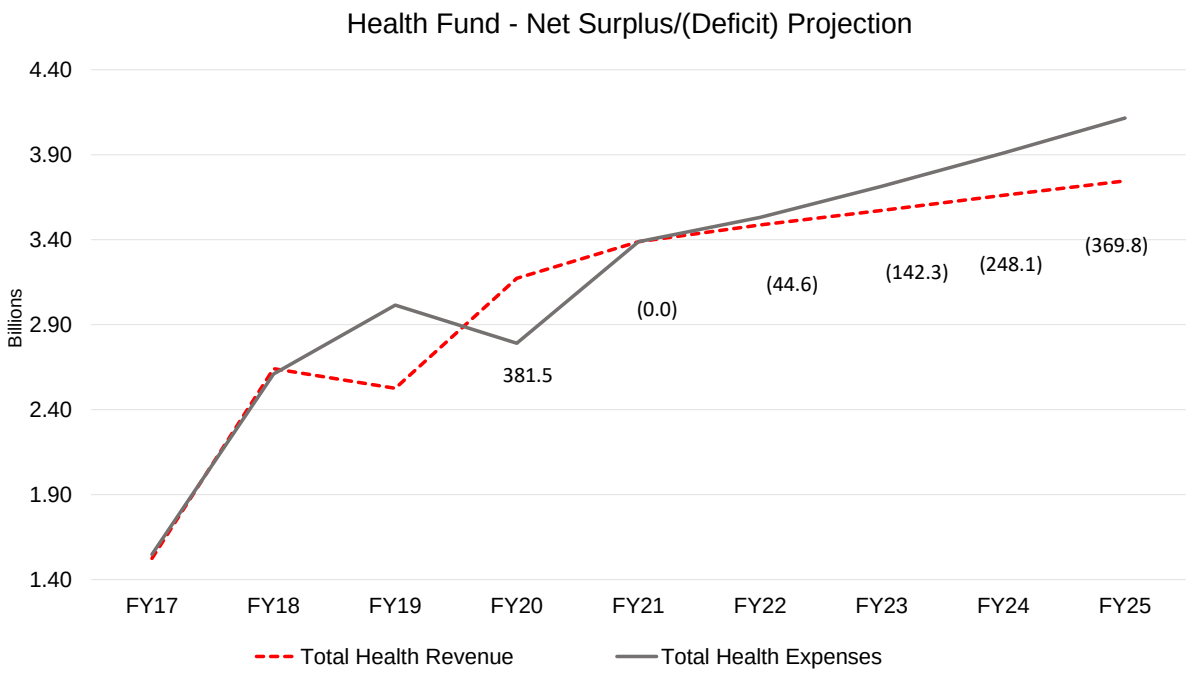
Though Cook County is required by statute to present a balanced budget annually, the long-term financial forecast provides a critical tool in evaluating potential fiscal challenges the County will face in the near future. This forecast examines the County's General Fund and Health Enterprise Fund only, as Special Purpose Funds are expected to be self-balancing based on the fees provided for service. The Health Enterprise Fund will receive a tax allocation in the FY2021 appropriation and is therefore included in the forecast analysis.

PROJECTED EXPENSES

Between FY2021 and FY2025 total expenses for the General and Health Enterprise Funds are expected to increase $962.3 million, at a Compound Annual Growth rate (CAGR) of 4.3%. Expenditures within the Health Enterprise Fund are expected to increase by $727.9 million at an annualized growth rate of 5.0%. Within the General Fund, total expenses are expected to increase by $234.4 million, or about 3.0% annually. Approximately 63.3% of the General Fund increase is associated with Personnel expenses including Salaries, Other Personnel and Health Benefits which are expected to grow in total by $148.5 million or 2.9%, combined. Non-Personnel Costs are expected to grow $85.9 million largely due to Comm & IS Maintenance, which is expected to grow annually at 4.0% and be $10.8 million greater than the FY2021 appropriation, additional Pension Contributions which will grow by $28.1 million or about 2.0% annually and Equitable Investments which the County has committed to increase by $5.0 million each year over the next four years for a combined quarter of a billion dollars in investments designed to promote more equitable economic growth in Suburban Cook County.

Within CCH, 77.3% of the increase in total expenses from FY2021 to FY2025 can be attributed to increases in external claim expenses within CountyCare, increasing by $562.6 million by FY2025, a compound annual growth rate of 6.2%. Personnel costs make up 13.3% of the total increase and are expected to grow at a combined annual growth rate of about 3.0%.



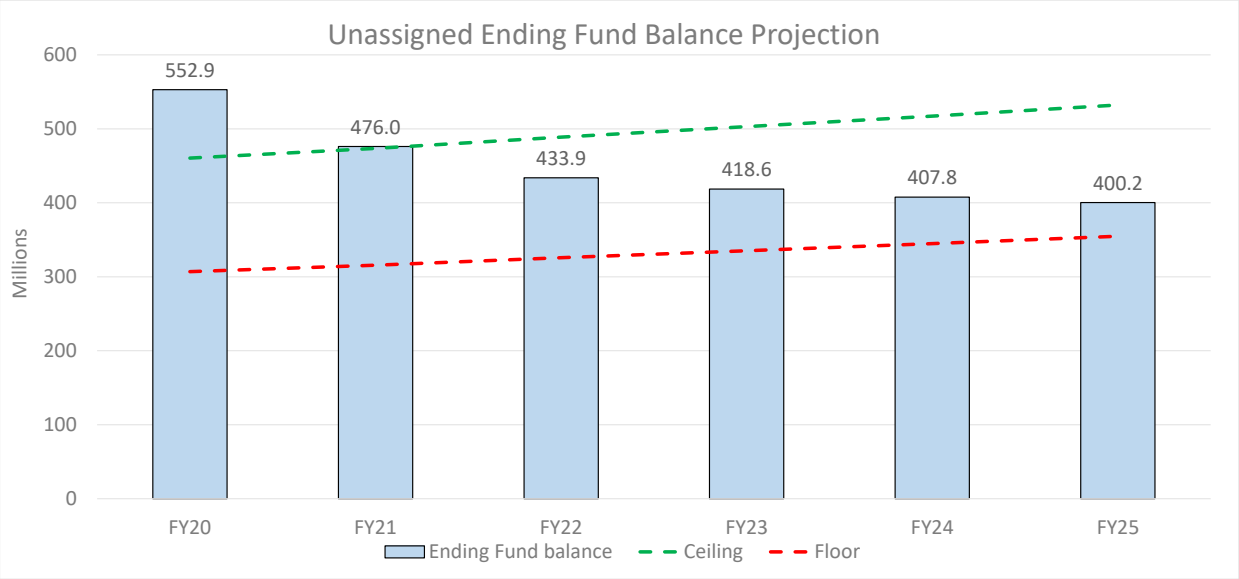


PROJECTED REVENUES

By FY2025, the total revenue for the Cook County General and Health Enterprise Fund is estimated to increase by $585.0 million, a CAGR of 2.7%. Within the General Fund, total revenues are expected to increase at a rate of 2.9% annually and be $226.8 million higher by FY2025. This growth can be almost entirely attributed to the new revenue streams of Online Sales, Cannabis and Sports Wagering which are estimated at a combined value of $215.5 million with Online Sales Tax contributing $195.5 million alone. However, over half of Cook County's revenue streams are either declining or failing to keep pace with inflation. This includes Gas and Diesel Tax, Cigarette Tax and Property Taxes. The base tax levy on property has remained flat since 1992 and, therefore, has continuously declined in real terms, net of inflation. The brick and mortar component of Sales Tax is projected to largely grow with the economy with an expected increase of $54.6 million or 1.8% annually, but it is also subject to potential economic volatility and sensitive to social distancing policies. In the near future, Cook County will need to either reduce expenses, identify new revenues, or replace existing revenues with ones that grow at the rate of inflation in order to maintain a balanced budget, particularly if new revenue sources do not meet expectations.

By FY2025, CCH revenues, after the Property Tax allocation, are expected to increase by $358.1 million over the FY2021 budget, a compound Annual Growth Rate of 2.5%. Beginning in FY2021, the Health Enterprise Fund's portion of the property tax levy is assumed to increase by $40 million and increase by another $10 million each year thereafter. Patient Fee Revenues, composed of Medicaid, Medicare, Private Payors and Graduate Medical Education (GME) payments, are expected to increase by 54% from the FY2020 estimate to the FY2021 budget. Unfavorable results in these patient fees in FY2020 can largely be attributed to the impact of COVID-19, the associated reduction in Emergency Room visits, suspension of elective surgeries and routine appointments. In the succeeding years, from FY2021 to FY2025, these revenues are expected to increase at a compound Annual Growth rate of 2.3% as, management initiatives such as improving the internal capture rate for CountyCare, reducing CCH's proportion of Countywide uncompensated care and expediting application processing, are assumed within the model. Health Plan Services revenues, however, are expected to increase by $277.2 million at an annual rate of 3.0% by FY2025.

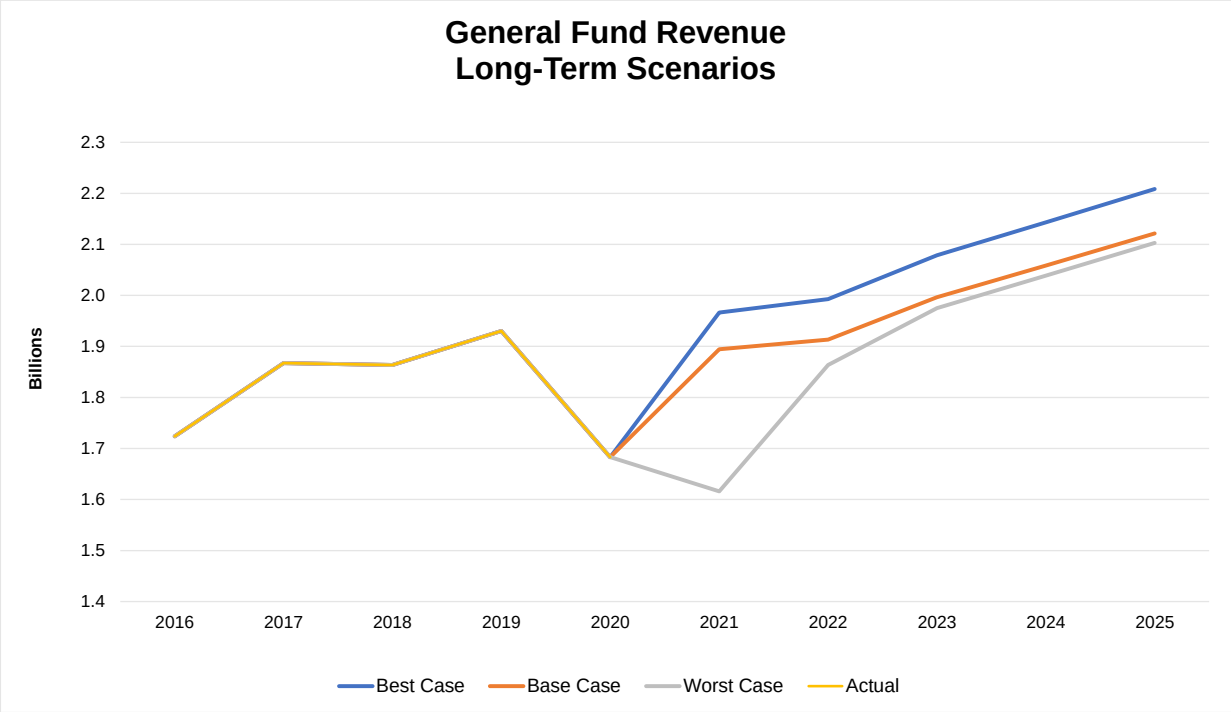
PROJECTED FUND BALANCE



In FY2020, the County's beginning fund balance within the General Fund was $456.4 million. In April of this year, the County received approximately $428.6 million in Coronavirus Relief Funds to fund its COVID-19 Response Plan. Approximately, $133.3 million was made available for economic development activities and as reimbursement to local governments in Suburban Cook County, leaving approximately $295.3 million to help offset expenses related to the County's efforts to contain the coronavirus at the Cook County Jail, hospital and across the County's Department's. As part of the FY2020 adopted budget, $10 million in fund reserves was allocated to the General Fund, and $30 million was reclassified from unassigned to assigned as part of the County's efforts to establish a Pension Stabilization reserve. Based on current estimates for FY2020, we anticipate a net change in the fund balance of approximately negative $158.8 million. By the end of FY2020, the anticipated end of year unassigned fund balance will be approximately $552.9 million. For FY2021, the Executive Budget Recommendation allocates $76.8 million of the unassigned Fund balance to the FY2021 budget resulting in an estimated end of year fund balance of $476.0 million, which is just over 25% of the County's annual budgeted expenditures. According to the long-term revenue and expense forecasts for FY2022 to FY2025, the long term projected unassigned Fund balance is estimated to be $433.9 million, $418.6 million, $407.8 million and $400.2 million in FY2022, 2023, 2024, and 2025 respectively.

These long-term revenue estimates incorporate certain assumptions that contain inherent risks. Risk's associated with the new revenues of Online Sales Tax, Cannabis and Sports-wagering are particularly uncertain due to the lack of direct historical data. In addition to those are the risks associated with the trajectory of COVID-19 and its impact on the County's revenue sources.

LONG-TERM ALTERNATIVE REVENUE SCENARIOS



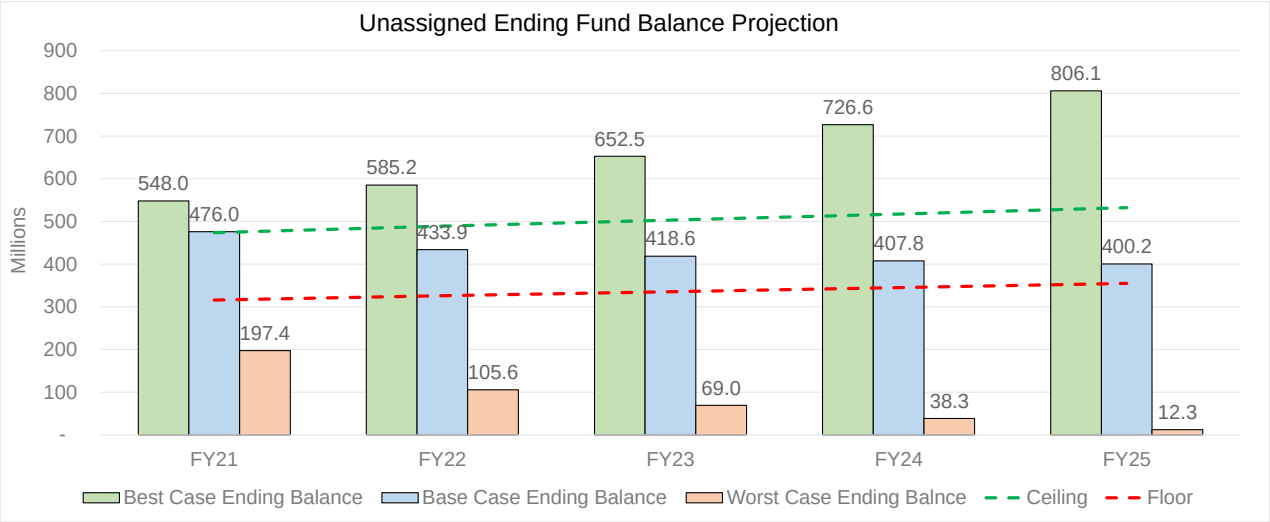
The continued progression of COVID-19 is likely to have fiscal impacts beyond FY2021, some of which we are just beginning to understand. The following analysis, however, focuses on the financial impact of the Governor's Five Phase Restore Illinois plan to the County's economically sensitive and COVID-19 sensitive revenue streams.

The Governors Restore Illinois Plan establishes regulations on economic and social behaviors depending on COVID-19 tracking metrics within a defined geographical area. As of October 6, 2020, both Chicago and the Suburban Cook County Region were still in Phase 4. In the County's Long-Term Alternative Revenue Scenario analysis, the following assumptions are made about the progression of COVID-19:

- **Base-case scenario:** This analysis reflects the budget and assumes that the County remains in Phase 4 until May of FY2021, when it moves to Phase 5 with the advent and widespread distribution of an effective COVID-19 vaccine.
- **Best-case scenario:** The COVID-19 vaccine is available earlier, in March of 2021.
- **Worst-case scenario:** The County sees a near-term steep increase in COVID-19 cases and hospital admissions, resulting in a regression to Phase 3 in November of FY2020, with Phase 2 lockdowns implemented in the region during the months of December and January. The County then moves back to Phase 3 for the remainder of the fiscal year and moving back to Phase 4 in December of 2021, but not reaching Phase 5 until June of 2022.

The long-term alternative revenue scenario methodology builds upon the short-term alternative revenue scenario methodology and current long-term forecast. The FY2021 methodology for the worst-case scenario is extended through FY2022 by specifically calculating the impact of each phase. After this point, the year-over-year percent changes seen in our base-case scenario is applied for FY2023-2025. The worst-case scenario essentially delays the recovery by one year, so the percent increase from FY2020 to FY2021 seen in the base case is applied to the FY2021 worst case to create FY2022 estimates. The worst-case scenario essentially delays the recovery by one year. The percent increase from FY2020 to FY2021 seen in the base-case is applied to the FY2021 worst-case to create FY2022 estimates.

If the County's expense projection remains unchanged during each scenario, we can leverage these alternative revenue scenarios to develop out-year alternative scenarios estimates of the unassigned ending fund balance. In the worst-case scenario, the Ending Fund Balance by FY2025 is expected to be $12.3 million. In the best-case scenario, the Unassigned Fund balance could reach levels just over $806.1 million by FY2025.



METHODOLOGY

In projecting each of the revenue sources, economic drivers like inflation, GDP growth, historical trends, operating initiatives and regulatory factors that may affect collection of those revenues were taken into consideration. This resulted in a variety of revenue specific models, which included linear regressions, compound annual growth rates, and inputs from subject matter experts. Additionally, specific methodologies were developed to take into account the potential impacts of COVID-19 with limited data.

Over the past few years, the County has relied upon statistical extrapolation techniques. These methodologies rely upon the assumption that past trends will continue in the future. However, amongst the economic impacts of COVID-19, this assumption is no longer true, and these statistical extrapolation techniques are less useful in the current year.

To account for the impacts of COVID-19, new methods needed to be developed. The Sales Tax estimate was based on US Census Advance Monthly Retail Trade reports showing national sector declines, and credit card data for Cook County. To pick between multiple forecasts, the most conservative methodology was chosen, after the elimination of unreasonable forecasts.

This was the County's first complete year of collaboration with the Independent Revenue Forecasting Commission (IRFC). This group of experts helped the County evaluate and finalize its revenue forecasting methods. Additionally, the County has strived for increased transparency, and has publicly posted datasets, methodologies, and IRFC meeting records on the IRFC website. More in depth technical explanations of methodologies are available on the IRFC website.

(i) Similarly, expenses were analyzed as falling into five primary categories: (i) Expenses that grow at or around the rate of inflation; (ii) Communication and IS Maintenance Costs that are projected to grow in accordance with recent experience; (iii) Internal estimates provided by CountyCare; (iv) Salary and Wages costs that are projected to grow in accordance with the rate negotiated in our Collective Bargaining Agreements (CBA) and (v) Anticipated

increases in Health benefits that are expected to increase at rates consistent with an analysis provided by the County's actuarial service provider.

(ii) An estimate provided by the Survey of Professional forecasts of the Consumer Price Index (CPI) was used to develop the County's estimated out-year growth in the following categories: Contractual Services, and Contingencies within the General Fund; Supplies and Materials, Operations and Maintenance, and Rental and Leasing categories in both the General Fund and Health Enterprise Fund. These costs are expected to grow at a rate of 2.1% annual. Pension Reimbursements were expected to grow at rate consistent with the average annual CPI for the Chicago region, which has a Compound Annual growth rate (CAGR) of 2.0%. While energy costs, limited to oil, electricity, and gas is expected to grow at an inflationary rate of 3.5%, in accordance with the Energy CPI. The Supplies and Materials and Contingencies expenses at the hospital are expected to grow at a slightly higher rate that is consistent with the Average Annual Change in the Medical Care CPI of 3.5%.

(iii) Communication and IS Maintenance includes expenses related to the licensing and maintenance of software. Recent reinvestment in Cook County's accounting software and other subscriptions have resulted in higher costs which experience accelerated cost patterns. This forecasting category is expected to grow annually by 4.0%.

(iv) The third category is based on Managed Care claims and, more specifically, the anticipated reimbursements to our third-party care providers for services provided to foreign and domestic health care providers. Based on recent experience, CCH projected that Managed Care expenses would increase by an average of about 6.2%

(v) Salaries and Other Personnel costs include the salaries of regular full-time employees and overtime costs respectively. These are estimated to increase in accordance with the value of our current CBA's by about 2.0% with an additional 0.2% growth rate added for the General Fund and 0.5% growth rate added for the Health Enterprise Fund to adjust for recent trends.

(vi) Health benefits in both the General Fund and Health Enterprise Fund were increased at compound annual growth rate of 5.9% in accordance with actuarial recommendations based on National and County specific health care cost trends.

Every forecast includes statistical assumptions and policy decisions, including the level and type of risks to take. These forecasts have generally taken an approach that is both conservative and reasonable.

General Fund - Projected Annual Revenues and Expenses, by Source

	Actual	Actual	Actual	Estimate	Pres. Rec	Forecast	Forecast	Forecast	Forecast
	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Property Taxes									
400010-Property Taxes	178,382,634	189,647,397	217,678,612	222,664,437	223,415,718	183,088,990	180,735,223	171,037,661	166,008,200
400030-Prior Year Prop. Taxes	(10,360,706)	(10,643,310)	(5,594,128)	-	-	-	-	-	-
400040-Tax Increment Financing Taxes	11,459,524	11,952,328	12,813,344	22,000,000	23,525,945	23,525,945	23,525,945	23,525,945	23,525,945
Total Property Taxes	179,481,452	190,956,415	224,897,828	244,664,437	246,941,663	206,614,935	204,261,168	194,563,606	189,534,145
Non Property Taxes									
401130-Non Retailer Trans Use Tax	19,011,227	15,556,348	16,040,447	12,011,319	15,250,000	15,784,000	16,068,000	16,357,000	16,652,000
401150-County Sales Tax	810,959,174	842,649,449	838,744,833	739,119,855	749,864,730	763,165,000	776,702,000	790,479,000	804,500,000
Online County Sales Tax	-	-	-	-	80,349,571	152,004,507	200,448,887	239,643,366	274,840,152
401170-County Use Tax	79,761,204	84,352,601	85,031,373	59,784,959	70,100,000	69,281,000	71,534,000	73,859,000	76,260,000
401190-Gasoline / Diesel Tax	96,610,048	96,551,203	94,964,538	75,638,700	87,000,000	90,204,000	90,685,000	91,384,000	91,757,000
401210-Alcoholic Beverage Tax	37,175,388	37,166,885	39,273,162	36,425,252	36,300,000	36,591,000	36,884,000	37,179,000	37,477,000
401230-New Motor Vehicle Tax	3,095,133	3,090,792	3,096,318	2,157,537	2,300,000	2,421,000	2,511,000	2,608,000	2,710,000
401250-Wheel Tax	3,744,416	5,817,845	4,047,908	4,488,995	4,800,000	4,800,000	4,800,000	4,800,000	4,800,000
401310-Off Track Betting Comm.	1,411,429	1,195,145	1,207,769	533,437	1,000,000	925,000	856,000	792,000	732,000
401330-Il Gaming Des Plaines Casino	8,598,463	8,842,807	8,755,263	3,949,231	7,300,000	8,940,000	9,069,000	9,199,000	9,332,000
401350-Amusement Tax	41,282,120	38,655,563	38,690,207	6,254,716	24,265,000	32,937,000	38,493,000	41,400,000	42,859,000
401370-Parking Lot and Garage Operation	48,852,877	50,482,956	50,497,189	22,936,512	43,000,000	45,262,000	46,952,000	48,753,000	50,673,000
401390-State Income Tax	12,263,840	12,891,089	14,462,251	12,562,252	12,623,600	15,075,878	15,347,244	15,623,494	15,904,717
401430-Cigarette Tax	119,827,785	114,763,926	104,556,813	149,676,642	96,500,000	90,878,000	87,934,000	85,086,000	82,329,000
401450-Other Tobacco Products	7,771,973	7,592,618	8,599,501	6,200,720	6,600,000	7,353,000	7,363,000	7,373,000	7,384,000
401470-General Sales Tax	2,829,506	3,055,217	3,232,576	2,959,389	3,146,807	3,202,622	3,259,430	3,317,245	3,376,084
401490-Firearms Tax	1,671,670	1,465,676	1,227,123	1,473,965	1,200,000	1,263,000	1,310,000	1,361,000	1,414,000
401510-Non-Titled Use Tax	(82,651)	(20,115)	-	-	-	-	-	-	-
401530-Gambling Machine Tax	2,105,305	2,206,826	2,639,200	2,117,200	3,500,000	3,117,000	3,147,000	3,260,000	3,491,000
401550-Hotel Accommodations Tax	33,045,481	36,149,730	35,556,064	13,719,794	19,500,000	32,125,000	33,750,000	35,500,000	37,200,000
401565-Sweetened Beverage Tax	33,642,921	11,392,446	355,272	25,229	-	-	-	-	-
401570-Video Gaming	-	-	256,668	416,282	550,000	550,000	550,000	550,000	550,000
401580-Cannabis Tax	-	-	-	2,366,046	13,905,067	21,137,884	27,007,655	30,021,171	34,246,238
401590-Sports Wagering	-	-	-	250,000	3,575,000	3,763,062	3,903,567	4,053,302	4,212,930
Total Non-Property Taxes	1,363,577,309	1,373,859,007	1,351,234,473	1,155,068,030	1,282,629,775	1,400,779,952	1,478,574,783	1,542,598,578	1,602,700,121
Fees									
402548-Clerk of the Circuit Court Fees	70,927,423	70,431,178	74,623,675	58,397,245	64,000,000	76,557,755	78,541,962	80,577,596	82,665,989
402010-Fees and Licenses	-	-	-	472,500	400,000	400,000	400,000	400,000	400,000
402100-County Treasurer	56,239,648	44,111,087	62,501,160	40,000,000	25,000,000	26,355,000	27,783,000	29,289,000	30,877,000
402150-County Clerk	10,135,699	9,564,013	10,444,567	7,521,211	47,918,500	50,378,000	52,963,000	55,681,000	58,538,000
402200-County Recorder and Registrar	39,579,344	38,701,251	44,503,918	42,014,716	-	-	-	-	-
402250-Recorder Audit Revenues	40,566	(80)	-	-	-	-	-	-	-
402300-Building and Zoning	3,285,110	3,013,645	3,510,272	3,463,438	3,620,100	3,436,000	3,498,000	3,561,000	3,625,000
402350-Environmental Control	5,138,224	5,187,639	4,955,057	4,427,502	4,795,000	4,795,000	4,795,000	4,795,000	4,795,000
402400-Highway Dept Permit Fees	1,378,768	1,408,273	1,645,184	1,036,163	850,000	928,000	1,014,000	1,108,000	1,210,000
402450-Liquor Licenses	317,945	317,406	331,777	454,774	425,000	339,000	346,000	354,000	361,000
402500-County Assessor	51,844	60,157	37,145	47,708	49,000	22,000	12,000	7,000	4,000
402950-Sheriff General Fees	19,314,884	19,326,140	18,111,478	9,278,318	15,809,882	15,309,000	14,825,000	14,356,000	13,901,000
403060-State's Attorney	1,567,096	1,409,538	1,144,378	969,595	-	-	-	-	-
403100-Supportive Services	8,745	18,710	18,018	1,135	-	-	-	-	-
403120-Public Administrator	1,081,628	1,286,260	1,450,676	1,750,674	1,395,600	1,816,000	1,932,000	2,047,000	2,163,000
403150-Public Guardian	2,900,154	3,931,962	4,222,332	1,450,120	2,000,000	3,626,000	3,624,000	3,624,000	3,624,000
403170-Court Service Fee	7,960,618	8,084,672	4,816,689	-	-	-	-	-	-
403210-Medical Examiner	1,403,822	1,804,448	3,177,743	2,900,459	4,500,000	3,303,000	3,589,000	3,876,000	4,162,000
403240-Chief Judge Circuit Court	13,581	10,742	736,117	-	-	-	-	-	-
403280-Contract Compliance M/WBE Cert	34,500	32,250	36,250	31,500	40,000	36,000	31,000	26,000	20,000
403300-Assessor Tax Fraud	-	-	-	-	-	-	-	-	-
Fees	221,379,601	208,699,292	236,266,434	174,217,059	170,803,082	187,300,755	193,353,962	199,701,596	206,345,989
Governments									
404010-Federal Government	-	-	3,463,822	-	-	-	-	-	-
404040-State of Illinois	-	328,038	-	-	-	-	-	-	-
404060-Other Governments	-	1,523,333	1,890,985	1,801,402	1,887,130	1,887,000	1,887,000	1,887,000	1,887,000
Total Governments	-	1,851,372	5,354,807	1,801,402	1,887,130	1,887,000	1,887,000	1,887,000	1,887,000
Investment Income									
405010-Investment Income	1,322,040	5,441,311	5,969,130	1,405,053	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Total Investment Income	1,322,040	5,441,311	5,969,130	1,405,053	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Reimbursements from Other Governments									
406008-Indirect Cost	11,956,655	11,653,622	16,094,599	12,766,696	14,118,772	14,401,148	14,689,171	14,982,954	15,282,613
406010-State of Illinois	44,988,931	41,218,992	48,392,305	49,143,491	52,337,996	53,384,756	54,452,451	55,541,500	56,652,330
408000-Charges To Other Funds	-	-	-	-	-	-	-	-	-
Total Reimbursements from Other Governments	56,945,586	52,872,613	64,486,904	61,910,187	66,456,768	67,785,904	69,141,622	70,524,454	71,934,943
Miscellaneous Revenues									
407010-Miscellaneous Revenue	23,442,574	22,029,677	25,304,008	13,576,515	9,678,752	9,679,000	9,679,000	9,679,000	9,679,000
407080-Other	20,985,572	7,708,769	6,707,944	20,298,180	38,345,788	38,346,000	38,346,000	38,346,000	38,346,000
Total Miscellaneous Revenues	44,428,146	29,738,446	32,011,951	33,874,695	48,024,540	48,025,000	48,025,000	48,025,000	48,025,000
Other Revenue Sources									
411495-Other Financing Sources - Budget Entry	-	-	10,000,000	10,000,000	76,825,582	-	-	-	-
Total Investment Income	-	-	10,000,000	10,000,000	76,825,582	-	-	-	-
Total Revenue	1,867,134,134	1,863,418,455	1,930,221,528	1,682,940,863	1,894,568,541	1,913,393,545	1,996,243,535	2,058,300,234	2,121,427,197

General Fund Expenses

Account	Actual FY16	Actual FY16	Actual FY16	Estimate FY16	Pres. Rec FY16	Forecast FY16	Forecast FY16	Forecast FY16	Forecast FY16
Salaries	974,840,552	937,574,801	915,155,736	914,737,146	945,851,745	966,660,483	987,927,014	1,009,661,408	1,031,873,959
Other Personnel	93,459,458	89,454,428	97,557,848	120,732,389	54,134,996	55,325,966	56,543,137	57,787,087	59,058,402
Health Benefits	203,768,729	193,488,109	206,310,369	214,572,877	223,406,045	236,073,168	250,166,736	265,101,690	280,928,261
Contractual Services	69,377,104	61,062,899	59,551,023	76,147,388	85,330,186	87,207,450	88,951,599	90,730,631	92,672,266
Comm & IS Maintenance	44,453,489	48,580,248	49,225,054	62,450,810	63,780,821	66,332,054	68,985,336	71,744,750	74,614,540
Supplies and Materials	9,942,061	9,434,285	10,515,854	14,288,746	14,769,149	15,094,070	15,395,951	15,703,870	16,039,933
Energy	13,202,762	13,948,908	13,270,837	13,591,606	16,699,987	17,293,420	17,907,940	18,544,297	19,203,267
Operations And Maintenace	36,666,637	29,697,624	33,681,929	34,067,512	39,568,565	40,439,073	41,247,855	42,072,812	42,973,170
Rental And Leasing	4,151,695	4,801,924	2,436,115	3,768,761	3,788,525	3,871,873	3,949,310	4,028,296	4,114,502
Operating Capital	(381)	745,218	5,376,659	6,167,592	3,201,327	10,000,000	10,000,000	10,000,000	10,000,000
Contingencies	16,394,321	32,387,303	41,160,110	75,244,929	62,037,195	63,402,013	64,670,054	65,963,455	67,375,073
Equity Investements	-	-	-	-	40,000,000	45,000,000	50,000,000	55,000,000	60,000,000
Pension Reimbursments	349,300,000	353,436,000	353,471,479	306,000,000	342,000,000	348,814,995	355,765,792	362,855,097	370,085,670
Total Expenses	1,815,556,426	1,774,611,746	1,787,713,013	1,841,769,755	1,894,568,541	1,955,514,565	2,011,510,724	2,069,193,393	2,128,939,043
Total Revenue	1,867,134,134	1,863,418,455	1,930,221,528	1,682,940,863	1,894,568,541	1,913,393,545	1,996,243,535	2,058,300,234	2,121,427,197
Total Expenses	1,815,556,426	1,774,611,746	1,787,713,013	1,841,769,755	1,894,568,541	1,955,514,565	2,011,510,724	2,069,193,393	2,128,939,043
Surplus/(Deficit)	51,577,707	88,806,709	142,508,515	(158,828,892)	(0)	(42,121,020)	(15,267,190)	(10,893,158)	(7,511,846)

Health Enterprise Fund (HEF) - Projected Annual Revenues and Expenses, by Source

Category	Actual FY17	Actual FY18	Actual FY19	Estimate FY20	Pres. Rec FY21	Forecast FY22	Forecast FY23	Forecast FY24	Forecast FY25
CountyCare Medicaid	816,435,746	1,817,910,849	1,648,555,339	2,080,071,343	2,185,581,343	2,251,148,784	2,318,683,247	2,388,243,745	2,459,891,057
CountyCare Medicare	-	-	-	1,500,000	34,821,901	35,518,339	36,228,706	36,953,280	37,692,346
CountyCare Private Payors	-	-	-	2,214,545	-	-	-	-	-
CCH Medicare	85,582,418	97,653,396	133,959,699	146,019,674	175,731,253	179,245,879	182,830,796	186,487,412	190,217,161
CCH Medicaid	106,570,175	227,512,053	270,400,940	172,272,092	412,749,136	427,996,976	436,230,538	444,711,107	453,446,092
CCH Private Payors	95,953,847	106,678,647	70,438,169	97,728,149	76,424,605	77,953,097	79,512,159	81,102,402	82,724,450
CCH Net Patient Services	-	-	-	77,052,490	73,500,000	75,705,000	77,976,150	80,315,435	82,724,898
CCH BIPA	140,000,000	136,043,750	133,306,250	156,162,500	132,300,000	132,300,000	132,300,000	132,300,000	132,300,000
CCH DSH	156,986,882	161,357,020	184,827,423	192,732,372	158,570,000	158,570,000	150,641,500	143,109,425	128,798,483
CCH Other Revenue	18,825,809	15,939,194	10,914,618	10,270,556	15,000,000	15,000,000	15,000,000	15,000,000	15,000,000
CCH Investment Income	126,229	394,997	441,866	125,595	-	-	-	-	-
CCH Federal Government	-	-	-	153,392,712	-	-	-	-	-
CCH Property Tax	87,863,879	72,704,917	72,704,917	82,704,912	122,704,917	132,704,917	142,704,917	152,704,917	162,704,917
CCH Cigarette Tax	3,331,185	-	-	-	-	-	-	-	-
CCH Sweetened Beverage Tax	12,753,670	4,318,754	-	-	-	-	-	-	-
Total Health Revenue	1,524,429,840	2,640,513,577	2,525,549,222	3,172,246,940	3,387,383,155	3,486,142,992	3,572,108,014	3,660,927,722	3,745,499,403
	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Salaries	514,424,892	536,386,179	549,731,714	527,580,582	591,140,971	605,919,495	621,067,482	636,594,169	652,509,023
Other Personnel	85,000,508	79,417,513	80,535,441	67,615,118	80,891,025	82,913,300	84,986,133	87,110,786	89,288,556
Health Benefits	84,909,337	83,169,808	88,608,117	93,005,829	105,231,730	111,198,369	117,836,912	124,942,478	132,501,497
Contractual Services	99,479,251	174,215,472	169,364,259	153,019,766	221,912,285	229,681,184	237,722,064	246,044,446	254,658,185
Comm & IS Maintenance	63,794,868	70,201,626	87,380,637	80,649,593	91,740,466	95,410,085	99,226,488	103,195,548	107,323,370
Supplies and Materials	133,232,386	145,810,091	149,776,248	131,070,747	136,090,016	139,083,996	141,865,676	144,702,990	147,799,634
Energy	10,432,015	10,008,917	10,093,616	11,286,857	9,511,464	9,849,453	10,199,453	10,561,889	10,937,205
Operations And Maintenance	10,749,899	13,943,963	12,360,009	11,550,520	10,470,584	10,700,936	10,914,955	11,133,254	11,371,506
Rental And Leasing	19,533,027	16,535,385	33,765,140	28,049,952	34,518,891	35,278,307	35,983,873	36,703,550	37,489,006
Operating Capital	417,676	1,753,054	(14,495)	-	-	-	-	-	-
Contingencies	20,343,735	23,988,642	31,652,170	-	19,620,472	20,307,362	21,018,300	21,754,127	22,515,715
Managed Care Claims	505,746,958	1,453,649,637	1,801,119,421	1,686,922,750	2,086,255,253	2,190,389,839	2,333,624,387	2,486,262,725	2,648,898,775
Total Health Expenses	1,548,064,553	2,609,080,287	3,014,372,277	2,790,751,715	3,387,383,155	3,530,732,326	3,714,445,723	3,909,005,962	4,115,292,472
Net Results	(23,634,712)	31,433,289	(488,823,055)	381,495,225	(0)	(44,589,335)	(142,337,710)	(248,078,240)	(369,793,069)

All Fund Total Surplus (Deficit)

	Actual FY17	Actual FY18	Actual FY19	Estimate FY20	Pres. Rec FY21	Forecast FY22	Forecast FY23	Forecast FY 24	Forecast FY 25
Total Revenue	3,391,563,974	4,503,932,032	4,455,770,750	4,855,187,803	5,281,951,696	5,399,536,537	5,568,351,548	5,719,227,957	5,866,926,600
Total Expenses	3,363,620,979	4,383,692,034	4,802,085,290	4,632,521,470	5,281,951,696	5,486,246,892	5,725,956,448	5,978,199,355	6,244,231,515
Surplus/(Deficit)	27,942,995	120,239,999	(346,314,540)	222,666,333	(0)	(86,710,355)	(157,604,900)	(258,971,398)	(377,304,915)

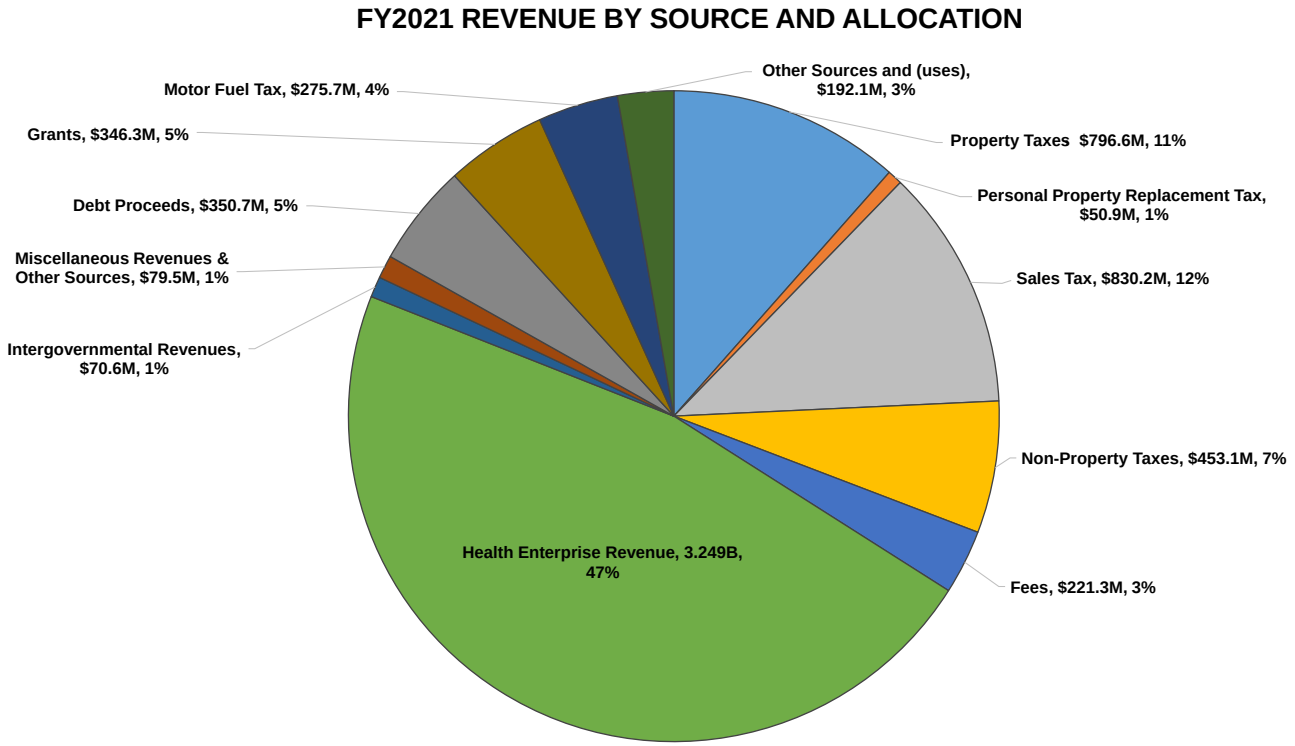
REVENUE ESTIMATE

The total funding for Cook County in FY2021 is estimated at $6.9 billion compared to FY2020 total funding of $6.2 billion. The increase of $717.4 million is a change of 11.6%. This figure includes a $563.4 million increase in the Health Enterprise Fund, driven primarily by an $444.1 million increase in CountyCare revenue. The CountyCare revenue increase is due to increases in membership, in Directed Payments, and in the Medicare product. CountyCare membership is projected to grow to an average of 356,343 for FY2021. Directed Payments revenue, which replaces Access Payments revenue, is estimated to be $240.8 million in FY2021. The remaining FY2021 revenue increase is attributed to Graduate Medical Education payments, estimated to be $73.5 million, and an increase in the Property Tax Allocation of $40 million.

Funding of $6.9 billion in FY2021 is appropriated into five Major Governmental Funds at $2.7 billion, three Non-Major Governmental Funds at $820.1 million and one Proprietary Fund at $3.39 billion. The General Fund and Health Enterprise Fund are the two main operating funds, accounting for 76% of the total appropriation. The Capital Projects Fund is $350.7 million or 5%, while the remaining $1.28 billion or 19% is appropriated to the County Employees' and Officers' Annuity and Benefits Fund, Debt Service Fund, Special Purpose Funds, Grant Funds and the Election Fund.

TOTAL FUNDING SOURCES AND ALLOCATIONS

The County uses a fund accounting system to present the financial position and the results of operation for each fund. It is also designed to provide budgetary control over the revenues and expenditures of each fund. Separate funds are maintained for the purpose of segregating various types of governmental activities. Each fund is an independent fiscal and accounting entity made up of a self-balancing set of accounts containing all transactions affecting that particular fund.



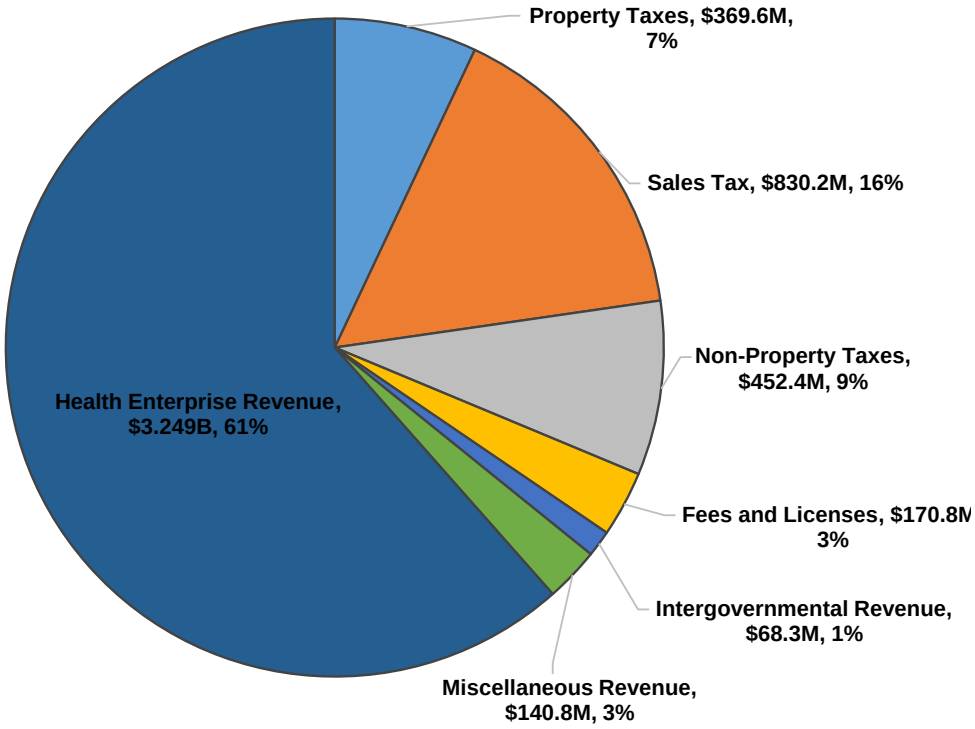
FISCAL YEAR 2021 FUNDING SOURCES AND ALLOCATIONS [In Millions]									
Funding Sources	Major Governmental Funds				Non-Major Governmental Funds			Proprietary Fund	
	General Fund	Annuity & Benefits Fund	Capital Projects Fund	Debt Service Fund	Special Purpose Fund	Grant Funds	Election Fund	Health Enterprise Fund	Total
Property Taxes	$246.9	$151.0		$262.0			$14.0	$122.7	$796.6
Personal Property Replacement Tax		$50.9							$50.9
Sales Tax	$830.2								$830.2
Non Property Taxes	$452.4				$.6				$453.1
Fees	$170.8				$50.5				$221.3
Health Enterprise Revenue								$3,249.7	$3,249.7
Intergovernmental Revenues	$68.3				$2.3				$70.6
Miscellaneous Revenues & Other Sources	$49.0				$15.4			$15.0	$79.5
Debt Proceeds			$350.7						$350.7
Grants						$346.3			$346.3
Motor Fuel Tax					$275.7				$275.7
Other Sources and (uses)	$76.8				$99.5		$15.8		$192.1
Total	**$1,894.6**	**$201.9**	**$350.7**	**$262.0**	**$444.0**	**$346.3**	**$29.8**	**$3,387.4**	**$6,916.6**

GENERAL AND HEALTH ENTERPRISE FUNDS

The County's FY2021 General Fund and Health Enterprise Fund revenue is estimated to be $5.3 billion, approximately $538.7 million, or 11.4% above the FY2020 budgeted revenue of $4.74 billion. Revenues are estimated for budgetary purposes through analysis of historical, demographic, micro-economic, macro-economic and regulatory trends. For major tax-based revenues, economic forecasting models are applied to account for the impact of the national and local economy.

The total budgeted revenue for FY2020 was $1.92 billion for the General Fund. The FY2021 revenue is estimated at $1.82 billion, representing a 4.8%, or $91.6 million decrease. This decrease is attributed to the financial impact of the stay-at-home orders, the implementation of social distancing measures and limitations placed on business operations by the State of Illinois in order to mitigate the spread of the COVID-19 virus through FY2021. To offset that revenue loss and to avoid severe cuts in services, the County intends to use $76.8 million from its reserves in FY2021.

FY2021 REVENUE BY SOURCE



GENERAL AND HEALTH ENTERPRISE FUNDS 5-YEAR SUMMARY					
Revenue by Source	Actuals	Actuals	Actuals	Projection	Recommendation
	FY2017	FY2018	FY2019	FY2020	FY2021
Property Taxes	$277,706,037	$197,076,662	$230,491,956	$327,369,349	$369,646,580
Sales Tax	$810,959,174	$842,649,449	$838,744,833	$739,119,855	$830,214,301
Non-Property Taxes	$568,733,230	$512,746,047	$512,204,354	$355,084,489	$452,415,474
Fees and Licenses	$221,086,890	$212,248,025	$236,300,947	$174,217,058	$170,803,082
Intergovernmental Revenue	$54,590,557	$54,723,985	$73,911,695	$63,711,589	$68,343,898
Miscellaneous Revenue	$43,645,307	$36,610,549	$41,926,636	$45,304,976	$140,850,122
Health Enterprise Revenue	$1,419,529,912	$2,547,264,390	$2,452,832,646	$3,063,729,298	$3,249,678,238
Total	**$3,396,251,107**	**$4,403,319,107**	**$4,386,413,066**	**$4,768,536,614**	**$5,281,951,695**

The **Corporate Fund** is one of the general operating funds of the County. This fund includes the majority of the property tax-related functions of County government on behalf of underlying jurisdictions, as well as general administrative functions of the County. It funds such agencies as the County Assessor, County Treasurer, County Clerk, Board of Review and the various Offices under the President, including the supplemental pension appropriation of $342 million. The Corporate Fund derives most of its revenue from departmental fees and the County Sales Tax.

The **Public Safety Fund** is comprised of the County's criminal justice system and certain departments responsible for ensuring certain aspects of public safety: jails, courts, and related programs. Agencies in this fund include the Sheriff's Office, State's Attorney's Office, Public Defender's Office, Office of the Chief Judge, the Juvenile Temporary Detention Center and the Department of Emergency Management & Regional Security. The revenue supporting this fund is mostly derived from the property tax levy, departmental fees and non-property taxes such as the County Sales Tax, Alcoholic Beverage Tax and Amusement Tax.

The **Health Enterprise Fund** encompasses the County's public health care system. Contained within this fund are the Department of Public Health, Stroger Hospital, Provident Hospital, Cermak Health Services, the Ambulatory/Community Health Network Clinics and Health Plan Services, commonly referred to as CountyCare (which was launched in 2013). The Health Enterprise Fund receives the majority of its revenue from patient fees (Medicaid, Medicare, other third party and private payers), Managed Care (revenues are allocated per member per month for an expanded Medicaid population under the Affordable Health Care Act), Disproportionate Share Hospital payments (DSH), payments from the Benefits Improvement and Protection Act (BIPA), and tax revenues in the form of an annual tax allocation for operations from the property tax levy (additional local tax payer funds are also used for debt service on bonded debt for health system facilities and health system employee pension costs that are not accounted for in the Health Enterprise Fund).

REVENUE FROM PROPERTY TAX

The County's total property tax levy is made up of two basic components: 1) the base property tax levy and 2) estimated revenue from expiring incentives, expired Tax Increment Financing (TIF) districts, and new property construction. As TIF districts and incentives expire, the County recognizes additional property tax revenue without increasing property taxes on Cook County taxpayers on a real (net of inflation) or nominal basis, absent any offsetting reduction in property removed from the tax roll. Similarly, the addition of new property through construction and economic activity allows the County to generate additional revenue without increasing property taxes for existing taxpayers in the same manner.

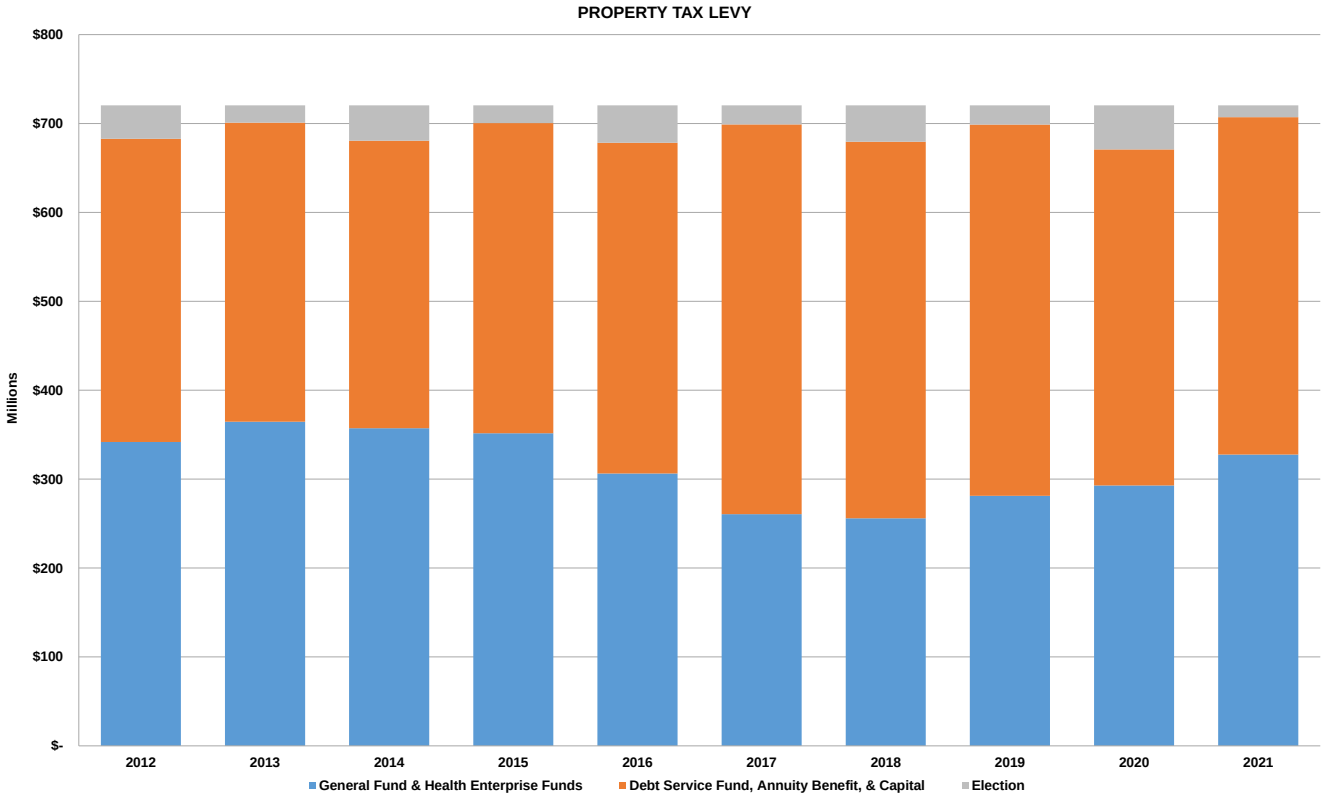
The County's 2021 proposed base property tax levy continues to be $720.4 million. This base property tax levy established by the County Board of Commissioners has not been adjusted to account for inflation since 1996. This amount is levied by adjustments to the property tax rate in order to offset increases or decreases to the assessed valuations in Cook County. As a result of the flat base levy, the Cook County portion of property tax bills has actually declined on a real basis, net of inflation annually since 1996 and is projected to continue to do so in the 2021 tax year.

In addition to the base property tax, the levy includes an estimate of $54.9 million in property taxes that will be captured from new property, expiring TIF districts and expiring incentives from previous years; and $8.7 million estimated for the coming 2021 levy. The new property calculation reflects the figures published by the Cook County Clerk for the 2019 tax year, which are the most recent available, published in June of 2020. The County is a Home Rule unit of government and is not bound by these estimates, but uses this estimate process to calculate the approximate property tax revenues to be generated in Tax Year 2021.

There is also an offset of 3% for loss in collections for the operating funds (Public Safety, Health, Elections, and Capital Projects) for an estimated net total property tax amount of $773 million available for appropriations. The County Clerk is authorized to account for loss in collections as necessary and is consistent with State law to ensure adequate resources are collected to cover obligations in the Debt Service and Annuity and Benefit Funds.

In FY2021, the County's property tax levy revenue available for General Fund and Health Enterprise Fund operations is $346.1 million, compared with $305.4 million in FY2020. The $40.8 million increase is primarily driven by a $37.7 million reduction in the FY2021 Election Fund allocation due to an off-cycle election year, as well as an increase in the total tax levy of $8.8 million. An increase in the debt service payment allocation of $2.0 million and the pension contribution allocation of $3.7 million results in the net increase.

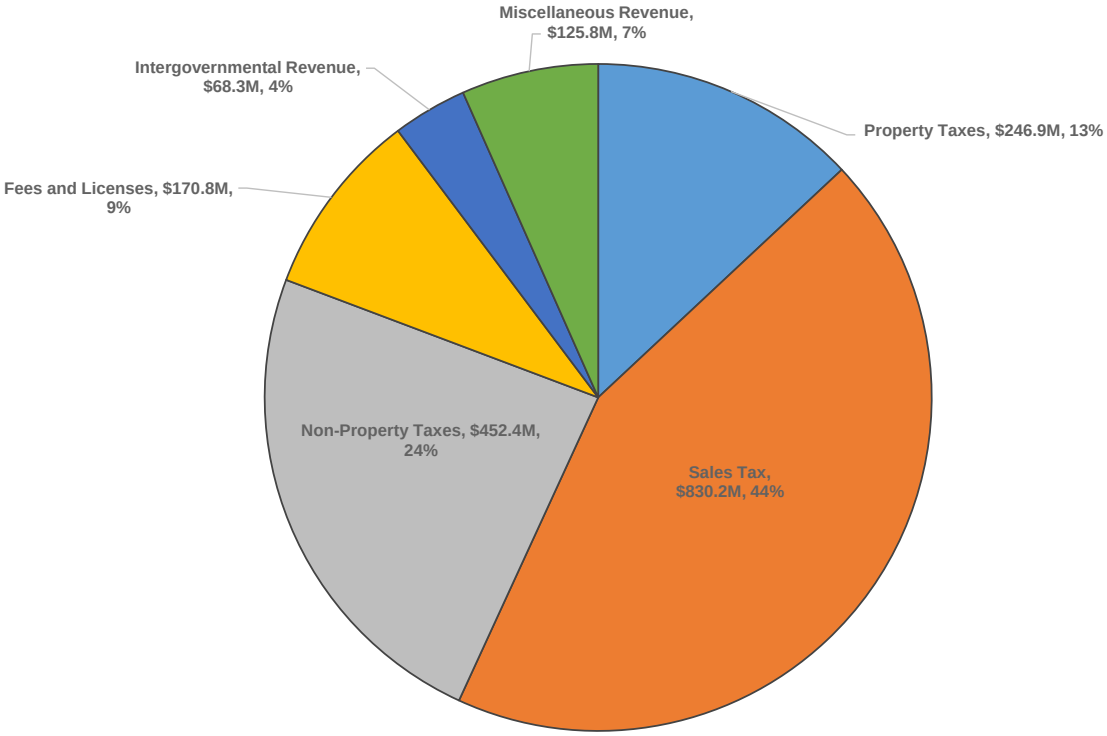
Budgeted Property Tax revenues also reflect an estimate of declared TIF surplus remittance of the County's proportionate share of expiring TIF districts across the County. Budgeted TIF surplus revenues were $22 million in FY2020. The FY2021 estimate is $23.5 million, an increase of $1.5 million from the previous year. This increase is due to the City of Chicago declaring a higher TIF surplus than in previous years.



	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Corporate	$10,129,474	$7,876,457	$12,146,790	$11,638,727	$7,825,316	$17,329,992	$0	$0	$0	$0
Public Safety	246,079,114	274,129,354	305,385,960	190,000,000	178,718,789	157,093,889	185,054,963	210,782,483	213,541,666	211,091,433
Health Enterprise Fund	85,564,791	82,656,642	39,725,778	150,000,000	119,753,400	86,177,964	70,944,320	70,401,602	79,316,419	116,566,591
Subtotal General Fund and Health Enterprise Fund	$341,773,379	$364,662,453	$357,258,528	$351,638,727	$306,297,505	$260,601,845	$255,999,283	$281,184,085	$292,858,085	$327,658,024
Debt Service Fund	193,532,419	186,227,827	185,502,992	218,605,568	239,536,046	263,661,333	264,908,070	243,601,273	241,250,719	240,757,638
Employee Annuity & Benefit Fund	147,556,135	150,002,488	137,898,511	130,275,771	132,519,601	154,387,057	158,685,772	154,676,182	136,747,518	138,768,231
Capital Projects						20,251,882	0	19,366,394	0	0
Subtotal Debt Service, Annuity & Benefit, and Capital	$341,088,554	$336,230,315	$323,401,503	$348,881,339	$372,055,647	$438,300,272	$423,593,842	$417,643,849	$377,998,237	$379,525,869
Election Fund	37,621,609	19,590,774	39,823,511	19,963,476	42,130,390	21,581,425	40,890,417	21,655,608	49,627,220	13,299,649
Subtotal Election Fund	$37,621,609	$19,590,774	$39,823,511	$19,963,476	$42,130,390	$21,581,425	$40,890,417	$21,655,608	$49,627,220	$13,299,649
Base Tax Levy	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542	$720,483,542
Expiring TIF	1,400,000	1,613,406	1,908,472	9,166,938	15,640,899	17,022,794	17,582,624	18,007,684	20,151,719	22,606,044
Incentives	0	74,228	275,504	518,931	695,668	982,238	1,289,277	1,642,998	2,351,346	3,027,196
New Property	0	2,788,484	5,124,677	11,388,997	15,137,220	18,808,848	22,627,596	27,782,882	32,456,214	38,097,469
Subtotal Estimated Value of Expiring TIF/Incentives & New Property	$1,400,000	$4,476,118	$7,308,653	$21,074,866	$31,473,787	$36,813,880	$41,499,497	$47,433,564	$54,959,279	$63,730,709
Gross Tax Levy	$721,883,542	$724,959,660	$727,792,195	$741,558,408	$751,957,329	$757,297,422	$ 761,983,039	$767,917,106	$775,442,821	$784,214,251

FY 2021 Property Tax Levy						
	Base Tax Levy	**Estimated Value of Expiring TIF/Incentive & New Property Previous Years**	**Estimated Value of Expiring TIF/Incentive, New Property Current Year**	**Gross Tax Levy**	**Appropriation Allowance for Uncollected Taxes**	**Net Tax Levy For Appropriation**
Public Safety Fund	$ 211,907,589	$ 15,882,991	$ 2,534,903	$ 230,325,483	$ (6,909,765)	$ 223,415,718
Sub Total General Fund	**$ 211,907,589**	**$ 15,882,991**	**$ 2,534,903**	**$ 230,325,483**	**$ (6,909,765)**	**$ 223,415,718**
Health Enterprise Fund	$ 116,384,395	$ 8,723,294	$ 1,392,226	$ 126,499,915	$ (3,794,998)	$ 122,704,917
Election Fund	$ 13,278,861	$ 995,283	$ 158,846	$ 14,432,990	$ (432,990)	$ 14,000,000
Capital Projects	$ -	$ -	$ -	$ -	$ -	$ -
Debt Service Fund	$ 240,368,664	$ 18,623,482	$ 2,972,282	$ 261,964,428	$ -	$ 261,964,428
Employee Annuity & Benefit Fund	$ 138,544,034	$ 10,734,229	$ 1,713,168	$ 150,991,431	$ -	$ 150,991,431
Total All Funds	**$ 720,483,542**	**$ 54,959,279**	**$ 8,771,425**	**$ 784,214,246**	**$ (11,137,752)**	**$ 773,076,494**

GENERAL FUND – REVENUE BY SOURCE



NON-PROPERTY TAXES

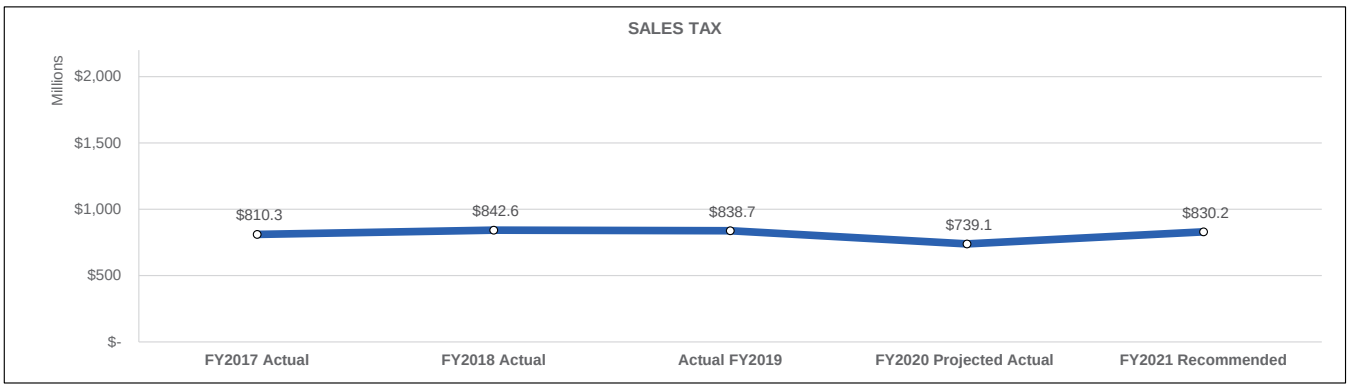
The County is projecting to receive $1.09 billion in non-property taxes by FY2020 year-end. The estimated revenue for non-property taxes in FY2021 is $1.28 billion. This is $69.5 million less than the FY2020 appropriation of $1.35 billion. The implementation of social distancing measures, travel restrictions and shelter-in-place restrictions played a major contributing factor in the County's loss of non-property tax revenues.

Non-property Taxes are for the most part taxes imposed by the County under its Home Rule authority granted by the 1970 Illinois Constitution. Under the State Constitution, the County's taxing authority is limited only by a prohibition against an income-based tax and a tax upon occupations. All of the Non-property Taxes are administered and collected by the Cook County Department of Revenue, except Off Track Betting Commission, Illinois Gaming – Casino, General Sales Tax, Non-Retailer Vehicle Transaction Tax, Sports Wagering Tax, Cannabis Tax and the State Income Tax, which are collected by the State on the County's behalf. All Non-property Taxes are deposited into the General Fund.

SALES TAX

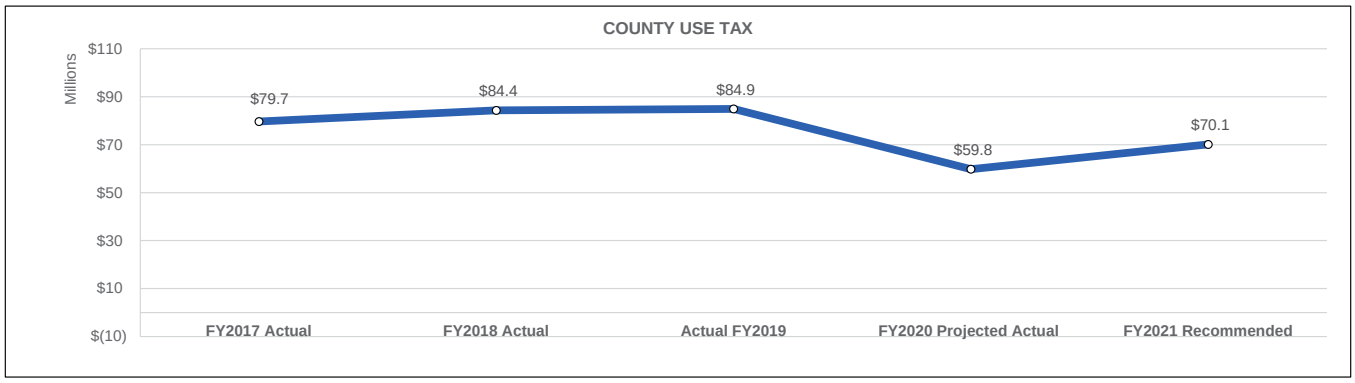
The Cook County Sales Tax was established on September 1, 1992 and was imposed on general merchandise at a rate of 0.75%. As of January 1, 2016, the effective Sales Tax rate in Cook County increased to 1.75%. The tax is County-wide including both incorporated and unincorporated areas and has been adjusted over time by the County Board. The State collects the Sales Tax on behalf of Cook County, then remits the tax receipts to the County. Effective with the State's FY2019 budget, 1.5% of sales taxes collected on behalf of local units of governments by the State will be transferred to the State's Tax Compliance and Administrative Fund. This is essentially a service fee imposed by the State on local governments for the collection and remittance of Sales Tax revenue owed to local governments. Beginning on January 1, 2021 retailers will be required to collect both state and local taxes based on the address of delivery for online sales.

The FY2021 Cook County gross Sales Tax estimate is $830.2 million and is distributed between the Public Safety Fund and Corporate Fund, with $342.0 million dedicated to a supplemental appropriation for an additional payment to the Pension Fund. Projected Sales Tax revenues in FY2020 are expected to be $739.1 million.



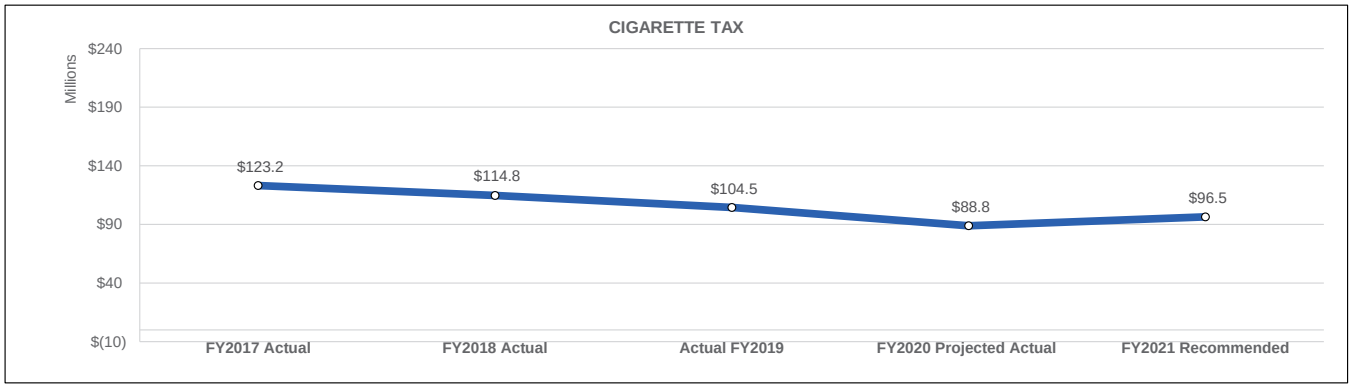
COOK COUNTY USE TAX

Beginning on December 1, 1995, the County imposed and began collecting the Cook County Use Tax. This tax applies to tangible personal property (e.g. cars, motorcycles & boats) titled or registered with a State agency, within the corporate limits of Cook County. The tax rate is 1%. The FY2020 Cook County Use Tax year-end projection is $59.8 million, which is $22.4 million lower than the FY2020 budget. This decrease is due to the on-going financial fallout from the COVID-19 pandemic. The Cook County Use Tax is estimated to bring in $70.1 million in revenue for FY2021, which is $10.4 million above the FY2020 year-end revenue projection.



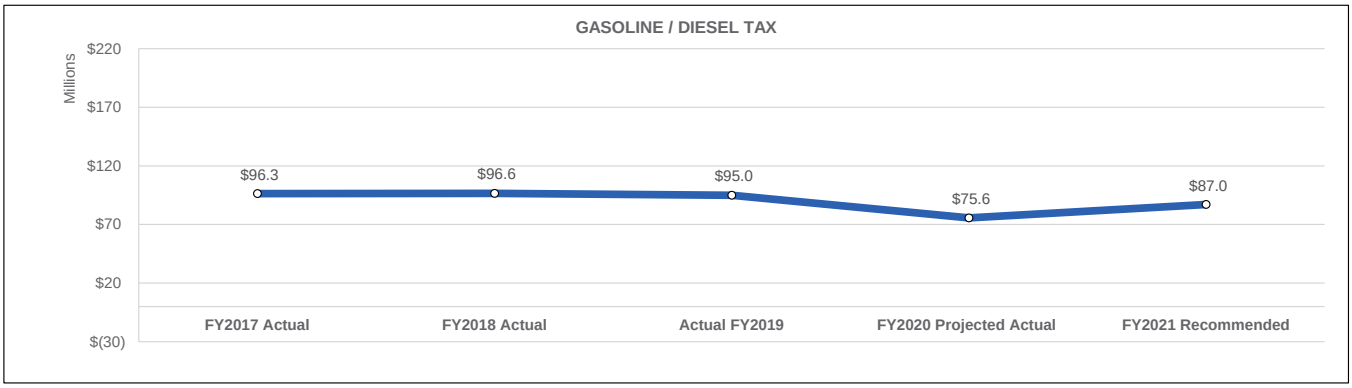
CIGARETTE TAX

Prior to 1997, the Cigarette Tax was imposed at a rate of 10 cents per packet of 20 cigarettes. Beginning in FY1997, the Cigarette Tax began a series of increases, including the last increase in FY2013, which increased the tax from $2 to $3 per pack. The Cigarette Tax is estimated to bring in $96.5 million in revenue for the Public Safety Fund in FY2021, compared to a year-end projection of $88.8 million in FY2020, prior to settlements of $59.5 million. Cigarette Tax has an adopted revenue of $100.3 million in FY2020. This decline in revenue can be attributed to a reduction in consumption due to price sensitivity to higher tax rates, the State of Illinois raising the age for the legal purchase of tobacco to 21, the impact of smoking cessation programs, and the increased usage of alternative e-cigarettes.



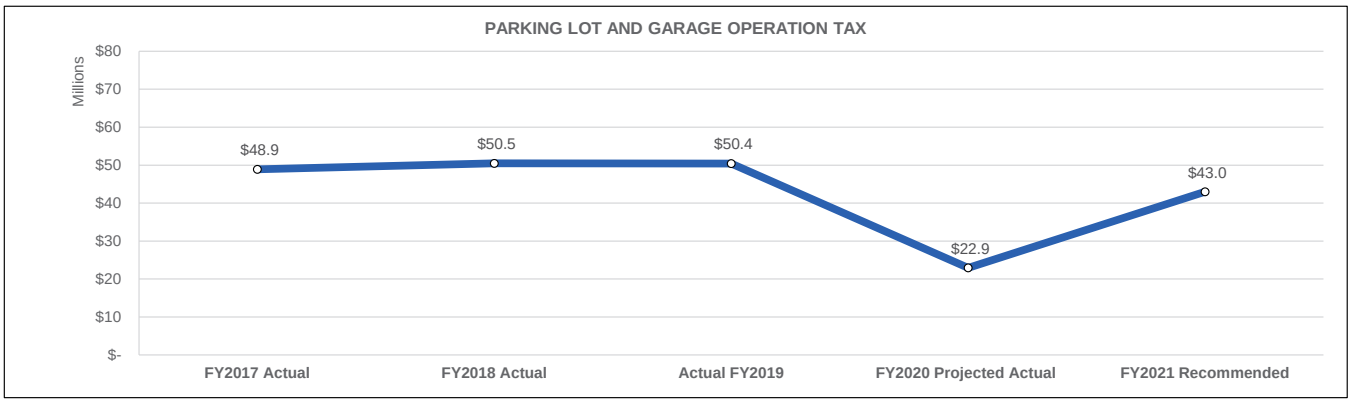
GAS TAX

The Gas Tax is imposed on the retail sale of gasoline and diesel within Cook County. Since FY1997, the tax rate of 6 cents per gallon has also been imposed on propane, jet fuel, diesel fuel, and kerosene. The receipts generated from this tax are deposited entirely in the Public Safety Fund. The FY2020 year-end projected revenue of $75.6 million is less than the $87 million in revenue estimated for FY2021. The decrease in Gas Tax revenue in FY2020 is attributed to the decrease in motor vehicle usage during the COVID-19 pandemic.



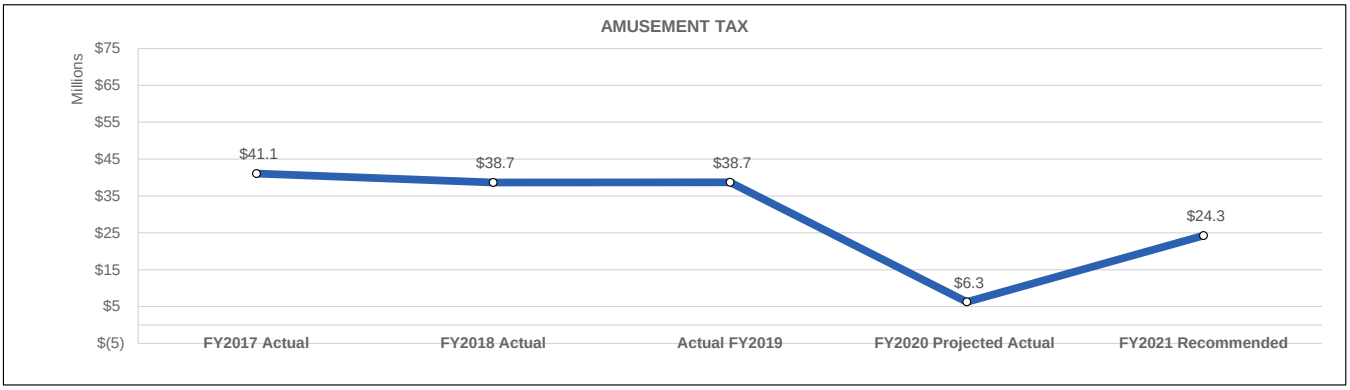
PARKING LOT AND GARAGE OPERATIONS TAX

The Parking Lot and Garage Operations Tax (Parking Tax) is imposed upon the use and privilege of parking a motor vehicle in or upon any parking lot or garage in the County. Effective September 1, 2013, the Cook County Board of Commissioners approved a change to the structure of the Parking Tax. The structure imposes a rate of 6% of the charge or fee paid for parking for a 24-hour period or less and 9% of the charge or fee paid for parking for a weekly or monthly period. All tax receipts are deposited in the Public Safety Fund. The Parking Tax is estimated to bring in $43.0 million in revenue for FY2021. This amount reflects an increase from the projected FY2020 year-end revenue for this tax of $23.0 million. The revenue reduction in FY2020 was due to limitations on gathering sizes and reductions in travel due to the COVID-19 pandemic.



AMUSEMENT TAX

The Amusement Tax is imposed upon the patrons of amusement within the County of Cook, such as sporting events, concerts and theaters. The tax rate is 3.0% of the gross receipts from admission fees or other charges for larger venues; with lower tax rates applicable to live performances at smaller venues. All tax receipts are deposited in the Public Safety Fund. The Amusement Tax is estimated to bring in $24.3 million in revenue for FY2021, which is above the projected $6.3 million in FY2020. The decline of revenue in FY2020 is the result of limitations on gatherings and social distance guidelines imposed by the State of Illinois in order to mitigate the impacts of the COVID-19 pandemic.



ALCOHOLIC BEVERAGE TAX

The Alcoholic Beverage Tax is imposed on the retail sale of all alcoholic beverages in Cook County. The ordinance was enacted in 1975 and last amended in 2012. Wines containing 14% or less alcohol by volume are taxed at the rate of 24 cents per gallon, while those containing more than 14% are taxed at the rate of 45 cents per gallon. Alcohol and spirits are taxed at a rate of $2.50 per gallon and beer is taxed at a rate of 9 cents per gallon. Once collected, all receipts are distributed to the Public Safety Fund. The Alcoholic Beverage Tax is projected to garner $36.4 million in FY2020 and is estimated to bring in $36.3 million in revenue for FY2021. Despite projected declines in consumption due to social gathering restrictions imposed by the State of Illinois as a result of the COVID-19 pandemic, revenues remain steady year-over-year.

NEW MOTOR VEHICLE TAX

This tax is imposed on the retail sale of new motor vehicles in Cook County at a rate of $7.50 for 2-wheelmotor vehicles, $11.25 for 3-wheel motor vehicles, $15.00 for 4-wheel motor vehicles, and $22.50 for trucks, truck tractors, trailers, semi-trailers or pole trailers. All of the tax receipts are deposited in the Public Safety Fund. The New Motor Vehicle Tax is estimated to bring in $2.3 million in revenue for FY2021, which is slightly above the FY2020 year-end projected revenue of $2.2 million. This projection is below the FY2020 adopted revenue of $2.9 million. The decline in automobile purchases can be attributed to the ongoing financial fallout from the COVID-19 pandemic.

NON-RETAILER TRANSACTION USE TAX

The non-retailer transactions tax is a use tax for non-retailer transfers of motor vehicles in Cook County. The tax is applied to the transfer or purchase of a motor vehicle that is titled or registered from a non-retailer located in Cook County with an agency of the State of Illinois. The FY2021 revenue for this tax is projected to be $15.3 million, compared to projected FY2020 year-end revenue of $12.0 million. Though revenues that the State collects on behalf of the County at registration are stable, revenue was negatively impacted by the COVID-19 pandemic. The FY2020 adopted budget was $16.7 million or a year-over-year variance of $1.5 million. All of the tax receipts are deposited in the Public Safety Fund.

GAMBLING MACHINE TAX

In FY2013, Cook County instituted a tax on electronic gambling machines. The tax rate is $1,000 per year per electronic gambling device, such as a slot machine, and $200 per year per video gaming terminal, such as a video poker machine. The Gambling Machine Tax is estimated to generate $3.5 million for FY2021, an increase from the FY2020 projected year-end revenue of $2.1 million. This is a decrease from the adopted FY2020 revenue of $5.5 million. The decrease in revenue is largely due to the delay of the opening of new casinos and operating restrictions placed on businesses by the State of Illinois in order to mitigate the spread of COVID-19.

VIDEO GAMING

In FY2018, the Cook County Board voted to allow video gaming in unincorporated areas of the County. At that time, the Board also passed an Ordinance to regulate video gaming. As per Ordinance, a license fee of $1,000 was instituted for video gaming terminals along with an annual application fee for gaming establishments. Additionally, the County will receive the municipal share of the Net Terminal Income as per Illinois Gaming regulations. Video Gaming is estimated to generate $0.41 million by the end of FY2020 and increase to $0.55 million in FY2021.

FIREARM AND FIREARM AMMUNITION TAX

In FY2013, Cook County established a tax on firearms sold in Cook County. The tax of $25 per firearm is levied per new firearm sold and collected by the seller. In FY2016, Cook County established a tax on ammunition at a rate of $0.05 per cartridge of centerfire ammunition and $0.01 per cartridge of rim fire ammunition. The revenue generated by the Firearm and Firearm Ammunition Tax is deposited into the Public Safety Fund to help alleviate the cost of gun violence. Estimated revenue for FY2021 is $1.2 million, which is slightly below the $1.4 million projected to be collected by the end of FY2020.

WHEEL TAX

The Wheel Tax is an annual license fee authorizing the use of any motor vehicle within the unincorporated area of Cook County. Depending on the motor vehicle's class, weight, and number of axles, annual tax rates vary based on the vehicle and trailer type. All tax receipts are deposited in the Public Safety Fund. The Wheel Tax is estimated to bring in $4.8 million in revenue for FY2021, compared to projected FY2020 year-end revenue of $4.5 million. This slight increase is due to additional enforcement measures, which is projected to increase compliance amongst the townships that comprise unincorporated Cook County.

OTHER TOBACCO AND CONSUMABLE PRODUCTS TAX

In FY2012, the Home Rule Tax Ordinance was amended to close a loophole in the taxing of other tobacco products. In FY2020 the County is expected to collect approximately $6.2 million from taxing tobacco products other than cigarettes including liquid nicotine as well as taxing "roll your own" tobacco on a per ounce basis. The FY2021 revenue estimate is $6.6 million, which is $0.4 million less than the FY2020 adopted revenue of $7 million. The decrease in revenue is based on the City of Chicago having raised the age for the legal purchase of tobacco to 21 as well as an overall decrease in tobacco usage. All of the receipts from this tax are deposited in the Public Safety Fund.

HOTEL ACCOMMODATIONS TAX

In FY2016, Cook County established a Hotel Accommodations Tax at a rate of 1% of the gross rental or leasing charge effective May 1, 2016. In FY2020 the County is projecting to generate $13.7 million, which is $20.7 million below the adopted revenue of $34.4 million. The decrease in revenue is largely due to the cancellation of major conventions and restrictions on gathering sizes imposed by the State of Illinois to mitigate the spread of COVID-19. The FY2021 revenue projection is $19.5 million. The revenue generated will be deposited in the Public Safety Fund.

STATE INCOME TAX, GENERAL SALES TAX, ILLINOIS GAMING, AND OFF-TRACK BETTING COMMISSION

The remaining Non-property Taxes are generated beyond the authority of Cook County, but still remitted to the County. Some taxes and fees are imposed by other governmental units, i.e., the State, and a portion of those tax receipts are given to the County. All revenue received from the State Income Tax, General Sales Tax (retailer's occupation tax), Illinois Gaming – casino, and Off-Track Betting Commissions, are deposited in the Public Safety Fund.

SPORTS-WAGERING TAX

In June of 2019, a bill that broadly expanded gambling was signed into State law. This gaming provision allows for in-person and online sports betting at Illinois casinos, racetracks, and sports venues. In FY2020, the Sports-Wagering Tax is projected to collect $.25 million in revenue. This is below the $1.75 million adopted for FY2020. The decrease in revenue can be contributed to the cancellation of sporting events and in-person sports books due to the COVID-19 pandemic. In FY2021 the Sports-Wagering Tax revenue projection is $3.6 million due to the re-instatement of sport leagues.

CANNABIS TAX

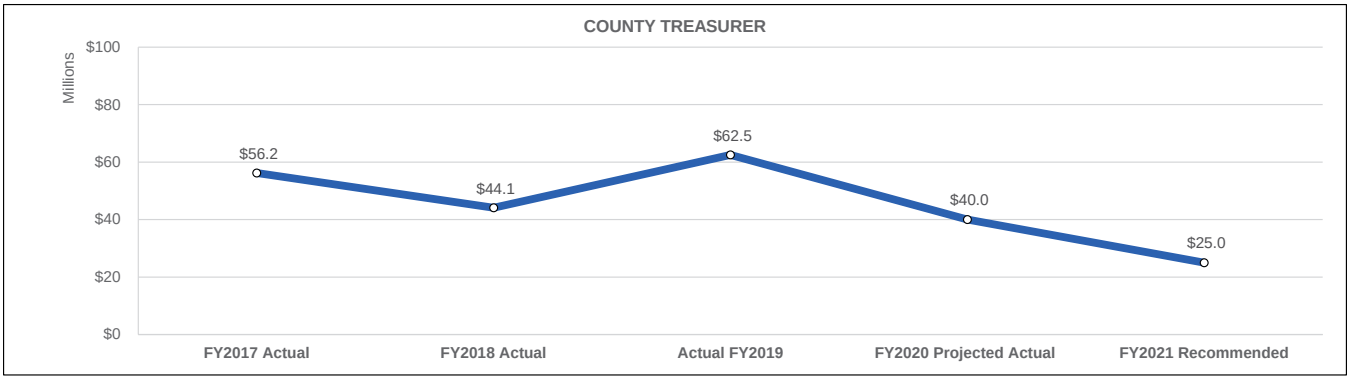
Beginning on January 1, 2020, the State of Illinois introduced the Cannabis Regulation and Tax Act, which controlled legalization of Cannabis among adult users. The Cannabis Retailers' Occupation Act, which allows County and municipal governments to tax the sales of cannabis, went into effect July 1, 2020. The FY2020 Appropriation Bill for Cook County did not include Cannabis Tax revenue but is projecting to collect $2.4 million by year end. The FY2021 revenue projection from the sale of cannabis is $13.9 million.

FEES AND LICENSES

The County imposes various General Fund fees for certain services that it performs. The fees charged by various County departments include fees for vital records, real estate transactions, court case filings, and delinquent taxes. The General Fund fees are distributed into the Corporate Fund and Public Safety Fund. Traditionally many of these fees are set by State statute or local ordinance. The County is estimated to receive $174.2 million by the end of FY2020. For FY2021, total General Fund fees are estimated to be a $170.8 million; which is $30.6 million less than the FY2020 adopted revenue of $201.4 million. Revenue from licenses and fees has been affected as a result of the closure of County operations early on during the COVID-19 pandemic in compliance with stay at home orders issued by the State of Illinois to mitigate the spread of the virus. The following estimates were prepared by the respective elected officials and department directors.

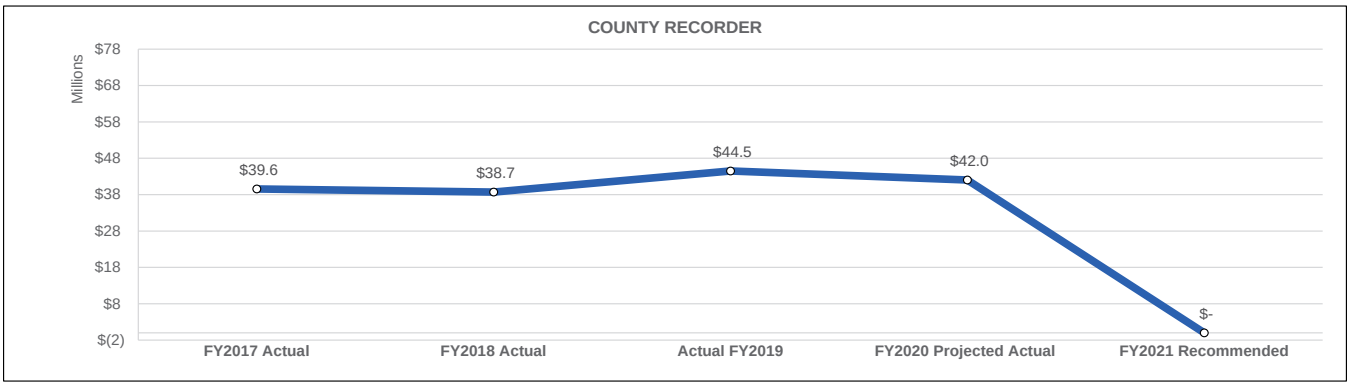
COUNTY TREASURER

The Treasurer's source of revenue primarily consists of penalties on delinquent taxes. The estimated revenue for FY2021 of $25 million, which is $15 million below the FY2020 adopted appropriation, is due to uncertainties related to how COVID-19 will affect future delinquent property tax collections.



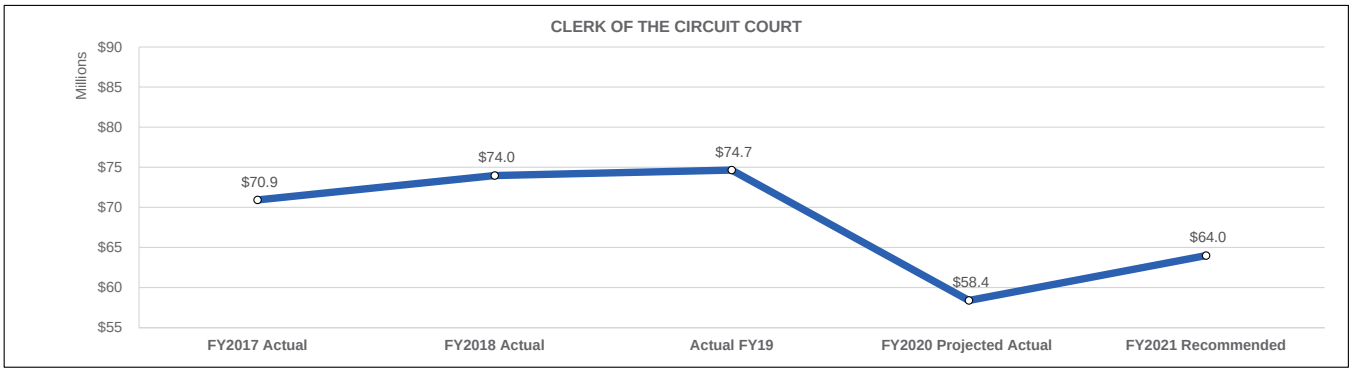
RECORDER OF DEEDS

The Recorder of Deeds collects revenue from the recording and collection of transfer stamps for real estate transactions and other miscellaneous recordings including judgments and liens. The Recorder of Deeds Office projects to end FY2020 with $42 million in revenue, which is slightly higher than the FY2020 adopted revenue of $40.4 million. Beginning in FY2021, the functions and duties of the Recorder of Deeds office will merge into the Cook County Clerk's office and fees will be collected within the County Clerk's revenue stream.



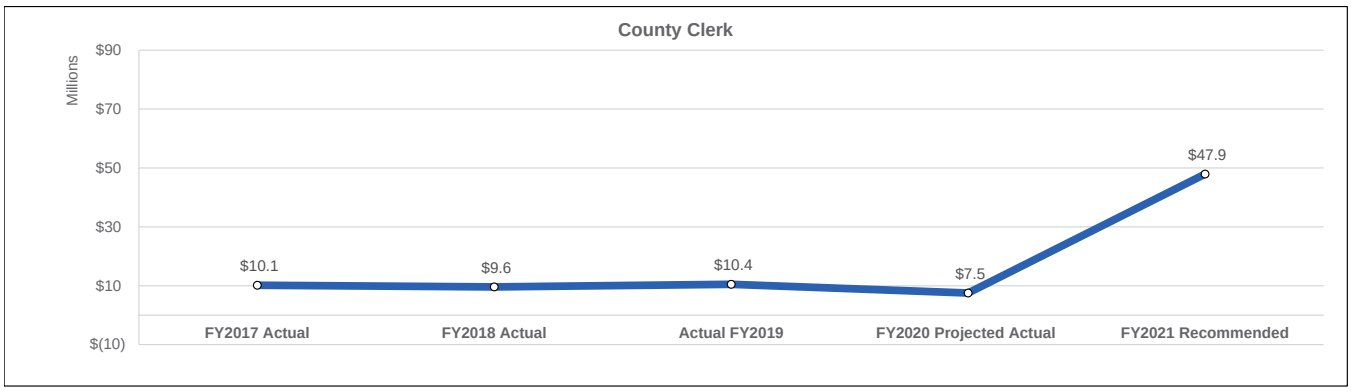
CLERK OF THE CIRCUIT COURT

The Clerk of the Circuit Court collects revenue from a variety of fees and fines related to court case filings to cover costs in administering judicial facilities and satellite offices. The Court Clerk's projected year-end revenue for FY2020 is $58.4 million, with $64 million projected to be collected in FY2021. The FY2020 end-of-year revenue projection is $17 million lower than the adopted amount of $75.3 million. The decrease in revenue is largely due to court closures in compliance with stay-at-home-orders, the increase in fee waivers, high unemployment, the reduction of tickets issued by municipalities and the Governor's Executive Order to cease evictions. A full recovery is not expected during FY2021 due to the continued resurgence of COVID-19.



COUNTY CLERK

The County Clerk collects revenue for sold and forfeited real estate taxes as well as a fee for each property index number sold at tax sale. In addition, the Clerk collects miscellaneous vital records fees. Beginning in FY2021, the County Clerk's Office will assume the duties of the Recorder of Deeds. The Clerk is projecting to receive year-end revenue of $7.5 million and estimates revenue to increase to $47.9 million in FY2021 due to the merger of offices.



SHERIFF

The Sheriff derives revenue from vehicle code violation tickets, alarm permits in unincorporated Cook County, and fees collected by the Sheriff's Municipal division for summons and evictions. On July 1, 2019 the Criminal and Traffic Assessment Act (CTAA) was created to reduce the burden of fines and fees on residents who cannot afford to pay them. It also streamlined the way fees are redistributed back to the County and associated agencies. The adopted revenue for FY2020 was $16.3 million. However, the Sheriff is projecting to collect $9.3 million in fees by the end of FY2020. This decrease in revenue can be attributed to a reduction in ticket citations due to stay-at-home orders, as well as a moratorium on evections as a result to the COVID-19 pandemic. FY2021 revenue is projected to be $15.8 million.

PUBLIC GUARDIAN

The Public Guardian's Office charges legal and other fees for the representation of disabled adult wards and for the maintenance of their estates in the Probate Division, and for minors in the Domestic Relations Division. The FY2020 year-end revenue estimate of $1.4 million is below the budgeted revenue in FY2020 of $3.2 million. Collections in FY2020 are substantially less than budget due to COVID-19, as the volume of work has declined and Probate Division hearings for fee petitions have been interrupted. As the pace of Probate hearings returns to normalcy, collections should rise. The office projects collections of $2 million in FY2021.

BUILDING AND ZONING

The Department of Building and Zoning collects revenue through inspections and construction permitting for structures within unincorporated Cook County. In addition, the Department collects fees for violations, business occupancy certificates, contractor registrations, and zoning amendments. Building and Zoning is projected to receive $3.5 million by the end of FY2020 and estimates revenue to increase to $3.6 million for FY2021 due to proposed increases in permit and inspection fees.

PUBLIC ADMINISTRATOR

The Public Administrator derives revenue from administrative fees collected for the administration of estates for people who perish in Cook County without a will or where there is no person with the right or desire to administer the estate. The projected year-end revenues for FY2020 are $1.7 million, which is $0.4 million above FY2020 appropriated budget. The Public Administrator is projecting to collect $1.4 million in in fees for FY2021.

TRANSPORTATION AND HIGHWAYS

The Department of Transportation and Highways collects fees from construction and hauling permits. The projected year-end revenue for FY2020 is $1 million and is estimated to be $0.85 million for FY2021.

MEDICAL EXAMINER

The Medical Examiner collects fees related to the provision of services such as cremation permit fees. The Medical Examiner's office expects to increase the cremation fee permit in FY2021, raising the fees projected to be collected in FY2021 to $4.5 million; which is an increase from the projected FY2020 adopted revenue of $2.0 million.

ENVIRONMENTAL CONTROL

The Department of Environment and Sustainability issues fees for permits such as asbestos abatement, solid waste facilities, and hazardous chemical storage. The year-end revenues for the department's fees FY2020 are projected to be $4.4 million, with the FY2021 revenues projected to increase slightly to $4.8 million.

OTHER FEES (CONTRACT COMPLIANCE, LIQUOR LICENSES, COUNTY ASSESSOR)

Under Fees and Licenses are other various fees such as the certification and registration of MBE and WBE Vendors in Contract Compliance; fees related to the issuance of liquor licenses; and fees on FOIA requests from the County Assessor.

INTERGOVERNMENTAL REVENUE

Revenue from intergovernmental sources is granted by other governmental units such as the State of Illinois and the Cook County Forest Preserve District. The Cook County Forest Preserve District is estimated to reimburse Cook County $2.1 million in FY2021 for administrative services rendered on their behalf. The State of Illinois through State statute agrees to partially reimburse for the salaries of the State's Attorney and the Public Defender. In addition, the State of Illinois through the Administrative Office of the Illinois Courts (AOIC) reimburses the salaries of probation officers and administrative staff that work on behalf of adult and juvenile probation. In total, the State of Illinois is estimated to reimburse Cook County $49.1 million by the end of FY2020, with a projected reimbursement amount of $52.3 million in FY2021, due to the State of Illinois increasing the value of the reimbursement in their fiscal year 2021 budget. Revenue received for the Juvenile Temporary Detention Center (JTDC), Adult and Juvenile Probation, State's Attorney and the Public Defender from the State of Illinois are deposited into the Public Safety Fund. Indirect Costs from Special Purpose Funds and Grants are reimbursed back to the County General Fund based on a cost allocation plan identifying indirect expenses and pension funding supplied by the County. For FY2021, the County is estimated to receive $14.1 million in Indirect Costs.

MISCELLANEOUS REVENUES

Miscellaneous Revenues includes real estate rental income from various County buildings, sale of excess real estate, commissions on public telephones, pharmacy rebates, investment income, and other forms of miscellaneous revenue such as parking fees and the sale of salvage. For FY2021, Cook County is estimated to receive $125.7 million in miscellaneous revenues.

HEALTH ENTERPRISE FUND

The Health Enterprise Fund is supported by Net Patient Service Revenue (NPSR) or patient fees, health plan revenues, and supplemental payments for care provided at Cook County Health (CCH) hospitals, pharmacies, and clinics. NPSR includes Medicare, Medicaid, private payers and insurance carriers. Health plan revenues through the Cook County Managed Care Community Network (MCCN), also known as CountyCare for Medicaid Managed Care and MoreCare for Medicare Advantage.

Supplemental payments include those from the Benefits Improvement and Protection Act (BIPA), Disproportionate Share Hospital (DSH), and Graduate Medical Education (GME). In addition, a new payment structure was implemented by the State of Illinois in FY2020 called Directed Payments, which includes the replacement of the Provident Access Payment revenue.

CCH also generates revenue through its Department of Public Health by way of inspection fees and grant reimbursement for the services it performs. There are also miscellaneous revenues from the cafeteria, medical records, parking, and physician's fees. Finally, tax revenues in the form of an annual tax allocation for operations are provided from the County. There is also additional local taxpayer support provided for debt service costs and employee pension costs that are paid for by Cook County outside of the Health Fund.

The FY2020 adopted revenue projection was $2.74 billion, excluding the property tax allocation. The FY2021 revenue projection is $3.26 billion (excluding the property tax allocation), which is $523.4 million higher than the FY2020 adopted appropriation. The primary driver for the increase in revenue is due to increase in CountyCare enrollment.

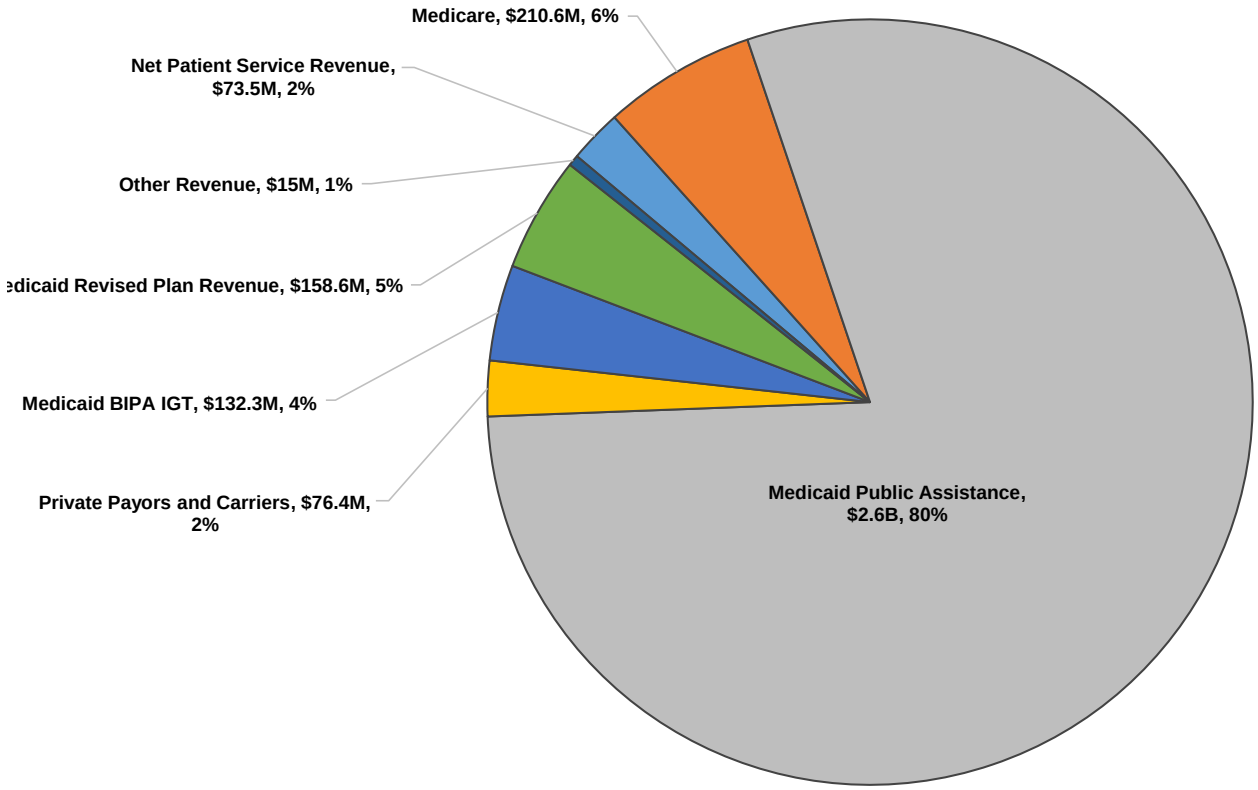
CCH's health plan, CountyCare remains the largest Medicaid managed care plan in Cook County. CountyCare members are expected to grow to an average of 356,343 in FY2021. In 2021, CountyCare is expected to generate more than $2.2 billion in revenue, which includes a reimbursement of $204.1 million to CCH for care rendered to CountyCare members at CCH facilities.

As indicated above, the State initiated a new payment structure in FY2020 called Directed Payments. The aim of the Directed Payments from the State is to make CCH whole between the rates that are paid by Managed Care Organizations (MCOs), including CountyCare, and the established cost-based rates that the State pays CCH. The FY2021 budget projects $240.8 million in Direct Payments, a $138.1 million increase from the FY2020 projection of $102.7 million. $135.8 million of the new Directed Payments are related to CountyCare. There is another $105 million in Directed Payments related to the other MCOs.

In addition to caring for CountyCare patients, CCH continues to increase its contracts with other managed care health plans and commercial insurers to further drive new reimbursement to the health system. In FY2020, CountyCare launched a Medicare managed care product, and this is anticipated to increase in revenue to $34.8 million in FY2021 from the projected $1.5 million in FY2020.

NPSR (patient fees) is expected to decrease $216.6 million in FY2021 from FY2020 budget projections. The decrease is due to the COVID-19 impact on volumes that are anticipated to steadily pick-up over the course of FY2021. The drop in volume is partially offset by normal rate increases. In addition, in FY2021 the State of Illinois will now cover a new cohort of the population (undocumented residents aged 65 and older) which is currently uninsured. Finally, there is a targeted increase of $10 million in FY2021 related to various revenue cycle improvement initiatives.

HEALTH ENTERPRISE FUND REVENUE BY SOURCE



Cook County Health Tax Allocation Summary

	FY16 Budget	FY17 Budget	FY18 Budget*	FY19 Budget*	FY20 Budget*	FY21 Recommendation
CCH General Fund Expenditures						
4240-Cermak Health Services	65,591,831	69,156,798	85,257,787	87,200,407	81,491,144	96,242,438
4241-Health Services - JTDC	3,798,200	3,841,425	4,515,314	7,867,744	7,231,183	8,356,869
4890-Health System Administration	113,488,087	110,715,475	58,585,420	52,807,903	44,141,163	49,932,073
4891-Provident Hospital	46,844,425	47,422,810	50,471,208	53,577,464	56,289,123	62,232,012
4893-Ambulatory & Community Health Network of Cook County	78,815,125	78,333,023	112,209,151	129,306,796	83,181,842	79,915,226
4894-Ruth M. Rothstein CORE Center	12,183,198	12,835,145	15,083,149	23,599,514	23,288,779	24,612,786
4895-Department of Public Health	10,836,201	9,951,497	12,203,065	13,018,093	10,234,781	16,961,787
4896-Health Plan Services	646,044,653	547,892,626	998,965,254	1,549,038,935	1,800,366,723	2,229,393,370
4897-John H. Stroger Jr, Hospital of Cook County	544,088,008	589,061,106	666,208,664	735,841,663	671,141,205	779,088,513
4898-Oak Forest Health Center	10,388,027	8,400,339	10,139,449	5,180,497	7,323,068	-
4899-Special Purpose Appropriations	108,274,440	114,320,546	29,555,962	33,015,528	39,307,330	40,648,081
Total CCH General Fund Expenditures	**1,640,352,195**	**1,591,930,790**	**2,043,194,423**	**2,690,454,544**	**2,823,996,341**	**3,387,383,155**
CCH Revenue						
409550-Medicare - Budget Entry	81,180,800	99,471,296	140,120,114	152,000,000	175,658,407	210,553,154
409560-Medicaid Public Assistance - Budget Entry	1,077,534,286	962,149,428	1,380,880,019	2,011,749,627	2,111,285,493	2,598,330,479
409570-Private Payors and Carriers - Budget Entry	59,705,200	122,772,566	149,489,372	152,000,000	152,847,524	76,424,605
409575-CCHHS - Medicaid BIPA IGT - Budget Entry	131,250,000	132,337,500	132,300,000	132,300,000	132,300,000	132,300,000
409580-Medicaid Revised Plan Revenue (DSH)	162,338,232	156,700,000	156,700,000	156,700,000	156,700,000	158,570,000
409012-Net Patient Service Revenue - Budget Entry	-	-	-	-	-	73,500,000
410055-Other Revenue - Budget Entry	7,108,481	7,000,000	11,000,000	13,000,000	12,500,000	15,000,000
Total CCH Revenue	**1,519,116,999**	**1,480,430,790**	**1,970,489,505**	**2,617,749,627**	**2,741,291,424**	**3,264,678,238**
Total Operating Tax Allocation*	**121,235,196**	**111,500,000**	**72,704,918**	**72,704,917**	**82,704,917**	**122,704,917**
Indirect Tax Allocation**						
Pension Payments	62,223,131	68,443,954	64,104,734	67,285,327	68,898,587	60,370,881
Supplemental Pension Payment	85,880,893	116,294,060	107,150,634	112,501,411	107,537,417	102,261,496
Debt Service Payments	110,221,707	115,903,700	122,017,789	136,741,220	140,664,942	136,408,351
Total Indirect Tax Allocation	**258,325,731**	**300,641,714**	**293,273,157**	**316,527,958**	**317,100,946**	**299,040,728**
Total County Allocation	**$379,560,927**	**$412,141,714**	**$365,978,075**	**$389,232,875**	**$399,805,863**	**$421,745,645**

*Reflects the actual operating allocations net of CCH Pension contributions
**Debt service and pension payments are estimates. Used to help approximate the total County tax allocation.

ANNUAL REVENUES BY SOURCE

Revenue Source	FY2019 Actual	FY2020 Appropriation	FY2020 Projected Actual	FY2021 Recommended
Property Taxes				
400010-Property Taxes	290,383,529	305,369,354	305,369,349	346,120,635
400040-Tax Increment Financing Taxes	12,813,344	13,000,000	22,000,000	23,525,945
Total Property Taxes	**303,196,873**	**318,369,354**	**327,369,349**	**369,646,580**
Non-Property Taxes				
401130-Non Retailer Trans Use Tax	16,040,447	16,750,000	12,011,319	15,250,000
401150-County Sales Tax	838,744,833	849,129,310	739,119,855	830,214,301
401170-County Use Tax	84,906,145	82,100,000	59,784,959	70,100,000
401190-Gasoline / Diesel Tax	94,964,538	93,750,000	75,638,700	87,000,000
401210-Alcoholic Beverage Tax	39,273,042	37,300,000	36,425,252	36,300,000
401230-New Motor Vehicle Tax	3,089,448	2,900,000	2,157,537	2,300,000
401250-Wheel Tax	4,047,908	4,700,000	4,488,995	4,800,000
401310-Off Track Betting Comm.	1,207,769	1,100,000	533,437	1,000,000
401330-Il Gaming Des Plaines Casino	8,755,263	9,000,000	3,949,231	7,300,000
401350-Amusement Tax	38,688,499	39,750,000	6,254,716	24,265,000
401370-Parking Lot and Garage Operation	50,421,366	48,500,000	22,936,512	43,000,000
401390-State Income Tax	14,462,251	13,288,000	12,562,252	12,623,600
401430-Cigarette Tax	104,522,613	100,386,073	88,838,183	96,500,000
401450-Other Tobacco Products	8,563,187	7,000,000	6,200,720	6,600,000
401470-General Sales Tax	3,232,576	3,101,000	2,959,389	3,146,807
401490-Firearms Tax	1,227,123	1,200,000	1,473,965	1,200,000
401530-Gambling Machine Tax	2,639,200	5,500,000	2,117,200	3,500,000
401550-Hotel Accommodations Tax	35,551,040	34,400,000	13,719,794	19,500,000
401570-Video Gaming	256,668	550,000	416,282	550,000
401580-Cannabis Tax	-	-	2,366,046	13,905,067
401590-Sports Wagering Tax	-	1,752,000	250,000	3,575,000
Total Non-Property Taxes	**1,350,593,915**	**1,352,156,383**	**1,094,204,343**	**1,282,629,775**
Fees				
402548-Clerk of the Circuit Court Fees	74,653,929	75,300,000	58,397,245	64,000,000
402010-Fees and Licenses	-	1,000,000	472,500	400,000
402100-County Treasurer	62,501,160	40,000,000	40,000,000	25,000,000
402150-County Clerk	10,444,567	10,280,000	7,521,211	47,918,500
402200-County Recorder and Registrar	44,503,918	40,400,000	42,014,716	-
402250-Recorder Audit Revenues	-	25,000	-	-
402300-Building and Zoning	3,508,897	3,537,740	3,463,438	3,620,100
402350-Environmental Control	4,953,800	4,795,000	4,427,502	4,795,000
402400-Highway Dept Permit Fees	1,645,184	1,200,000	1,036,163	850,000
402450-Liquor Licenses	331,777	425,000	454,774	425,000
402500-County Assessor	37,145	49,000	47,708	49,000
402950-Sheriff General Fees	18,118,543	16,315,197	9,278,318	15,809,882
403060-State's Attorney	1,144,378	1,000,000	969,595	-
403100-Supportive Services	18,018	8,918	1,135	-
403120-Public Administrator	1,450,676	1,300,000	1,750,674	1,395,600

ANNUAL REVENUES BY SOURCE

Revenue Source	FY2019 Actual	FY2020 Appropriation	FY2020 Projected Actual	FY2021 Recommended
403150-Public Guardian	4,222,332	3,200,000	1,450,120	2,000,000
403170-Court Service Fee	4,816,689	-	-	-
403210-Medical Examiner	3,177,568	2,500,000	2,900,459	4,500,000
403240-Chief Judge Circuit Court	736,117	-	-	-
403280-Contract Compliance M/WBE Cert	36,250	40,000	31,500	40,000
Total Fees	**236,300,947**	**201,375,855**	**174,217,059**	**170,803,082**
Governments				
404060-Other Governments	1,891,265	1,887,130	1,801,402	1,887,130
Total Government	**1,891,265**	**1,887,130**	**1,801,402**	**1,887,130**
Investment Income				
405010-Investment Income	6,410,996	2,100,000	1,530,648	1,000,000
Total Investment Income	**$6,410,996**	**$2,100,000**	**$1,530,648**	**$1,000,000**
Reimbursements from Other Governments				
406008-Indirect Cost	16,118,959	15,061,480	12,766,696	14,118,772
406010-State of Illinois	52,437,649	58,642,539	49,143,491	52,337,996
Total Reimbursements from Other Governments	**$68,556,608**	**$73,704,019**	**$61,910,187**	**$66,456,768**
Miscellaneous Revenue				
407010-Miscellaneous Revenue	29,600,890	21,009,204	23,872,299	24,678,752
407080-Other	6,711,887	24,895,000	20,298,180	38,345,788
Total Miscellaneous Revenue	**36,312,778**	**45,904,204**	**44,170,480**	**63,024,540**
Health and Hospitals				
409010-Net Patient Service Revenue	10,902,939	-	77,052,490	73,500,000
409549-Medicare	133,959,699	175,658,407	147,519,674	210,553,154
409559-Managed Care	1,648,555,339	1,749,229,935	2,080,071,343	2,185,581,343
409559-Medicaid Public Assistance	270,400,940	362,055,558	172,272,092	412,749,136
409569-Private Payors and Carriers	70,438,169	152,847,524	99,942,694	76,424,605
409574-CCHHS - Medicaid BIPA IGT	133,306,250	132,300,000	156,162,500	132,300,000
409579-Medicaid Revised Plan Revenue DSH	184,827,423	156,700,000	192,732,372	158,570,000
Total Health and Hospitals	**$2,452,390,760**	**$2,728,791,424**	**$2,925,753,165**	**$3,249,678,238**
Other Revenue*				
411495-Other Financing Sources	-	10,000,000	10,000,000	76,825,582
Total Other Revenue	**-**	**10,000,000**	**10,000,000**	**76,825,582**
Revenue Total	**$4,455,654,142**	**$4,734,288,369**	**$4,640,956,632**	**$5,281,951,696**

* In FY2021 the Revenue Estimate includes a $76.8 million transfer from the FY2020 General Fund Balance.

General & Health Enterprise Fund Revenues Uses and Purposes

Revenue Source	Corporate	Public Safety	General	Health	Grand Total
Property Taxes					
400010-Property Taxes	-	223,415,718	223,415,718	122,704,917	346,120,635
400040-Tax Increment Financing Taxes	-	23,525,945	23,525,945	-	23,525,945
Total Property Taxes	**-**	**246,941,663**	**246,941,663**	**122,704,917**	**369,646,580**
Non-Property Taxes					
401130-Non Retailer Trans Use Tax	-	15,250,000	15,250,000	-	15,250,000
401150-County Sales Tax	415,107,150	415,107,150	830,214,301	-	830,214,301
401170-County Use Tax	-	70,100,000	70,100,000	-	70,100,000
401190-Gasoline / Diesel Tax	-	87,000,000	87,000,000	-	87,000,000
401210-Alcoholic Beverage Tax	-	36,300,000	36,300,000	-	36,300,000
401230-New Motor Vehicle Tax	-	2,300,000	2,300,000	-	2,300,000
401250-Wheel Tax	-	4,800,000	4,800,000	-	4,800,000
401310-Off Track Betting Comm.	-	1,000,000	1,000,000	-	1,000,000
401330-Il Gaming Des Plaines Casino	-	7,300,000	7,300,000	-	7,300,000
401350-Amusement Tax	-	24,265,000	24,265,000	-	24,265,000
401370-Parking Lot and Garage Operation	-	43,000,000	43,000,000	-	43,000,000
401390-State Income Tax	-	12,623,600	12,623,600	-	12,623,600
401430-Cigarette Tax	-	96,500,000	96,500,000	-	96,500,000
401450-Other Tobacco Products	-	6,600,000	6,600,000	-	6,600,000
401470-General Sales Tax	-	3,146,807	3,146,807	-	3,146,807
401490-Firearms Tax	-	1,200,000	1,200,000	-	1,200,000
401530-Gambling Machine Tax	-	3,500,000	3,500,000	-	3,500,000
401550-Hotel Accommodations Tax	-	19,500,000	19,500,000	-	19,500,000
401570-Video Gaming	-	550,000	550,000	-	550,000
401580-Cannabis Tax	-	13,905,067	13,905,067	-	13,905,067
401590-Sports Wagering Tax	-	3,575,000	3,575,000	-	3,575,000
Total Non-Property Taxes	**415,107,150**	**867,522,624**	**1,282,629,775**	**-**	**1,282,629,775**
Fees					
402548-Clerk of the Circuit Court Fees	-	64,000,000	64,000,000	-	64,000,000
402010-Fees and Licenses	400,000	-	400,000	-	400,000
402100-County Treasurer	25,000,000	-	25,000,000	-	25,000,000
402150-County Clerk	47,918,500	-	47,918,500	-	47,918,500
402300-Building and Zoning	3,620,100	-	3,620,100	-	3,620,100
402350-Environmental Control	4,795,000	-	4,795,000	-	4,795,000
402400-Highway Dept Permit Fees	850,000	-	850,000	-	850,000
402450-Liquor Licenses	425,000	-	425,000	-	425,000
402500-County Assessor	49,000	-	49,000	-	49,000
402950-Sheriff General Fees	-	15,809,882	15,809,882	-	15,809,882
403120-Public Administrator	-	1,395,600	1,395,600	-	1,395,600
403150-Public Guardian	-	2,000,000	2,000,000	-	2,000,000
403210-Medical Examiner	-	4,500,000	4,500,000	-	4,500,000
403280-Contract Compliance M/WBE Cert	40,000	-	40,000	-	40,000
Total Fees	**83,097,600**	**87,705,482**	**170,803,082**	**-**	**170,803,082**

General & Health Enterprise Fund Revenues Uses and Purposes

Revenue Source	Corporate	Public Safety	General	Health	Grand Total
Governments					
404060-Other Governments	1,887,130	-	1,887,130	-	1,887,130
Total Government	**1,887,130**	**-**	**1,887,130**	**-**	**1,887,130**
Investment Income					
405010-Investment Income	1,000,000	-	1,000,000	-	1,000,000
Total Investment Income	**$1,000,000**	**-**	**$1,000,000**	**-**	**$1,000,000**
Reimbursements from Other Governments					
406008-Indirect Cost	14,118,772	-	14,118,772	-	14,118,772
406010-State of Illinois	-	52,337,996	52,337,996	-	52,337,996
Total Reimbursements from Other Governments	**$14,118,772**	**$52,337,996**	**$66,456,768**	**-**	**$66,456,768**
Miscellaneous Revenue					
407010-Miscellaneous Revenue	9,504,752	174,000	9,678,752	15,000,000	24,678,752
407080-Other	4,525,455	33,820,333	38,345,788	-	38,345,788
Total Miscellaneous Revenue	**14,030,207**	**33,994,333**	**48,024,540**	**15,000,000**	**63,024,540**
Health and Hospitals					
409010-Net Patient Service Revenue	-	-	-	73,500,000	73,500,000
409549-Medicare	-	-	-	210,553,154	210,553,154
409559-Managed Care	-	-	-	2,185,581,343	2,185,581,343
409559-Medicaid Public Assistance	-	-	-	412,749,136	412,749,136
409569-Private Payors and Carriers	-	-	-	76,424,605	76,424,605
409574-CCHHS - Medicaid BIPA IGT	-	-	-	132,300,000	132,300,000
409579-Medicaid Revised Plan Revenue DSH	-	-	-	158,570,000	158,570,000
Total Health and Hospitals	**-**	**-**	**-**	**$3,249,678,238**	**$3,249,678,238**
Other Revenue*					
411495-Other Financing Sources	76,825,582	-	76,825,582	-	76,825,582
Total Other Revenue	**76,825,582**	**-**	**76,825,582**	**-**	**76,825,582**
Revenue Total	**$606,066,442**	**$1,288,502,099**	**$1,894,568,541**	**$3,387,383,155**	**$5,281,951,696**

* In FY2021 the Revenue Estimate includes a $76.8 million transfer from the FY2020 General Fund balance.

SPECIAL PURPOSE FUND

The total amount of Special Purpose Funds revenue and fund balance used for the appropriation in FY2021 is estimated to be $444 million. Special Purpose Funds are enabled through State statutes and have defined sources of revenue and uses for expenditures. In contrast to the General Fund, the County has traditionally considered the appropriation of fund balance for Special Purpose Funds as an available resource for appropriation, though it is not required to budget such fund balances and generally does not appropriate the entire fund balance where practical. In FY2021, there are 38 special purpose funds. The County anticipates incurring $49.9 million in expenses associated with COVID-19 mitigation and response in December 2020, which will be reimbursed from the Coronavirus Relief Special Purpose Fund.

ELECTION FUND

The Election Fund revenue comes from the property tax levy and varies according to the election cycle. This fund is decreasing in FY2021 to $14 million from $51.7 million in FY2020 due to FY2021 being an off-cycle election year.

DEBT SERVICE FUND

Bond and Interest is utilized for County debt service payments. This fund receives revenue from a portion of the property tax levy. For FY2021, this fund is expected to receive $262 million, comparable to the $259.9 million in FY2020.

ANNUITY AND BENEFITS FUND

The Annuity and Benefits Fund is utilized for statutory payments to the Pension Fund. For FY2021, this fund will receive revenue from the property tax levy in the amount of $151 million and a projected $50.9 million from the Personal Property Replacement Tax (PPRT), for a total budget of $201.9 million. This is an increase of $940,655 from the FY2020 appropriated total of $200.9 million.

In FY2019, the County established a Pension Stabilization account in the Annuity and Benefit Fund. In FY2021, this account will receive up to $342 million in revenues to help offset unfunded liabilities of the County Officers' and Employees' Annuity and Benefit Fund.

SPECIAL PURPOSE FUNDS TABLE

Fund Number	Description	2019 Ending Fund Balance	2020 Revised Revenue Estimate	2020 Estimated Total Resources	2020 Estimated Expenditures	2020 Projected Ending Balance	2021 Revenue Estimate	2021 Estimated Total Resources	2021 Estimated Expenditures	2021 Projected Ending Balance
Bureau of Administration										
11856	MFT Illinois First (1st)	30,264,602	25,029,278	55,293,880	37,461,906	17,831,974	51,000,000	68,831,974	49,796,700	19,035,274
11300	Motor Fuel Tax (Capital)	106,642,394	162,976,994	269,619,388	93,110,393	176,508,995	224,696,381	401,205,376	243,765,824	157,439,551
Intergovernmental revenue for planning road infrastructure improvements with the State of Illinois and Federal Government.										
11302	Township Roads	3,434,667	641,000	4,075,667	584,934	3,490,733	641,000	4,131,733	3,957,383	174,350
Intergovernmental revenue for planning road infrastructure improvements with the State of Illinois and Federal Government.										
11312	Animal Control Department	10,882,490	3,800,000	14,682,490	3,345,410	11,337,080	3,400,000	14,737,080	13,607,563	1,129,517
Funded by fees for the control and to prevent the spread of rabies.										
11310	Cook County Law Library	1,437,946	5,125,000	6,562,946	4,088,000	2,474,946	4,346,747	6,821,693	4,576,963	2,244,730
Funded by fees to provide for organized book collections, bibliographical and reference service to lawyers, judges and general law library services to public.										
11270	Medical Examiner Fees	737,963	154,336	892,299	190,155	702,144	-	702,144	702,144	-
Funded by fees collected for the purchase of electronic and forensic identification equipment or other related supplies and the operating expenditures of the Medical Examiner's Office.										
11273	Environmental Control Solid Waste Program	1,998,226	530,000	2,528,226	789,250	1,738,976	530,000	2,268,976	764,192	1,504,784
Fees collected from sanitary landfills and municipal solid waste transfer stations located within Cook County.										
11281	PEG Access Support Fund	10,257	92,000	102,257	82,000	20,257	85,600	105,857	80,000	25,857
A PEG access support fee is imposed on any Holder providing cable service or video service in unincorporated Cook County										
Bureau of Technology										
11249	Geographical Information System	13,982,868	6,534,936	20,517,804	7,150,300	13,367,504	5,081,314	18,448,818	9,339,762	9,109,056
Funded by fees for equipment, material, and necessary expenses incurred in implementing and maintaining the GIS system.										
County Clerk										
11316	County Clerk Automation	511,942	1,113,244	1,625,186	1,437,285	187,901	1,301,000	1,488,901	1,300,908	187,994
Fees used to upgrade and establish computerized files for voter registration and election judges.										
11314	County Clerk Document Storage System	35,412	4,705,228	4,740,640	2,951,933	1,788,707	3,629,508	5,418,215	4,519,047	899,168
Funded with fees used to pay for the expenditures involved in starting and maintaining a document storage system.										
11259	County Clerk GIS Fee	1,386,092	2,833,112	4,219,204	1,301,114	2,918,090	2,177,704	5,095,794	971,016	4,124,778
Funded with Fees to provide and maintain a countywide map through a geographic information system.										
11260	County Clerk Rental Housing Support Fee	70,824	230,152	300,976	279,887	21,089	213,500	234,589	-	234,589
Funded through fees from a State surcharge, to assist in addressing the need for rental housing.										
Treasurer										
11854	County Treasurer Tax Sale Automation	15,639,456	11,100,000	26,739,456	10,573,944	16,165,512	11,000,000	27,165,512	12,818,551	14,346,961
User fees used to pay for the expenditures required to start and maintain a computerized system to conduct delinquent property tax sales.										
Chief Judge										
11322	Chief Judge Dispute Resolution	15,603	60,027	75,630	104	75,526	125,000	200,526	176,480	24,046
Fee revenue source used to support activities to mediate disputes in an attempt to relieve the court system of lengthy lawsuits.										
11326	Adult Probation Service Fee	(30,640)	758,631	727,991	733,490	(5,499)	1,200,000	1,194,501	1,095,970	98,531
Fee revenue source used to supervise people convicted of criminal and civil offenses.										
11328	Social Services and Probation Court Services	609,596	594,398	1,203,994	640,159	563,835	1,000,000	1,563,835	695,763	868,072
Fee used to provide social service casework expertise for probation and court service cases.										

SPECIAL PURPOSE FUNDS TABLE

Fund Number	Description	2019 Ending Fund Balance	2020 Revised Revenue Estimate	2020 Estimated Total Resources	2020 Estimated Expenditures	2020 Projected Ending Balance	2021 Revenue Estimate	2021 Estimated Total Resources	2021 Estimated Expenditures	2021 Projected Ending Balance
Health and Hospital										
11248	Cook County Lead Poisoning Prevention	6,715,971	24,942	6,740,913	1,052,960	5,687,953	46,138	5,734,091	3,273,332	2,460,759
Funded by "other revenue" to reduce the danger of lead-based paint in Cook County dwellings, through lead abatement, mitigation, and education of residents on the dangers of lead based paint/materials.										
11255	Suburban Cook County TB Sanitarium District	4,688,799	372,815	5,061,614	142,646	4,918,968	-	4,918,968	3,756,027	1,162,941
Funded by "other revenue" to prevent, care, treat, and control tuberculosis and other communicable diseases in or associated with Cook County.										
Clerk of the Circuit Court										
11320	Clerk of the Circuit Court Automation	(5,731,900)	5,965,916	234,016	7,666,270	(7,432,254)	7,900,000	467,746	10,449,873	(9,982,127)
Funded by fees for the acquisition, installation, and maintenance of all computer hardware system analysis, design, programming, and all computer programs.										
11318	Clerk of the Circuit Court Document Storage	2,241,789	5,373,504	7,615,293	8,631,421	(1,016,128)	7,200,000	6,183,872	7,384,813	(1,200,941)
Funded by fees to assist in the preparation of documents to be microfilmed or microfiched, and perform filming when necessary.										
11258	Clerk of the Circuit Court Administrative	(320,443)	691,810	371,367	561,934	(190,567)	700,000	509,433	673,147	(163,714)
Funded through fees to offset costs incurred by the Circuit Court Clerk in performing additional duties required to collect and disburse funds to entities of State and Local Governments.										
11269	Circuit Court Clerk Electronic Citation	548,482	247,158	795,640	293,033	502,607	350,000	852,607	319,274	533,333
Fees used to establish and maintain a system for electronic citations.										
Public Defender										
11272	Public Defender Records Automation	(25,238)	15,929	(9,309)	66	(9,375)	138,000	128,625	1,509	127,116
Fee revenue source to develop and implement cost effective and productivity enhancing information technology solutions to meet current and future document storage and records retention needs.										
Sheriff										
11324	ETSB 911 - Intergovernmental Agreement	302,315	1,766,307	2,068,622	1,356,759	711,863	2,500,645	3,212,508	2,477,422	735,086
Intergovernmental revenue for the implementation, installation of an enhanced "911" emergency telephone system for the citizens of unincorporated Cook County.										
11262	Sheriff Women's Justice Service	139,802	49,714	189,516	75,000	114,516	20,000	134,516	75,000	59,516
Fee revenue source for the operation of the rehabilitation programs provided by the Sheriff's Department of Women's Justice Services, including mental health and substance services.										
11266	Sheriff Vehicle Purchase Fund	175,787	598	176,385	-	176,385	50,000	226,385	226,385	(0)
Other revenue sources to fund the acquisition or maintenance of police vehicles.										
11277	Pharmaceutical Disposal Fund	139,382	83,914	223,296	100,720	122,576	75,000	197,576	100,000	97,576
A registration fee toward the collection, transportation and disposal of Unwanted Covered Drugs.										
11278	Sheriff Operations State Asset Forfeiture	1,215,454	-	1,215,454	512,125	703,329	-	703,329	703,329	-
Intergovernmental revenue received from a portion of sale proceeds of all property forfeited and seized for conducting or participating in drug and controlled substance investigations resulting in forfeiture.										
11279	Sheriff Money Laundering State Asset Forfeiture	92,852	-	92,852	47,056	45,796	-	45,796	45,796	-
Intergovernmental revenue received from a portion of sale proceeds of all property forfeited and seized for conducting or participating in money laundering investigations resulting in forfeiture.										
State's Attorney										
11252	State's Attorney Narcotics Forfeiture	1,257,641	1,704,000	2,961,641	1,979,899	981,742	2,200,000	3,181,742	2,825,708	356,034
Intergovernmental revenue to fund work with State, City and County Agencies on various drug related cases. Revenues are derived through monies and Forfeited Narcotics Investigations.										
11271	State's Attorney Records Automation	332,420	138,203	470,623	172,227	298,397	138,000	436,397	256,570	179,827
Fee revenue used to provide professional services to youthful offender's involved in the Juvenile Justice system.										
Assessor										
11268	Assessor Special Revenue Fund	97,911	651,000	748,911	651,000	97,911	651,000	748,911	651,000	97,911
The Assessors Special Revenue Fund was established to collect fees from marketing, previsouly unutilized commercial opportunities related to, but not limited to the Assessor's website, Assessor's website, and Assessor notices.										
11276	Assessor Erroneous Homestead Exemption Recovery	543,100	812,339	1,355,439	1,400,000	(44,561)	1,000,000	955,439	910,123	45,316
Revenue generated through penalties and interest based on audit findings of erroneous homestead exemptions.										
11282	Cook County Assessor GIS Fund	1,386,092	1,400,247	2,786,339	575,000	2,211,339	1,088,853	3,300,192	1,494,272	1,805,920
Funded with fees to provide and maintain a countywide map through a geographic information system.										

SPECIAL PURPOSE FUNDS TABLE

Fund Number	Description	2019 Ending Fund Balance	2020 Revised Revenue Estimate	2020 Estimated Total Resources	2020 Estimated Expenditures	2020 Projected Ending Balance	2021 Revenue Estimate	2021 Estimated Total Resources	2021 Estimated Expenditures	2021 Projected Ending Balance
Land Bank										
11274	Land Bank Authority	8,478,370	5,300,000	13,778,370	9,500,000	4,278,370	10,200,000	14,478,370	10,171,209	4,307,161
Establishes Land Bank, funded by "other revenue," to reduce and return vacant and abandoned properties back into productive and sustainable community assets.										
Economic Development										
11275	Economic Development Sec.108 Loan Program	8,658,300	-	8,658,300	1,090	8,657,210	35,000	8,692,210	100,000	8,592,210
Program allows local governments to transform a portion of their CDBG funds into federally guaranteed loans to pursue physical and economic revitalization projects capable of renewing entire neighborhoods.										
	Special Purpose Fund Subtotal	**218,566,584**	**250,876,733**	**469,443,317**	**199,439,470**	**270,003,847**	**344,720,390**	**614,724,237**	**394,063,055**	**220,661,182**
11284	Coronovirus Relief Fund	-	428,597,905	428,597,905	378,643,905	49,954,000	-	49,954,000	49,954,000	-
11306	Election	20,740,705	51,747,358	72,488,063	51,747,358	20,740,705	14,000,000	34,740,705	29,840,858	4,899,847
11716	Debt Service	-	259,940,094	259,940,094	259,940,094	-	261,964,428	261,964,428	261,964,428	-
11303	Annuity and Benefits (Property Tax)	-	147,341,168	147,341,168	147,341,168	-	150,991,431	150,991,431	150,991,431	-
11303	Annuity and Benefits (Personal Property Replacement Tax)	-	53,598,000	53,598,000	53,598,000	-	50,888,392	50,888,392	50,888,392	-
	Total Special Purpose Fund	**239,307,289**	**1,192,101,258**	**1,431,408,547**	**1,090,709,995**	**340,698,552**	**822,564,641**	**1,163,263,193**	**937,702,165**	**225,561,029**

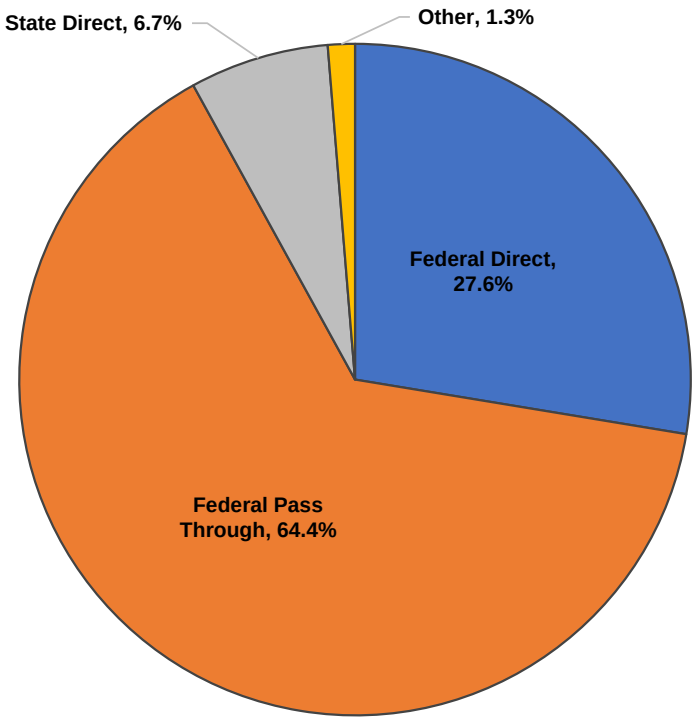
*Self-Insurance Fund not included.

GRANT FUNDS

Cook County receives grant funds from federal, state, and private agencies for a variety of services. The FY2021 proposed grant budget is $346.3 million in total, including $96 million in new anticipated awards and $250.3 million in anticipated carry-over. This is a 35% increase from FY2020 adopted appropriations. This increase is attributable to new grants received by the County to address the coronavirus public health crisis. Various programs and services are funded by grant funds. Fifty-seven percent of FY2021 grant funds ($198 million) will support Public Safety programs, such as the Child Support Enforcement Program and Urban Area Security Initiative (UASI), and 15.9% support Economic Development initiatives.

The County's grant programs are heavily reliant on federal funding. About 27.6% of grant funds are expected to come directly from federal agencies and 64.4% of the funds are expected to come from federal funding passing through non-federal agencies. 6.7% of the County's grants come directly from the State, and 1.3% come from other sources.

FY2021 GRANTS BY FUNDING TYPES



GRANTS SUMMARY

Grant Number and Title	FY20 Approved Budget	FY21 Anticipated Carry Over	FY21 Anticipated New Award	County Cash Match	Total Project Amount
1051-President					
G53866-Grant 2020 JAC Innov Reentry Initiat: Bldg Sys Cap & Test Strat to Recid	-	1,930,729	-	-	1,930,729
Total 1051-President	**-**	**$1,930,729**	**-**	**-**	**$1,930,729**
1115-Chief Administrative Officer					
G53426-Grant 2016 HWY 134th Street EDP	113,038	62,123	-	-	62,123
G53427-Grant 2016 HWY 134th Street STP	113,038	62,123	-	-	62,123
G53460-Grant 2018 EC Air Pollution Particulate	151,308	-	-	-	0
G53507-Grant: 2017 Justice Assistance	350,000	-	-	-	0
G53532-Grant: 2017 Urban Area Security Initiativ	9,050,000	2,500,000	-	-	2,500,000
G53544-Grant 2017 Old Orchard Rd CMAQ	1,310,400	-	-	-	0
G53598-Grant 2019 EC Air Pollution	1,143,962	927,468	-	-	927,468
G53619-Grant 2018 DHSEM UASI	17,382,486	9,882,441	-	-	9,882,441
G53649-Grant 2019 EC Solid Waste Enforcement	189,587	-	-	-	0
G53652-Grant 2017 DHSEM Port Security	80,175	80,175	-	26,725	80,175
G53653-Grant 2019 DHSEM UASI	20,535,339	16,828,363	-	-	16,828,363
G53654-Grant County Line Rd (I-294 to North Avenue) CMAQ	26,522,887	7,138,905	-	1,784,726	7,138,905
G53656-Grant DOTH Skokie Valley Trail, TAP	-	-	2,780,936	695,234	2,780,936
G53657-Grant EDP Butler Dr Stony Island	200,000	100,000	-	100,000	100,000
G53659-Grant Division Street (119th to 123rd), EDP	27,833	-	-	-	0
G53662-Grant County Transit Plan, UWP	156,250	140,625	-	35,156	140,625
G53663-Grant County Transit Plan, SPR	243,750	219,375	-	54,844	219,375
G53664-Grant Southwest Cook Truck Study, SPR	80,000	184,000	-	46,000	184,000
G53665-Grant Touhy Ave Grade Sep CMAQ	10,421,700	10,421,700	-	2,605,425	10,421,700
G53510-Grant: Lake Cook Rd Raupp Blvd CMAQ	10,365,000	2,386,326	-	596,582	2,386,326
G53511-Grant: Lake Cook Rd Raupp Blvd STP	8,212,000	733,058	-	183,265	733,058
G53697-Grant 2017 Pre Disaster Mitigation	-	66,869	-	-	66,869
G53698-Grant 2018 ME Opioid Death Analysis	96,023	64,400	-	-	64,400
G53700-Grant 2018 ES Brownfield Revolving Loan Fund	701,000	751,000	-	-	751,000
G53701-Grant 2018 ES Brownfield Assessment	563,000	503,000	-	-	503,000
G53759-Grant 2020 DHSEM UASI	20,335,650	20,466,173	-	-	20,466,173
G53760-Grant 2020 DHSEM EMPG	463,570	450,000	-	-	450,000
G53761-Grant 2018 DHSEM Justice Assistance	484,261	400,000	-	-	400,000
G53762-Grant 2019 DHSEM Justice Assistance	485,000	494,821	-	-	494,821
G53763-Grant 2019 DHSEM EMPG	463,570	209,000	-	-	209,000
G53792-Grant 2020 EC Air Pollution Particulate	432,000	432,000	-	-	432,000
G53794-Grant 2020 EC Solid Waste Enforcement	329,911	-	-	-	0
G53814-Grant 2020 DOTH 88th/Cork Avenue at I-294 Interchange	1,443,680	1,443,680	-	360,920	1,443,680
G53850-Grant 2020 ME Postmortem Toxicology Testing During the Opioid Epidemic	-	23	-	-	23

GRANTS SUMMARY

Grant Number and Title	FY20 Approved Budget	FY21 Anticipated Carry Over	FY21 Anticipated New Award	County Cash Match	Total Project Amount
G53875-Grant 2020 DEMRS Coronavirus Emergency Supplemental Funding	-	48,349	-	-	48,349
G53952-Grant 2020 EC Illinois Science Energy Innovation Foundation-668	-	7,650	-	-	7,650
G53953-Grant 2021 EC Air Pollution - 909	-	-	1,220,200	-	1,220,200
G53954-Grant 2020 EC Solid Waste Enforcement - 855	-	307,105	-	-	307,105
G53955-Grant 2021 EC Solid Waste Enforcement - 855	-	-	409,473	-	409,473
G53967-Grant 2021 DEMRS UASI	-	-	20,201,417	-	20,201,417
G53981-Grant 2018 ES Brownfield Revolving Loan Fund - Match	-	710,000	-	-	710,000
G53983-Grant 2021 DOTH County Line I-294 (CMAQ) 18-W7331-00-RP	-	-	2,748,789	687,197	2,748,789
G53984-Grant 2021 DOTH County Line I-294 (CMAQ) 18-W7331-00-RP #2	-	-	412,318	103,080	412,318
G53985-Grant 2021 DOTH Joe Orr Road (STP) 15-B6737-03-RP	-	-	1,250,000	312,500	1,250,000
G53986-Grant 2021 DOTH Old Orchard Road (CMAQ) 17-A8327-00-PV	-	-	2,440,000	610,000	2,440,000
G53987-Grant 2021 DOTH Old Orchard Road (CMAQ) 17-A8327-00-PV #2	-	-	1,556,000	389,000	1,556,000
G53990-Grant 2020 FEMA Public Assistance Grant Program	-	58,000,500	-	-	58,000,500
Total 1115-Chief Administrative Officer	**$132,446,418**	**$136,021,253**	**$33,019,133**	**$8,590,653**	**$169,040,385**

1125-Office of Economic Development

G50685-Grant: 2014 CDBG Disaster Relief	37,159,146	28,794,537	-	-	28,794,537
G53693-Grant 2018 Defense Industry Adjustment Program	145,836	156,883	-	-	156,883
G53712-Grant 2019 BoED Apprenticeship Expansion	140,000	88,485	-	-	88,485
G53740-Grant 2019 P&D HOME	6,320,211	1,600	-	-	1,600
G53741-Grant 2019 P&D Community Development Block Grant	10,686,212	3,600	-	-	3,600
G53742-Grant 2019 P&D Emergency Solutions Grant	869,683	-	-	-	0
G53956-Grant 2020 P&D HOME	-	-	6,828,017	-	6,828,017
G53957-Grant 2020 P&D CDBG	-	-	10,409,194	-	10,409,194
G53958-Grant 2020 P&D HESG	-	-	842,269	-	842,269
G53959-Grant 2021 BoED DCEO	-	-	64,433	-	64,433
G53993-Grant 2020 P&D Emergency Solutions Grant - Cares Act	-	-	8,000,000	-	8,000,000
Total 1125-Office of Economic Development	**$55,321,089**	**$29,045,105**	**$26,143,913**	**-**	**$55,189,017**

1126-Public Defender

G53617-Grant 2019 PD Mitigator Project	48,361	-	-	-	0
G53738-Grant 2020 PD Forensic DNA	45,092	23,675	-	23,771	23,675
G53739-Grant 2020 PD Mitigator Initiative	61,745	-	-	-	0
G53758-Grant 2019 PD Forensic DNA	9,348	-	-	-	0
G53828-Grant 2019 PD Juvenile Defender Education Advocacy Program	353,770	105,874	-	-	105,874
G53839-Grant 2020 PD Data Analytics Enhance Program	-	367,739	-	-	367,739
G53840-Grant 2020 PD National Forensic Evidence Litigation Training Program	-	32,300	-	-	32,300
G53849-Grant 2020 OCJ Safety Justice Challenge	-	111,121	-	-	111,121
G53977-Grant 2020 PD Mitigator Project	-	140,916	-	91,470	140,916

GRANTS SUMMARY

Grant Number and Title	FY20 Approved Budget	FY21 Anticipated Carry Over	FY21 Anticipated New Award	County Cash Match	Total Project Amount
Total 1126-Public Defender	**$518,316**	**$781,624**	**-**	**$115,241**	**$781,624**
1352-County Clerk					
G53816-Grant 2019 CC Voter Registration State Grant	2,125,000	-	-	-	0
G53988-Grant 2020 CC FY21 Postage Grant	-	1,167,924	-	-	1,167,924
G53989-Grant 2020 CC HAVA Cares Act	-	2,939,364	-	-	2,939,364
G53996-Grant 2020 CC 2020 HAVA Election Security Grant	-	286,409	-	-	286,409
Total 1352-County Clerk	**$2,125,000**	**$4,393,697**	**-**	**-**	**$4,393,697**
1427-Sheriff					
G53491-Grant: 2018 HighIntensity Drug Traffic	2,385,122	8,400	-	-	8,400
G53602-Grant 2019 SHE HIDTA	4,879,386	2,431,606	-	-	2,431,606
G53613-Grant 2019 SHE Child Support	958,389	27,313	-	-	27,313
G53650-Grant 2018 SHE Equitable Share - Justice	828,147	455,705	-	-	455,705
G53651-Grant 2018 SHE Equitable Share - Treasury	819,406	1,104,992	-	-	1,104,992
G53710-Grant 2019 SHE HUNT Alternatives	24,000	17,800	-	-	17,800
G53725-Grant 2019 SHE Child Support STE	493,714	14,070	-	-	14,070
G53743-Grant 2020 SHE HIDTA	4,689,186	4,700,160	-	-	4,700,160
G53806-Grant 2019 SHE STEP	96,624	-	-	-	0
G53807-Grant 2020 SHE Child Support FED	986,768	845,143	-	-	845,143
G53808-Grant 2020 SHE Child Support STE	508,334	435,377	-	-	435,377
G53851-Grant 2020 SHE Overdose Prevention and Response Project (ORS Project)	-	141,079	-	-	141,079
G53919-Grant 2021 SHE Child Support FED	-	-	1,005,538	-	1,005,538
G53920-Grant 2021 SHE Child Support STE	-	-	518,004	-	518,004
G53921-Grant 2021 SHE HIDTA	-	-	4,248,342	-	4,248,342
G53922-Grant 2021 SHE STEP	-	-	103,536	-	103,536
G53923-Grant 2021 SHE Residential Substance Abuse Treatment	-	-	187,975	62,659	187,975
G53980-Grant 2020 SHE Drug -Impaired Driving Training Grant	-	135,158	-	-	135,158
Total 1427-Sheriff	**$16,669,077**	**$10,316,803**	**$6,063,394**	**$62,659**	**$16,380,197**
1453-State's Attorney					
G53473-Grant: 2018 Child Support Enforcement SAO	4,300	-	-	-	0
G53550-Grant 2018 Gun Crime Strategies TF	-	185,000	-	-	185,000
G53568-Grant 2018 Appellate Assistance Program	13,500	-	-	-	0
G53582-2018 SAO Equitable Sharing Program - Treasury	1,031,140	-	-	-	0
G53583-2018 SAO Equitable Sharing Program - Justice	2,042,348	-	-	-	0
G53587-Grant 2018 SAO Prosecutinonal Data Analysis	300,000	150,000	-	-	150,000
G53599-Grant 2019 SAO Appellate Assistance Program	2,140,178	-	-	-	0
G53603-Grant 2019 SAO Human Trafficking Equipment	76,754	-	-	-	0

GRANTS SUMMARY

Grant Number and Title	FY20 Approved Budget	FY21 Anticipated Carry Over	FY21 Anticipated New Award	County Cash Match	Total Project Amount
G53605-Grant 2019 SAO Internet Crimes against Children	571,651	210,249	-	-	210,249
G53606-Grant 2019 SAO Law Enforcement Prosecution and County Victim Assistance	-	187,040	-	-	187,040
G53608-Grant 2019 SAO Post Conviction DNA	251,890	-	-	-	0
G53610-Grant 2019 SAO Child Support	4,185,738	-	-	-	0
G53667-Grant 2019 SA Skokie Drug Treatment Court	73,552	-	-	-	0
G53668-Grant 2019 SA Gun Crimes Strategies	330,676	-	-	-	0
G53695-Grant 2018 FIU Advancing Prosecutorial Effectiveness	48,697	-	-	-	0
G53723-Grant 2018 SAO Human Trafficking Task Force	440,736	169,551	-	-	169,551
G53726-Grant 2019 SAO Child Support STE	2,858,622	-	-	-	0
G53744-Grant 2020 SAO Appellate Assistance	1,981,726	2,461,585	-	-	2,461,585
G53745-Grant 2020 SAO Title IV-D STATE	1,409,607	5,781,064	-	-	5,781,064
G53746-Grant 2020 SAO Title IV-D FED	2,736,294	11,222,066	-	-	11,222,066
G53747-Grant 2020 SAO Complex Drug Prosecution	801,817	571,103	-	-	571,103
G53748-Grant 2020 SAO Community Justice Center	262,946	196,346	-	-	196,346
G53749-Grant 2020 SAO Human Trafficking Coordinator	108,949	75,362	-	-	75,362
G53750-Grant 2020 SAO Victim Sensitive Interview IAG	98,387	100,429	-	-	100,429
G53752-Grant 2020 SAO Law Enforcement Prosecution and County Victim Assistance	1,672,003	-	-	-	0
G53771-Grant 2019 SAO Internet Crimes against Child	172,162	-	-	-	0
G53772-Grant 2019 SAO Project Safe Neighborhood	92,494	-	-	-	0
G53774-Grant 2019 SAO Prosecutorial Data Analysis	457,083	-	-	-	0
G53775-Grant 2019 SAO FIU Advancing Prosecutorial	30,052	-	-	-	0
G53776-Grant 2019 SAO Law Enforcement Prosecution and County Victim Assist	238,874	-	-	-	0
G53777-Grant 2020 SAO Domestic Violence MDT	220,220	18,364	-	-	18,364
G53778-Grant 2020 SAO Sexual Assault MDT	438,364	42,024	-	-	42,024
G53799-Grant 2019 SAO Walgreens	6,000	-	-	-	0
G53818-Grant 2019 SAO Combating Violence Crime	-	201,458	-	-	201,458
G53823-Grant 2019 SAO Intellectual Property Enforcement Program	400,000	186,925	-	-	186,925
G53824-Grant 2019 Improving Criminal Justice Response to Sexual Assault	1,000,000	546,109	-	-	546,109
G53825-Grant 2019 SAO Justice Reinvestment Program	1,250,000	793,064	-	-	793,064
G53826-Grant 2020 SAO Prosecuting Cold Cases DNA Program	470,239	295,603	-	-	295,603
G53827-Grant 2019 SAO JAG Program	14,985	-	-	-	0
G53845-Grant 2020 SAO Facility Dog Program	-	7,000	-	-	7,000
G53847-Grant 2020 SAO Post Conviction DNA Grant	-	469,585	-	-	469,585
G53849-Grant 2020 OCJ Safety Justice Challenge	-	190,891	-	-	190,891
G53896-Grant 2021 SAO Community Justice Center	-	-	265,414	-	265,414
G53897-Grant 2021 SAO Law Enforcement Prosecution&County Victim Assis	-	-	2,895,269	-	2,895,269
G53898-Grant 2021 SAO Skokie Adult Drug Treatment Court	-	400,000	-	-	400,000
G53899-Grant 2021 SAO Human Trafficking Coordinator	-	-	200,971	-	200,971
G53900-Grant 2021 SAO Sexual Assault/Domestic Violence Specialist	-	-	21,670	-	21,670
G53901-Grant 2021 SAO Hidden Victim Support Group	-	-	10,800	-	10,800

GRANTS SUMMARY

Grant Number and Title	FY20 Approved Budget	FY21 Anticipated Carry Over	FY21 Anticipated New Award	County Cash Match	Total Project Amount
G53902-Grant 2021 SAO Domestic Violence MDT	-	-	225,204	-	225,204
G53903-Grant 2021 SAO Sexual Assault MDT	-	-	487,462	-	487,462
G53905-Grant 2021 SAO Internet Crimes Against Children	-	-	812,460	-	812,460
G53906-Grant 2021 SAO Project Safe Neighborhoods	-	-	200,000	-	200,000
G53907-Grant 2021 SAO Human Trafficking Task Force	-	-	1,000,000	-	1,000,000
G53908-Grant 2021 SAO Prosecution Data Analysis Grant	-	-	445,609	-	445,609
G53909-Grant 2021 SAO Intellectual Property Enforcement Program	-	-	273,393	-	273,393
G53910-Grant 2021 SAO Complex Drug Prosecution	-	-	806,854	-	806,854
G53913-Grant 2021 SAO Appellate Asst	-	-	3,400,000	-	3,400,000
G53914-Grant 2021 SAO Walgreens	-	-	6,000	-	6,000
G53915-Grant 2021 SAO Equitable Sharing - Justice Funds	-	-	2,344,759	-	2,344,759
G53916-Grant 2021 SAO Equitable Sharing - Treasury	-	-	1,082,550	-	1,082,550
G53917-Grant 2021 SAO IL DCFS-Child Sexual Abuse Specialist	-	-	37,932	-	37,932
G53918-Grant 2021 SAO IL Attorney General Child Sexual Abuse Specialist	-	-	18,600	-	18,600
G53975-Grant 2020 SAO Criminal Tax Fraud Program	-	408,155	-	-	408,155
G53976-Grant 2020 SAO Motor Vehicle Grant	-	-	409,667	-	409,667
Total 1453-State's Attorney	**$28,231,983**	**$24,868,974**	**$14,944,616**	**-**	**$39,813,590**

1478-Chief Judge

G53576-Grant 2017 OCJ Safety and Justice Challenge	735,236	21,548	-	-	21,548
G53596-Grant 2019 OCJ Access & Visitation	65,211	2,000	-	-	2,000
G53597-Grant 2019 OCJ Adult Redeploy Illinois	483,831	-	-	-	0
G53607-Grant 2019 OCJ Partner Abuse Intervention	14,950	-	-	-	0
G53683-Grant 2018 OCJ North Suburban Drug Court Enhancement	759,743	696,106	-	-	696,106
G53539-Grant: 2018 WRAP Drug Court Enhancement	350,426	-	-	-	0
G53696-Grant 2018 Risk, Need, Responsivity	585,279	344,819	-	-	344,819
G53728-Grant 2019 JTDC Lunch & Breakfast	4,600	-	-	-	0
G53729-Grant 2019 JTDC School Breakfast	47,000	-	-	-	0
G53730-Grant 2019 JTDC National School Lunch	90,000	-	-	-	0
G53731-Grant 2020 Juvenile Detention Initiative	50,000	-	-	-	0
G53732-Grant 2020 OCJ Access & Visitation	99,705	54,062	-	-	54,062
G53733-Grant 2020 OCJ Adult Redeploy	949,313	359,786	-	-	359,786
G53734-Grant 2020 OCJ DV Partner Abuse	29,900	8,678	-	-	8,678
G53735-Grant 2020 JTDC National School Lunch	181,000	163,838	-	-	163,838
G53736-Grant 2020 JTDC School Breakfast	93,000	88,973	-	-	88,973
G53737-Grant 2020 JTDC IL Lunch and Breakfast	18,000	3,239	-	-	3,239
G53753-Grant 2019 OCJ RAP Expansion	226,798	-	-	-	0
G53754-Grant 2019 OCJ Drug and Mental Health Court Services Enhancement	211,641	-	-	-	0
G53755-Grant 2020 OCJ Drug and Mental Health Court Services Enhancement	400,000	202,467	-	-	202,467
G53803-Grant 2019 OCJ SAMHSA Suburb Drug	324,956	276,060	-	-	276,060

GRANTS SUMMARY

Grant Number and Title	FY20 Approved Budget	FY21 Anticipated Carry Over	FY21 Anticipated New Award	County Cash Match	Total Project Amount
G53805-Grant 2020 OCJ RAP Expansion	431,172	217,918	-	-	217,918
G53849-Grant 2020 OCJ Safety Justice Challenge	-	1,847,391	-	-	1,847,391
G53881-Grant 2020 OCJ W/RAP Substance Abuse Treatment Capacity Expansion	-	272,217	-	-	272,217
G53882-Grant 2021 OCJ Adult Redeply Illinois ACT	-	-	677,137	-	677,137
G53883-Grant 2021 OCJ Adult Redeply Illinois RAP	-	-	371,432	-	371,432
G53884-Grant 2021 OCJ Adult Redeply Illinois RRP	-	-	219,730	-	219,730
G53885-Grant 2021 OCJ Access and Visitation	-	-	99,601	-	99,601
G53886-Grant 2021 OCJ Partner Abuse Intervention	-	-	40,000	-	40,000
G53887-Grant 2021 OCJ SAMHSA Drug and Mental Health Court	-	-	399,847	-	399,847
G53888-Grant 2021 OCJ SAMHSA WRAP Court	-	-	397,737	-	397,737
G53889-Grant 2021 JTDC National School Lunch	-	-	285,072	-	285,072
G53890-Grant 2021 JTDC School Breakfast	-	-	151,938	-	151,938
G53891-Grant 2021 JTDC Lunch and Breakfast	-	-	5,558	-	5,558
G53893-Grant 2020 OCJ Adult Redeploy Illinois RRP	-	123,571	-	-	123,571
Total 1478-Chief Judge	**$6,151,762**	**$4,682,674**	**$2,648,052**	**-**	**$7,330,726**
1503-Clerk of the Circuit Court					
G53470-Grant: 2018 Child Support Enforce	6,700	-	-	-	0
G53600-Grant 2019 CCC Child Support	585,673	-	-	-	0
G53727-Grant 2019 CCC Child Support STE	298,258	-	-	-	0
G53795-Grant 2020 CCC Child Support FED	1,252,312	394,206	-	-	394,206
G53796-Grant 2020 CCC Child Support STE	205,949	203,076	-	-	203,076
G53972-Grant 2021 CCC Child Support Grant FED	-	-	1,493,574	-	1,493,574
G53973-Grant 2021 CCC Child Support Grant STE	-	-	151,169	-	151,169
Total 1503-Clerk of the Circuit Court	**$2,348,892**	**$597,282**	**$1,644,742**	**-**	**$2,242,025**
1943-Cook County Land Bank Authority					
G53820-Grant 2019 LB Abandoned Property	250,000	129,660	-	-	129,660
G53821-Grant 2019 LB Franklin Park_ Lee Street Buyout	4,681,280	4,681,280	-	-	4,681,280
G53992-Grant 2020 LB Abandoned Property	-	250,000	-	-	250,000
Total 1943-Cook County Land Bank Authority	**$4,931,280**	**$5,060,940**	**-**	**-**	**$5,060,940**
4020-Cook County Health & Hospital Systems Board					
G53581-Lead Hazard Reduction Demonstration	-	200,000	-	-	200,000
G53620-Grant 2019 DPH Bioterrorism Prep and Planning	504,581	-	-	-	0
G53623-Grant 2019 DPH Breast and Cervical Cancer	80,241	44,811	-	-	44,811
G53624-Grant 2019 DPH Breast and Cervical Cancer Ste	54,858	169,633	-	-	169,633
G53626-Grant 2019 DPH Case Management	289,914	-	-	-	0
G53628-Grant 2019 CCH Supplemental WIC	1,031,723	-	-	-	0

GRANTS SUMMARY

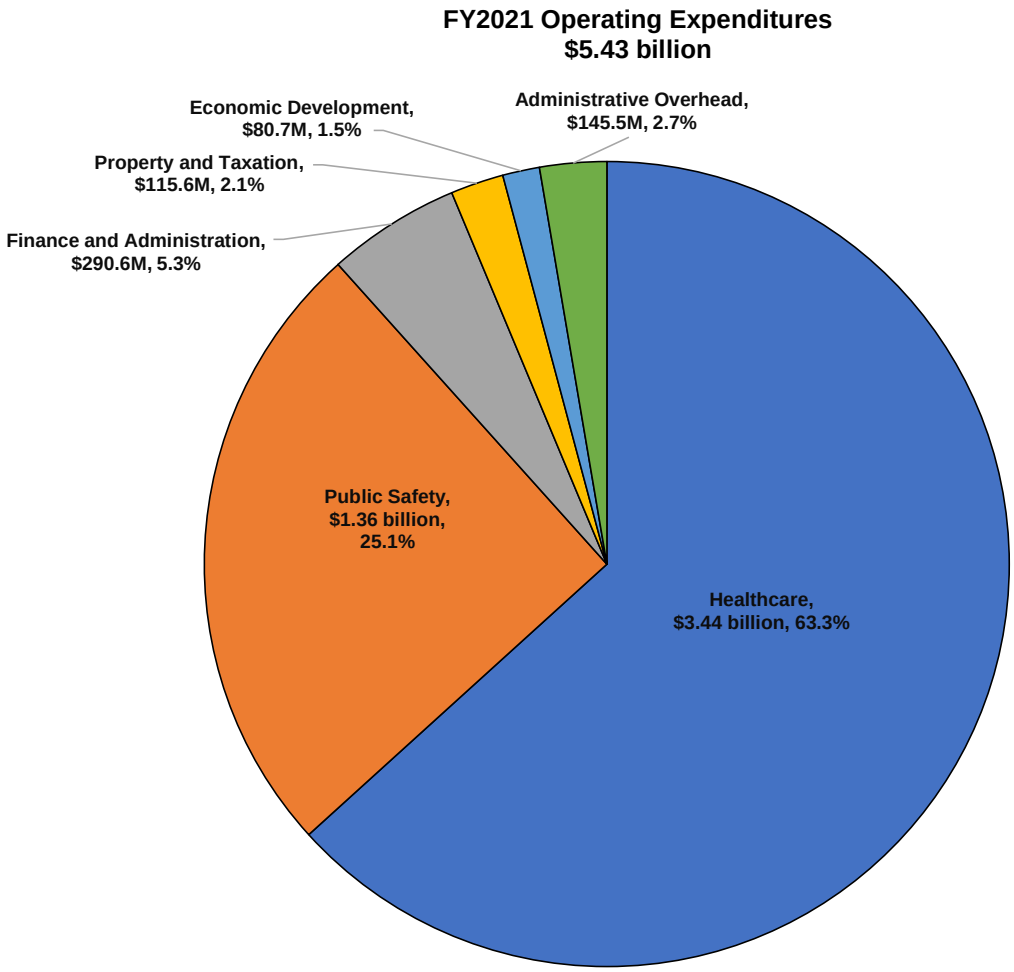
Grant Number and Title	FY20 Approved Budget	FY21 Anticipated Carry Over	FY21 Anticipated New Award	County Cash Match	Total Project Amount
G53629-Grant 2019 DPH Local Health Protection	1,904,879	1,660,998	-	-	1,660,998
G53631-Grant 2019 CCH Block Grant Vivitrol	-	77,878	-	-	77,878
G53632-Grant 2019 CCH Opioid STR	231,914	-	-	-	0
G53633-Grant 2018 CCH Assisted Outpatient	331,240	44,123	-	-	44,123
G53634-Grant 2019 DPH Tobacco Free Communities	297,558	-	-	-	0
G53669-Grant 2019 DPH Cities Readiness	50,218	-	-	-	0
G53691-Grant 2018 NFL American Cancer Society Breast Equity	42,298	43,144	-	-	43,144
G53707-Grant 2018 Housing Coordination and Evaluation	-	107,012	-	-	107,012
G53708-Grant 2019 Demonstration of the MEND program	-	29,047	-	-	29,047
G53711-Grant 2018 Comprehensive Opioid Abuse Site-Based Program	-	86,051	-	-	86,051
G53720-Grant 2019 DPH Healthy Start Initiative	322,563	-	-	-	0
G53756-Grant 2019 CCH Reducing Hypertension Program	-	9,089	-	-	9,089
G53767-Grant 2019 CCH Adolescent Health	38,736	-	-	-	0
G53769-Grant 2019 CCH Assisted Outpatient	-	248,790	-	-	248,790
G53779-Grant 2020 CCH Supplemental WIC	896,018	2,013,020	-	-	2,013,020
G53780-Grant 2020 DPH Bioterrorism Prep and Plan	408,032	615,399	-	-	615,399
G53781-Grant 2019 DPH Breast and Cervical Fed	80,241	-	-	-	0
G53782-Grant 2019 DPH Breast and Cervical STE	45,804	-	-	-	0
G53783-Grant 2020 DPH Case Management	236,665	325,227	-	-	325,227
G53784-Grant 2020 DPH Cities Readiness	38,639	79,577	-	-	79,577
G53785-Grant 2020 CCH Opioid STR	216,245	633,282	-	-	633,282
G53786-Grant 2020 DPH Tobacco Free Communities	244,800	334,730	-	-	334,730
G53787-Grant 2020 DPH Vision and Hearing Screen	-	1,859	-	-	1,859
G53788-Grant 2019 CCH Pritzker Community Health	66,151	77,143	-	-	77,143
G53797-Grant 2020 DPH Healthy Start Initiative	280,548	129,477	-	-	129,477
G53800-Grant 2019 CCH Careers in Healthcare program	58,482	81,639	-	-	81,639
G53809-Grant 2020 CCH Pritzker Community Health	52,302	-	-	-	0
G53810-Grant 2020 CCH Careers in Healthcare prgm	48,310	-	-	-	0
G53811-Grant 2020 CCH Adolescent Health	42,373	47,336	-	-	47,336
G53813-Grant 2020 CCH Block Grant Vivitrol	-	873,045	-	-	873,045
G53830-Grant 2018 CCH ATSU Student Faculty Program Director	-	2,625	-	-	2,625
G53831-Grant 2020 CCH Collaboration of Helpers Lowering Deaths of Children	-	181,801	-	-	181,801
G53832-Grant 2019 CCH Partnership to Sup Data-driven Responses to Emerging Tx	-	194,149	-	-	194,149
G53836-Grant 2020 CCH Justice and Mental Health Collaboration Project	-	181,801	-	-	181,801
G53843-Grant 2019 CCH Syphilis Prevention Services Among Women	-	329,858	-	-	329,858
G53852-Grant 2020 CCH Illinois Family Planning Program STE	-	478,157	-	-	478,157
G53854-Grant 2020 CCH Illinois Family Planning Program FED	-	155,491	-	-	155,491
G53856-Grant 2020 CCH Healthy Start Init Elim Racial/Ethnic Disparities	-	58,053	-	-	58,053
G53858-Grant 2019 DPH Local Health Protection FED	-	11,146	-	-	11,146
G53859-Grant 2020 CCH Cook County Offender Reentry Program	-	60,696	-	-	60,696

GRANTS SUMMARY

Grant Number and Title	FY20 Approved Budget	FY21 Anticipated Carry Over	FY21 Anticipated New Award	County Cash Match	Total Project Amount
G53864-Grant 2020 CCH Bldg Bridges Btw Jails & Comm-Based Treat for Opioid	-	9,279	-	-	9,279
G53869-Grant 2019 CCH Demonstration Proj to Inc Substance Use Provider	-	380,435	-	-	380,435
G53871-Grant 2020 CCH A Multi-Level Genomic & Spatial Anal. Of MRSA Trans	-	4,120	-	-	4,120
G53872-Grant 2020 CCH Adv. Nurse Education Nurse Practitioner Residency	-	180,318	-	-	180,318
G53873-Grant 2019 DPH Overdose Data to Action (OD2A)	-	878,491	-	-	878,491
G53880-Grant 2020 DPH COVID-19 Crisis Grant 2020	-	175,288	-	-	175,288
G53924-Grant 2021 DPH Comprehensive Local Health (State)	-	-	1,959,565	-	1,959,565
G53925-Grant 2021 DPH Comprehensive Local Health (Fed)	-	11,146	-	-	11,146
G53926-Grant 2021 DPH Emergency Preparedness	-	-	893,466	-	893,466
G53927-Grant 2021 DPH Cities Readiness Initiative	-	-	136,278	-	136,278
G53928-Grant 2021 DPH IL Tobacco Free Communities	-	-	572,360	-	572,360
G53930-Grant 2021 DPH Pre-school Vision & Hearing Screening	-	-	3,718	-	3,718
G53931-Grant 2020 DPH High Risk Infants & Follow-up	-	39,232	-	-	39,232
G53932-Grant 2021 DPH High Risk Infants & Follow-up (Fed)	-	-	78,464	-	78,464
G53933-Grant 2021 DPH High Risk Infants & Follow-up (State)	-	-	441,760	-	441,760
G53934-Grant 2021 DPH IL Breast & Cervical Cancer Screening (Fed)	-	-	199,342	-	199,342
G53935-Grant 2021 DPH IL Breast & Cervical Cancer Screening (State)	-	-	339,266	-	339,266
G53937-Grant 2020 CCH Great Lakes Hemophilia HRSA	-	1,581	-	-	1,581
G53938-Grant 2021 CCH Great Lakes Hemophilia HRSA	-	-	3,042	-	3,042
G53940-Grant 2021 CCH Great Lakes Hemophilia CDC	-	-	588	-	588
G53941-Grant 2021 CCH Chicago Early Southside Diversion (CSEDP)	-	-	457,208	-	457,208
G53942-Grant 2020 CCH Breast Feeding Peer Counselor	-	15,001	-	-	15,001
G53944-Grant 2021 CCH Adolescent Health	-	-	81,962	-	81,962
G53945-Grant 2021 CCH ANE-Nurse Practitioner Program	-	-	759,532	-	759,532
G53946-Grant 2021 CCH Healthy Start Initiative	-	-	1,497,712	-	1,497,712
G53947-Grant 2021 CCH Healthy Families IL	-	-	163,344	-	163,344
G53949-Grant 2021 CCH Cook County Offender Reentry	-	-	606,946	-	606,946
G53951-Grant 2020 CCH Healthy Families IL	-	653,341	-	-	653,341
G53960-Grant 2021 CCH Block Grant Vivitrol	-	-	693,708	-	693,708
G53961-Grant 2021 CCH Opioid STR	-	-	958,338	-	958,338
G53962-Grant 2021 CCH Advanced Nurse Education	-	-	795,890	-	795,890
G53963-Grant 2021 CCH Bldg Bridges Btw Jails & Comm-Based	-	-	55,668	-	55,668
G53964-Grant 2021 CCH A Multi-Level Genomic &Spatial Anal. Of MRSA Trans	-	-	24,712	-	24,712
G53965-Grant 2021 CCH Supplemental WIC	-	-	810,402	-	810,402
G53966-Grant 2020 DPH Covid-19 Contact Tracing	-	20,377,607	-	-	20,377,607
G53982-Grant 2020 DPH Covid-19 Contact Tracing - ELC	-	285,414	-	-	285,414
Total 4020-Cook County Health & Hospital Systems Board	**$7,895,335**	**$32,597,343**	**$11,533,271**	**-**	**$44,130,614**
Grand Total	**$256,639,152**	**$250,296,423**	**$95,997,121**	**$8,768,553**	**$346,293,544**

PROPOSED EXPENDITURES

The FY2021 Executive Budget Recommendation proposes $5.43 billion in operating fund appropriations comprised of $3.44 billion for Healthcare, $1.36 billion for Public Safety, $290.6 million for Finance and Administration, $115.6 million for Property and Taxation operations, $80.7 million for Economic Development and $145.5 million in Administrative Overhead. These expenditures include Special Purpose Funds and Grants.



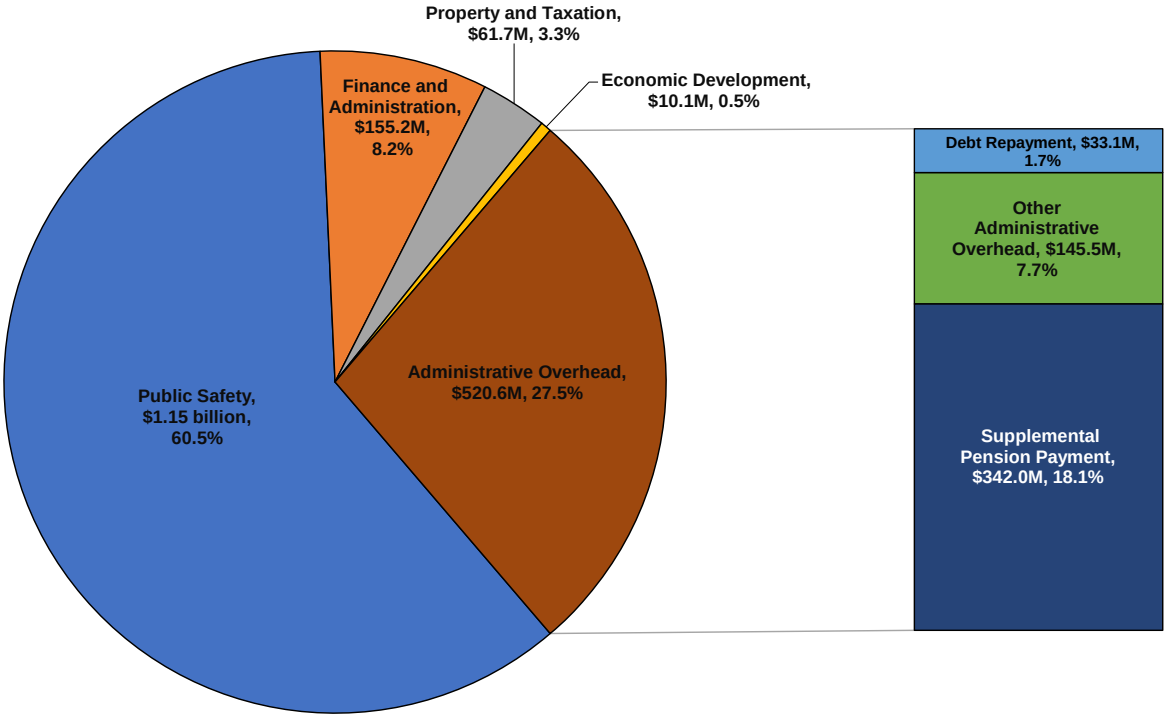
$5.43 BILLION TOTAL OPERATING EXPENDITURES

63.3 percent	Healthcare Expenditures
25.1 percent	Public Safety Expenditures
5.3 percent	Finance and Administration Expenditures
2.1 percent	Property and Taxation Expenditures
1.5 percent	Economic Development Expenditures
2.7 percent	Administrative Overhead Expenditures

GENERAL FUND - OPERATING EXPENDITURES BY PROGRAM AREAS

The Corporate and Public Safety Funds together make up the County's General Fund. The proposed appropriation of $1.89 billion represents a decrease of $24.7 million or 1.3% from the FY2020 adopted budget. A total of $1.15 billion or 60.5.% of the total General Fund expenditures are appropriated to the Public Safety program, a decrease of $30.1 million or 2.6% compared to the FY2020 adopted budget. The amount of $227.0 million, or 12% of the total General Fund expenditures, are allocated between Finance and Administration, Economic Development and Property and Taxation areas. These combined expenditures increased by $1.8 million or 0.8% in FY2021. Administrative Overhead of $520.6 million is 27.5% of the total expenditures and includes the additional pension contribution of $342.0 million, debt repayment of $33.1 million and other Administrative Overhead of $145.5 million. In FY2021, the Administrative Overhead expenditures are expected to increase by $3.5 million or 0.7% over FY2020 expenditures.

General Fund Expenditures by Program Areas
$1.89 billion



Program Areas	2017 Adopted	2018 Adopted	2019 Adopted	2020 Adopted	2021 Recommended
Public Safety	1,191,209,326	1,108,605,020	1,145,419,811	1,177,080,510	1,147,006,950
Finance and Administration	143,015,897	142,300,023	148,365,400	153,216,227	155,154,630
Property and Taxation	56,849,385	53,973,319	56,341,635	61,297,033	61,719,863
Economic Development	6,655,462	6,412,594	10,030,191	10,643,199	10,119,697
Administrative Overhead	474,492,695	488,480,009	507,221,731	517,055,059	520,567,401
Total	**$1,872,222,765**	**$1,799,770,965**	**$1,867,378,768**	**$1,919,292,028**	**$1,894,568,541**

FTEs by Program Areas	2017 Adopted	2018 Adopted	2019 Adopted	2020 Adopted	2021 Recommended
Public Safety	12,930	11,823	11,852	12,081	11,464
Finance and Administration	1,304	1,294	1,312	1,341	1,324
Property and Taxation	668	588	587	618	591
Economic Development	69	57	64	73	76
Total	**14,971**	**13,762**	**13,814**	**14,114**	**13,455**

GENERAL FUND - OPERATIONAL HIGHLIGHTS BY PROGRAM AREAS

PUBLIC SAFETY

Cook County is responsible for the public safety of approximately 5.15 million residents. The public safety system makes up 60.5% of the General Fund and is comprised of the court system, corrections operations and the Sheriff's operations. The County operates the second largest unified court system in the world, which hears civil, criminal, and administrative cases. As part of its public safety system, Cook County operates a pretrial detention facility for adults at the County Jail and for juveniles at the Juvenile Temporary Detention Center (JTDC).

In FY2021, Public Safety expenditures are decreasing by $30.1 million or 2.6% over the FY2020 appropriation; while the full-time equivalent (FTE) position count is decreasing by 618 positions or 5.1% year-over-year.

These year-over-year reductions are primarily driven by the elimination of vacant positions within the Sheriff's Court Services Division, the Chief Judge's Adult Probation Department, and within the Clerk of the Circuit Court's office, as the court system continues reduced in-person operations in order to mitigate the spread of COVID-19.

The year-to-date average daily Jail population has declined to about 5,300 detainees in FY2020 from over 10,000 in 2013. This is primarily due to policy changes and operational improvements to increase the number of non-cash orders and reducing cash bond amounts. Additionally, as a result of the outbreak of COVID-19 on the Department of Corrections campus, a concerted effort was undertaken by the various Public Safety departments and stakeholders to reduce the inmate population while balancing the safety of communities. Consequently, the population of individuals under the Sheriff's electronic monitoring supervision program has increased from a daily average of about 2,200 individuals to about 3,200 individuals. In order to mitigate the spread of COVID-19, the Sheriff's Office has had to implement various social distancing measures at the Department of Corrections facility including the reopening of shuttered divisions on the campus. This has also required the deployment of Court Services deputies to the Department of Corrections to assist in the supervision of inmates held in different areas of the Jail. Overall, the Sheriff's Office eliminated 306 vacant positions, or 5.2% of the bureau's total full-time equivalent positions, and had total reductions of $25.7M or 4.3% compared to the FY2020 adopted appropriation.

Likewise, within the Juvenile Temporary Detention Center (JTDC), the detained youth population has declined by 50% since 2009. As a result, the JTDC's FY2021 budget includes the reduction of 63 vacant positions holding the budget flat over FY2020, despite the impact of the collective bargaining agreement-mandated salary increases and the natural rise in cost of health benefits.

FINANCE & ADMINISTRATION

Cook County has approximately 21,820 employees and a FY2021 budget of $6.9 billion across all funds, including the Capital budget. Such a large organization requires sound management in the areas of budgeting, revenue collection, human resources, information technology, purchasing, along with fiscal and policy oversight.

In FY2021, expenditures in Finance and Administration are increasing by 1.3% or $1.9 million, though the total FTE count is decreasing by 18 positions or 1.3% year-over-year. Irrespective of the reductions in FTE, the County continues to make crucial investments to modernize and reshape Cook County government, with major projects that include increasing electronic payment initiatives within the Home Rule taxes, increasing Tax Discovery to find unknown and unregistered businesses subject to Cook County taxation, and the launch of the iSupplier module to enhance the electronic bid process.

The Office of the Chief Administrative Officer will focus on reducing the County's paper storage footprint with proper record management, providing resources to County veterans, providing effective communication to residents in various mediums, and continuing to make the County's operations and passenger fleet more efficient through the Countywide Fleet Management System adopted last year. Supporting efforts to provide more effective communication includes the creation of an Executive Producer position. This person will be responsible for ensuring the County speaks with one voice.

The Office of the Chief Medical Examiner (MEO) continues to adapt to the ongoing COVID-19 pandemic without cutting necessary and essential services rendered to the residents of Cook County. In addition to working closely with local hospitals, the MEO acquired a refrigerated warehouse to treat COVID-19 deceased with dignity and respect. A COVID-19 dashboard was published online to help the public identify virus clusters, areas where the virus is surging, trends, areas of concern, and socioeconomic factors, which is data that will be used to inform public policy.

The Justice Advisory Council, under the leadership of President Preckwinkle, will invest $32.5 million over the course of FY2021 in additional programming aimed at addressing the effects of COVID-19 on, and economic disinvestment in, marginalized communities. While this commitment may be small compared to the total need in these communities; it nevertheless allows the County to address these crucial policy goals in a fiscally responsible manner.

PROPERTY AND TAXATION

On behalf of the County and over 2,200 underlying local taxing jurisdictions, Cook County government administers the second largest property taxation system in the United States, with 1.8 million parcels of real estate. Key functions of the system are assessment, appeals, billing and tax collection.

Expenditures associated with Property and Taxation are increasing by $422,000 or 0.7% in FY2021 with the FTE count decreasing by 27 or 4.4% year-over-year. The Property & Taxation area continues to have positive outcomes, with 2020 representing the ninth consecutive year of timely tax billing following 35 years of late second installment billing.

Investments in technology in this area are designed to increase collaboration and process improvement, most notably through an integrated property tax system that is underway and will continue a multi-year implementation in FY2021. Amongst other goals of the Property & Taxation offices for FY2021, Treasurer Pappas's office will continue to focus on the automatic refund initiative that since its launch in July 2018, has helped over 110,000 property owners receive about $65.1 million in refunds without an application, along with the Stop Taxpayer Over-Payment System (STOPS), which ensures duplicate tax payment are automatically refunded. The Assessor will be focusing on continued investment in data integrity and automation as it prepares to reassess the City of Chicago. The Board of Review will continue to leverage enhancements to their Digital Appeals Processing System to absorb higher volumes of appeals and defend Property Tax Appeal Board cases. The County Clerk will assume the operational duties and functions of the Office of the Recorder of Deeds (which will cease operations at the end of FY2020) while continuing to maintain a high level of service to the public without interruption.

ECONOMIC DEVELOPMENT

Cook County strives to foster economic development and job growth, through regional collaboration, along with workforce and community development by strategically leveraging federal, state and local resources.

In FY2021, expenditures associated with the Bureau of Economic Development have reduced slightly, decreasing by $0.5 million or 4.9%. However, FTEs are increasing in the General Fund by 3 or 4.1% due to the need for additional support for

Bureau-led programs and initiatives geared towards the County's COVID-19 Economic Recovery Plan, Talent Driven Economic Development and continued Small Business Loan and Grant Support.

Despite its reduced Bureau operating budget, the Bureau of Economic Development, together with the Office of the President and the Office of the Chief Financial Officer, will take the lead in developing and implementing additional program initiatives in Cook County communities in FY2021. In total, these initiatives will invest an additional $20 million throughout FY2021 on top of the $82 million in CARES Act funding invested by Cook County in suburban communities in FY2020 under its COVID-19 Economic Recovery Plan. These initiatives cover a range of community needs from small business grants, to social services like homeless sheltering and food assistance, to mortgage and rental assistance programs. The needs existed before the COVID-19 pandemic and have only been exacerbated as a direct result of the pandemic. The Bureau of Economic Development plans to continue these efforts next year from the County's own resources and will increase the volume, if additional Federal assistance gets approved by the US Congress.

ADMINISTRATIVE OVERHEAD

Administrative Overhead can be defined as any fixed expense that recurs on a regular basis. The term refers to the grouping of expenses which are necessary to the continued functioning of an operation but cannot be immediately associated with the products or services being offered by a specific Office. In this area, the County accounts for Countywide technology costs, payments for utilities, expenses related to debt service and other costs.

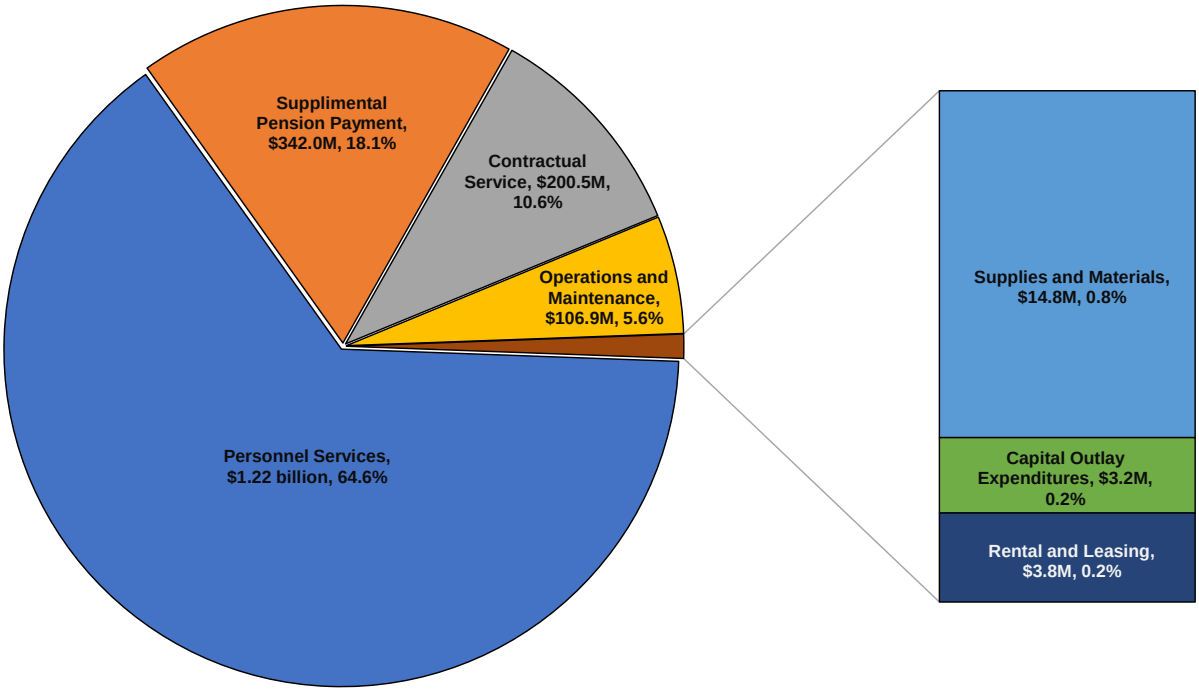
In recent years, the County has made efforts to distribute costs in Administrative Overhead to the offices that incur the expenses. To date, expenses that have been distributed include employee benefit costs, licensing and other technology-related expenses.

FY2021 total Administrative Overhead increased by $3.5 million dollars or 0.7% compared to the FY2020 appropriation due to increased payment to the Debt Service Fund. The County's overall debt service cost remain manageable and are in line with its policy goal of ensuring it doesn't increase by maximum 2% year over year, which is based on the long-term inflationary target of the Federal Reserve Bank.

GENERAL FUND - OPERATING EXPENDITURES BY TYPE

The FY2021 General Fund Executive Budget Recommendation for expenditures is $1.89 billion. This includes $342.0 million appropriated to address the outstanding unfunded pension liability in the County Employees' Annuity and Benefit Fund (the "Pension Fund"). This additional payment will be transferred to the Pension Fund subject to an intergovernmental agreement. Since 2016, the County has made $1.68 billion in supplemental pension payments, which has resulted in a 4.5% increase in the Pension Fund's funded ratio over the past 5 years and put it on a path of sustainability. Net of the additional pension payment, the operating expenditures of the General Fund are $1.55 billion, with personnel expenses budgeted at $1.22 billion or 64.6% and the non-personnel expenses at $329.2 million or 17.3%.

General Fund Expenditures by Type
$1.89 Billion

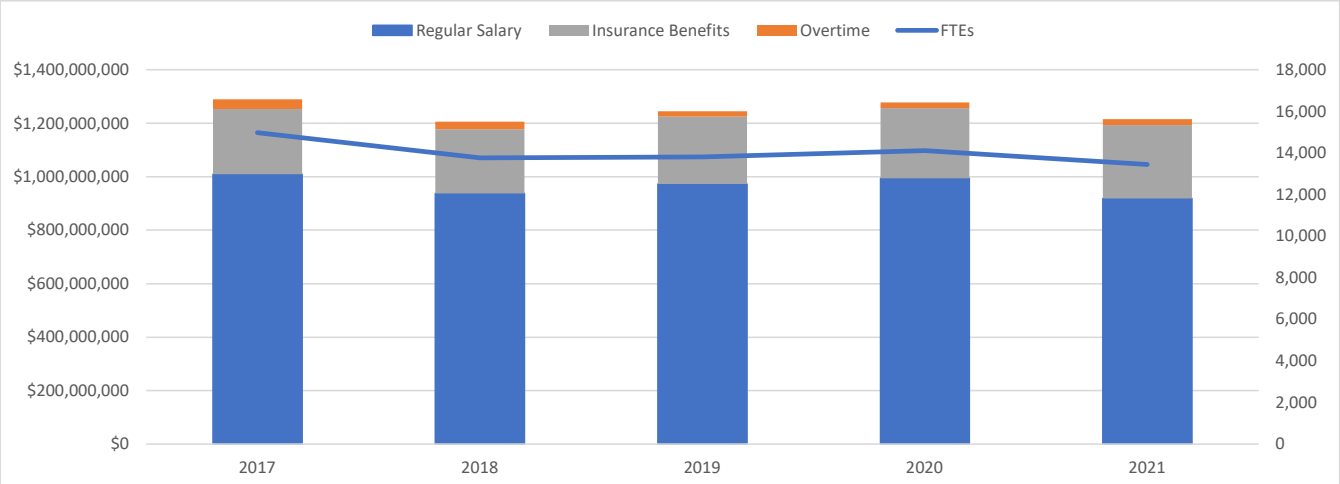


Expenditures	2017 Adopted	2018 Adopted	2019 Adopted	2020 Adopted	2021 Recommended
Personnel Services	1,297,712,297	1,213,299,253	1,253,114,975	1,284,742,752	1,223,392,788
Contractual Service	107,982,453	128,841,448	149,359,795	183,539,126	200,548,410
Supplies and Materials	13,728,613	12,129,239	12,568,971	13,129,943	14,769,149
Operations and Maintenance	93,924,846	87,318,442	97,123,371	99,605,976	106,868,342
Rental and Leasing	4,934,556	4,739,511	2,664,925	2,851,867	3,788,525
Capital Outlay Expenditures	140,000	7,073	2,250,011	8,422,365	3,201,327
Supplemental Pension Payment	353,800,000	353,436,000	350,296,720	327,000,000	342,000,000
Total	**$1,872,222,765**	**$1,799,770,965**	**$1,867,378,768**	**$1,919,292,028**	**$1,894,568,541**

PERSONNEL SERVICES

Budgeted at $1.22 billion, personnel expenses show a $61.3 million or 4.8% decrease in the General Fund due to the reduction of 659 full-time equivalent positions. The total requested positions in FY2021 was 13,455 compared to 14,114 in the FY2020 adopted appropriation, a 4.7% reduction. Personnel expenses are comprised of 75.0% regular salary, 1.9% overtime compensation, 22.5% employee health benefits and 0.6% other personnel expenditures including, training and transportation expenses. The FY2021 regular salary account is decreasing by $75.5 million or 7.6% and health benefits are increasing by $11.3 million or 4.3% compared to FY2020.

Even though the number of FTEs has decreased by 10% since 2017, the employee health benefits and regular salary have realized modest increases due to negotiated wage increases, the impact of medical inflation rates, and other external factors. Additional information on employee benefits are found in the Self-Insurance Fund section.



Personnel Expenditures	2017 Adopted	2018 Adopted	2019 Adopted	2020 Adopted	2021 Recommended
Regular Salary	1,009,173,994	936,989,661	973,374,328	993,607,432	918,141,461
Overtime	36,054,855	28,062,580	20,429,495	20,841,744	22,985,813
Insurance Benefits	244,201,482	240,352,139	251,398,260	263,701,597	274,989,184
Other	8,281,966	7,894,874	7,912,892	6,591,978	7,276,330
Total	**$1,297,712,297**	**$1,213,299,253**	**$1,253,114,975**	**$1,284,742,752**	**$1,223,392,788**
FTEs	14,971	13,762	13,814	14,114	13,455

NON-PERSONNEL SERVICES

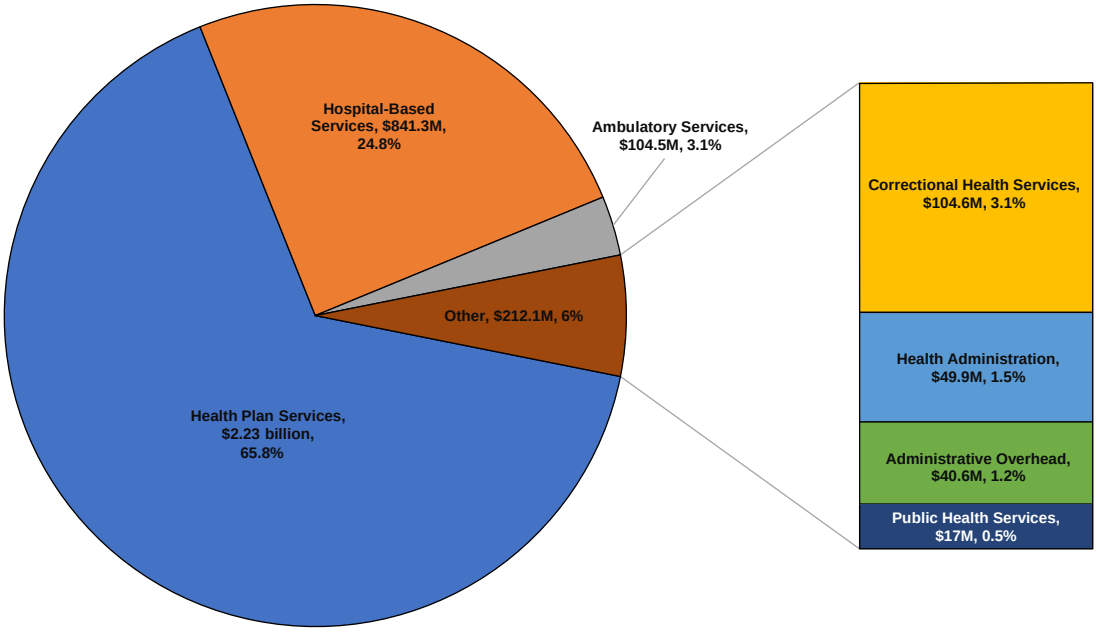
Non-personnel spending totals $329.2. million, allocated to contractual services, operations, maintenance, supplies, rental and leasing, and other contingency expenses. These expenditures rose by 7.0% or $21.6 million from FY2020.

This is primarily due to the fact that while it has been the County's policy to support justice reform efforts by investing funds into violence prevention and recidivism reduction initiatives for the past few years; in FY2021 the County is making an unequivocal commitment to racial and social equity investments. To that end the County will begin that commitment by investing $40 million to address much needed resources for the historically marginalized and disinvested communities, through its Justice Advisory Council and Bureau of Economic Development. The programs will focus on restorative justice, violence prevention, workforce training and housing assistance. While the County recognizes that these investments are small compared to the immense need, it does allow the County to begin investing towards its racial and social equity policies in a meaningful and fiscally responsible way.

HEALTH ENTERPRISE FUND-OPERATING EXPENDITURES BY PROGRAM AREAS

The Health Enterprise Fund supports Cook County's healthcare functions. In FY2021, the fund proposed a $3.39 billion budget, which is an increase of $563.4 million in expenditures compared to FY2020. This increase can be attributed largely to a $398.6 million increase in Managed Care Claims due to increased membership in the CountyCare Medicaid Managed Care plan.

Health Enterprise Fund By Program Areas
$3.39 billion



Program Areas	2017 Adopted	2018 Adopted	2019 Adopted	2020 Adopted	2021 Recommended
Health Plan Services	547,892,626	998,965,254	1,549,038,935	1,800,366,723	2,229,393,370
Hospital-Based Services	636,483,916	716,679,871	789,419,127	727,430,328	841,320,526
Correctional Health Services	72,998,223	89,773,100	95,068,151	88,722,327	104,599,306
Health Administration	110,715,475	58,585,420	52,807,903	44,141,163	49,932,073
Ambulatory Services	99,568,507	137,431,749	158,086,807	113,793,689	104,528,013
Public Health Services	9,951,497	12,203,065	13,018,093	10,234,781	16,961,787
Administrative Overhead	114,320,546	29,555,962	33,015,528	39,307,330	40,648,081
Total	**$1,591,930,790**	**$2,043,194,423**	**$2,690,454,544**	**$2,823,996,341**	**$3,387,383,155**

Program Areas	2017 Adopted	2018 Adopted	2019 Adopted	2020 Adopted	2021 Recommended
Health Plan Services	99	179	495	407	341
Hospital-Based Services	4,472	4,447	4,619	4,590	4,867
Correctional Health Services	676	686	696	637	728
Health Administration	503	505	366	328	305
Ambulatory Services	1,007	968	962	521	384
Public Health Services	108	110	102	118	118
Total	**6,865**	**6,895**	**7,239**	**6,601**	**6,743**

HEALTH ENTERPRISE FUND - OPERATIONAL HIGHLIGHTS BY PROGRAM AREAS

HEALTH PLAN SERVICES

Health Plan Services contains CountyCare, which is a Medicaid health plan providing benefits to enrolled members resulting from the expanded Medicaid under the Affordable Care Act. CountyCare membership is a major cost driver for medical claims and administrative expenses. Membership initiatives will aim to retain and increase CountyCare membership, including assisting members with the re-determination process to maintain Medicaid eligibility. In FY2021, the average memberships per month are estimated to decrease to 356,000 from current memberships of 371,000 in FY2020 (originally projected at 326,000). FY2020 membership has increased due to the suspension of re-determination by the State in response to COVID-19. Membership is projected to normalize in FY2021 once re-determinations resume in December 2020.

The total expenditures of $2.23 billion, appropriated primarily to pay claims to providers for members enrolled in CountyCare and third-party administrative expenses for the managed care program, shows an increase of $429.0 million in FY2021. The increase, $432 million, is the result of expected cost and utilization trends for managed care claims. Health Plan Services will experience a decrease of 66 FTEs in FY2021 compared to FY2020, and a transfer of 125 FTEs to Stroger in an effort to allocate costs in the correct cost center and anticipate growth in membership in the CountyCare program.

HOSPITAL-BASED SERVICES

Cook County Health includes Stroger and Provident Hospitals, which serve over 300,000 patients annually. To grow and compete in FY2021, Hospital-Based Services will continue the expansion of clinical services, increase the utilization of operating rooms, expand dialysis services and ophthalmology care at Provident Hospital while continuing its commitment to work with CountyCare leadership to improve the CountyCare members' utilization of Stroger and Provident Hospitals.

Hospital-Based Services has a net increase of 277 FTEs in FY2021 compared to FY2020, which includes an increase of 303 FTEs at Stroger Hospital transferring integrated care programs from CountyCare to Stroger and increasing positions to reduce agency costs. Provident Hospital will experience a decrease of 26 FTEs in FY2021 due to staffing to volumes for inpatient services and converting the Emergency Department to a stand-by Emergency Department.

CORRECTIONAL HEALTH SERVICES

Correctional Health includes Cermak Health Services, which provides healthcare services for detainees at the Cook County Department of Corrections, and residents at the Juvenile Temporary Detention Center (JTDC). In FY2021, Correctional Health's budget request of $104.6 million increased by $15.88 million from FY2020, driven by an increase in salaries and wages, and medical, dental, and laboratory supplies for Cermak Health Services.

In addition, there will be an increase of 91 FTEs within Correctional Health Services, with an increase of 93 FTEs at Cermak Health Services and a reduction of 2 FTEs in JTDC- Health due to COVID-19 distancing requirements leading to staffing more locations on the Jail campus.

HEALTH SYSTEM ADMINISTRATION

Health System Administration's FY2021 budget seeks to further consolidate gains of FY2020 guided by the Impact 2023 Strategic Plan. The Strategic Plan presents an ambitious vision for the future of CCH, defines strategic opportunities that establish a platform for the System's continued success, and reinforces CCH's commitment to serve its communities and

patients. The FY2020 budget underlines organizational focus on quality improvements; patient satisfaction and regulatory compliance; and supports organizational capacity to improve clinical documentation, billing, coding, collections and other revenue cycle activities.

In FY2021, Health System Administration's budget of $49.9 million includes salaries and benefits costs for 305 FTEs.

AMBULATORY HEALTH SERVICES

CCH's Ambulatory and Community Health Network (ACHN) consists of a network of 12 community health centers that coordinates primary and specialty outpatient care in community and hospital outpatient settings. The network emphasizes primary and preventative care and provides specialty outpatient and diagnostic services for persons of all ages. In FY2021, ACHN's budget of $79.9 million includes salaries and benefits costs for 313 FTEs, decreasing by $3.3 million compared to FY2020. There has been a decrease in primary care visits from the FY2020 target due to COVID-19 and the change in expenditures is due to consolidation of Near South and Woodlawn clinics into the John Sengstacke Health Center, and other vacancy reductions. With the consolidation of the clinics, CCH will be able to offer the patient better access to specialty care and other improved services at the Sengstacke Health Center, which is within a 10-minute drive from both locations and has better access to transportation. In addition, some facility modernization milestones were achieved with the opening of the North Riverside (Cicero clinic replacement) and Blue Island (Oak Forest Clinic replacement) health centers in the Spring of 2020.

The CORE Center coordinates care for the prevention, care, and research of HIV/AIDS and other infectious diseases. In FY2021, the CORE Center's budget request of $24.6 million includes salaries and benefits costs for 71 FTEs.

In FY2021, the Oak Forest Health Center (OFHC) services will transition to other locations, negating the need to maintain this campus for CCH.

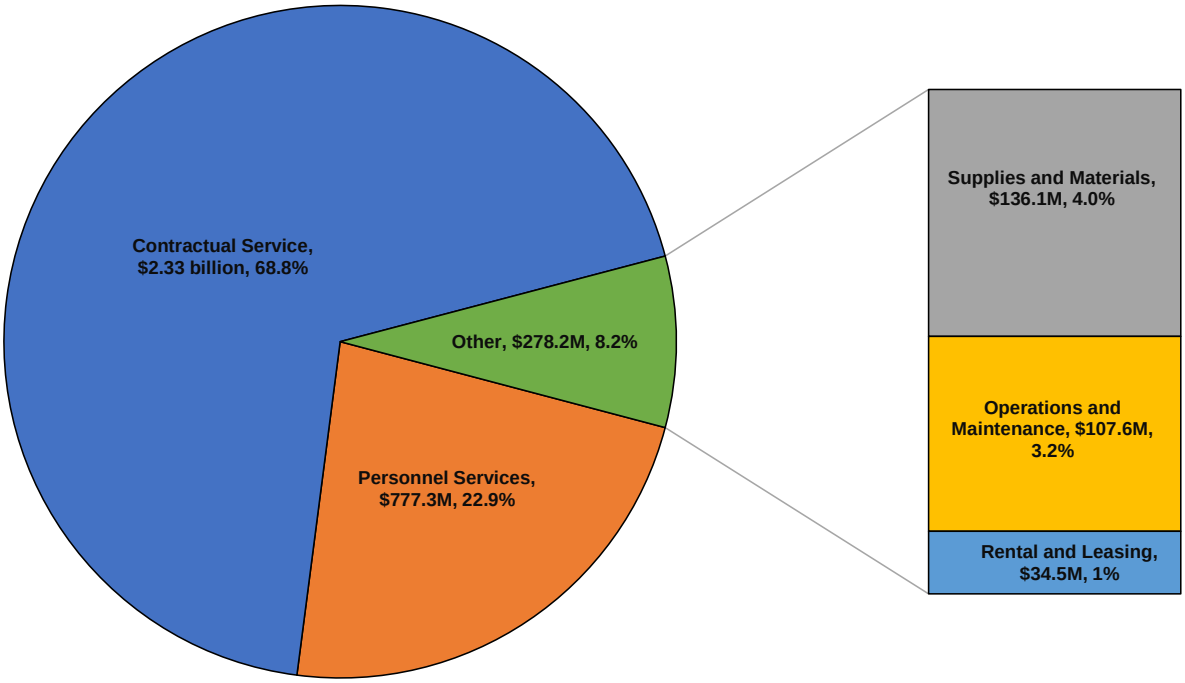
PUBLIC HEALTH SERVICES

Cook County Department of Public Health (CCDPH) serves 2.5 million residents in 124 municipalities and serves the public health needs of its jurisdiction through effective and efficient disease prevention and health promotion programs. In FY2021, CCDPH's budget of $17 million contains salaries and benefits for 118 FTEs, which holds the FTE count flat compared to FY2020.

HEALTH ENTERPRISE FUND – OPERATIONAL EXPENDITURES BY TYPE

The FY2021 budget of the Health Enterprise Fund is $3.39 billion. The $563.4 million increase of the Fund's expenditures is primarily due to associated third-party health care provider payments under CountyCare. In FY2021, Contractual Services represents $2.33 billion (68.8%) of the budget, Personnel costs of $777.3 million (22.9%), and Supplies and Materials combined with other categories, such as Operations and Maintenance, Rental and Leasing, and Capital are $278.2 million (8.2%).

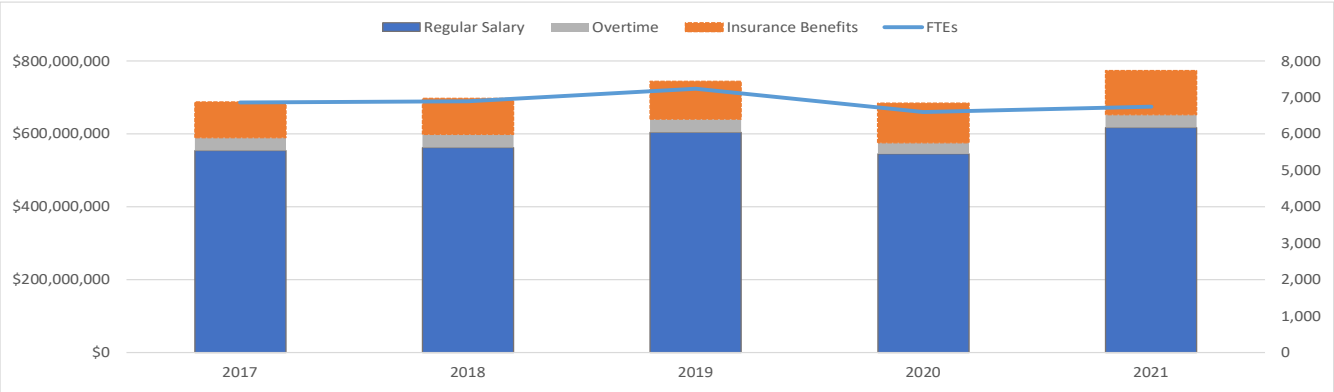
Health Enterprise Fund Expenditures by Type
$3.39 billion



Expenditures	2017 Adopted	2018 Adopted	2019 Adopted	2020 Adopted	2021 Recommended
Personnel Services	692,492,006	701,706,568	748,639,575	688,201,530	777,263,725
Contractual Service	644,011,891	1,082,039,436	1,646,749,526	1,876,785,342	2,331,889,382
Supplies and Materials	132,294,016	135,565,869	142,979,796	131,070,747	136,090,016
Operations and Maintenance	97,508,331	94,759,151	115,391,213	99,695,570	107,621,141
Rental and Leasing	25,624,546	23,759,799	32,660,434	28,049,952	34,518,891
Capital Outlay Expenditures	0	5,363,600	4,034,000	193,200	0
Total	**$1,591,930,790**	**$2,043,194,423**	**$2,690,454,544**	**$2,823,996,341**	**$3,387,383,155**

PERSONNEL SERVICES:

The Health Enterprise Fund's personnel expenditures represent $777.3 million of the $3.39 billion budget in FY2021, a 13% increase from FY2020. The overall FTE count from FY2020 to FY2021 increased by 142 FTEs, which is attributed to the expansion of CountyCare, an effort to reduce agency costs associated with Clinical Nurses, Medical Technicians and Care Coordinators, to comply with social distancing requirements at Cermak.



Personnel Expenditures	2017 Adopted	2018 Adopted	2019 Adopted	2020 Adopted	2021 Recommended
Regular Salary	553,794,595	562,433,880	604,619,124	545,229,922	617,760,040
Overtime	35,504,773	36,220,566	35,801,839	30,492,431	34,976,176
Insurance Benefits	98,492,367	99,020,204	103,945,761	108,816,645	121,026,067
Other Benefits	4,700,271	4,031,917	4,272,851	3,662,531	3,501,442
Total	**$692,492,006**	**$701,706,568**	**$748,639,575**	**$688,201,530**	**$777,263,725**
FTEs	6,865	6,895	7,239	6,601	6,743

NON-PERSONNEL SERVICES:

Contractual services expenditures represent 68.8% of the Health Enterprises' total expenditures, or $2.33 billion, of which 91% are payments associated with third-party health care providers under CountyCare.

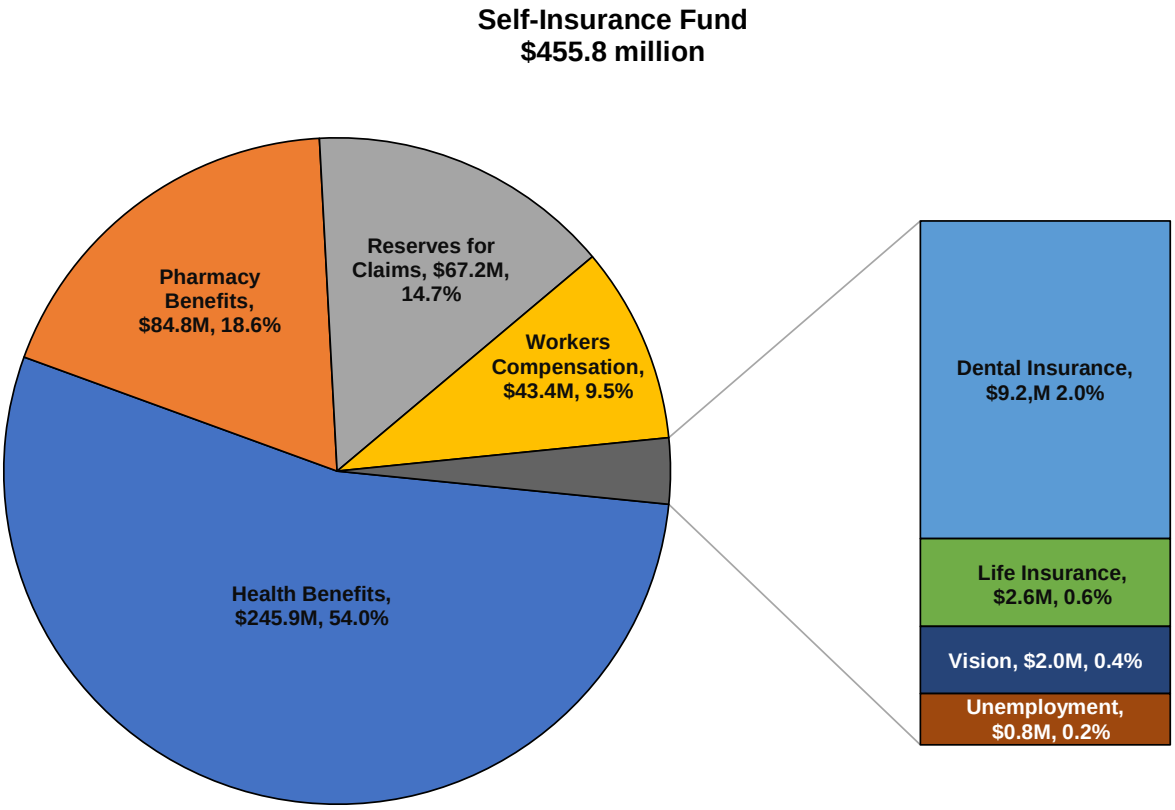
The Health Enterprise Fund's Operations and Maintenance, Supplies and Materials, Rental and Leasing, and Capital expenditures accounts represent $278.2 million, or 8.2% of the budget.

OTHER MAJOR FUNDS

SELF-INSURANCE FUND

The County administers a self-insurance program for employee health insurance, life insurance, unemployment compensation, workers compensation and liability related claims and expenses arising from operations subject to certain stop-loss provisions. The purpose of the Self-Insurance Fund is to insulate departments from these inherently volatile expenses while pooling the County's risk into a central fund. The below chart shows the distribution of expenses by risk type in the Self-Insurance Fund. Nominally, the cost of Group Health insurance is the largest amount, but Reserves for Claims represents the greatest potential risk.

The overall cost of employee and dependent health benefits coverage in FY2021 is expected to increase over the FY2020 appropriation by 4.4%, largely driven by changes in health and pharmacy costs. Cook County has seen an ongoing shift from HMO enrollment to the PPO plan, which is more costly. The cost of PPO coverage is expected to rise at a rate of 2.7%,and HMO rates are expected to increase by 5.2%. Pharmacy coverage costs per person are expected to increase by 12.5% over the prior year. Additionally, Reserves for Claims within the Self-Insurance Fund are expected to decrease by $16.1 million in 2021. This decrease is attributed to a significant settlement paid out in FY2020.



CAPITAL PROJECTS FUND

Capital Projects Fund expenditures are used to fund construction and upgrade costs for County facilities, Highway and Transportation infrastructure projects along with capital equipment. Details are available in the Capital Improvement Programs section.

ANNUITY AND BENEFITS FUND

The County Employees' and Officers' Annuity and Benefit Fund (Pension Fund) is a single defined benefit, single employer pension and OPEB plan established by Articles 9 and 10 of the Illinois Pension Code (40 ILCS 5/Art. 9 and 40 ILCS 5/Art. 10). The FY2021 statutory contribution to the plan is $201.9 million. An additional $342.0 million is appropriated from the General Fund to address the outstanding unfunded pension liability at the Pension Fund. In 2019, the Pension Fund implemented healthcare and pharmacy related programs that allowed them to reduce the cost of retiree health care; in turn reducing the retiree health benefit valuation on an actuarial basis. Therefore, for FY2021, the additional pension payment is budgeted at $312 million, increased from $306.3 million in FY2020. The County established a Pension Stabilization account in the Pension Fund in FY2019, that serves as a reserve in line with its long-term goal of continued commitment to address the Pension Fund's liabilities in a responsible manner. For FY2021, the account is budgeted to receive up to $30.0 million in revenues to help further cushion any future increases in funding needs to offset the unfunded liabilities of the Pension Fund.

Recommended for FY 2021

County Contributions for	
Salary Deductions	129,339,031
Refund Repayments	2,674,863
Former Service Payments	169,654
Military Service	141,520
Optional Deductions	41,495
Optional Payments	-
Sick Time	427,069
1 Yr. ODCX	29,821
Tier 2 - Salary Deduction Shortage Payments	-
Deductions in lieu of disability	2,014,059
Total Contribution For levy	**$134,837,512**
Levy Factor	1.54
Gross Tax Levy	$207,649,768
Add: Compensation Annuity Per Section 5/9-147	$13,114
Less: Federal Grants	($5,783,059)
Net Tax Levy	**$201,879,823**

DEBT SERVICE FUND

The County's Debt Service Fund is utilized for General Obligation debt service payments. General Obligation debt service is paid from the levy of ad valorem taxes upon all the taxable real property in the County. Debt service for Sales Tax Revenue Bonds is paid by making monthly deposits to a Trustee from Sales Tax revenue received by the County. In FY2020, the Fund is budgeted to have revenues from Property Taxes of $261.9 million and transfers of $33.1 million, all of which will go towards paying Debt Service. As of November 30, 2020, the total outstanding General Obligation debt is estimated at $2.7 billion and Sales Tax debt is estimated at $401.7 million. The County's General Obligation bond ratings are A2, A+, and A+ from Moody's, S&P, and Fitch, respectively. The Sales Tax bonds are rated AA- by S&P and AAA by Kroll.

NON-MAJOR FUNDS

SPECIAL PURPOSE FUNDS

In addition to the General Fund, the County's FY2021 Executive Budget Recommendation includes the budgets for non-major County funds. Special Purpose Funds are established for a specific and dedicated purpose and are intended to be self-balancing. Total FY2021 expenditures in Special Purpose Funds are increasing by $77.3 million dollars compared to FY2020. In FY2021, the Motor Fuel Tax Special Purpose Fund is reflected in the Special Purpose Fund section of the Budget Book. In previous years, the Motor Fuel Tax Special Purpose Fund was only included in the Capital section of the Budget Book. Expenses in The Motor Fuel Tax fund is increasing by $86 million dollars due to capital projects such as the Fair Transit Demonstration to bring affordable, accessible transit to more riders. Additional projects include the 175th/Ridgeland/Oak Forest Avenue Reconstruction in Tinley Park, Forest Preserve transportation infrastructure improvements and an expanded pavement preservation and rehabilitation program in FY2021. Expenses in the County Clerk's Document Storage System fund (previously the County Recorder Document Storage System prior to the merger of the two offices) increased by $1 million dollars due to the Image Capture Project for old microfiche/microfilm, which seeks to modernize its hard copy and microfilm land records to facilitate electronic retrieval through digitization of existing hard copies of land records and microfilm of recorded documents prior to 1985. The project will duplicate in digital form the information that now exists on microfilm and in hard copy books and include indexing of the information to ensure internet accessibility and retrieval. Additionally, the Contract for Quality Assurance-Indexing Outsourcing Exception Processing Function is part of the assumption of Recorder of Deeds duties and includes the outsourcing of the indexing data entry function. Expenses in the Geographical Information System fund are increasing by $1.8 million dollars which is associated with the new capital project LiDAR (Light Detection and Ranging) Capture. This project will collect very precise, accurate and high-resolution images of the surface of the earth, vegetation, and the built environment to support GIS, engineering, drainage, environmental, forest preserve, orthophoto and emergency management services. There is a critical need for current LiDAR data for many of GIS's partner County agencies as well as Municipal, State and Federal agencies. Internal agency benefactors include the County Assessor, Board of Review, Building and Zoning, and the Department of Emergency Management and Regional Security.

Expenses in the Adult Probation Service Fee and Social Services Probation Court Fee funds each decreased by $1.6 million dollars. These decreases are due to declining fee collections. This decline in fees will not impact the services, as the court system will shift such costs onto its operating budget. Expenditures in The Clerk of the Circuit Court Document Storage fund are decreasing by $1.9 million dollars as a result of shifting personnel costs into the Corporate Fund and eliminating vacancies. Expenses in The Cook County State's Attorney Forfeiture Fund are increasing by $616,934 dollars as a result of increasing administrative staff to enhance the bureau's data analytics capacity as a means of informing its operations and management. Expenditures in the Sheriff's ETSB 911 – Intergovernmental Agreement fund are increasing by $711,115 as expansion continues for emergency dispatch services to local municipalities and unincorporated Cook County. However, these expenditures are offset by the revenue received through intergovernmental agreements and the ETSB. Expenditures in the Cook County Assessor GIS Fee fund are increasing by $727,023 as Assessor's Office continues to leverage GIS technology initiatives that allow for field work to be done more efficiently and accurately and reduce the need for in-person inspections. The Suburban TB Sanitarium District expenses are reducing by $143,973 due to the discontinuance of the program anticipated to be finalized in FY2022. The Cook County Land Bank Authority Special Purpose fund expenses are decreasing by $6.4 million dollars, which is directly related to a lower sales volume in the wake of COVID-19, as well as the decision to eliminate vacancies for the Fiscal Year FY2021.

ELECTION FUND

In FY2021, Election Fund expenditures are decreasing by $21.9 million dollars compared to FY2020. This decrease is driven by the fact that only local elections will be held in FY2021.

GRANT FUNDS

The County receives grant funds from federal, state and private agencies for a variety of direct and indirect services provided under various program areas. In FY2021, grant funding to be received by the County will increase by $89.6 million compared to FY2020. Additional details can be found in the Revenue section of the Budget Book.

The following tables reflect the Five-Year Summary of Appropriations and FTEs for each Non-Major Fund:

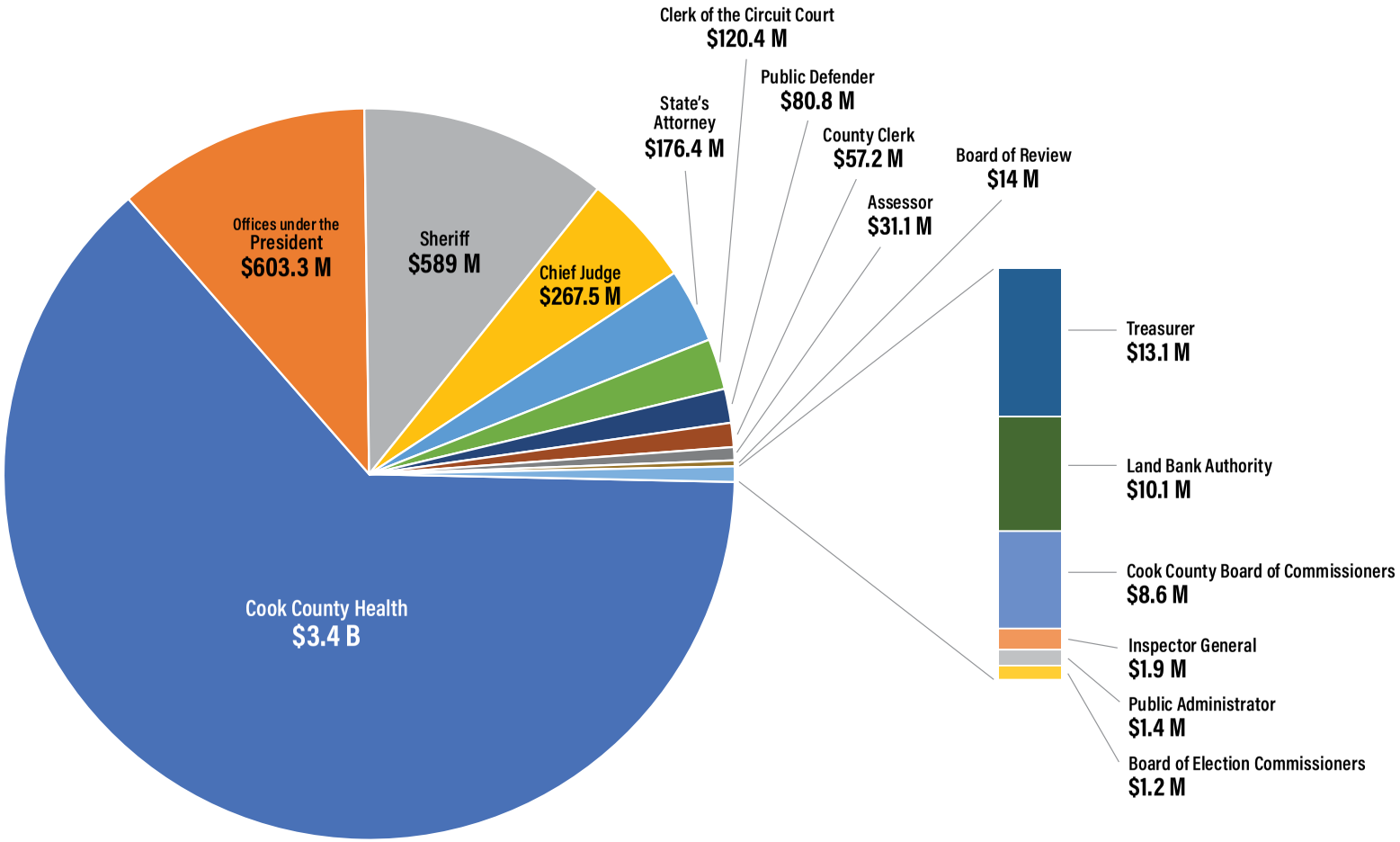
Recommendation	2017 Adopted	2018 Adopted	2019 Adopted	2020 Adopted	2021 Recommended
Special Purpose Funds	172,415,911	247,644,051	275,979,178	316,728,945	444,017,055
Election Fund	22,003,627	41,905,178	22,364,110	51,747,359	29,840,858
Grants	257,947,797	224,730,534	248,841,233	256,639,152	346,293,544
Total	**$452,367,335**	**$514,279,763**	**$547,184,521**	**$625,115,457**	**$820,151,458**

FTEs	2017 Adopted	2018 Adopted	2019 Adopted	2020 Adopted	2021 Recommended
Special Purpose Funds	860	828	837	813	783
Election Fund	129	125	124	121	126
Grants	403	408	422	424	714
Total	**1,392**	**1,360**	**1,384**	**1,358**	**1,622**

SUMMARY OF APPROPRIATIONS AND FTEs BY FUNDS

	2019 Appropriation	2020 Appropriation	2021 President's Recommendation	2021/2020 Change
General Fund				
Budget	1,867,378,768	1,919,292,028	1,894,568,541	(24,723,488)
Positions (FTE)	13,814.1	14,114.0	13,454.9	(659.1)
Health Enterprise Fund				
Budget	2,690,454,544	2,823,996,341	3,387,383,155	563,386,814
Positions (FTE)	7,239.3	6,601.3	6,742.8	141.5
Election Fund				
Budget	22,364,110	51,747,359	29,840,858	(21,906,501)
Positions (FTE)	124.5	120.6	125.6	5.0
Subtotal Budget	**4,580,197,422**	**4,795,035,728**	**5,311,792,554**	**516,756,826**
Sutotal FTE	**21,177.9**	**20,835.8**	**20,323.2**	**(512.6)**
Special Purpose Fund				
Budget	745,357,481	777,608,210	907,861,306	130,253,097
Positions (FTE)	837.5	813.5	782.8	(30.7)
Grants				
Budget	248,841,233	256,639,152	346,293,544	89,654,392
Positions (FTE)	422.0	424.3	714.0	289.7
Total Operating	**5,574,396,136**	**5,829,283,089**	**6,565,947,404**	**736,664,315**
Total Positions (FTE)	**22,437.5**	**22,073.7**	**21,820.0**	**(253.6)**
Capital Improvement				
Budget	370,391,992	369,958,649	350,655,597	-
Total Budget	**5,944,788,128**	**6,199,241,738**	**6,916,603,001**	**736,664,315**
Total Positions (FTE)	**22,437**	**22,074**	**21,820**	**(254)**

2021 COOK COUNTY EXECUTIVE BUDGET RECOMMENDATION BY OFFICE



Full Time Equivalent (FTE)

Health and Hospitals System	6,763	Clerk of the Circuit Court	1,386	Board of Review	142
Sheriff	5,647	Public Defender	702	Board of Commissioners	94
Chief Judge	2,783	Assessor	276	Public Administrator	15
Offices Under the President*	1,743	County Clerk	350	Board of Election Commissioners	4
States Attorney	1,401	Treasurer	87		

***The following bureaus and their departments fall under the President's Budget Appropriations:**

Offices Under The President: Office of the President, Judicial Advisory Council
Bureau of Administration: Office of the Chief Administrative Officer, Department of Environmental and Sustainability, Medical Examiner, Department of Homeland Security and Emergency Management Agency, Department of Transportation and Highways, MFT Illinois First (1st), Township Roads, Animal Rabies and Control,
County Law Library, Environmental Control Solid Waste Fee
Bureau of Finance: Office of the Chief Financial Officer, Revenue, Risk Management, Budget and Management Services, County Comptroller, Contract Compliance, Chief Procurement Office, Self-Insurance Fund, Annuities and Benefits Fund, Debt Service Fund
Bureau of Human Resources: Department of Human Resources, Employee Appeals Board
Bureau of Technology: Enterprise Technology, Enterprise Resource Planning, Geographic Information Systems
County Auditor
Department of Administrative Hearings
Department of Human Rights and Ethics
Bureau of Economic Development: Planning of Development, Building and Zoning, Zoning Board of Appeals
Bureau of Asset Management: Asset Management, Facilities Management

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Funds	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendations	Difference FY21 - FY20
General Fund										
Corporate Fund	523,142,569	543,530,225	528,609,355	547,451,584	537,813,828	573,571,295	424,458,205	582,145,035	603,247,872	21,102,838
Public Safety Fund	1,295,864,634	1,328,692,540	1,245,963,783	1,252,319,381	1,248,833,630	1,293,807,473	1,026,232,975	1,337,146,993	1,291,320,668	(45,826,325)
Total General Fund	**$1,819,007,203**	**$1,872,222,765**	**$1,774,573,139**	**$1,799,770,965**	**$1,786,647,458**	**$1,867,378,768**	**$1,450,691,180**	**$1,919,292,028**	**$1,894,568,541**	**$(24,723,488)**
Health Enterprise Fund	1,571,386,406	1,591,930,790	2,620,617,610	2,043,194,423	3,029,214,951	2,690,454,544	2,585,665,614	2,823,996,341	3,387,383,155	563,386,814
Total General and Enterprise	**$3,390,393,609**	**$3,464,153,555**	**$4,395,190,748**	**$3,842,965,388**	**$4,815,862,409**	**$4,557,833,312**	**$4,036,356,794**	**$4,743,288,369**	**$5,281,951,696**	**$538,663,327**
Special Purpose and Election Funds										
Election Fund	23,135,334	22,003,627	43,313,038	41,905,178	18,738,226	22,364,110	34,160,383	51,747,359	29,840,858	(21,906,501)
Special Purpose Funds	657,294,027	657,775,509	661,998,706	739,461,865	644,329,668	745,357,481	97,337,469	777,608,210	907,861,306	130,253,097
Total Special Purpose and Election Funds	**$680,429,361**	**$679,779,136**	**$705,311,744**	**$781,367,043**	**$663,067,894**	**$767,721,591**	**$131,497,852**	**$829,355,568**	**$937,702,165**	**$108,346,596**
Restricted	257,947,797	257,947,797	224,730,534	224,730,534	248,841,233	248,841,233	73,054,559	256,639,152	346,293,544	89,654,392
Total Operating Fund	**$4,328,770,767**	**$4,401,880,488**	**$5,325,233,026**	**$4,849,062,965**	**$5,727,771,536**	**$5,574,396,136**	**$4,240,909,205**	**$5,829,283,089**	**$6,565,947,404**	**$736,664,315**
Capital Fund	325,218,755	424,858,753	152,435,866	357,045,281	137,533,271	370,391,992	61,502,420	369,958,649	350,655,597	(19,303,052)
Grand Total	**$4,653,989,522**	**$4,826,739,241**	**$5,477,668,892**	**$5,206,108,246**	**$5,865,304,807**	**$5,944,788,128**	**$4,302,411,625**	**$6,199,241,738**	**$6,916,603,001**	**$717,361,262**

NOTES:
1. FY2017 - FY2019 Expenditures are restated to match with Trial Balance; FY2020 Expenditures are as of Oct. 11, 2020 and are unaudited.
2. FY2020 Expenditures for Grants represent the FY2020 total Appropriation as Adjusted.
3. FY2021 Capital Improvements excludes capital purchases funded with operating dollars.
4. As of June 30, 2020, the County has incurred eligible public safety payroll expenses of $199.8 million that will be applied to the Coronavirus Relief Fund prior to the end of FY2020.

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
General Fund										
Corporate Fund										
1010-Office of the President	2,123,955	2,207,512	2,020,595	2,112,278	1,896,882	2,160,108	2,353,520	3,455,211	3,601,790	146,579
1021-Office of the Chief Financial Officer	1,226,948	1,321,387	1,211,604	1,200,052	1,248,863	1,433,179	1,051,012	1,518,072	1,559,125	41,052
1007-Revenue	7,733,014	8,545,358	8,270,246	9,152,512	8,840,502	9,842,559	6,422,145	10,577,679	9,862,536	(715,143)
1008-Risk Management	2,114,622	2,100,003	2,201,141	2,199,942	2,382,809	2,359,017	1,955,667	2,487,132	2,583,410	96,278
1014-Budget and Management Services	1,949,227	1,941,500	1,848,481	2,115,461	1,814,134	2,112,335	1,172,556	1,750,738	1,838,206	87,468
1020-County Comptroller	3,513,941	3,733,582	3,253,692	3,430,055	3,395,711	3,713,574	2,879,889	3,988,823	4,044,724	55,901
1022-Contract Compliance	997,167	1,036,953	976,739	1,029,801	1,070,086	1,069,958	1,016,237	1,124,480	1,130,187	5,707
1030-Chief Procurement Officer	3,180,077	3,421,315	2,953,207	3,313,489	2,620,205	3,376,731	2,171,626	3,438,050	3,877,023	438,973
1009-Enterprise Technology	16,265,397	18,719,225	17,494,748	18,119,668	16,270,569	19,249,891	13,396,203	19,925,907	19,417,395	(508,512)
1029-Enterprise Resource Planning (ERP)	1,876,668	1,874,290	1,661,811	1,765,536	-	-	-	-	-	-
1011-Office of Chief Admin Officer	3,525,184	3,613,655	3,113,968	3,567,132	4,013,513	4,567,023	4,030,160	5,193,436	4,801,629	(391,807)
1161-Department of Environment and Sustainability	2,093,987	2,014,574	1,716,911	1,916,042	1,785,386	1,977,552	1,935,240	2,173,131	1,976,604	(196,528)
1500-Department of Transportation And Highways	590,155	848,922	510,898	667,809	427,354	625,000	44,073	637,500	450,000	(187,500)
1027-Office of Economic Development	884,620	985,463	799,712	805,874	2,849,478	3,722,960	3,184,279	3,985,107	3,572,550	(412,557)
1013-Planning and Development	1,349,282	997,698	1,727,210	739,818	1,168,112	1,185,655	3,862,203	1,238,645	1,119,268	(119,377)
1160-Building and Zoning	4,243,213	4,125,420	4,409,355	4,359,712	4,651,203	4,680,416	3,773,499	4,966,150	4,995,021	28,871
1170-Zoning Board of Appeals	522,305	546,881	456,932	507,191	396,612	441,160	308,371	453,297	432,857	(20,440)
1032-Department of Human Resources	4,559,186	5,058,482	5,051,792	5,872,448	5,237,308	6,373,979	3,813,169	6,259,519	6,198,796	(60,722)
1019-Employee Appeals Board	32,618	91,439	37,288	72,868	40,319	71,940	36,273	70,868	67,167	(3,700)
1031-Office of Asset Management	2,715,773	3,043,476	3,197,326	3,467,984	3,108,857	3,838,627	2,599,861	4,181,279	2,925,619	(1,255,660)
1002-Human Rights And Ethics	803,577	942,645	718,673	833,951	773,409	864,860	622,719	973,335	915,131	(58,204)
1026-Administrative Hearing Board	1,272,137	1,475,167	1,265,970	1,474,014	1,287,913	1,454,746	806,124	1,480,436	1,351,468	(128,967)
1070-County Auditor	1,095,431	1,156,048	884,591	1,124,875	856,509	1,179,708	727,359	1,162,725	1,215,895	53,170
1018-Office of The Secretary To The Board of Commissioners	2,257,881	2,089,908	1,336,019	1,463,980	1,443,233	1,687,914	1,200,494	1,745,747	1,726,643	(19,105)
1081-First District	351,366	400,000	366,133	400,000	365,906	400,000	262,483	400,000	400,000	0
1082-Second District	331,410	400,000	385,404	400,000	375,853	400,000	298,623	400,000	400,000	0
1083-Third District	331,656	400,000	347,108	400,000	387,404	400,000	270,317	400,000	400,000	0
1084-Fourth District	366,681	400,000	347,132	400,000	358,218	400,000	296,017	400,000	400,000	0
1085-Fifth District	416,316	400,000	397,420	400,000	424,599	470,000	334,351	470,000	470,000	0
1086-Sixth District	344,424	400,000	370,600	400,000	378,808	400,000	292,171	400,000	400,000	0
1087-Seventh District	374,885	400,000	340,572	400,000	316,987	400,000	307,165	400,000	400,000	0
1088-Eighth District	369,098	400,000	354,245	400,000	355,024	400,000	265,334	400,000	400,000	0
1089-Ninth District	372,259	400,000	368,547	400,000	375,421	400,000	301,960	400,000	400,000	0

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
1090-Tenth District	337,258	400,000	321,117	400,000	279,746	400,000	283,566	400,000	400,000	0
1091-Eleventh District	232,951	450,000	269,704	450,000	264,254	450,000	210,399	450,000	450,000	0
1092-Twelfth District	350,004	400,000	281,961	400,000	317,094	400,000	295,153	400,000	400,000	(1)
1093-Thirteenth District	415,074	400,000	354,185	400,000	336,275	400,000	285,038	400,000	400,000	0
1094-Fourteenth District	382,982	400,000	390,029	400,000	348,076	400,000	299,520	400,000	400,000	(1)
1095-Fifteenth District	288,666	400,000	355,399	400,000	382,320	400,000	284,243	400,000	400,000	0
1096-Sixteenth District	382,720	400,000	384,736	400,000	378,707	400,000	212,441	400,000	400,000	0
1097-Seventeenth District	380,073	400,000	371,205	400,000	395,989	400,000	310,727	400,000	400,000	0
1040-County Assessor	25,045,451	26,759,757	23,762,881	24,893,871	24,003,201	25,423,202	19,165,226	26,948,316	28,065,219	1,116,903
1050-Board of Review	11,058,459	11,450,557	10,222,455	10,307,120	11,425,607	11,599,452	10,301,152	13,473,108	14,072,527	599,420
1060-County Treasurer	1,087,040	1,295,513	910,773	951,703	769,035	867,096	584,758	844,997	769,732	(75,265)
1080-Office of Independent Inspector General	2,021,319	2,141,987	1,960,748	1,964,684	1,756,782	2,012,780	1,222,862	1,858,826	1,874,663	15,838
1110-County Clerk	10,074,910	10,561,484	10,455,445	10,874,603	11,287,169	11,163,293	9,084,086	12,801,649	18,812,385	6,010,736
1130-Recorder of Deeds	6,576,410	6,782,074	6,310,375	6,946,022	6,138,007	7,288,592	4,853,686	7,228,962	-	(7,228,962)
1310-Office of the Chief Judge	-	-	-	-	16	-	-	-	-	-
1490-Fixed Charges and Special Purpose Appropriations	394,324,796	405,797,950	401,862,275	413,351,090	408,814,365	430,307,988	315,074,247	429,281,907	453,070,302	23,788,395
Total Corporate Fund	**$523,142,569**	**$543,530,225**	**$528,609,355**	**$547,451,584**	**$537,813,828**	**$573,571,295**	**$424,458,205**	**$582,145,035**	**$603,247,872**	**$21,102,838**
Public Safety Fund										
1205-Justice Advisory Council	622,744	669,673	583,851	595,616	670,538	713,571	618,325	836,512	963,196	126,683
1009-Enterprise Technology	-	-	-	-	(2,107)	-	-	-	-	-
1259-Medical Examiner	13,201,565	13,647,380	12,725,309	13,738,557	13,462,815	14,566,989	11,234,259	14,509,387	16,396,009	1,886,621
1265-Cook County Department of Emergency Management & Regional Security	3,422,512	1,715,422	1,356,428	1,311,501	1,891,583	1,388,815	2,020,055	1,430,983	1,090,000	(340,983)
1451-Department of Adoption and Family Supportive Services	905,907	919,393	882,085	908,564	664,328	980,828	316,532	629,427	-	(629,427)
1200-Department of Facilities Management	52,367,144	53,552,023	51,641,734	53,342,705	53,940,614	55,212,531	44,057,533	56,318,004	59,457,415	3,139,410
1260-Public Defender	73,762,796	75,887,147	73,015,633	75,530,289	74,136,249	77,330,895	60,282,260	78,475,884	80,056,755	1,580,871
1086-Sixth District	-	-	-	-	11	-	-	-	-	-
1050-Board of Review	-	-	-	-	183	-	-	-	-	-
1210-Office of the Sheriff	2,444,499	2,426,850	2,301,753	2,025,219	1,867,366	1,725,342	1,402,891	1,450,948	1,953,178	502,230
1214-Sheriff's Administration And Human Resources	26,599,136	28,245,473	28,754,636	27,810,910	33,161,167	33,091,740	28,084,282	40,873,542	32,691,305	(8,182,237)
1216-Office of Prof Review, Prof Integrity Special Investigations	7,925,202	8,734,975	6,588,976	7,427,675	3,740,163	3,676,395	2,553,926	3,223,888	3,186,071	(37,817)
1217-Sheriff's Information Technology	11,432,801	12,270,553	12,573,398	9,069,103	19,292,485	16,644,659	12,979,428	20,666,956	18,507,952	(2,159,004)
1239-Department of Corrections	394,258,983	401,082,781	353,401,625	363,419,841	350,125,629	361,718,165	290,729,209	336,289,201	341,690,354	5,401,153
1249-Sheriff's Merit Board	1,853,276	2,222,460	1,426,896	1,415,777	1,374,073	2,067,674	981,309	1,384,902	1,606,131	221,229
1230-Court Services Division	100,812,349	100,674,978	97,541,472	96,117,471	96,814,768	98,589,324	69,330,181	102,006,496	79,040,679	(22,965,817)

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
1231-Police Department	65,615,864	66,707,120	62,355,679	65,190,652	71,721,463	67,889,431	58,399,886	69,998,591	71,485,582	1,486,991
1232-Community Corrections Department	-	-	-	-	-	-	17,204,074	22,972,775	23,001,566	28,791
1250-State's Attorney	122,773,006	123,195,674	121,271,275	122,229,716	120,957,852	126,918,774	95,704,141	130,685,689	133,689,550	3,003,861
1310-Office of the Chief Judge	42,026,996	43,853,940	40,083,102	40,680,015	43,451,592	44,132,858	33,800,398	48,552,377	45,289,963	(3,262,413)
1280-Adult Probation Dept.	49,378,299	49,978,728	50,170,031	48,442,308	50,379,015	50,254,820	41,775,909	53,783,847	52,604,180	(1,179,667)
1305-Public Guardian	21,350,119	21,864,253	20,318,564	21,255,752	21,029,042	21,494,815	17,286,053	21,733,779	21,943,610	209,832
1312-Forensic Clinical Services	2,835,393	3,149,343	2,608,135	2,734,324	2,676,515	2,763,579	1,964,253	2,910,410	2,570,356	(340,054)
1313-Social Service	12,757,925	11,326,316	13,338,901	11,715,056	14,921,726	14,229,002	13,157,279	15,118,081	16,699,733	1,581,653
1326-Juvenile Probation	44,721,379	47,032,765	41,457,793	40,659,295	40,777,486	44,387,681	31,327,401	45,840,419	39,986,666	(5,853,753)
1300-Judiciary	14,250,213	14,746,170	13,735,150	13,720,794	13,945,209	14,115,802	11,219,084	14,796,562	16,063,460	1,266,898
1440-Juvenile Temporary Detention Center	68,450,700	70,948,328	64,411,426	61,462,380	59,266,067	64,934,147	46,492,783	63,166,845	63,036,053	(130,792)
1335-Clerk of the Circuit Court-Office of Clerk	100,785,018	103,752,464	94,657,918	95,044,437	95,087,767	96,747,653	75,870,886	100,333,234	99,401,775	(931,459)
1390-Public Administrator	1,329,541	1,393,586	1,251,847	1,342,506	1,266,428	1,318,240	1,075,113	1,385,101	1,412,029	26,928
1499-Fixed Charges and Special Purpose Appropriations	59,981,265	68,694,745	77,510,168	75,128,919	62,213,604	76,913,743	56,365,527	87,773,152	67,497,099	(20,276,053)
Total Public Safety Fund	**$1,295,864,634**	**$1,328,692,540**	**$1,245,963,783**	**$1,252,319,381**	**$1,248,833,630**	**$1,293,807,473**	**$1,026,232,975**	**$1,337,146,993**	**$1,291,320,668**	**$(45,826,325)**
Total General Fund	**$1,819,007,203**	**$1,872,222,765**	**$1,774,573,139**	**$1,799,770,965**	**$1,786,647,458**	**$1,867,378,768**	**$1,450,691,180**	**$1,919,292,028**	**$1,894,568,541**	**$(24,723,488)**
Enterprise Funds										
Health Enterprise Fund										
4890-Health System Administration	100,594,814	110,715,475	62,776,076	58,585,420	50,608,799	52,807,903	34,250,172	44,141,163	49,932,073	5,790,910
4240-Cermak Health Services	64,567,975	69,156,798	81,651,382	85,257,787	81,975,540	87,200,407	65,888,263	81,491,144	96,242,438	14,751,294
4241-Health Services - JTDC	3,518,128	3,841,425	4,560,042	4,515,314	5,796,366	7,867,744	4,957,604	7,231,183	8,356,869	1,125,686
4891-Provident Hospital	47,785,090	47,422,810	52,392,426	50,471,208	54,803,334	53,577,464	43,485,141	56,289,123	62,232,012	5,942,889
4893-Ambulatory & Community Health Network of Cook County	64,256,570	78,333,023	98,739,014	112,209,151	108,552,408	129,306,796	58,701,935	83,181,842	79,915,226	(3,266,616)
4894-Ruth M. Rothstein CORE Center	12,965,276	12,835,145	19,612,067	15,083,149	23,492,138	23,599,514	16,720,265	23,288,779	24,612,786	1,324,007
4895-Department of Public Health	9,521,974	9,951,497	10,507,119	12,203,065	10,739,398	13,018,093	5,302,455	10,234,781	16,961,787	6,727,006
4896-Health Plan Services	560,644,886	547,892,626	1,548,819,825	998,965,254	1,903,587,848	1,549,038,935	1,740,819,862	1,800,366,723	2,229,393,370	429,026,647
4897-John H. Stroger Jr, Hospital of Cook County	585,037,502	589,061,106	700,702,407	666,208,664	747,482,310	735,841,663	573,838,352	671,141,205	779,088,513	107,947,308
4898-Oak Forest Health Center	9,718,050	8,400,339	11,599,611	10,139,449	9,704,573	5,180,497	7,429,710	7,323,068	-	(7,323,068)
4899-Special Purpose Appropriations	112,776,141	114,320,546	29,257,641	29,555,962	32,472,239	33,015,528	34,271,855	39,307,330	40,648,081	1,340,751
Total Health Enterprise Fund	**$1,571,386,406**	**$1,591,930,790**	**$2,620,617,610**	**$2,043,194,423**	**$3,029,214,951**	**$2,690,454,544**	**$2,585,665,614**	**$2,823,996,341**	**$3,387,383,155**	**$563,386,814**
Total General and Enterprise	**$3,390,393,609**	**$3,464,153,555**	**$4,395,190,748**	**$3,842,965,388**	**$4,815,862,409**	**$4,557,833,312**	**$4,036,356,794**	**$4,743,288,369**	**$5,281,951,696**	**$538,663,327**
Special Purpose and Election Funds										

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
11306-Election										
1110-County Clerk	19,594,930	20,914,046	24,114,596	24,175,579	17,754,677	21,243,383	20,904,760	28,977,235	28,592,714	(384,521)
1525-Board of Elec Comm-Election Fund	3,540,404	1,089,581	19,198,442	17,729,599	983,549	1,120,727	13,255,623	22,770,124	1,248,144	(21,521,980)
Total 11306-Election	**$23,135,334**	**$22,003,627**	**$43,313,038**	**$41,905,178**	**$18,738,226**	**$22,364,110**	**$34,160,383**	**$51,747,359**	**$29,840,858**	**$(21,906,501)**
11284-COVID-19 CARES Act Fund										
1021-Office of the Chief Financial Officer	-	-	-	-	-	-	5,141,877	-	-	-
1014-Budget and Management Services	-	-	-	-	-	-	4,845,120	-	49,954,000	49,954,000
1259-Medical Examiner	-	-	-	-	-	-	164,050	-	-	-
1265-Cook County Department of Emergency Management & Regional Security	-	-	-	-	-	-	349,185	-	-	-
1027-Office of Economic Development	-	-	-	-	-	-	22,036,138	-	-	-
1032-Department of Human Resources	-	-	-	-	-	-	2,540	-	-	-
1031-Office of Asset Management	-	-	-	-	-	-	1,551,099	-	-	-
1200-Department of Facilities Management	-	-	-	-	-	-	1,756,422	-	-	-
1040-County Assessor	-	-	-	-	-	-	138,825	-	-	-
1214-Sheriff's Administration And Human Resources	-	-	-	-	-	-	14,019	-	-	-
1217-Sheriff's Information Technology	-	-	-	-	-	-	200	-	-	-
1239-Department of Corrections	-	-	-	-	-	-	3,659,539	-	-	-
1231-Police Department	-	-	-	-	-	-	875	-	-	-
1232-Community Corrections Department	-	-	-	-	-	-	228,546	-	-	-
1250-State's Attorney	-	-	-	-	-	-	1,335	-	-	-
1310-Office of the Chief Judge	-	-	-	-	-	-	5,079	-	-	-
1326-Juvenile Probation	-	-	-	-	-	-	6,065	-	-	-
1440-Juvenile Temporary Detention Center	-	-	-	-	-	-	60,816	-	-	-
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(1,806)	-	-	-
1499-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	18,506	-	-	-
4240-Cermak Health Services	-	-	-	-	-	-	2,109,782	-	-	-
Total 11284-COVID-19 CARES Act Fund	**-**	**-**	**-**	**-**	**-**	**-**	**$42,088,212**	**-**	**$49,954,000**	**$49,954,000**
11248-Lead Poisoning Prevention										
4890-Health System Administration	670,786	4,142,223	1,154,128	4,123,073	1,239,407	3,363,457	971,785	3,210,793	3,273,332	62,539
Total 11248-Lead Poisoning Prevention	**$670,786**	**$4,142,223**	**$1,154,128**	**$4,123,073**	**$1,239,407**	**$3,363,457**	**$971,785**	**$3,210,793**	**$3,273,332**	**$62,539**
11249-Geographical Information System										
1009-Enterprise Technology	7,017,843	12,733,799	8,041,391	13,334,379	5,200,723	12,781,198	2,345,234	7,474,432	9,339,762	1,865,330
Total 11249-Geographical Information System	**$7,017,843**	**$12,733,799**	**$8,041,391**	**$13,334,379**	**$5,200,723**	**$12,781,198**	**$2,345,234**	**$7,474,432**	**$9,339,762**	**$1,865,330**

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
11252-State's Attorney Narcotics Forfeiture										
1250-State's Attorney	2,991,910	3,382,089	(3,277,650)	1,615,765	1,751,259	1,738,253	1,655,278	2,208,775	2,825,708	616,934
Total 11252-State's Attorney Narcotics Forfeiture	**$2,991,910**	**$3,382,089**	**$(3,277,650)**	**$1,615,765**	**$1,751,259**	**$1,738,253**	**$1,655,278**	**$2,208,775**	**$2,825,708**	**$616,934**
11255-Suburban Tuberculosis Sanitarium District										
4890-Health System Administration	4,147,683	5,695,934	6,189,595	7,496,161	4,270,042	5,087,305	142,646	3,900,000	3,756,027	(143,973)
Total 11255-Suburban Tuberculosis Sanitarium District	**$4,147,683**	**$5,695,934**	**$6,189,595**	**$7,496,161**	**$4,270,042**	**$5,087,305**	**$142,646**	**$3,900,000**	**$3,756,027**	**$(143,973)**
11258-Clerk Circuit Court Administrative										
1335-Clerk of the Circuit Court-Office of Clerk	714,537	739,048	702,855	708,271	453,565	769,947	477,559	692,586	673,147	(19,440)
Total 11258-Clerk Circuit Court Administrative	**$714,537**	**$739,048**	**$702,855**	**$708,271**	**$453,565**	**$769,947**	**$477,559**	**$692,586**	**$673,147**	**$(19,440)**
11259-GIS Fee										
1110-County Clerk	-	-	-	-	-	-	-	-	971,016	971,016
1130-Recorder of Deeds	1,497,208	1,503,843	1,497,803	1,575,872	1,338,199	1,509,487	928,347	1,519,857	-	(1,519,857)
Total 11259-GIS Fee	**$1,497,208**	**$1,503,843**	**$1,497,803**	**$1,575,872**	**$1,338,199**	**$1,509,487**	**$928,347**	**$1,519,857**	**$971,016**	**$(548,841)**
11260-County Clerk Rental Housing Support Fee										
1130-Recorder of Deeds	232,288	457,117	225,561	268,640	305,346	277,451	235,954	289,872	-	(289,872)
Total 11260-County Clerk Rental Housing Support Fee	**$232,288**	**$457,117**	**$225,561**	**$268,640**	**$305,346**	**$277,451**	**$235,954**	**$289,872**	**-**	**$(289,872)**
11261-Chief Judge Children's Waiting Room										
1310-Office of the Chief Judge	2,369,634	2,533,548	2,626,310	2,860,451	1,417,108	1,804,731	-	-	-	-
Total 11261-Chief Judge Children's Waiting Room	**$2,369,634**	**$2,533,548**	**$2,626,310**	**$2,860,451**	**$1,417,108**	**$1,804,731**	**-**	**-**	**-**	**-**
11262-Sheriff's Women's Justice Services										
1210-Office of the Sheriff	20,000	20,000	20,000	20,000	-	60,000	-	75,000	75,000	-
Total 11262-Sheriff's Women's Justice Services	**$20,000**	**$20,000**	**$20,000**	**$20,000**	**-**	**$60,000**	**-**	**$75,000**	**$75,000**	**-**
11263-Chief Judge Mental Health Court										
1310-Office of the Chief Judge	701,254	701,254	265,813	550,000	345,000	690,000	-	-	-	-
Total 11263-Chief Judge Mental Health Court	**$701,254**	**$701,254**	**$265,813**	**$550,000**	**$345,000**	**$690,000**	**-**	**-**	**-**	**-**
11264-Chief Judge Peer Jury										
1310-Office of the Chief Judge	301,107	301,107	92,293	160,070	140,624	281,070	-	-	-	-
Total 11264-Chief Judge Peer Jury	**$301,107**	**$301,107**	**$92,293**	**$160,070**	**$140,624**	**$281,070**	**-**	**-**	**-**	**-**
11265-Chief Judge Drug Court										
1310-Office of the Chief Judge	301,071	301,071	199,352	229,352	57,493	114,985	-	-	-	-
Total 11265-Chief Judge Drug Court	**$301,071**	**$301,071**	**$199,352**	**$229,352**	**$57,493**	**$114,985**	**-**	**-**	**-**	**-**

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
11266-Vehicle Purchase										
1210-Office of the Sheriff	23,527	277,500	-	200,000	674,968	750,000	-	500,000	226,385	(273,615)
Total 11266-Vehicle Purchase	**$23,527**	**$277,500**	**-**	**$200,000**	**$674,968**	**$750,000**	**-**	**$500,000**	**$226,385**	**$(273,615)**
11268-Assessor Special Revenue										
1040-County Assessor	-	815,000	815,000	815,000	635,551	800,000	-	747,987	651,000	(96,987)
Total 11268-Assessor Special Revenue	**-**	**$815,000**	**$815,000**	**$815,000**	**$635,551**	**$800,000**	**-**	**$747,987**	**$651,000**	**$(96,987)**
11269-Circuit Court Electronic Citation										
1335-Clerk of the Circuit Court-Office of Clerk	-	250,000	-	250,000	158,426	325,110	117,706	336,450	319,274	(17,176)
Total 11269-Circuit Court Electronic Citation	**-**	**$250,000**	**-**	**$250,000**	**$158,426**	**$325,110**	**$117,706**	**$336,450**	**$319,274**	**$(17,176)**
11270-Medical Examiner Fees										
1259-Medical Examiner	-	-	-	-	22,436	-	(88,459)	737,963	702,144	(35,819)
Total 11270-Medical Examiner Fees	**-**	**-**	**-**	**-**	**$22,436**	**-**	**$(88,459)**	**$737,963**	**$702,144**	**$(35,819)**
11271-State's Attorney Records Automation Fund										
1250-State's Attorney	11,177	138,000	3,926	139,891	264,173	489,968	151,963	332,345	256,570	(75,775)
Total 11271-State's Attorney Records Automation Fund	**$11,177**	**$138,000**	**$3,926**	**$139,891**	**$264,173**	**$489,968**	**$151,963**	**$332,345**	**$256,570**	**$(75,775)**
11272-Public Defender Records Automation Fund										
1260-Public Defender	103,500	138,000	138,869	138,869	138,869	138,869	55	305,056	1,509	(303,547)
Total 11272-Public Defender Records Automation Fund	**$103,500**	**$138,000**	**$138,869**	**$138,869**	**$138,869**	**$138,869**	**$55**	**$305,056**	**$1,509**	**$(303,547)**
11273-Environmental Control Solid Waste Management										
1161-Department of Environment and Sustainability	178,160	559,102	200,958	502,766	249,487	525,075	217,700	800,151	764,192	(35,959)
Total 11273-Environmental Control Solid Waste Management	**$178,160**	**$559,102**	**$200,958**	**$502,766**	**$249,487**	**$525,075**	**$217,700**	**$800,151**	**$764,192**	**$(35,959)**
11274-Land Bank Authority										
1586-Land Bank Authority	14,949,669	27,060,000	13,665,963	17,859,593	10,548,028	15,820,000	8,088,160	16,571,825	10,171,209	(6,400,616)
Total 11274-Land Bank Authority	**$14,949,669**	**$27,060,000**	**$13,665,963**	**$17,859,593**	**$10,548,028**	**$15,820,000**	**$8,088,160**	**$16,571,825**	**$10,171,209**	**$(6,400,616)**
11275-HUD Section 108 Loan Program										
1027-Office of Economic Development	89,284	350,000	10,514	309,675	4,702	100,000	819	100,000	-	(100,000)
1013-Planning and Development	-	-	-	-	-	-	-	-	100,000	100,000
Total 11275-HUD Section 108 Loan Program	**$89,284**	**$350,000**	**$10,514**	**$309,675**	**$4,702**	**$100,000**	**$819**	**$100,000**	**$100,000**	**-**
11276-Erroneous Homestead Exemption Recovery										
1040-County Assessor	1,678,220	2,672,282	1,772,972	2,334,060	2,068,233	2,250,941	1,068,479	1,477,771	910,123	(567,647)

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
Total 11276-Erroneous Homestead Exemption Recovery	**$1,678,220**	**$2,672,282**	**$1,772,972**	**$2,334,060**	**$2,068,233**	**$2,250,941**	**$1,068,479**	**$1,477,771**	**$910,123**	**$(567,647)**
11277-Pharmaceutical Disposal Fund										
1210-Office of the Sheriff	-	-	698	10,000	-	10,000	720	100,000	100,000	-
Total 11277-Pharmaceutical Disposal Fund	**-**	**-**	**$698**	**$10,000**	**-**	**$10,000**	**$720**	**$100,000**	**$100,000**	**-**
11302-Township Roads										
1500-Department of Transportation And Highways	69,817	-	196,462	3,500,000	683,090	3,125,258	16,564	3,400,656	3,957,383	556,727
Total 11302-Township Roads	**$69,817**	**-**	**$196,462**	**$3,500,000**	**$683,090**	**$3,125,258**	**$16,564**	**$3,400,656**	**$3,957,383**	**$556,727**
11310-County Law Library										
1530-Cook County Law Library	4,635,224	4,891,570	3,985,336	4,242,953	4,064,520	4,394,076	3,202,838	4,495,018	4,576,963	81,945
Total 11310-County Law Library	**$4,635,224**	**$4,891,570**	**$3,985,336**	**$4,242,953**	**$4,064,520**	**$4,394,076**	**$3,202,838**	**$4,495,018**	**$4,576,963**	**$81,945**
11312-Animal Control										
1510-Cook County Animal and Rabies Control	3,314,576	4,795,521	3,492,015	6,037,791	3,517,012	5,534,288	2,669,023	13,500,110	13,607,563	107,453
Total 11312-Animal Control	**$3,314,576**	**$4,795,521**	**$3,492,015**	**$6,037,791**	**$3,517,012**	**$5,534,288**	**$2,669,023**	**$13,500,110**	**$13,607,563**	**$107,453**
11314-County Clerk Document Storage System										
1110-County Clerk	-	-	-	-	-	-	-	-	4,519,047	4,519,047
1130-Recorder of Deeds	3,730,628	3,782,689	2,771,229	2,987,772	2,771,119	3,128,734	1,964,066	3,481,500	-	(3,481,500)
Total 11314-County Clerk Document Storage System	**$3,730,628**	**$3,782,689**	**$2,771,229**	**$2,987,772**	**$2,771,119**	**$3,128,734**	**$1,964,066**	**$3,481,500**	**$4,519,047**	**$1,037,547**
11316-County Clerk Automation										
1110-County Clerk	1,268,556	1,683,208	1,320,204	1,451,992	1,564,770	1,554,809	966,462	1,646,593	1,300,908	(345,686)
Total 11316-County Clerk Automation	**$1,268,556**	**$1,683,208**	**$1,320,204**	**$1,451,992**	**$1,564,770**	**$1,554,809**	**$966,462**	**$1,646,593**	**$1,300,908**	**$(345,686)**
11318-Circuit Court Document Storage										
1335-Clerk of the Circuit Court-Office of Clerk	7,822,653	8,687,391	6,678,495	8,082,154	5,774,504	9,366,351	5,870,401	9,285,279	7,384,813	(1,900,465)
Total 11318-Circuit Court Document Storage	**$7,822,653**	**$8,687,391**	**$6,678,495**	**$8,082,154**	**$5,774,504**	**$9,366,351**	**$5,870,401**	**$9,285,279**	**$7,384,813**	**$(1,900,465)**
11320-Circuit Court Automation										
1335-Clerk of the Circuit Court-Office of Clerk	9,161,732	9,900,042	8,873,023	9,558,530	9,742,547	10,505,284	8,551,337	10,650,000	10,449,873	(200,127)
Total 11320-Circuit Court Automation	**$9,161,732**	**$9,900,042**	**$8,873,023**	**$9,558,530**	**$9,742,547**	**$10,505,284**	**$8,551,337**	**$10,650,000**	**$10,449,873**	**$(200,127)**
11322-Circuit Court Illinois Dispute Resolution										
1310-Office of the Chief Judge	190,594	196,547	202,232	216,648	195,457	226,648	175,127	218,207	176,480	(41,727)
Total 11322-Circuit Court Illinois Dispute Resolution	**$190,594**	**$196,547**	**$202,232**	**$216,648**	**$195,457**	**$226,648**	**$175,127**	**$218,207**	**$176,480**	**$(41,727)**
11324-Sheriff 911 - Intergovernmental Agreement - ETSB										

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
1210-Office of the Sheriff	1,731,984	1,917,470	(1,318,706)	1,749,200	1,553,485	1,837,848	838,003	1,766,307	2,477,422	711,115
Total 11324-Sheriff 911 - Intergovernmental Agreement - ETSB	**$1,731,984**	**$1,917,470**	**$(1,318,706)**	**$1,749,200**	**$1,553,485**	**$1,837,848**	**$838,003**	**$1,766,307**	**$2,477,422**	**$711,115**
11326-Adult Probation Service Fee										
1310-Office of the Chief Judge	3,978,985	6,055,156	2,204,805	3,299,170	3,062,479	3,845,232	509,759	2,725,000	1,095,970	(1,629,030)
Total 11326-Adult Probation Service Fee	**$3,978,985**	**$6,055,156**	**$2,204,805**	**$3,299,170**	**$3,062,479**	**$3,845,232**	**$509,759**	**$2,725,000**	**$1,095,970**	**$(1,629,030)**
11328-Social Services Probation Court Fee										
1310-Office of the Chief Judge	3,425,121	5,830,592	2,365,348	4,019,245	1,799,943	2,481,600	687,746	2,389,387	695,763	(1,693,624)
Total 11328-Social Services Probation Court Fee	**$3,425,121**	**$5,830,592**	**$2,365,348**	**$4,019,245**	**$1,799,943**	**$2,481,600**	**$687,746**	**$2,389,387**	**$695,763**	**$(1,693,624)**
11854-County Treasurer Tax Sales Automation										
1060-County Treasurer	10,231,422	11,690,191	10,160,552	11,984,938	9,566,324	11,846,309	7,706,653	12,441,151	12,818,551	377,400
Total 11854-County Treasurer Tax Sales Automation	**$10,231,422**	**$11,690,191**	**$10,160,552**	**$11,984,938**	**$9,566,324**	**$11,846,309**	**$7,706,653**	**$12,441,151**	**$12,818,551**	**$377,400**
11856-MFT Illinois First (1st)										
1500-Department of Transportation And Highways	37,412,354	48,214,617	37,199,939	44,526,189	40,451,337	48,647,309	31,624,974	49,693,005	49,796,700	103,696
Total 11856-MFT Illinois First (1st)	**$37,412,354**	**$48,214,617**	**$37,199,939**	**$44,526,189**	**$40,451,337**	**$48,647,309**	**$31,624,974**	**$49,693,005**	**$49,796,700**	**$103,696**
11278-Sheriff's Operations State Asset Forfeiture										
1210-Office of the Sheriff	-	-	180,648	-	243,808	550,000	507,153	985,843	703,329	(282,514)
Total 11278-Sheriff's Operations State Asset Forfeiture	**-**	**-**	**$180,648**	**-**	**$243,808**	**$550,000**	**$507,153**	**$985,843**	**$703,329**	**$(282,514)**
11279-Sheriff's Money Laundering State Asset Forfeiture										
1210-Office of the Sheriff	-	-	2,317	-	34,671	71,000	24,052	78,840	45,796	(33,044)
Total 11279-Sheriff's Money Laundering State Asset Forfeiture	**-**	**-**	**$2,317**	**-**	**$34,671**	**$71,000**	**$24,052**	**$78,840**	**$45,796**	**$(33,044)**
11280-Board of Review Operation and Administrative										
1050-Board of Review	-	-	-	-	704,917	1,121,040	-	-	-	-
Total 11280-Board of Review Operation and Administrative	**-**	**-**	**-**	**-**	**$704,917**	**$1,121,040**	**-**	**-**	**-**	**-**
11281-PEG Access Support Fund										
1011-Office of Chief Admin Officer	-	-	-	-	45,855	-	-	82,000	80,000	(2,000)
Total 11281-PEG Access Support Fund	**-**	**-**	**-**	**-**	**$45,855**	**-**	**-**	**$82,000**	**$80,000**	**$(2,000)**
11282-Assessor GIS Fee Fund										
1040-County Assessor	-	-	-	-	-	-	306,404	767,248	1,494,272	727,023
Total 11282-Assessor GIS Fee Fund	**-**	**-**	**-**	**-**	**-**	**-**	**$306,404**	**$767,248**	**$1,494,272**	**$727,023**
11300-Motor Fuel Tax										

SUMMARY OF APPROPRIATIONS AND EXP BY FUND AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
1500-Department of Transportation And Highways	35,634,420	-	47,467,143	90,485,582	36,773,369	118,055,545	30,961,213	157,741,939	243,765,824	86,023,885
Total 11300-Motor Fuel Tax	**$35,634,420**	**-**	**$47,467,143**	**$90,485,582**	**$36,773,369**	**$118,055,545**	**$30,961,213**	**$157,741,939**	**$243,765,824**	**$86,023,885**
11250-Self Insurance										
1021-Office of the Chief Financial Officer	11,327,505	-	10,053,498	-	21,118,518	-	(57,646,462)	-	-	-
Total 11250-Self Insurance	**$11,327,505**	**-**	**$10,053,498**	**-**	**$21,118,518**	**-**	**$(57,646,462)**	**-**	**-**	**-**
11303-Annuity and Benefit Fund										
1590-Annuity and Benefits	208,226,206	208,226,206	211,449,245	211,449,245	209,506,964	209,506,964	-	200,939,170	201,879,823	940,653
Total 11303-Annuity and Benefit Fund	**$208,226,206**	**$208,226,206**	**$211,449,245**	**$211,449,245**	**$209,506,964**	**$209,506,964**	**-**	**$200,939,170**	**$201,879,823**	**$940,653**
11716-Bond and Interest Ser 1999 B Refunding										
1700-Bond and Interest	277,133,392	277,133,392	280,368,569	280,368,569	259,871,339	259,871,339	-	259,940,094	261,964,428	2,024,334
Total 11716-Bond and Interest Ser 1999 B Refunding	**$277,133,392**	**$277,133,392**	**$280,368,569**	**$280,368,569**	**$259,871,339**	**$259,871,339**	**-**	**$259,940,094**	**$261,964,428**	**$2,024,334**
Total Special Purpose and Election Funds	**$680,429,361**	**$679,779,136**	**$705,311,744**	**$781,367,043**	**$663,067,894**	**$767,721,591**	**$131,497,852**	**$829,355,568**	**$937,702,165**	**$108,346,596**
Restricted	257,947,797	257,947,797	224,730,534	224,730,534	248,841,233	248,841,233	73,054,559	256,639,152	346,293,544	89,654,392
Total Operating Fund	**$4,328,770,767**	**$4,401,880,488**	**$5,325,233,026**	**$4,849,062,965**	**$5,727,771,536**	**$5,574,396,136**	**$4,240,909,205**	**$5,829,283,089**	**$6,565,947,404**	**$736,664,315**
Capital Improvements	**$325,218,755**	**$424,858,753**	**$152,435,866**	**$357,045,281**	**$137,533,271**	**$370,391,992**	**$61,502,420**	**$369,958,649**	**$350,655,597**	**$(19,303,052)**
Grand Total	**$4,653,989,522**	**$4,826,739,241**	**$5,477,668,892**	**$5,206,108,246**	**$5,865,304,807**	**$5,944,788,128**	**$4,302,411,625**	**$6,199,241,738**	**$6,916,603,001**	**$717,361,262**

NOTES:
1. FY2017 - FY2019 Expenditures are restated to match with Trial Balance; FY2020 Expenditures are as of Oct. 11, 2020 and are unaudited.
2. FY2020 Expenditures for Grants represent the FY2020 total Appropriation as Adjusted.
3. FY2021 Capital Improvements excludes capital purchases funded with operating dollars.
4. As of June 30, 2020, the County has incurred eligible public safety payroll expenses of $199.8 million that will be applied to the Coronavirus Relief Fund prior to the end of FY2020.

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
General Funds										
1025-Offices Under the President	208,951,151	216,192,033	205,987,929	215,275,743	210,899,753	226,494,607	176,691,149	233,241,720	235,899,778	2,658,058
1151-Elected And Appointed Officials	1,155,749,991	1,181,538,037	1,089,212,768	1,096,015,214	1,104,719,735	1,133,662,430	902,560,257	1,168,995,249	1,138,101,362	(30,893,887)
1588-Fixed Charges	454,306,061	474,492,695	479,372,442	488,480,009	471,027,969	507,221,731	371,439,774	517,055,059	520,567,401	3,512,342
Total General Funds	**$1,819,007,203**	**$1,872,222,765**	**$1,774,573,139**	**$1,799,770,965**	**$1,786,647,458**	**$1,867,378,768**	**$1,450,691,180**	**$1,919,292,028**	**$1,894,568,541**	**$(24,723,488)**
Health Enterprise Fund										
4010-Cook County Health & Hospital Systems Board	1,571,386,406	1,591,930,790	2,620,617,610	2,043,194,423	3,029,214,951	2,690,454,544	2,585,665,614	2,823,996,341	3,387,383,155	563,386,814
Total Health Enterprise Fund	**$1,571,386,406**	**$1,591,930,790**	**$2,620,617,610**	**$2,043,194,423**	**$3,029,214,951**	**$2,690,454,544**	**$2,585,665,614**	**$2,823,996,341**	**$3,387,383,155**	**$563,386,814**
Total General and Enterprise Funds	**$3,390,393,609**	**$3,464,153,555**	**$4,395,190,748**	**$3,842,965,388**	**$4,815,862,409**	**$4,557,833,312**	**$4,036,356,794**	**$4,743,288,369**	**$5,281,951,696**	**$538,663,327**
Special Purpose										
11306-Election										
1151-Elected And Appointed Officials	23,135,334	22,003,627	43,313,038	41,905,178	18,738,226	22,364,110	34,160,383	51,747,359	29,840,858	(21,906,501)
Total 11306-Election	**$23,135,334**	**$22,003,627**	**$43,313,038**	**$41,905,178**	**$18,738,226**	**$22,364,110**	**$34,160,383**	**$51,747,359**	**$29,840,858**	**$(21,906,501)**
11284-COVID-19 CARES Act Fund										
1025-Offices Under the President	-	-	-	-	-	-	35,846,430	-	49,954,000	49,954,000
1151-Elected And Appointed Officials	-	-	-	-	-	-	4,115,300	-	-	-
1588-Fixed Charges	-	-	-	-	-	-	16,701	-	-	-
4010-Cook County Health & Hospital Systems Board	-	-	-	-	-	-	2,109,782	-	-	-
Total 11284-COVID-19 CARES Act Fund	**-**	**-**	**-**	**-**	**-**	**-**	**$42,088,212**	**-**	**$49,954,000**	**$49,954,000**
11248-Lead Poisoning Prevention										
4010-Cook County Health & Hospital Systems Board	670,786	4,142,223	1,154,128	4,123,073	1,239,407	3,363,457	971,785	3,210,793	3,273,332	62,539
Total 11248-Lead Poisoning Prevention	**$670,786**	**$4,142,223**	**$1,154,128**	**$4,123,073**	**$1,239,407**	**$3,363,457**	**$971,785**	**$3,210,793**	**$3,273,332**	**$62,539**
11249-Geographical Information System										
1025-Offices Under the President	7,017,843	12,733,799	8,041,391	13,334,379	5,200,723	12,781,198	2,345,234	7,474,432	9,339,762	1,865,330
Total 11249-Geographical Information System	**$7,017,843**	**$12,733,799**	**$8,041,391**	**$13,334,379**	**$5,200,723**	**$12,781,198**	**$2,345,234**	**$7,474,432**	**$9,339,762**	**$1,865,330**
11252-State's Attorney Narcotics Forfeiture										
1151-Elected And Appointed Officials	2,991,910	3,382,089	(3,277,650)	1,615,765	1,751,259	1,738,253	1,655,278	2,208,775	2,825,708	616,934
Total 11252-State's Attorney Narcotics Forfeiture	**$2,991,910**	**$3,382,089**	**$(3,277,650)**	**$1,615,765**	**$1,751,259**	**$1,738,253**	**$1,655,278**	**$2,208,775**	**$2,825,708**	**$616,934**
11255-Suburban Tuberculosis Sanitarium District										
4010-Cook County Health & Hospital Systems Board	4,147,683	5,695,934	6,189,595	7,496,161	4,270,042	5,087,305	142,646	3,900,000	3,756,027	(143,973)
Total 11255-Suburban Tuberculosis Sanitarium District	**$4,147,683**	**$5,695,934**	**$6,189,595**	**$7,496,161**	**$4,270,042**	**$5,087,305**	**$142,646**	**$3,900,000**	**$3,756,027**	**$(143,973)**

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
11258-Clerk Circuit Court Administrative										
1151-Elected And Appointed Officials	714,537	739,048	702,855	708,271	453,565	769,947	477,559	692,586	673,147	(19,440)
Total 11258-Clerk Circuit Court Administrative	**$714,537**	**$739,048**	**$702,855**	**$708,271**	**$453,565**	**$769,947**	**$477,559**	**$692,586**	**$673,147**	**$(19,440)**
11259-GIS Fee										
1151-Elected And Appointed Officials	1,497,208	1,503,843	1,497,803	1,575,872	1,338,199	1,509,487	928,347	1,519,857	971,016	(548,841)
Total 11259-GIS Fee	**$1,497,208**	**$1,503,843**	**$1,497,803**	**$1,575,872**	**$1,338,199**	**$1,509,487**	**$928,347**	**$1,519,857**	**$971,016**	**$(548,841)**
11260-County Clerk Rental Housing Support Fee										
1151-Elected And Appointed Officials	232,288	457,117	225,561	268,640	305,346	277,451	235,954	289,872	-	(289,872)
Total 11260-County Clerk Rental Housing Support Fee	**$232,288**	**$457,117**	**$225,561**	**$268,640**	**$305,346**	**$277,451**	**$235,954**	**$289,872**	**-**	**$(289,872)**
11261-Chief Judge Children's Waiting Room										
1151-Elected And Appointed Officials	2,369,634	2,533,548	2,626,310	2,860,451	1,417,108	1,804,731	-	-	-	-
Total 11261-Chief Judge Children's Waiting Room	**$2,369,634**	**$2,533,548**	**$2,626,310**	**$2,860,451**	**$1,417,108**	**$1,804,731**	**-**	**-**	**-**	**-**
11262-Sheriff's Women's Justice Services										
1151-Elected And Appointed Officials	20,000	20,000	20,000	20,000	-	60,000	-	75,000	75,000	-
Total 11262-Sheriff's Women's Justice Services	**$20,000**	**$20,000**	**$20,000**	**$20,000**	**-**	**$60,000**	**-**	**$75,000**	**$75,000**	**-**
11263-Chief Judge Mental Health Court										
1151-Elected And Appointed Officials	701,254	701,254	265,813	550,000	345,000	690,000	-	-	-	-
Total 11263-Chief Judge Mental Health Court	**$701,254**	**$701,254**	**$265,813**	**$550,000**	**$345,000**	**$690,000**	**-**	**-**	**-**	**-**
11264-Chief Judge Peer Jury										
1151-Elected And Appointed Officials	301,107	301,107	92,293	160,070	140,624	281,070	-	-	-	-
Total 11264-Chief Judge Peer Jury	**$301,107**	**$301,107**	**$92,293**	**$160,070**	**$140,624**	**$281,070**	**-**	**-**	**-**	**-**
11265-Chief Judge Drug Court										
1151-Elected And Appointed Officials	301,071	301,071	199,352	229,352	57,493	114,985	-	-	-	-
Total 11265-Chief Judge Drug Court	**$301,071**	**$301,071**	**$199,352**	**$229,352**	**$57,493**	**$114,985**	**-**	**-**	**-**	**-**
11266-Vehicle Purchase										
1151-Elected And Appointed Officials	23,527	277,500	-	200,000	674,968	750,000	-	500,000	226,385	(273,615)
Total 11266-Vehicle Purchase	**$23,527**	**$277,500**	**-**	**$200,000**	**$674,968**	**$750,000**	**-**	**$500,000**	**$226,385**	**$(273,615)**
11268-Assessor Special Revenue										
1151-Elected And Appointed Officials	-	815,000	815,000	815,000	635,551	800,000	-	747,987	651,000	(96,987)
Total 11268-Assessor Special Revenue	**-**	**$815,000**	**$815,000**	**$815,000**	**$635,551**	**$800,000**	**-**	**$747,987**	**$651,000**	**$(96,987)**

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
11269-Circuit Court Electronic Citation										
1151-Elected And Appointed Officials	-	250,000	-	250,000	158,426	325,110	117,706	336,450	319,274	(17,176)
Total 11269-Circuit Court Electronic Citation	**-**	**$250,000**	**-**	**$250,000**	**$158,426**	**$325,110**	**$117,706**	**$336,450**	**$319,274**	**$(17,176)**
11270-Medical Examiner Fees										
1025-Offices Under the President	-	-	-	-	22,436	-	(88,459)	737,963	702,144	(35,819)
Total 11270-Medical Examiner Fees	**-**	**-**	**-**	**-**	**$22,436**	**-**	**$(88,459)**	**$737,963**	**$702,144**	**$(35,819)**
11271-State's Attorney Records Automation Fund										
1151-Elected And Appointed Officials	11,177	138,000	3,926	139,891	264,173	489,968	151,963	332,345	256,570	(75,775)
Total 11271-State's Attorney Records Automation Fund	**$11,177**	**$138,000**	**$3,926**	**$139,891**	**$264,173**	**$489,968**	**$151,963**	**$332,345**	**$256,570**	**$(75,775)**
11272-Public Defender Records Automation Fund										
1025-Offices Under the President	103,500	138,000	138,869	138,869	138,869	138,869	55	305,056	1,509	(303,547)
Total 11272-Public Defender Records Automation Fund	**$103,500**	**$138,000**	**$138,869**	**$138,869**	**$138,869**	**$138,869**	**$55**	**$305,056**	**$1,509**	**$(303,547)**
11273-Environmental Control Solid Waste Management										
1025-Offices Under the President	178,160	559,102	200,958	502,766	249,487	525,075	217,700	800,151	764,192	(35,959)
Total 11273-Environmental Control Solid Waste Management	**$178,160**	**$559,102**	**$200,958**	**$502,766**	**$249,487**	**$525,075**	**$217,700**	**$800,151**	**$764,192**	**$(35,959)**
11274-Land Bank Authority										
1638-Cook County Land Bank Authority	14,949,669	27,060,000	13,665,963	17,859,593	10,548,028	15,820,000	8,088,160	16,571,825	10,171,209	(6,400,616)
Total 11274-Land Bank Authority	**$14,949,669**	**$27,060,000**	**$13,665,963**	**$17,859,593**	**$10,548,028**	**$15,820,000**	**$8,088,160**	**$16,571,825**	**$10,171,209**	**$(6,400,616)**
11275-HUD Section 108 Loan Program										
1025-Offices Under the President	89,284	350,000	10,514	309,675	4,702	100,000	819	100,000	100,000	-
Total 11275-HUD Section 108 Loan Program	**$89,284**	**$350,000**	**$10,514**	**$309,675**	**$4,702**	**$100,000**	**$819**	**$100,000**	**$100,000**	**-**
11276-Erroneous Homestead Exemption Recovery										
1151-Elected And Appointed Officials	1,678,220	2,672,282	1,772,972	2,334,060	2,068,233	2,250,941	1,068,479	1,477,771	910,123	(567,647)
Total 11276-Erroneous Homestead Exemption Recovery	**$1,678,220**	**$2,672,282**	**$1,772,972**	**$2,334,060**	**$2,068,233**	**$2,250,941**	**$1,068,479**	**$1,477,771**	**$910,123**	**$(567,647)**
11277-Pharmaceutical Disposal Fund										
1151-Elected And Appointed Officials	-	-	698	10,000	-	10,000	720	100,000	100,000	-
Total 11277-Pharmaceutical Disposal Fund	**-**	**-**	**$698**	**$10,000**	**-**	**$10,000**	**$720**	**$100,000**	**$100,000**	**-**
11302-Township Roads										
1025-Offices Under the President	69,817	-	196,462	3,500,000	683,090	3,125,258	16,564	3,400,656	3,957,383	556,727
Total 11302-Township Roads	**$69,817**	**-**	**$196,462**	**$3,500,000**	**$683,090**	**$3,125,258**	**$16,564**	**$3,400,656**	**$3,957,383**	**$556,727**

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
11310-County Law Library										
1025-Offices Under the President	4,635,224	4,891,570	3,985,336	4,242,953	4,064,520	4,394,076	3,202,838	4,495,018	4,576,963	81,945
Total 11310-County Law Library	**$4,635,224**	**$4,891,570**	**$3,985,336**	**$4,242,953**	**$4,064,520**	**$4,394,076**	**$3,202,838**	**$4,495,018**	**$4,576,963**	**$81,945**
11312-Animal Control										
1025-Offices Under the President	3,314,576	4,795,521	3,492,015	6,037,791	3,517,012	5,534,288	2,669,023	13,500,110	13,607,563	107,453
Total 11312-Animal Control	**$3,314,576**	**$4,795,521**	**$3,492,015**	**$6,037,791**	**$3,517,012**	**$5,534,288**	**$2,669,023**	**$13,500,110**	**$13,607,563**	**$107,453**
11314-County Clerk Document Storage System										
1151-Elected And Appointed Officials	3,730,628	3,782,689	2,771,229	2,987,772	2,771,119	3,128,734	1,964,066	3,481,500	4,519,047	1,037,547
Total 11314-County Clerk Document Storage System	**$3,730,628**	**$3,782,689**	**$2,771,229**	**$2,987,772**	**$2,771,119**	**$3,128,734**	**$1,964,066**	**$3,481,500**	**$4,519,047**	**$1,037,547**
11316-County Clerk Automation										
1151-Elected And Appointed Officials	1,268,556	1,683,208	1,320,204	1,451,992	1,564,770	1,554,809	966,462	1,646,593	1,300,908	(345,686)
Total 11316-County Clerk Automation	**$1,268,556**	**$1,683,208**	**$1,320,204**	**$1,451,992**	**$1,564,770**	**$1,554,809**	**$966,462**	**$1,646,593**	**$1,300,908**	**$(345,686)**
11318-Circuit Court Document Storage										
1151-Elected And Appointed Officials	7,822,653	8,687,391	6,678,495	8,082,154	5,774,504	9,366,351	5,870,401	9,285,279	7,384,813	(1,900,465)
Total 11318-Circuit Court Document Storage	**$7,822,653**	**$8,687,391**	**$6,678,495**	**$8,082,154**	**$5,774,504**	**$9,366,351**	**$5,870,401**	**$9,285,279**	**$7,384,813**	**$(1,900,465)**
11320-Circuit Court Automation										
1151-Elected And Appointed Officials	9,161,732	9,900,042	8,873,023	9,558,530	9,742,547	10,505,284	8,551,337	10,650,000	10,449,873	(200,127)
Total 11320-Circuit Court Automation	**$9,161,732**	**$9,900,042**	**$8,873,023**	**$9,558,530**	**$9,742,547**	**$10,505,284**	**$8,551,337**	**$10,650,000**	**$10,449,873**	**$(200,127)**
11322-Circuit Court Illinois Dispute Resolution										
1151-Elected And Appointed Officials	190,594	196,547	202,232	216,648	195,457	226,648	175,127	218,207	176,480	(41,727)
Total 11322-Circuit Court Illinois Dispute Resolution	**$190,594**	**$196,547**	**$202,232**	**$216,648**	**$195,457**	**$226,648**	**$175,127**	**$218,207**	**$176,480**	**$(41,727)**
11324-Sheriff 911 - Intergovernmental Agreement - ETSB										
1151-Elected And Appointed Officials	1,731,984	1,917,470	(1,318,706)	1,749,200	1,553,485	1,837,848	838,003	1,766,307	2,477,422	711,115
Total 11324-Sheriff 911 - Intergovernmental Agreement - ETSB	**$1,731,984**	**$1,917,470**	**$(1,318,706)**	**$1,749,200**	**$1,553,485**	**$1,837,848**	**$838,003**	**$1,766,307**	**$2,477,422**	**$711,115**
11326-Adult Probation Service Fee										
1151-Elected And Appointed Officials	3,978,985	6,055,156	2,204,805	3,299,170	3,062,479	3,845,232	509,759	2,725,000	1,095,970	(1,629,030)
Total 11326-Adult Probation Service Fee	**$3,978,985**	**$6,055,156**	**$2,204,805**	**$3,299,170**	**$3,062,479**	**$3,845,232**	**$509,759**	**$2,725,000**	**$1,095,970**	**$(1,629,030)**
11328-Social Services Probation Court Fee										
1151-Elected And Appointed Officials	3,425,121	5,830,592	2,365,348	4,019,245	1,799,943	2,481,600	687,746	2,389,387	695,763	(1,693,624)
Total 11328-Social Services Probation Court Fee	**$3,425,121**	**$5,830,592**	**$2,365,348**	**$4,019,245**	**$1,799,943**	**$2,481,600**	**$687,746**	**$2,389,387**	**$695,763**	**$(1,693,624)**

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
11854-County Treasurer Tax Sales Automation										
1151-Elected And Appointed Officials	10,231,422	11,690,191	10,160,552	11,984,938	9,566,324	11,846,309	7,706,653	12,441,151	12,818,551	377,400
Total 11854-County Treasurer Tax Sales Automation	**$10,231,422**	**$11,690,191**	**$10,160,552**	**$11,984,938**	**$9,566,324**	**$11,846,309**	**$7,706,653**	**$12,441,151**	**$12,818,551**	**$377,400**
11856-MFT Illinois First (1st)										
1025-Offices Under the President	37,412,354	48,214,617	37,199,939	44,526,189	40,451,337	48,647,309	31,624,974	49,693,005	49,796,700	103,696
Total 11856-MFT Illinois First (1st)	**$37,412,354**	**$48,214,617**	**$37,199,939**	**$44,526,189**	**$40,451,337**	**$48,647,309**	**$31,624,974**	**$49,693,005**	**$49,796,700**	**$103,696**
11278-Sheriff's Operations State Asset Forfeiture										
1151-Elected And Appointed Officials	-	-	180,648	-	243,808	550,000	507,153	985,843	703,329	(282,514)
Total 11278-Sheriff's Operations State Asset Forfeiture	**-**	**-**	**$180,648**	**-**	**$243,808**	**$550,000**	**$507,153**	**$985,843**	**$703,329**	**$(282,514)**
11279-Sheriff's Money Laundering State Asset Forfeiture										
1151-Elected And Appointed Officials	-	-	2,317	-	34,671	71,000	24,052	78,840	45,796	(33,044)
Total 11279-Sheriff's Money Laundering State Asset Forfeiture	**-**	**-**	**$2,317**	**-**	**$34,671**	**$71,000**	**$24,052**	**$78,840**	**$45,796**	**$(33,044)**
11280-Board of Review Operation and Administrative										
1151-Elected And Appointed Officials	-	-	-	-	704,917	1,121,040	-	-	-	-
Total 11280-Board of Review Operation and Administrative	**-**	**-**	**-**	**-**	**$704,917**	**$1,121,040**	**-**	**-**	**-**	**-**
11281-PEG Access Support Fund										
1025-Offices Under the President	-	-	-	-	45,855	-	-	82,000	80,000	(2,000)
Total 11281-PEG Access Support Fund	**-**	**-**	**-**	**-**	**$45,855**	**-**	**-**	**$82,000**	**$80,000**	**$(2,000)**
11282-Assessor GIS Fee Fund										
1151-Elected And Appointed Officials	-	-	-	-	-	-	306,404	767,248	1,494,272	727,023
Total 11282-Assessor GIS Fee Fund	**-**	**-**	**-**	**-**	**-**	**-**	**$306,404**	**$767,248**	**$1,494,272**	**$727,023**
11300-Motor Fuel Tax										
1025-Offices Under the President	35,634,420	-	47,467,143	90,485,582	36,773,369	118,055,545	30,961,213	157,741,939	243,765,824	86,023,885
Total 11300-Motor Fuel Tax	**$35,634,420**	**-**	**$47,467,143**	**$90,485,582**	**$36,773,369**	**$118,055,545**	**$30,961,213**	**$157,741,939**	**$243,765,824**	**$86,023,885**
11250-Self Insurance										
1025-Offices Under the President	11,327,505	-	10,053,498	-	21,118,518	-	(57,646,462)	-	-	-
Total 11250-Self Insurance	**$11,327,505**	**-**	**$10,053,498**	**-**	**$21,118,518**	**-**	**$(57,646,462)**	**-**	**-**	**-**
11303-Annuity and Benefit Fund										
1025-Offices Under the President	208,226,206	208,226,206	211,449,245	211,449,245	209,506,964	209,506,964	-	200,939,170	201,879,823	940,653
Total 11303-Annuity and Benefit Fund	**$208,226,206**	**$208,226,206**	**$211,449,245**	**$211,449,245**	**$209,506,964**	**$209,506,964**	**-**	**$200,939,170**	**$201,879,823**	**$940,653**

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER

Control Officers	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
11716-Bond and Interest Ser 1999 B Refunding										
1025-Offices Under the President	277,133,392	277,133,392	280,368,569	280,368,569	259,871,339	259,871,339	-	259,940,094	261,964,428	2,024,334
Total 11716-Bond and Interest Ser 1999 B Refunding	**$277,133,392**	**$277,133,392**	**$280,368,569**	**$280,368,569**	**$259,871,339**	**$259,871,339**	**-**	**$259,940,094**	**$261,964,428**	**$2,024,334**
Total Special Purpose	**$680,429,361**	**$679,779,136**	**$705,311,744**	**$781,367,043**	**$663,067,894**	**$767,721,591**	**$131,497,852**	**$829,355,568**	**$937,702,165**	**$108,346,596**
Restricted	257,947,797	257,947,797	224,730,534	224,730,534	248,841,233	248,841,233	73,054,559	256,639,152	346,293,544	89,654,392
Total Operating Fund	**$4,328,770,767**	**$4,401,880,488**	**$5,325,233,026**	**$4,849,062,965**	**$5,727,771,536**	**$5,574,396,136**	**$4,240,909,205**	**$5,829,283,089**	**$6,565,947,404**	**$736,664,315**
Capital Improvements	**$325,218,755**	**$424,858,753**	**$152,435,866**	**$357,045,281**	**$137,533,271**	**$370,391,992**	**$61,502,420**	**$369,958,649**	**$350,655,597**	**$(19,303,052)**
Grand Total	**$4,653,989,522**	**$4,826,739,241**	**$5,477,668,892**	**$5,206,108,246**	**$5,865,304,807**	**$5,944,788,128**	**$4,302,411,625**	**$6,199,241,738**	**$6,916,603,001**	**$717,361,262**

NOTES:
1. FY2017 - FY2019 Expenditures are restated to match with Trial Balance; FY2020 Expenditures are as of Oct. 11, 2020 and are unaudited.
2. FY2020 Expenditures for Grants represent the FY2020 total Appropriation as Adjusted.
3. FY2021 Capital Improvements excludes capital purchases funded with operating dollars.
4. As of June 30, 2020, the County has incurred eligible public safety payroll expenses of $199.8 million that will be applied to the Coronavirus Relief Fund prior to the end of FY2020.

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
General Funds										
1010-Office of the President	2,123,955	2,207,512	2,020,595	2,112,278	1,896,882	2,160,108	2,353,520	3,455,211	3,601,790	146,579
1205-Justice Advisory Council	622,744	669,673	583,851	595,616	670,538	713,571	618,325	836,512	963,196	126,683
1051-President	**$2,746,700**	**$2,877,185**	**$2,604,446**	**$2,707,894**	**$2,567,420**	**$2,873,679**	**$2,971,845**	**$4,291,724**	**$4,564,985**	**$273,262**
1021-Office of the Chief Financial Officer	1,226,948	1,321,387	1,211,604	1,200,052	1,248,863	1,433,179	1,051,012	1,518,072	1,559,125	41,052
1007-Revenue	7,733,014	8,545,358	8,270,246	9,152,512	8,840,502	9,842,559	6,422,145	10,577,679	9,862,536	(715,143)
1008-Risk Management	2,114,622	2,100,003	2,201,141	2,199,942	2,382,809	2,359,017	1,955,667	2,487,132	2,583,410	96,278
1014-Budget and Management Services	1,949,227	1,941,500	1,848,481	2,115,461	1,814,134	2,112,335	1,172,556	1,750,738	1,838,206	87,468
1020-County Comptroller	3,513,941	3,733,582	3,253,692	3,430,055	3,395,711	3,713,574	2,879,889	3,988,823	4,044,724	55,901
1022-Contract Compliance	997,167	1,036,953	976,739	1,029,801	1,070,086	1,069,958	1,016,237	1,124,480	1,130,187	5,707
1030-Chief Procurement Officer	3,180,077	3,421,315	2,953,207	3,313,489	2,620,205	3,376,731	2,171,626	3,438,050	3,877,023	438,973
1076-Chief Financial Officer	**$20,714,995**	**$22,100,098**	**$20,715,109**	**$22,441,311**	**$21,372,309**	**$23,907,353**	**$16,669,132**	**$24,884,975**	**$24,895,211**	**$10,236**
1009-Enterprise Technology	16,265,397	18,719,225	17,494,748	18,119,668	16,268,462	19,249,891	13,396,203	19,925,907	19,417,395	(508,512)
1029-Enterprise Resource Planning (ERP)	1,876,668	1,874,290	1,661,811	1,765,536	-	-	-	-	-	-
1105-Chief Information Officer	**$18,142,065**	**$20,593,515**	**$19,156,560**	**$19,885,204**	**$16,268,462**	**$19,249,891**	**$13,396,203**	**$19,925,907**	**$19,417,395**	**$(508,512)**
1011-Office of Chief Admin Officer	3,525,184	3,613,655	3,113,968	3,567,132	4,013,513	4,567,023	4,030,160	5,193,436	4,801,629	(391,807)
1161-Department of Environment and Sustainability	2,093,987	2,014,574	1,716,911	1,916,042	1,785,386	1,977,552	1,935,240	2,173,131	1,976,604	(196,528)
1259-Medical Examiner	13,201,565	13,647,380	12,725,309	13,738,557	13,462,815	14,566,989	11,234,259	14,509,387	16,396,009	1,886,621
1265-Cook County Department of Emergency Management & Regional Security	3,422,512	1,715,422	1,356,428	1,311,501	1,891,583	1,388,815	2,020,055	1,430,983	1,090,000	(340,983)
1451-Department of Adoption and Family Supportive Services	905,907	919,393	882,085	908,564	664,328	980,828	316,532	629,427	-	(629,427)
1500-Department of Transportation And Highways	590,155	848,922	510,898	667,809	427,354	625,000	44,073	637,500	450,000	(187,500)
1115-Chief Administrative Officer	**$23,739,309**	**$22,759,346**	**$20,305,599**	**$22,109,605**	**$22,244,980**	**$24,106,207**	**$19,580,319**	**$24,573,865**	**$24,714,242**	**$140,377**
1027-Office of Economic Development	884,620	985,463	799,712	805,874	2,849,478	3,722,960	3,184,279	3,985,107	3,572,550	(412,557)
1013-Planning and Development	1,349,282	997,698	1,727,210	739,818	1,168,112	1,185,655	3,862,203	1,238,645	1,119,268	(119,377)
1160-Building and Zoning	4,243,213	4,125,420	4,409,355	4,359,712	4,651,203	4,680,416	3,773,499	4,966,150	4,995,021	28,871
1170-Zoning Board of Appeals	522,305	546,881	456,932	507,191	396,612	441,160	308,371	453,297	432,857	(20,440)
1125-Office of Economic Development	**$6,999,419**	**$6,655,462**	**$7,393,208**	**$6,412,594**	**$9,065,405**	**$10,030,191**	**$11,128,352**	**$10,643,199**	**$10,119,697**	**$(523,502)**
1032-Department of Human Resources	4,559,186	5,058,482	5,051,792	5,872,448	5,237,308	6,373,979	3,813,169	6,259,519	6,198,796	(60,722)
1019-Employee Appeals Board	32,618	91,439	37,288	72,868	40,319	71,940	36,273	70,868	67,167	(3,700)
1135-Chief of Human Resources	**$4,591,804**	**$5,149,921**	**$5,089,080**	**$5,945,315**	**$5,277,627**	**$6,445,919**	**$3,849,442**	**$6,330,386**	**$6,265,964**	**$(64,422)**
1031-Office of Asset Management	2,715,773	3,043,476	3,197,326	3,467,984	3,108,857	3,838,627	2,599,861	4,181,279	2,925,619	(1,255,660)
1200-Department of Facilities Management	52,367,144	53,552,023	51,641,734	53,342,705	53,940,614	55,212,531	44,057,533	56,318,004	59,457,415	3,139,410
1140-Chief of Asset Management	**$55,082,917**	**$56,595,499**	**$54,839,059**	**$56,810,690**	**$57,049,471**	**$59,051,158**	**$46,657,394**	**$60,499,284**	**$62,383,034**	**$1,883,750**
1002-Human Rights And Ethics	803,577	942,645	718,673	833,951	773,409	864,860	622,719	973,335	915,131	(58,204)
1145-Department of Human Rights And Ethics	**$803,577**	**$942,645**	**$718,673**	**$833,951**	**$773,409**	**$864,860**	**$622,719**	**$973,335**	**$915,131**	**$(58,204)**
1026-Administrative Hearing Board	1,272,137	1,475,167	1,265,970	1,474,014	1,287,913	1,454,746	806,124	1,480,436	1,351,468	(128,967)

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
1150-Administrative Hearings	**$1,272,137**	**$1,475,167**	**$1,265,970**	**$1,474,014**	**$1,287,913**	**$1,454,746**	**$806,124**	**$1,480,436**	**$1,351,468**	**$(128,967)**
1070-County Auditor	1,095,431	1,156,048	884,591	1,124,875	856,509	1,179,708	727,359	1,162,725	1,215,895	53,170
1155-County Auditor	**$1,095,431**	**$1,156,048**	**$884,591**	**$1,124,875**	**$856,509**	**$1,179,708**	**$727,359**	**$1,162,725**	**$1,215,895**	**$53,170**
1260-Public Defender	73,762,796	75,887,147	73,015,633	75,530,289	74,136,249	77,330,895	60,282,260	78,475,884	80,056,755	1,580,871
1126-Public Defender	**$73,762,796**	**$75,887,147**	**$73,015,633**	**$75,530,289**	**$74,136,249**	**$77,330,895**	**$60,282,260**	**$78,475,884**	**$80,056,755**	**$1,580,871**
1025-Offices Under the President	**$208,951,151**	**$216,192,033**	**$205,987,929**	**$215,275,743**	**$210,899,753**	**$226,494,607**	**$176,691,149**	**$233,241,720**	**$235,899,778**	**$2,658,058**
1018-Office of The Secretary To The Board of Commissioners	2,257,881	2,089,908	1,336,019	1,463,980	1,443,233	1,687,914	1,200,494	1,745,747	1,726,643	(19,105)
1081-First District	351,366	400,000	366,133	400,000	365,906	400,000	262,483	400,000	400,000	0
1082-Second District	331,410	400,000	385,404	400,000	375,853	400,000	298,623	400,000	400,000	0
1083-Third District	331,656	400,000	347,108	400,000	387,404	400,000	270,317	400,000	400,000	0
1084-Fourth District	366,681	400,000	347,132	400,000	358,218	400,000	296,017	400,000	400,000	0
1085-Fifth District	416,316	400,000	397,420	400,000	424,599	470,000	334,351	470,000	470,000	0
1086-Sixth District	344,424	400,000	370,600	400,000	378,819	400,000	292,171	400,000	400,000	0
1087-Seventh District	374,885	400,000	340,572	400,000	316,987	400,000	307,165	400,000	400,000	0
1088-Eighth District	369,098	400,000	354,245	400,000	355,024	400,000	265,334	400,000	400,000	0
1089-Ninth District	372,259	400,000	368,547	400,000	375,421	400,000	301,960	400,000	400,000	0
1090-Tenth District	337,258	400,000	321,117	400,000	279,746	400,000	283,566	400,000	400,000	0
1091-Eleventh District	232,951	450,000	269,704	450,000	264,254	450,000	210,399	450,000	450,000	0
1092-Twelfth District	350,004	400,000	281,961	400,000	317,094	400,000	295,153	400,000	400,000	(1)
1093-Thirteenth District	415,074	400,000	354,185	400,000	336,275	400,000	285,038	400,000	400,000	0
1094-Fourteenth District	382,982	400,000	390,029	400,000	348,076	400,000	299,520	400,000	400,000	(1)
1095-Fifteenth District	288,666	400,000	355,399	400,000	382,320	400,000	284,243	400,000	400,000	0
1096-Sixteenth District	382,720	400,000	384,736	400,000	378,707	400,000	212,441	400,000	400,000	0
1097-Seventeenth District	380,073	400,000	371,205	400,000	395,989	400,000	310,727	400,000	400,000	0
1176-Cook County Board of Commissioners	**$8,285,703**	**$8,939,908**	**$7,341,515**	**$8,313,981**	**$7,483,923**	**$8,607,914**	**$6,010,003**	**$8,665,748**	**$8,646,641**	**$(19,107)**
1040-County Assessor	25,045,451	26,759,757	23,762,881	24,893,871	24,003,201	25,423,202	19,165,226	26,948,316	28,065,219	1,116,903
1251-Assessor	**$25,045,451**	**$26,759,757**	**$23,762,881**	**$24,893,871**	**$24,003,201**	**$25,423,202**	**$19,165,226**	**$26,948,316**	**$28,065,219**	**$1,116,903**
1050-Board of Review	11,058,459	11,450,557	10,222,455	10,307,120	11,425,790	11,599,452	10,301,152	13,473,108	14,072,527	599,420
1276-Board of Review	**$11,058,459**	**$11,450,557**	**$10,222,455**	**$10,307,120**	**$11,425,790**	**$11,599,452**	**$10,301,152**	**$13,473,108**	**$14,072,527**	**$599,420**
1060-County Treasurer	1,087,040	1,295,513	910,773	951,703	769,035	867,096	584,758	844,997	769,732	(75,265)
1301-Treasurer	**$1,087,040**	**$1,295,513**	**$910,773**	**$951,703**	**$769,035**	**$867,096**	**$584,758**	**$844,997**	**$769,732**	**$(75,265)**
1080-Office of Independent Inspector General	2,021,319	2,141,987	1,960,748	1,964,684	1,756,782	2,012,780	1,222,862	1,858,826	1,874,663	15,838
1327-Inspector General	**$2,021,319**	**$2,141,987**	**$1,960,748**	**$1,964,684**	**$1,756,782**	**$2,012,780**	**$1,222,862**	**$1,858,826**	**$1,874,663**	**$15,838**
1110-County Clerk	10,074,910	10,561,484	10,455,445	10,874,603	11,287,169	11,163,293	9,084,086	12,801,649	18,812,385	6,010,736
1352-County Clerk	**$10,074,910**	**$10,561,484**	**$10,455,445**	**$10,874,603**	**$11,287,169**	**$11,163,293**	**$9,084,086**	**$12,801,649**	**$18,812,385**	**$6,010,736**

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
1130-Recorder of Deeds	6,576,410	6,782,074	6,310,375	6,946,022	6,138,007	7,288,592	4,853,686	7,228,962	-	(7,228,962)
1402-Recorder of Deeds	**$6,576,410**	**$6,782,074**	**$6,310,375**	**$6,946,022**	**$6,138,007**	**$7,288,592**	**$4,853,686**	**$7,228,962**	**-**	**$(7,228,962)**
1210-Office of the Sheriff	2,444,499	2,426,850	2,301,753	2,025,219	1,867,366	1,725,342	1,402,891	1,450,948	1,953,178	502,230
1214-Sheriff's Administration And Human Resources	26,599,136	28,245,473	28,754,636	27,810,910	33,161,167	33,091,740	28,084,282	40,873,542	32,691,305	(8,182,237)
1216-Office of Prof Review, Prof Integrity Special Investigations	7,925,202	8,734,975	6,588,976	7,427,675	3,740,163	3,676,395	2,553,926	3,223,888	3,186,071	(37,817)
1217-Sheriff's Information Technology	11,432,801	12,270,553	12,573,398	9,069,103	19,292,485	16,644,659	12,979,428	20,666,956	18,507,952	(2,159,004)
1239-Department of Corrections	394,258,983	401,082,781	353,401,625	363,419,841	350,125,629	361,718,165	290,729,209	336,289,201	341,690,354	5,401,153
1249-Sheriff's Merit Board	1,853,276	2,222,460	1,426,896	1,415,777	1,374,073	2,067,674	981,309	1,384,902	1,606,131	221,229
1230-Court Services Division	100,812,349	100,674,978	97,541,472	96,117,471	96,814,768	98,589,324	69,330,181	102,006,496	79,040,679	(22,965,817)
1231-Police Department	65,615,864	66,707,120	62,355,679	65,190,652	71,721,463	67,889,431	58,399,886	69,998,591	71,485,582	1,486,991
1232-Community Corrections Department	-	-	-	-	-	-	17,204,074	22,972,775	23,001,566	28,791
1427-Sheriff	**$610,942,111**	**$622,365,190**	**$564,944,435**	**$572,476,647**	**$578,097,114**	**$585,402,730**	**$481,665,185**	**$598,867,299**	**$573,162,818**	**$(25,704,481)**
1250-State's Attorney	122,773,006	123,195,674	121,271,275	122,229,716	120,957,852	126,918,774	95,704,141	130,685,689	133,689,550	3,003,861
1453-State's Attorney	**$122,773,006**	**$123,195,674**	**$121,271,275**	**$122,229,716**	**$120,957,852**	**$126,918,774**	**$95,704,141**	**$130,685,689**	**$133,689,550**	**$3,003,861**
1310-Office of the Chief Judge	42,026,996	43,853,940	40,083,102	40,680,015	43,451,609	44,132,858	33,800,398	48,552,377	45,289,963	(3,262,413)
1280-Adult Probation Dept.	49,378,299	49,978,728	50,170,031	48,442,308	50,379,015	50,254,820	41,775,909	53,783,847	52,604,180	(1,179,667)
1305-Public Guardian	21,350,119	21,864,253	20,318,564	21,255,752	21,029,042	21,494,815	17,286,053	21,733,779	21,943,610	209,832
1312-Forensic Clinical Services	2,835,393	3,149,343	2,608,135	2,734,324	2,676,515	2,763,579	1,964,253	2,910,410	2,570,356	(340,054)
1313-Social Service	12,757,925	11,326,316	13,338,901	11,715,056	14,921,726	14,229,002	13,157,279	15,118,081	16,699,733	1,581,653
1326-Juvenile Probation	44,721,379	47,032,765	41,457,793	40,659,295	40,777,486	44,387,681	31,327,401	45,840,419	39,986,666	(5,853,753)
1300-Judiciary	14,250,213	14,746,170	13,735,150	13,720,794	13,945,209	14,115,802	11,219,084	14,796,562	16,063,460	1,266,898
1440-Juvenile Temporary Detention Center	68,450,700	70,948,328	64,411,426	61,462,380	59,266,067	64,934,147	46,492,783	63,166,845	63,036,053	(130,792)
1478-Chief Judge	**$255,771,024**	**$262,899,843**	**$246,123,102**	**$240,669,923**	**$246,446,668**	**$256,312,704**	**$197,023,159**	**$265,902,320**	**$258,194,023**	**$(7,708,297)**
1335-Clerk of the Circuit Court-Office of Clerk	100,785,018	103,752,464	94,657,918	95,044,437	95,087,767	96,747,653	75,870,886	100,333,234	99,401,775	(931,459)
1503-Clerk of the Circuit Court	**$100,785,018**	**$103,752,464**	**$94,657,918**	**$95,044,437**	**$95,087,767**	**$96,747,653**	**$75,870,886**	**$100,333,234**	**$99,401,775**	**$(931,459)**
1390-Public Administrator	1,329,541	1,393,586	1,251,847	1,342,506	1,266,428	1,318,240	1,075,113	1,385,101	1,412,029	26,928
1536-Public Administrator	**$1,329,541**	**$1,393,586**	**$1,251,847**	**$1,342,506**	**$1,266,428**	**$1,318,240**	**$1,075,113**	**$1,385,101**	**$1,412,029**	**$26,928**
1151-Elected And Appointed Officials	**$1,155,749,991**	**$1,181,538,037**	**$1,089,212,768**	**$1,096,015,214**	**$1,104,719,735**	**$1,133,662,430**	**$902,560,257**	**$1,168,995,249**	**$1,138,101,362**	**$(30,893,887)**
1490-Fixed Charges and Special Purpose Appropriations	394,324,796	405,797,950	401,862,275	413,351,090	408,814,365	430,307,988	315,074,247	429,281,907	453,070,302	23,788,395
1499-Fixed Charges and Special Purpose Appropriations	59,981,265	68,694,745	77,510,168	75,128,919	62,213,604	76,913,743	56,365,527	87,773,152	67,497,099	(20,276,053)
1489-Fixed Charges And Special Purpose Appropriations	**$454,306,061**	**$474,492,695**	**$479,372,442**	**$488,480,009**	**$471,027,969**	**$507,221,731**	**$371,439,774**	**$517,055,059**	**$520,567,401**	**$3,512,342**
Total General Funds	**$1,819,007,203**	**$1,872,222,765**	**$1,774,573,139**	**$1,799,770,965**	**$1,786,647,458**	**$1,867,378,768**	**$1,450,691,180**	**$1,919,292,028**	**$1,894,568,541**	**$(24,723,488)**
Health Enterprise Fund										
4890-Health System Administration	100,594,814	110,715,475	62,776,076	58,585,420	50,608,799	52,807,903	34,250,172	44,141,163	49,932,073	5,790,910
4240-Cermak Health Services	64,567,975	69,156,798	81,651,382	85,257,787	81,975,540	87,200,407	65,888,263	81,491,144	96,242,438	14,751,294
4241-Health Services - JTDC	3,518,128	3,841,425	4,560,042	4,515,314	5,796,366	7,867,744	4,957,604	7,231,183	8,356,869	1,125,686

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
4891-Provident Hospital	47,785,090	47,422,810	52,392,426	50,471,208	54,803,334	53,577,464	43,485,141	56,289,123	62,232,012	5,942,889
4893-Ambulatory & Community Health Network of Cook County	64,256,570	78,333,023	98,739,014	112,209,151	108,552,408	129,306,796	58,701,935	83,181,842	79,915,226	(3,266,616)
4894-Ruth M. Rothstein CORE Center	12,965,276	12,835,145	19,612,067	15,083,149	23,492,138	23,599,514	16,720,265	23,288,779	24,612,786	1,324,007
4895-Department of Public Health	9,521,974	9,951,497	10,507,119	12,203,065	10,739,398	13,018,093	5,302,455	10,234,781	16,961,787	6,727,006
4896-Health Plan Services	560,644,886	547,892,626	1,548,819,825	998,965,254	1,903,587,848	1,549,038,935	1,740,819,862	1,800,366,723	2,229,393,370	429,026,647
4897-John H. Stroger Jr, Hospital of Cook County	585,037,502	589,061,106	700,702,407	666,208,664	747,482,310	735,841,663	573,838,352	671,141,205	779,088,513	107,947,308
4898-Oak Forest Health Center	9,718,050	8,400,339	11,599,611	10,139,449	9,704,573	5,180,497	7,429,710	7,323,068	-	(7,323,068)
4899-Special Purpose Appropriations	112,776,141	114,320,546	29,257,641	29,555,962	32,472,239	33,015,528	34,271,855	39,307,330	40,648,081	1,340,751
Total Enterprise Funds	**$1,571,386,406**	**$1,591,930,790**	**$2,620,617,610**	**$2,043,194,423**	**$3,029,214,951**	**$2,690,454,544**	**$2,585,665,614**	**$2,823,996,341**	**$3,387,383,155**	**$563,386,814**
Total General and Enterprise Funds	**$3,390,393,609**	**$3,464,153,555**	**$4,395,190,748**	**$3,842,965,388**	**$4,815,862,409**	**$4,557,833,312**	**$4,036,356,794**	**$4,743,288,369**	**$5,281,951,696**	**$538,663,327**
Special Purpose Funds										
1110-County Clerk	19,594,930	20,914,046	24,114,596	24,175,579	17,754,677	21,243,383	20,904,760	28,977,235	28,592,714	(384,521)
1525-Board of Elec Comm-Election Fund	3,540,404	1,089,581	19,198,442	17,729,599	983,549	1,120,727	13,255,623	22,770,124	1,248,144	(21,521,980)
Total 11306-Election	**$23,135,334**	**$22,003,627**	**$43,313,038**	**$41,905,178**	**$18,738,226**	**$22,364,110**	**$34,160,383**	**$51,747,359**	**$29,840,858**	**$(21,906,501)**
1021-Office of the Chief Financial Officer	-	-	-	-	-	-	5,141,877	-	-	-
1014-Budget and Management Services	-	-	-	-	-	-	4,845,120	-	49,954,000	49,954,000
1259-Medical Examiner	-	-	-	-	-	-	164,050	-	-	-
1265-Cook County Department of Emergency Management & Regional Security	-	-	-	-	-	-	349,185	-	-	-
1027-Office of Economic Development	-	-	-	-	-	-	22,036,138	-	-	-
1032-Department of Human Resources	-	-	-	-	-	-	2,540	-	-	-
1031-Office of Asset Management	-	-	-	-	-	-	1,551,099	-	-	-
1200-Department of Facilities Management	-	-	-	-	-	-	1,756,422	-	-	-
1040-County Assessor	-	-	-	-	-	-	138,825	-	-	-
1214-Sheriff's Administration And Human Resources	-	-	-	-	-	-	14,019	-	-	-
1217-Sheriff's Information Technology	-	-	-	-	-	-	200	-	-	-
1239-Department of Corrections	-	-	-	-	-	-	3,659,539	-	-	-
1231-Police Department	-	-	-	-	-	-	875	-	-	-
1232-Community Corrections Department	-	-	-	-	-	-	228,546	-	-	-
1250-State's Attorney	-	-	-	-	-	-	1,335	-	-	-
1310-Office of the Chief Judge	-	-	-	-	-	-	5,079	-	-	-
1326-Juvenile Probation	-	-	-	-	-	-	6,065	-	-	-
1440-Juvenile Temporary Detention Center	-	-	-	-	-	-	60,816	-	-	-
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	(1,806)	-	-	-
1499-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	-	18,506	-	-	-
4240-Cermak Health Services	-	-	-	-	-	-	2,109,782	-	-	-

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
Total 11284-COVID-19 CARES Act Fund	**-**	**-**	**-**	**-**	**-**	**-**	**$42,088,212**	**-**	**$49,954,000**	**$49,954,000**
4890-Health System Administration	670,786	4,142,223	1,154,128	4,123,073	1,239,407	3,363,457	971,785	3,210,793	3,273,332	62,539
Total 11248-Lead Poisoning Prevention	**$670,786**	**$4,142,223**	**$1,154,128**	**$4,123,073**	**$1,239,407**	**$3,363,457**	**$971,785**	**$3,210,793**	**$3,273,332**	**$62,539**
1009-Enterprise Technology	7,017,843	12,733,799	8,041,391	13,334,379	5,200,723	12,781,198	2,345,234	7,474,432	9,339,762	1,865,330
Total 11249-Geographical Information System	**$7,017,843**	**$12,733,799**	**$8,041,391**	**$13,334,379**	**$5,200,723**	**$12,781,198**	**$2,345,234**	**$7,474,432**	**$9,339,762**	**$1,865,330**
1250-State's Attorney	2,991,910	3,382,089	(3,277,650)	1,615,765	1,751,259	1,738,253	1,655,278	2,208,775	2,825,708	616,934
Total 11252-State's Attorney Narcotics Forfeiture	**$2,991,910**	**$3,382,089**	**$(3,277,650)**	**$1,615,765**	**$1,751,259**	**$1,738,253**	**$1,655,278**	**$2,208,775**	**$2,825,708**	**$616,934**
4890-Health System Administration	4,147,683	5,695,934	6,189,595	7,496,161	4,270,042	5,087,305	142,646	3,900,000	3,756,027	(143,973)
Total 11255-Suburban Tuberculosis Sanitarium District	**$4,147,683**	**$5,695,934**	**$6,189,595**	**$7,496,161**	**$4,270,042**	**$5,087,305**	**$142,646**	**$3,900,000**	**$3,756,027**	**$(143,973)**
1335-Clerk of the Circuit Court-Office of Clerk	714,537	739,048	702,855	708,271	453,565	769,947	477,559	692,586	673,147	(19,440)
Total 11258-Clerk Circuit Court Administrative	**$714,537**	**$739,048**	**$702,855**	**$708,271**	**$453,565**	**$769,947**	**$477,559**	**$692,586**	**$673,147**	**$(19,440)**
1110-County Clerk	-	-	-	-	-	-	-	-	971,016	971,016
1130-Recorder of Deeds	1,497,208	1,503,843	1,497,803	1,575,872	1,338,199	1,509,487	928,347	1,519,857	-	(1,519,857)
Total 11259-GIS Fee	**$1,497,208**	**$1,503,843**	**$1,497,803**	**$1,575,872**	**$1,338,199**	**$1,509,487**	**$928,347**	**$1,519,857**	**$971,016**	**$(548,841)**
1130-Recorder of Deeds	232,288	457,117	225,561	268,640	305,346	277,451	235,954	289,872	-	(289,872)
Total 11260-County Clerk Rental Housing Support Fee	**$232,288**	**$457,117**	**$225,561**	**$268,640**	**$305,346**	**$277,451**	**$235,954**	**$289,872**	**-**	**$(289,872)**
1310-Office of the Chief Judge	2,369,634	2,533,548	2,626,310	2,860,451	1,417,108	1,804,731	-	-	-	-
Total 11261-Chief Judge Children's Waiting Room	**$2,369,634**	**$2,533,548**	**$2,626,310**	**$2,860,451**	**$1,417,108**	**$1,804,731**	**-**	**-**	**-**	**-**
1210-Office of the Sheriff	20,000	20,000	20,000	20,000	-	60,000	-	75,000	75,000	-
Total 11262-Sheriff's Women's Justice Services	**$20,000**	**$20,000**	**$20,000**	**$20,000**	**-**	**$60,000**	**-**	**$75,000**	**$75,000**	**-**
1310-Office of the Chief Judge	701,254	701,254	265,813	550,000	345,000	690,000	-	-	-	-
Total 11263-Chief Judge Mental Health Court	**$701,254**	**$701,254**	**$265,813**	**$550,000**	**$345,000**	**$690,000**	**-**	**-**	**-**	**-**
1310-Office of the Chief Judge	301,107	301,107	92,293	160,070	140,624	281,070	-	-	-	-
Total 11264-Chief Judge Peer Jury	**$301,107**	**$301,107**	**$92,293**	**$160,070**	**$140,624**	**$281,070**	**-**	**-**	**-**	**-**
1310-Office of the Chief Judge	301,071	301,071	199,352	229,352	57,493	114,985	-	-	-	-
Total 11265-Chief Judge Drug Court	**$301,071**	**$301,071**	**$199,352**	**$229,352**	**$57,493**	**$114,985**	**-**	**-**	**-**	**-**

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
1210-Office of the Sheriff	23,527	277,500	-	200,000	674,968	750,000	-	500,000	226,385	(273,615)
Total 11266-Vehicle Purchase	**$23,527**	**$277,500**	**-**	**$200,000**	**$674,968**	**$750,000**	**-**	**$500,000**	**$226,385**	**$(273,615)**
1040-County Assessor	-	815,000	815,000	815,000	635,551	800,000	-	747,987	651,000	(96,987)
Total 11268-Assessor Special Revenue	**-**	**$815,000**	**$815,000**	**$815,000**	**$635,551**	**$800,000**	**-**	**$747,987**	**$651,000**	**$(96,987)**
1335-Clerk of the Circuit Court-Office of Clerk	-	250,000	-	250,000	158,426	325,110	117,706	336,450	319,274	(17,176)
Total 11269-Circuit Court Electronic Citation	**-**	**$250,000**	**-**	**$250,000**	**$158,426**	**$325,110**	**$117,706**	**$336,450**	**$319,274**	**$(17,176)**
1259-Medical Examiner	-	-	-	-	22,436	-	(88,459)	737,963	702,144	(35,819)
Total 11270-Medical Examiner Fees	**-**	**-**	**-**	**-**	**$22,436**	**-**	**$(88,459)**	**$737,963**	**$702,144**	**$(35,819)**
1250-State's Attorney	11,177	138,000	3,926	139,891	264,173	489,968	151,963	332,345	256,570	(75,775)
Total 11271-State's Attorney Records Automation Fund	**$11,177**	**$138,000**	**$3,926**	**$139,891**	**$264,173**	**$489,968**	**$151,963**	**$332,345**	**$256,570**	**$(75,775)**
1260-Public Defender	103,500	138,000	138,869	138,869	138,869	138,869	55	305,056	1,509	(303,547)
Total 11272-Public Defender Records Automation Fund	**$103,500**	**$138,000**	**$138,869**	**$138,869**	**$138,869**	**$138,869**	**$55**	**$305,056**	**$1,509**	**$(303,547)**
1161-Department of Environment and Sustainability	178,160	559,102	200,958	502,766	249,487	525,075	217,700	800,151	764,192	(35,959)
Total 11273-Environmental Control Solid Waste Management	**$178,160**	**$559,102**	**$200,958**	**$502,766**	**$249,487**	**$525,075**	**$217,700**	**$800,151**	**$764,192**	**$(35,959)**
1586-Land Bank Authority	14,949,669	27,060,000	13,665,963	17,859,593	10,548,028	15,820,000	8,088,160	16,571,825	10,171,209	(6,400,616)
Total 11274-Land Bank Authority	**$14,949,669**	**$27,060,000**	**$13,665,963**	**$17,859,593**	**$10,548,028**	**$15,820,000**	**$8,088,160**	**$16,571,825**	**$10,171,209**	**$(6,400,616)**
1027-Office of Economic Development	89,284	350,000	10,514	309,675	4,702	100,000	819	100,000	-	(100,000)
1013-Planning and Development	-	-	-	-	-	-	-	-	100,000	100,000
Total 11275-HUD Section 108 Loan Program	**$89,284**	**$350,000**	**$10,514**	**$309,675**	**$4,702**	**$100,000**	**$819**	**$100,000**	**$100,000**	**-**
1040-County Assessor	1,678,220	2,672,282	1,772,972	2,334,060	2,068,233	2,250,941	1,068,479	1,477,771	910,123	(567,647)
Total 11276-Erroneous Homestead Exemption Recovery	**$1,678,220**	**$2,672,282**	**$1,772,972**	**$2,334,060**	**$2,068,233**	**$2,250,941**	**$1,068,479**	**$1,477,771**	**$910,123**	**$(567,647)**
1210-Office of the Sheriff	-	-	698	10,000	-	10,000	720	100,000	100,000	-
Total 11277-Pharmaceutical Disposal Fund	**-**	**-**	**$698**	**$10,000**	**-**	**$10,000**	**$720**	**$100,000**	**$100,000**	**-**
1500-Department of Transportation And Highways	69,817	-	196,462	3,500,000	683,090	3,125,258	16,564	3,400,656	3,957,383	556,727
Total 11302-Township Roads	**$69,817**	**-**	**$196,462**	**$3,500,000**	**$683,090**	**$3,125,258**	**$16,564**	**$3,400,656**	**$3,957,383**	**$556,727**
1530-Cook County Law Library	4,635,224	4,891,570	3,985,336	4,242,953	4,064,520	4,394,076	3,202,838	4,495,018	4,576,963	81,945
Total 11310-County Law Library	**$4,635,224**	**$4,891,570**	**$3,985,336**	**$4,242,953**	**$4,064,520**	**$4,394,076**	**$3,202,838**	**$4,495,018**	**$4,576,963**	**$81,945**

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
1510-Cook County Animal and Rabies Control	3,314,576	4,795,521	3,492,015	6,037,791	3,517,012	5,534,288	2,669,023	13,500,110	13,607,563	107,453
Total 11312-Animal Control	**$3,314,576**	**$4,795,521**	**$3,492,015**	**$6,037,791**	**$3,517,012**	**$5,534,288**	**$2,669,023**	**$13,500,110**	**$13,607,563**	**$107,453**
1110-County Clerk	-	-	-	-	-	-	-	-	4,519,047	4,519,047
1130-Recorder of Deeds	3,730,628	3,782,689	2,771,229	2,987,772	2,771,119	3,128,734	1,964,066	3,481,500	-	(3,481,500)
Total 11314-County Clerk Document Storage System	**$3,730,628**	**$3,782,689**	**$2,771,229**	**$2,987,772**	**$2,771,119**	**$3,128,734**	**$1,964,066**	**$3,481,500**	**$4,519,047**	**$1,037,547**
1110-County Clerk	1,268,556	1,683,208	1,320,204	1,451,992	1,564,770	1,554,809	966,462	1,646,593	1,300,908	(345,686)
Total 11316-County Clerk Automation	**$1,268,556**	**$1,683,208**	**$1,320,204**	**$1,451,992**	**$1,564,770**	**$1,554,809**	**$966,462**	**$1,646,593**	**$1,300,908**	**$(345,686)**
1335-Clerk of the Circuit Court-Office of Clerk	7,822,653	8,687,391	6,678,495	8,082,154	5,774,504	9,366,351	5,870,401	9,285,279	7,384,813	(1,900,465)
Total 11318-Circuit Court Document Storage	**$7,822,653**	**$8,687,391**	**$6,678,495**	**$8,082,154**	**$5,774,504**	**$9,366,351**	**$5,870,401**	**$9,285,279**	**$7,384,813**	**$(1,900,465)**
1335-Clerk of the Circuit Court-Office of Clerk	9,161,732	9,900,042	8,873,023	9,558,530	9,742,547	10,505,284	8,551,337	10,650,000	10,449,873	(200,127)
Total 11320-Circuit Court Automation	**$9,161,732**	**$9,900,042**	**$8,873,023**	**$9,558,530**	**$9,742,547**	**$10,505,284**	**$8,551,337**	**$10,650,000**	**$10,449,873**	**$(200,127)**
1310-Office of the Chief Judge	190,594	196,547	202,232	216,648	195,457	226,648	175,127	218,207	176,480	(41,727)
Total 11322-Circuit Court Illinois Dispute Resolution	**$190,594**	**$196,547**	**$202,232**	**$216,648**	**$195,457**	**$226,648**	**$175,127**	**$218,207**	**$176,480**	**$(41,727)**
1210-Office of the Sheriff	1,731,984	1,917,470	(1,318,706)	1,749,200	1,553,485	1,837,848	838,003	1,766,307	2,477,422	711,115
Total 11324-Sheriff 911 - Intergovernmental Agreement - ETSB	**$1,731,984**	**$1,917,470**	**$(1,318,706)**	**$1,749,200**	**$1,553,485**	**$1,837,848**	**$838,003**	**$1,766,307**	**$2,477,422**	**$711,115**
1310-Office of the Chief Judge	3,978,985	6,055,156	2,204,805	3,299,170	3,062,479	3,845,232	509,759	2,725,000	1,095,970	(1,629,030)
Total 11326-Adult Probation Service Fee	**$3,978,985**	**$6,055,156**	**$2,204,805**	**$3,299,170**	**$3,062,479**	**$3,845,232**	**$509,759**	**$2,725,000**	**$1,095,970**	**$(1,629,030)**
1310-Office of the Chief Judge	3,425,121	5,830,592	2,365,348	4,019,245	1,799,943	2,481,600	687,746	2,389,387	695,763	(1,693,624)
Total 11328-Social Services Probation Court Fee	**$3,425,121**	**$5,830,592**	**$2,365,348**	**$4,019,245**	**$1,799,943**	**$2,481,600**	**$687,746**	**$2,389,387**	**$695,763**	**$(1,693,624)**
1060-County Treasurer	10,231,422	11,690,191	10,160,552	11,984,938	9,566,324	11,846,309	7,706,653	12,441,151	12,818,551	377,400
Total 11854-County Treasurer Tax Sales Automation	**$10,231,422**	**$11,690,191**	**$10,160,552**	**$11,984,938**	**$9,566,324**	**$11,846,309**	**$7,706,653**	**$12,441,151**	**$12,818,551**	**$377,400**
1500-Department of Transportation And Highways	37,412,354	48,214,617	37,199,939	44,526,189	40,451,337	48,647,309	31,624,974	49,693,005	49,796,700	103,696
Total 11856-MFT Illinois First (1st)	**$37,412,354**	**$48,214,617**	**$37,199,939**	**$44,526,189**	**$40,451,337**	**$48,647,309**	**$31,624,974**	**$49,693,005**	**$49,796,700**	**$103,696**
1210-Office of the Sheriff	-	-	180,648	-	243,808	550,000	507,153	985,843	703,329	(282,514)
Total 11278-Sheriff's Operations State Asset Forfeiture	**-**	**-**	**$180,648**	**-**	**$243,808**	**$550,000**	**$507,153**	**$985,843**	**$703,329**	**$(282,514)**

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND DEPARTMENT

Departments	FY 2017 Expenditures	FY 2017 Appropriations	FY 2018 Expenditures	FY 2018 Appropriations	FY 2019 Expenditures	FY 2019 Appropriations	FY 2020 Expenditures	FY 2020 Appropriations	FY 2021 Recommendation	Difference FY21 - FY20
Total 11279-Sheriff's Money Laundering State Asset Forfeiture	**-**	**-**	**$2,317**	**-**	**$34,671**	**$71,000**	**$24,052**	**$78,840**	**$45,796**	**$(33,044)**
1050-Board of Review	-	-	-	-	704,917	1,121,040	-	-	-	-
Total 11280-Board of Review Operation and Administrative	**-**	**-**	**-**	**-**	**$704,917**	**$1,121,040**	**-**	**-**	**-**	**-**
1011-Office of Chief Admin Officer	-	-	-	-	45,855	-	-	82,000	80,000	(2,000)
Total 11281-PEG Access Support Fund	**-**	**-**	**-**	**-**	**$45,855**	**-**	**-**	**$82,000**	**$80,000**	**$(2,000)**
1040-County Assessor	-	-	-	-	-	-	306,404	767,248	1,494,272	727,023
Total 11282-Assessor GIS Fee Fund	**-**	**-**	**-**	**-**	**-**	**-**	**$306,404**	**$767,248**	**$1,494,272**	**$727,023**
1500-Department of Transportation And Highways	35,634,420	-	47,467,143	90,485,582	36,773,369	118,055,545	30,961,213	157,741,939	243,765,824	86,023,885
Total 11300-Motor Fuel Tax	**$35,634,420**	**-**	**$47,467,143**	**$90,485,582**	**$36,773,369**	**$118,055,545**	**$30,961,213**	**$157,741,939**	**$243,765,824**	**$86,023,885**
1021-Office of the Chief Financial Officer	11,327,505	-	10,053,498	-	21,118,518	-	(57,646,462)	-	-	-
Total 11250-Self Insurance	**$11,327,505**	**-**	**$10,053,498**	**-**	**$21,118,518**	**-**	**$(57,646,462)**	**-**	**-**	**-**
1590-Annuity and Benefits	208,226,206	208,226,206	211,449,245	211,449,245	209,506,964	209,506,964	-	200,939,170	201,879,823	940,653
Total 11303-Annuity and Benefit Fund	**$208,226,206**	**$208,226,206**	**$211,449,245**	**$211,449,245**	**$209,506,964**	**$209,506,964**	**-**	**$200,939,170**	**$201,879,823**	**$940,653**
1700-Bond and Interest	277,133,392	277,133,392	280,368,569	280,368,569	259,871,339	259,871,339	-	259,940,094	261,964,428	2,024,334
Total 11716-Bond and Interest Ser 1999 B Refunding	**$277,133,392**	**$277,133,392**	**$280,368,569**	**$280,368,569**	**$259,871,339**	**$259,871,339**	**-**	**$259,940,094**	**$261,964,428**	**$2,024,334**
Total Special Purpose Funds	**$680,429,361**	**$679,779,136**	**$705,311,744**	**$781,367,043**	**$663,067,894**	**$767,721,591**	**$131,497,852**	**$829,355,568**	**$937,702,165**	**$108,346,596**
Restricted	257,947,797	257,947,797	224,730,534	224,730,534	248,841,233	248,841,233	73,054,559	256,639,152	346,293,544	89,654,392
Total Operating Funds	**$4,328,770,767**	**$4,401,880,488**	**$5,325,233,026**	**$4,849,062,965**	**$5,727,771,536**	**$5,574,396,136**	**$4,240,909,205**	**$5,829,283,089**	**$6,565,947,404**	**$736,664,315**
Capital Improvements	**$325,218,755**	**$424,858,753**	**$152,435,866**	**$357,045,281**	**$137,533,271**	**$370,391,992**	**$61,502,420**	**$369,958,649**	**$350,655,597**	**$(19,303,052)**
Grand Total	**$4,653,989,522**	**$4,826,739,241**	**$5,477,668,892**	**$5,206,108,246**	**$5,865,304,807**	**$5,944,788,128**	**$4,302,411,625**	**$6,199,241,738**	**$6,916,603,001**	**$717,361,262**

NOTES:
1. FY2017 - FY2019 Expenditures are restated to match with Trial Balance; FY2020 Expenditures are as of Oct. 11, 2020 and are unaudited.
2. FY2020 Expenditures for Grants represent the FY2020 total Appropriation as Adjusted.
3. FY2021 Capital Improvements excludes capital purchases funded with operating dollars.
4. As of June 30, 2020, the County has incurred eligible public safety payroll expenses of $199.8 million that will be applied to the Coronavirus Relief Fund prior to the end of FY2020.

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
General Funds							
1010-Office of the President	3,601,790	-	-	-	-	-	3,601,790
1205-Justice Advisory Council	963,196	-	-	-	-	-	963,196
1051-President	**$4,564,985**	**-**	**-**	**-**	**-**	**-**	**$4,564,985**
1021-Office of the Chief Financial Officer	1,559,125	-	-	-	-	-	1,559,125
1007-Revenue	9,862,536	-	-	-	-	-	9,862,536
1008-Risk Management	2,583,410	-	-	-	-	-	2,583,410
1014-Budget and Management Services	1,838,206	-	-	-	-	-	1,838,206
1020-County Comptroller	4,044,724	-	-	-	-	-	4,044,724
1022-Contract Compliance	1,130,187	-	-	-	-	-	1,130,187
1030-Chief Procurement Officer	3,877,023	-	-	-	-	-	3,877,023
1076-Chief Financial Officer	**$24,895,211**	**-**	**-**	**-**	**-**	**-**	**$24,895,211**
1009-Enterprise Technology	19,417,395	-	-	-	-	-	19,417,395
1105-Chief Information Officer	**$19,417,395**	**-**	**-**	**-**	**-**	**-**	**$19,417,395**
1011-Office of Chief Admin Officer	4,801,629	-	-	-	-	-	4,801,629
1161-Department of Environment and Sustainability	1,976,604	-	-	-	-	-	1,976,604
1259-Medical Examiner	16,396,009	-	-	-	-	-	16,396,009
1265-Cook County Department of Emergency Management	-	-	1,090,000	-	-	-	1,090,000
1500-Department of Transportation And Highways	450,000	-	-	-	-	-	450,000
1115-Chief Administrative Officer	**$23,624,242**	**-**	**$1,090,000**	**-**	**-**	**-**	**$24,714,242**
1027-Office of Economic Development	-	-	-	-	3,572,550	-	3,572,550
1013-Planning and Development	-	-	-	-	1,119,268	-	1,119,268
1160-Building and Zoning	-	-	-	-	4,995,021	-	4,995,021
1170-Zoning Board of Appeals	-	-	-	-	432,857	-	432,857
1125-Office of Economic Development	**-**	**-**	**-**	**-**	**$10,119,697**	**-**	**$10,119,697**
1032-Department of Human Resources	6,198,796	-	-	-	-	-	6,198,796
1019-Employee Appeals Board	67,167	-	-	-	-	-	67,167
1135-Chief of Human Resources	**$6,265,964**	**-**	**-**	**-**	**-**	**-**	**$6,265,964**
1031-Office of Asset Management	2,925,619	-	-	-	-	-	2,925,619
1200-Department of Facilities Management	59,457,415	-	-	-	-	-	59,457,415
1140-Chief of Asset Management	**$62,383,034**	**-**	**-**	**-**	**-**	**-**	**$62,383,034**
1002-Human Rights And Ethics	915,131	-	-	-	-	-	915,131
1145-Department of Human Rights And Ethics	**$915,131**	**-**	**-**	**-**	**-**	**-**	**$915,131**
1026-Administrative Hearing Board	1,351,468	-	-	-	-	-	1,351,468
1150-Administrative Hearings	**$1,351,468**	**-**	**-**	**-**	**-**	**-**	**$1,351,468**
1070-County Auditor	1,215,895	-	-	-	-	-	1,215,895
1155-County Auditor	**$1,215,895**	**-**	**-**	**-**	**-**	**-**	**$1,215,895**

SUMMARY OF APPROPRIATIONS AND EXP BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1260-Public Defender	-	-	80,056,755	-	-	-	80,056,755
1126-Public Defender	**-**	**-**	**$80,056,755**	**-**	**-**	**-**	**$80,056,755**
1025-Offices Under the President	**$144,633,325**	**-**	**$81,146,756**	**-**	**$10,119,697**	**-**	**$235,899,778**
1018-Office of The Secretary To The Board of Commission	1,726,643	-	-	-	-	-	1,726,643
1081-First District	400,000	-	-	-	-	-	400,000
1082-Second District	400,000	-	-	-	-	-	400,000
1083-Third District	400,000	-	-	-	-	-	400,000
1084-Fourth District	400,000	-	-	-	-	-	400,000
1085-Fifth District	470,000	-	-	-	-	-	470,000
1086-Sixth District	400,000	-	-	-	-	-	400,000
1087-Seventh District	400,000	-	-	-	-	-	400,000
1088-Eighth District	400,000	-	-	-	-	-	400,000
1089-Ninth District	400,000	-	-	-	-	-	400,000
1090-Tenth District	400,000	-	-	-	-	-	400,000
1091-Eleventh District	450,000	-	-	-	-	-	450,000
1092-Twelfth District	400,000	-	-	-	-	-	400,000
1093-Thirteenth District	400,000	-	-	-	-	-	400,000
1094-Fourteenth District	400,000	-	-	-	-	-	400,000
1095-Fifteenth District	400,000	-	-	-	-	-	400,000
1096-Sixteenth District	400,000	-	-	-	-	-	400,000
1097-Seventeenth District	400,000	-	-	-	-	-	400,000
1176-Cook County Board of Commissioners	**$8,646,641**	**-**	**-**	**-**	**-**	**-**	**$8,646,641**
1040-County Assessor	-	-	-	28,065,219	-	-	28,065,219
1251-Assessor	**-**	**-**	**-**	**$28,065,219**	**-**	**-**	**$28,065,219**
1050-Board of Review	-	-	-	14,072,527	-	-	14,072,527
1276-Board of Review	**-**	**-**	**-**	**$14,072,527**	**-**	**-**	**$14,072,527**
1060-County Treasurer	-	-	-	769,732	-	-	769,732
1301-Treasurer	**-**	**-**	**-**	**$769,732**	**-**	**-**	**$769,732**
1080-Office of Independent Inspector General	1,874,663	-	-	-	-	-	1,874,663
1327-Inspector General	**$1,874,663**	**-**	**-**	**-**	**-**	**-**	**$1,874,663**
1110-County Clerk	-	-	-	18,812,385	-	-	18,812,385
1352-County Clerk	**-**	**-**	**-**	**$18,812,385**	**-**	**-**	**$18,812,385**
1210-Office of the Sheriff	-	-	1,953,178	-	-	-	1,953,178
1214-Sheriff's Administration And Human Resources	-	-	32,691,305	-	-	-	32,691,305
1216-Office of Prof Review, Prof Integrity Special Investigati	-	-	3,186,071	-	-	-	3,186,071
1217-Sheriff's Information Technology	-	-	18,507,952	-	-	-	18,507,952
1239-Department of Corrections	-	-	341,690,354	-	-	-	341,690,354

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1249-Sheriff's Merit Board	-	-	1,606,131	-	-	-	1,606,131
1230-Court Services Division	-	-	79,040,679	-	-	-	79,040,679
1231-Police Department	-	-	71,485,582	-	-	-	71,485,582
1232-Community Corrections Department	-	-	23,001,566	-	-	-	23,001,566
1427-Sheriff	**-**	**-**	**$573,162,818**	**-**	**-**	**-**	**$573,162,818**
1250-State's Attorney	-	-	133,689,550	-	-	-	133,689,550
1453-State's Attorney	**-**	**-**	**$133,689,550**	**-**	**-**	**-**	**$133,689,550**
1310-Office of the Chief Judge	-	-	45,289,963	-	-	-	45,289,963
1280-Adult Probation Dept.	-	-	52,604,180	-	-	-	52,604,180
1305-Public Guardian	-	-	21,943,610	-	-	-	21,943,610
1312-Forensic Clinical Services	-	-	2,570,356	-	-	-	2,570,356
1313-Social Service	-	-	16,699,733	-	-	-	16,699,733
1326-Juvenile Probation	-	-	39,986,666	-	-	-	39,986,666
1300-Judiciary	-	-	16,063,460	-	-	-	16,063,460
1440-Juvenile Temporary Detention Center	-	-	63,036,053	-	-	-	63,036,053
1478-Chief Judge	**-**	**-**	**$258,194,023**	**-**	**-**	**-**	**$258,194,023**
1335-Clerk of the Circuit Court-Office of Clerk	-	-	99,401,775	-	-	-	99,401,775
1503-Clerk of the Circuit Court	**-**	**-**	**$99,401,775**	**-**	**-**	**-**	**$99,401,775**
1390-Public Administrator	-	-	1,412,029	-	-	-	1,412,029
1536-Public Administrator	**-**	**-**	**$1,412,029**	**-**	**-**	**-**	**$1,412,029**
1151-Elected And Appointed Officials	**$10,521,304**	**-**	**$1,065,860,194**	**$61,719,863**	**-**	**-**	**$1,138,101,362**
1490-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	453,070,302	453,070,302
1499-Fixed Charges and Special Purpose Appropriations	-	-	-	-	-	67,497,099	67,497,099
1489-Fixed Charges And Special Purpose Appropriations	**-**	**-**	**-**	**-**	**-**	**$520,567,401**	**$520,567,401**
1588-Fixed Charges	**-**	**-**	**-**	**-**	**-**	**$520,567,401**	**$520,567,401**
Total General Funds	**$155,154,630**	**-**	**$1,147,006,950**	**$61,719,863**	**$10,119,697**	**$520,567,401**	**$1,894,568,541**
Health Enterprise Fund							
4890-Health System Administration	-	49,932,073	-	-	-	-	49,932,073
4240-Cermak Health Services	-	96,242,438	-	-	-	-	96,242,438
4241-Health Services - JTDC	-	8,356,869	-	-	-	-	8,356,869
4891-Provident Hospital	-	62,232,012	-	-	-	-	62,232,012
4893-Ambulatory & Community Health Network of Cook Co	-	79,915,226	-	-	-	-	79,915,226
4894-Ruth M. Rothstein CORE Center	-	24,612,786	-	-	-	-	24,612,786
4895-Department of Public Health	-	16,961,787	-	-	-	-	16,961,787
4896-Health Plan Services	-	2,229,393,370	-	-	-	-	2,229,393,370
4897-John H. Stroger Jr, Hospital of Cook County	-	779,088,513	-	-	-	-	779,088,513
4899-Special Purpose Appropriations	-	40,648,081	-	-	-	-	40,648,081

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
4020-Cook County Health & Hospital Systems Board	**-**	**$3,387,383,155**	**-**	**-**	**-**	**-**	**$3,387,383,155**
4010-Cook County Health & Hospital Systems Board	**-**	**$3,387,383,155**	**-**	**-**	**-**	**-**	**$3,387,383,155**
Total Enterprise Funds	**-**	**$3,387,383,155**	**-**	**-**	**-**	**-**	**$3,387,383,155**
Total General and Enterprise Funds	**$155,154,630**	**$3,387,383,155**	**$1,147,006,950**	**$61,719,863**	**$10,119,697**	**$520,567,401**	**$5,281,951,696**
Special Purpose Funds							
1110-County Clerk	-	-	-	28,592,714	-	-	28,592,714
1525-Board of Elec Comm-Election Fund	1,248,144	-	-	-	-	-	1,248,144
Total 11306-Election	**$1,248,144**	**-**	**-**	**$28,592,714**	**-**	**-**	**$29,840,858**
1014-Budget and Management Services	49,954,000	-	-	-	-	-	49,954,000
Total 11284-COVID-19 CARES Act Fund	**$49,954,000**	**-**	**-**	**-**	**-**	**-**	**$49,954,000**
4890-Health System Administration	-	3,273,332	-	-	-	-	3,273,332
Total 11248-Lead Poisoning Prevention	**-**	**$3,273,332**	**-**	**-**	**-**	**-**	**$3,273,332**
1009-Enterprise Technology	9,339,762	-	-	-	-	-	9,339,762
Total 11249-Geographical Information System	**$9,339,762**	**-**	**-**	**-**	**-**	**-**	**$9,339,762**
1250-State's Attorney	-	-	2,825,708	-	-	-	2,825,708
Total 11252-State's Attorney Narcotics Forfeiture	**-**	**-**	**$2,825,708**	**-**	**-**	**-**	**$2,825,708**
4890-Health System Administration	-	3,756,027	-	-	-	-	3,756,027
Total 11255-Suburban Tuberculosis Sanitarium District	**-**	**$3,756,027**	**-**	**-**	**-**	**-**	**$3,756,027**
1335-Clerk of the Circuit Court-Office of Clerk	-	-	673,147	-	-	-	673,147
Total 11258-Clerk Circuit Court Administrative	**-**	**-**	**$673,147**	**-**	**-**	**-**	**$673,147**
1110-County Clerk	-	-	-	971,016	-	-	971,016
Total 11259-GIS Fee	**-**	**-**	**-**	**$971,016**	**-**	**-**	**$971,016**
1210-Office of the Sheriff	-	-	75,000	-	-	-	75,000
Total 11262-Sheriff's Women's Justice Services	**-**	**-**	**$75,000**	**-**	**-**	**-**	**$75,000**
1210-Office of the Sheriff	-	-	226,385	-	-	-	226,385
Total 11266-Vehicle Purchase	**-**	**-**	**$226,385**	**-**	**-**	**-**	**$226,385**

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1040-County Assessor	-	-	-	651,000	-	-	651,000
Total 11268-Assessor Special Revenue	**-**	**-**	**-**	**$651,000**	**-**	**-**	**$651,000**
1335-Clerk of the Circuit Court-Office of Clerk	-	-	319,274	-	-	-	319,274
Total 11269-Circuit Court Electronic Citation	**-**	**-**	**$319,274**	**-**	**-**	**-**	**$319,274**
1259-Medical Examiner	702,144	-	-	-	-	-	702,144
Total 11270-Medical Examiner Fees	**$702,144**	**-**	**-**	**-**	**-**	**-**	**$702,144**
1250-State's Attorney	-	-	256,570	-	-	-	256,570
Total 11271-State's Attorney Records Automation Fund	**-**	**-**	**$256,570**	**-**	**-**	**-**	**$256,570**
1260-Public Defender	-	-	1,509	-	-	-	1,509
Total 11272-Public Defender Records Automation Fund	**-**	**-**	**$1,509**	**-**	**-**	**-**	**$1,509**
1161-Department of Environment and Sustainability	764,192	-	-	-	-	-	764,192
Total 11273-Environmental Control Solid Waste Managem	**$764,192**	**-**	**-**	**-**	**-**	**-**	**$764,192**
1586-Land Bank Authority	-	-	-	-	10,171,209	-	10,171,209
Total 11274-Land Bank Authority	**-**	**-**	**-**	**-**	**$10,171,209**	**-**	**$10,171,209**
1013-Planning and Development	-	-	-	-	100,000	-	100,000
Total 11275-HUD Section 108 Loan Program	**-**	**-**	**-**	**-**	**$100,000**	**-**	**$100,000**
1040-County Assessor	-	-	-	910,123	-	-	910,123
Total 11276-Erroneous Homestead Exemption Recovery	**-**	**-**	**-**	**$910,123**	**-**	**-**	**$910,123**
1210-Office of the Sheriff	-	-	100,000	-	-	-	100,000
Total 11277-Pharmaceutical Disposal Fund	**-**	**-**	**$100,000**	**-**	**-**	**-**	**$100,000**
1500-Department of Transportation And Highways	3,957,383	-	-	-	-	-	3,957,383
Total 11302-Township Roads	**$3,957,383**	**-**	**-**	**-**	**-**	**-**	**$3,957,383**
1530-Cook County Law Library	4,576,963	-	-	-	-	-	4,576,963
Total 11310-County Law Library	**$4,576,963**	**-**	**-**	**-**	**-**	**-**	**$4,576,963**
1510-Cook County Animal and Rabies Control	13,607,563	-	-	-	-	-	13,607,563
Total 11312-Animal Control	**$13,607,563**	**-**	**-**	**-**	**-**	**-**	**$13,607,563**

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
1110-County Clerk	-	-	-	4,519,047	-	-	4,519,047
Total 11314-County Clerk Document Storage System	**-**	**-**	**-**	**$4,519,047**	**-**	**-**	**$4,519,047**
1110-County Clerk	-	-	-	1,300,908	-	-	1,300,908
Total 11316-County Clerk Automation	**-**	**-**	**-**	**$1,300,908**	**-**	**-**	**$1,300,908**
1335-Clerk of the Circuit Court-Office of Clerk	-	-	7,384,813	-	-	-	7,384,813
Total 11318-Circuit Court Document Storage	**-**	**-**	**$7,384,813**	**-**	**-**	**-**	**$7,384,813**
1335-Clerk of the Circuit Court-Office of Clerk	-	-	10,449,873	-	-	-	10,449,873
Total 11320-Circuit Court Automation	**-**	**-**	**$10,449,873**	**-**	**-**	**-**	**$10,449,873**
1310-Office of the Chief Judge	-	-	176,480	-	-	-	176,480
Total 11322-Circuit Court Illinois Dispute Resolution	**-**	**-**	**$176,480**	**-**	**-**	**-**	**$176,480**
1210-Office of the Sheriff	-	-	2,477,422	-	-	-	2,477,422
Total 11324-Sheriff 911 - Intergovernmental Agreement - E	**-**	**-**	**$2,477,422**	**-**	**-**	**-**	**$2,477,422**
1310-Office of the Chief Judge	-	-	1,095,970	-	-	-	1,095,970
Total 11326-Adult Probation Service Fee	**-**	**-**	**$1,095,970**	**-**	**-**	**-**	**$1,095,970**
1310-Office of the Chief Judge	-	-	695,763	-	-	-	695,763
Total 11328-Social Services Probation Court Fee	**-**	**-**	**$695,763**	**-**	**-**	**-**	**$695,763**
1060-County Treasurer	-	-	-	12,818,551	-	-	12,818,551
Total 11854-County Treasurer Tax Sales Automation	**-**	**-**	**-**	**$12,818,551**	**-**	**-**	**$12,818,551**
1500-Department of Transportation And Highways	49,796,700	-	-	-	-	-	49,796,700
Total 11856-MFT Illinois First (1st)	**$49,796,700**	**-**	**-**	**-**	**-**	**-**	**$49,796,700**
1210-Office of the Sheriff	-	-	703,329	-	-	-	703,329
Total 11278-Sheriff's Operations State Asset Forfeiture	**-**	**-**	**$703,329**	**-**	**-**	**-**	**$703,329**
1210-Office of the Sheriff	-	-	45,796	-	-	-	45,796
Total 11279-Sheriff's Money Laundering State Asset Forfe	**-**	**-**	**$45,796**	**-**	**-**	**-**	**$45,796**
1011-Office of Chief Admin Officer	80,000	-	-	-	-	-	80,000

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER AND PROGRAM

Departments	FINANCE AND ADMINISTRATION	HEALTHCARE	PUBLIC SAFETY	PROPERTY AND TAXATION	ECONOMIC DEVELOPMENT	FIXED CHARGES AND OTHERS	TOTAL RECOMMENDATIONS
Total 11281-PEG Access Support Fund	**$80,000**	**-**	**-**	**-**	**-**	**-**	**$80,000**
1040-County Assessor	-	-	-	1,494,272	-	-	1,494,272
Total 11282-Assessor GIS Fee Fund	**-**	**-**	**-**	**$1,494,272**	**-**	**-**	**$1,494,272**
1500-Department of Transportation And Highways	243,765,824	-	-	-	-	-	243,765,824
Total 11300-Motor Fuel Tax	**$243,765,824**	**-**	**-**	**-**	**-**	**-**	**$243,765,824**
1590-Annuity and Benefits	-	-	-	-	-	201,879,823	201,879,823
Total 11303-Annuity and Benefit Fund	**-**	**-**	**-**	**-**	**-**	**$201,879,823**	**$201,879,823**
1700-Bond and Interest	-	-	-	-	-	261,964,428	261,964,428
Total 11716-Bond and Interest Ser 1999 B Refunding	**-**	**-**	**-**	**-**	**-**	**$261,964,428**	**$261,964,428**
Total Special Purpose Funds	**$377,792,676**	**$7,029,359**	**$27,507,039**	**$51,257,632**	**$10,271,209**	**$463,844,251**	**$937,702,165**
Restricted	41,343,006	44,130,614	196,176,270	4,393,697	60,249,957	-	346,293,544
Total Operating Fund	**$574,290,312**	**$3,438,543,128**	**$1,370,690,258**	**$117,371,192**	**$80,640,862**	**$984,411,652**	**$6,565,947,404**
Capital Improvements	**$319,047,919**	**$9,200,000**	**$19,226,531**	**$3,147,324**	**$33,823**	**-**	**$350,655,597**
Grand Total	**$893,338,230**	**$3,447,743,128**	**$1,389,916,789**	**$120,518,516**	**$80,674,685**	**$984,411,652**	**$6,916,603,001**

***FY2021 Capital Improvements excludes capital purchases funded with operating dollars.**

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
General Funds										
1010-Office of the President	3,031,922	471,944	20,799	56,429	10,696	-	10,000	3,601,790	-	3,601,790
1205-Justice Advisory Council	928,269	2,634	4,292	26,977	1,023	-	-	963,196	-	963,196
1051-President	**$3,960,191**	**$474,578**	**$25,092**	**$83,406**	**$11,718**	**-**	**$10,000**	**$4,564,985**	**-**	**$4,564,985**
1021-Office of the Chief Financial Officer	1,481,550	53,461	8,132	8,781	7,200	-	-	1,559,125	-	1,559,125
1007-Revenue	7,369,576	738,218	85,264	192,832	5,646	-	1,471,000	9,862,536	-	9,862,536
1008-Risk Management	2,564,358	20,656	8,642	18,820	5,935	-	(35,000)	2,583,410	-	2,583,410
1014-Budget and Management Services	1,817,671	1,461	3,018	10,374	4,932	-	750	1,838,206	-	1,838,206
1020-County Comptroller	3,947,165	36,374	31,322	13,789	8,073	-	8,000	4,044,724	-	4,044,724
1022-Contract Compliance	1,164,709	2,645	2,092	69,540	5,013	-	(113,812)	1,130,187	-	1,130,187
1030-Chief Procurement Officer	3,529,432	21,316	25,766	291,683	8,826	-	-	3,877,023	-	3,877,023
1076-Chief Financial Officer	**$21,874,462**	**$874,130**	**$164,236**	**$605,819**	**$45,625**	**-**	**$1,330,938**	**$24,895,211**	**-**	**$24,895,211**
1009-Enterprise Technology	16,132,894	859,045	89,083	1,514,725	46,648	775,000	-	19,417,395	-	19,417,395
1105-Chief Information Officer	**$16,132,894**	**$859,045**	**$89,083**	**$1,514,725**	**$46,648**	**$775,000**	**-**	**$19,417,395**	**-**	**$19,417,395**
1011-Office of Chief Admin Officer	4,240,214	560,601	63,868	176,501	56,598	-	(296,153)	4,801,629	-	4,801,629
1161-Department of Environment and Sustainability	2,466,717	42,898	34,873	152,488	4,532	-	(724,905)	1,976,604	-	1,976,604
1259-Medical Examiner	12,426,276	2,385,751	476,500	234,862	872,619	-	-	16,396,009	-	16,396,009
1265-Cook County Department of Emergency Management & Regional Security	917,360	97,883	44,681	433,831	19,520	-	(423,275)	1,090,000	-	1,090,000
1500-Department of Transportation And Highways	-	130,000	-	320,000	-	-	-	450,000	-	450,000
1115-Chief Administrative Officer	**$20,050,568**	**$3,217,134**	**$619,922**	**$1,317,681**	**$953,270**	**-**	**$(1,444,333)**	**$24,714,242**	**-**	**$24,714,242**
1027-Office of Economic Development	1,870,903	1,711,620	18,018	43,227	5,688	-	(76,905)	3,572,550	-	3,572,550
1013-Planning and Development	1,399,689	54,780	9,886	134,346	4,768	-	(484,201)	1,119,268	-	1,119,268
1160-Building and Zoning	4,683,781	26,199	64,500	212,346	8,195	-	-	4,995,021	-	4,995,021
1170-Zoning Board of Appeals	392,638	3,867	3,488	32,042	822	-	-	432,857	-	432,857
1125-Office of Economic Development	**$8,347,011**	**$1,796,466**	**$95,892**	**$421,961**	**$19,473**	**-**	**$(561,106)**	**$10,119,697**	**-**	**$10,119,697**
1032-Department of Human Resources	5,968,678	156,197	41,077	23,533	18,005	-	(8,694)	6,198,796	-	6,198,796
1019-Employee Appeals Board	60,867	6,000	300	-	-	-	-	67,167	-	67,167
1135-Chief of Human Resources	**$6,029,545**	**$162,197**	**$41,377**	**$23,533**	**$18,005**	**-**	**$(8,694)**	**$6,265,964**	**-**	**$6,265,964**
1031-Office of Asset Management	3,395,199	261,942	7,649	414,303	8,009	-	(1,161,482)	2,925,619	-	2,925,619
1200-Department of Facilities Management	53,083,144	914,546	2,599,970	4,039,004	158,766	-	(1,338,015)	59,457,415	-	59,457,415
1140-Chief of Asset Management	**$56,478,343**	**$1,176,488**	**$2,607,619**	**$4,453,307**	**$166,775**	**-**	**$(2,499,497)**	**$62,383,034**	**-**	**$62,383,034**
1002-Human Rights And Ethics	856,513	7,080	4,881	43,452	2,055	-	1,150	915,131	-	915,131
1145-Department of Human Rights And Ethics	**$856,513**	**$7,080**	**$4,881**	**$43,452**	**$2,055**	**-**	**$1,150**	**$915,131**	**-**	**$915,131**
1026-Administrative Hearing Board	703,076	613,537	13,926	9,857	11,072	-	-	1,351,468	-	1,351,468
1150-Administrative Hearings	**$703,076**	**$613,537**	**$13,926**	**$9,857**	**$11,072**	**-**	**-**	**$1,351,468**	**-**	**$1,351,468**
1070-County Auditor	1,173,381	1,000	3,368	37,445	702	-	-	1,215,895	-	1,215,895
1155-County Auditor	**$1,173,381**	**$1,000**	**$3,368**	**$37,445**	**$702**	**-**	**-**	**$1,215,895**	**-**	**$1,215,895**
1260-Public Defender	75,927,618	2,077,691	658,147	1,212,143	65,916	-	115,241	80,056,755	-	80,056,755
1126-Public Defender	**$75,927,618**	**$2,077,691**	**$658,147**	**$1,212,143**	**$65,916**	**-**	**$115,241**	**$80,056,755**	**-**	**$80,056,755**
1025-Offices Under the President	**$211,533,602**	**$11,259,345**	**$4,323,543**	**$9,723,329**	**$1,341,259**	**$775,000**	**$(3,056,301)**	**$235,899,778**	**-**	**$235,899,778**
1018-Office of The Secretary To The Board of Commissioners	1,131,251	427,568	134,122	10,191	23,511	-	-	1,726,643	-	1,726,643
1081-First District	322,611	43,589	-	3,200	30,600	-	-	400,000	-	400,000
1082-Second District	366,579	8,421	8,000	-	17,000	-	-	400,000	-	400,000

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1083-Third District	370,099	10,500	2,401	2,000	15,000	-	-	400,000	-	400,000
1084-Fourth District	359,119	15,381	3,500	4,000	18,000	-	-	400,000	-	400,000
1085-Fifth District	390,642	43,858	5,000	6,500	24,000	-	-	470,000	-	470,000
1086-Sixth District	343,243	44,857	1,100	-	10,800	-	-	400,000	-	400,000
1087-Seventh District	347,083	26,217	6,500	7,000	13,200	-	-	400,000	-	400,000
1088-Eighth District	348,577	11,623	1,900	6,000	31,900	-	-	400,000	-	400,000
1089-Ninth District	381,641	4,659	1,500	2,000	10,200	-	-	400,000	-	400,000
1090-Tenth District	376,201	5,500	3,299	-	15,000	-	-	400,000	-	400,000
1091-Eleventh District	431,963	2,500	15,537	-	-	-	-	450,000	-	450,000
1092-Twelfth District	355,000	22,644	5,000	4,000	13,356	-	-	400,000	-	400,000
1093-Thirteenth District	350,104	23,643	-	-	26,253	-	-	400,000	-	400,000
1094-Fourteenth District	349,945	22,055	1,000	4,000	23,000	-	-	400,000	-	400,000
1095-Fifteenth District	364,677	5,996	6,327	4,000	19,000	-	-	400,000	-	400,000
1096-Sixteenth District	359,571	23,029	1,200	4,200	12,000	-	-	400,000	-	400,000
1097-Seventeenth District	309,423	65,497	-	2,400	22,680	-	-	400,000	-	400,000
1176-Cook County Board of Commissioners	**$7,257,727**	**$807,537**	**$196,386**	**$59,491**	**$325,500**	**-**	**-**	**$8,646,641**	**-**	**$8,646,641**
1040-County Assessor	23,684,495	3,827,833	504,513	581,597	117,781	-	(651,000)	28,065,219	-	28,065,219
1251-Assessor	**$23,684,495**	**$3,827,833**	**$504,513**	**$581,597**	**$117,781**	**-**	**$(651,000)**	**$28,065,219**	**-**	**$28,065,219**
1050-Board of Review	13,465,736	198,000	166,432	207,726	34,633	-	-	14,072,527	-	14,072,527
1276-Board of Review	**$13,465,736**	**$198,000**	**$166,432**	**$207,726**	**$34,633**	**-**	**-**	**$14,072,527**	**-**	**$14,072,527**
1060-County Treasurer	698,561	57,700	3,587	9,884	-	-	-	769,732	-	769,732
1301-Treasurer	**$698,561**	**$57,700**	**$3,587**	**$9,884**	**-**	**-**	**-**	**$769,732**	**-**	**$769,732**
1080-Office of Independent Inspector General	2,254,258	11,754	7,780	106,038	5,077	-	(510,244)	1,874,663	-	1,874,663
1327-Inspector General	**$2,254,258**	**$11,754**	**$7,780**	**$106,038**	**$5,077**	**-**	**$(510,244)**	**$1,874,663**	**-**	**$1,874,663**
1110-County Clerk	15,894,179	1,533,197	686,061	654,040	94,908	150,000	(200,000)	18,812,385	-	18,812,385
1352-County Clerk	**$15,894,179**	**$1,533,197**	**$686,061**	**$654,040**	**$94,908**	**$150,000**	**$(200,000)**	**$18,812,385**	**-**	**$18,812,385**
1210-Office of the Sheriff	1,918,088	34,669	-	-	421	-	-	1,953,178	-	1,953,178
1214-Sheriff's Administration And Human Resources	31,408,462	471,974	797,350	-	46,852	-	(33,332)	32,691,305	-	32,691,305
1216-Office of Prof Review, Prof Integrity Special Investigations	3,177,525	7,282	-	-	1,264	-	-	3,186,071	-	3,186,071
1217-Sheriff's Information Technology	9,022,084	446,949	117,779	6,626,862	17,951	2,276,327	-	18,507,952	-	18,507,952
1239-Department of Corrections	332,054,791	8,362,467	1,105,000	55,000	188,096	-	(75,000)	341,690,354	-	341,690,354
1249-Sheriff's Merit Board	1,281,269	217,909	4,000	66,998	2,623	-	33,332	1,606,131	-	1,606,131
1230-Court Services Division	77,469,329	282,831	156,819	916,758	214,942	-	-	79,040,679	-	79,040,679
1231-Police Department	72,563,931	505,111	186,130	170,000	19,418	-	(1,959,007)	71,485,582	-	71,485,582
1232-Community Corrections Department	16,960,236	-	5,000	6,366,330	-	-	(330,000)	23,001,566	-	23,001,566
1427-Sheriff	**$545,855,713**	**$10,329,193**	**$2,372,078**	**$14,201,948**	**$491,566**	**$2,276,327**	**$(2,364,007)**	**$573,162,818**	**-**	**$573,162,818**
1250-State's Attorney	124,732,218	2,986,182	993,824	3,189,111	204,662	-	1,583,553	133,689,550	-	133,689,550
1453-State's Attorney	**$124,732,218**	**$2,986,182**	**$993,824**	**$3,189,111**	**$204,662**	**-**	**$1,583,553**	**$133,689,550**	**-**	**$133,689,550**
1310-Office of the Chief Judge	39,869,838	4,189,615	608,454	1,939,554	353,503	-	(1,671,000)	45,289,963	-	45,289,963
1280-Adult Probation Dept.	47,094,125	1,144,062	374,987	3,895,459	95,547	-	-	52,604,180	-	52,604,180
1305-Public Guardian	20,966,524	286,001	124,135	486,904	80,046	-	-	21,943,610	-	21,943,610
1312-Forensic Clinical Services	2,546,053	500	13,800	6,469	3,535	-	-	2,570,356	-	2,570,356
1313-Social Service	17,081,270	930	124,860	51,682	19,892	-	(578,900)	16,699,733	-	16,699,733

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1326-Juvenile Probation	32,289,992	6,858,482	199,445	587,069	51,678	-	-	39,986,666	-	39,986,666
1300-Judiciary	274,015	276,022	470,150	11,422,913	120,360	-	3,500,000	16,063,460	-	16,063,460
1440-Juvenile Temporary Detention Center	58,632,456	1,025,914	2,487,448	1,155,571	17,951	-	(283,286)	63,036,053	-	63,036,053
1478-Chief Judge	**$218,754,273**	**$13,781,525**	**$4,403,279**	**$19,545,620**	**$742,512**	**-**	**$966,814**	**$258,194,023**	**-**	**$258,194,023**
1335-Clerk of the Circuit Court-Office of Clerk	92,029,042	729,211	696,059	5,642,231	305,232	-	-	99,401,775	-	99,401,775
1503-Clerk of the Circuit Court	**$92,029,042**	**$729,211**	**$696,059**	**$5,642,231**	**$305,232**	**-**	**-**	**$99,401,775**	**-**	**$99,401,775**
1390-Public Administrator	1,208,272	110,768	5,606	54,734	32,649	-	-	1,412,029	-	1,412,029
1536-Public Administrator	**$1,208,272**	**$110,768**	**$5,606**	**$54,734**	**$32,649**	**-**	**-**	**$1,412,029**	**-**	**$1,412,029**
1151-Elected And Appointed Officials	**$1,045,834,474**	**$34,372,900**	**$10,035,606**	**$44,252,421**	**$2,354,519**	**$2,426,327**	**$(1,174,884)**	**$1,138,101,362**	**-**	**$1,138,101,362**
1490-Fixed Charges and Special Purpose Appropriations	2,534,332	46,799,226	-	26,034,711	92,747	-	377,609,286	453,070,302	-	453,070,302
1499-Fixed Charges and Special Purpose Appropriations	(36,509,620)	44,079,744	410,000	26,857,881	-	-	32,659,094	67,497,099	-	67,497,099
1489-Fixed Charges And Special Purpose Appropriations	**$(33,975,288)**	**$90,878,970**	**$410,000**	**$52,892,592**	**$92,747**	**-**	**$410,268,380**	**$520,567,401**	**-**	**$520,567,401**
1588-Fixed Charges	**$(33,975,288)**	**$90,878,970**	**$410,000**	**$52,892,592**	**$92,747**	**-**	**$410,268,380**	**$520,567,401**	**-**	**$520,567,401**
Total General Funds	**$1,223,392,788**	**$136,511,215**	**$14,769,149**	**$106,868,342**	**$3,788,525**	**$3,201,327**	**$406,037,195**	**$1,894,568,541**	**-**	**$1,894,568,541**
Health Enterprise Fund										
4890-Health System Administration	36,906,061	8,625,950	255,028	582,638	2,337,695	-	1,224,700	49,932,073	-	49,932,073
4240-Cermak Health Services	76,491,816	1,493,370	8,326,904	9,903,672	18,430	-	8,245	96,242,438	-	96,242,438
4241-Health Services - JTDC	7,485,274	155,427	40,786	668,382	-	-	7,000	8,356,869	-	8,356,869
4891-Provident Hospital	41,855,180	6,045,558	7,599,641	6,319,535	314,620	-	97,478	62,232,012	-	62,232,012
4893-Ambulatory & Community Health Network of Cook County	46,058,104	4,804,945	1,086,214	22,749,082	2,215,037	-	3,001,844	79,915,226	-	79,915,226
4894-Ruth M. Rothstein CORE Center	8,722,019	53,774	13,704,484	2,130,084	2,425	-	-	24,612,786	-	24,612,786
4895-Department of Public Health	13,061,020	2,796,045	130,370	907,025	16,327	-	51,000	16,961,787	-	16,961,787
4896-Health Plan Services	30,137,150	2,199,245,092	10,000	1,127	-	-	-	2,229,393,370	-	2,229,393,370
4897-John H. Stroger Jr, Hospital of Cook County	515,122,172	84,758,696	104,936,588	64,359,451	29,614,357	-	(19,702,752)	779,088,513	-	779,088,513
4898-Oak Forest Health Center	1,424,928	-	-	143	-	-	(1,425,071)	-	-	-
4899-Special Purpose Appropriations	-	4,290,053	-	-	-	-	36,358,028	40,648,081	-	40,648,081
4020-Cook County Health & Hospital Systems Board	**$777,263,725**	**$2,312,268,911**	**$136,090,016**	**$107,621,141**	**$34,518,891**	**-**	**$19,620,472**	**$3,387,383,155**	**-**	**$3,387,383,155**
4010-Cook County Health & Hospital Systems Board	**$777,263,725**	**$2,312,268,911**	**$136,090,016**	**$107,621,141**	**$34,518,891**	**-**	**$19,620,472**	**$3,387,383,155**	**-**	**$3,387,383,155**
Total Health Enterprise Fund	**$777,263,725**	**$2,312,268,911**	**$136,090,016**	**$107,621,141**	**$34,518,891**	**-**	**$19,620,472**	**$3,387,383,155**	**-**	**$3,387,383,155**
Total General and Enterprise Funds	**$2,000,656,513**	**$2,448,780,125**	**$150,859,165**	**$214,489,483**	**$38,307,416**	**$3,201,327**	**$425,657,667**	**$5,281,951,696**	**-**	**$5,281,951,696**
Special Purpose Funds										
11306-Election										
1110-County Clerk	13,713,530	11,110,354	759,000	3,192,865	148,215	1,200,000	(1,531,250)	28,592,714	-	28,592,714
1352-County Clerk	**$13,713,530**	**$11,110,354**	**$759,000**	**$3,192,865**	**$148,215**	**$1,200,000**	**$(1,531,250)**	**$28,592,714**	**-**	**$28,592,714**
1525-Board of Elec Comm-Election Fund	434,144	814,000	-	-	-	-	-	1,248,144	-	1,248,144
1377-Board of Election Commissioners	**$434,144**	**$814,000**	**-**	**-**	**-**	**-**	**-**	**$1,248,144**	**-**	**$1,248,144**
11284-COVID-19 CARES Act Fund										
1014-Budget and Management Services	-	-	-	-	-	-	49,954,000	49,954,000	-	49,954,000
1076-Chief Financial Officer	**-**	**-**	**-**	**-**	**-**	**-**	**$49,954,000**	**$49,954,000**	**-**	**$49,954,000**
11248-Lead Poisoning Prevention										
4890-Health System Administration	1,627,115	1,530,926	13,410	-	50,630	-	51,251	3,273,332	-	3,273,332
4020-Cook County Health & Hospital Systems Board	**$1,627,115**	**$1,530,926**	**$13,410**	**-**	**$50,630**	**-**	**$51,251**	**$3,273,332**	**-**	**$3,273,332**

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
11249-Geographical Information System										
1009-Enterprise Technology	2,131,062	3,468	67,500	3,262,055	1,480	3,660,000	214,197	9,339,762	-	9,339,762
1105-Chief Information Officer	**$2,131,062**	**$3,468**	**$67,500**	**$3,262,055**	**$1,480**	**$3,660,000**	**$214,197**	**$9,339,762**	**-**	**$9,339,762**
11252-State's Attorney Narcotics Forfeiture										
1250-State's Attorney	2,733,527	-	-	-	-	-	92,181	2,825,708	-	2,825,708
1453-State's Attorney	**$2,733,527**	**-**	**-**	**-**	**-**	**-**	**$92,181**	**$2,825,708**	**-**	**$2,825,708**
11255-Suburban Tuberculosis Sanitarium District										
4890-Health System Administration	-	-	-	-	-	-	3,756,027	3,756,027	-	3,756,027
4020-Cook County Health & Hospital Systems Board	**-**	**-**	**-**	**-**	**-**	**-**	**$3,756,027**	**$3,756,027**	**-**	**$3,756,027**
11258-Clerk Circuit Court Administrative										
1335-Clerk of the Circuit Court-Office of Clerk	665,147	-	4,000	4,000	-	-	-	673,147	-	673,147
1503-Clerk of the Circuit Court	**$665,147**	**-**	**$4,000**	**$4,000**	**-**	**-**	**-**	**$673,147**	**-**	**$673,147**
11259-GIS Fee										
1110-County Clerk	621,044	257,000	9,000	-	-	-	83,972	971,016	-	971,016
1352-County Clerk	**$621,044**	**$257,000**	**$9,000**	**-**	**-**	**-**	**$83,972**	**$971,016**	**-**	**$971,016**
11262-Sheriff's Women's Justice Services										
1210-Office of the Sheriff	-	-	-	-	-	-	75,000	75,000	-	75,000
1427-Sheriff	**-**	**-**	**-**	**-**	**-**	**-**	**$75,000**	**$75,000**	**-**	**$75,000**
11266-Vehicle Purchase										
1210-Office of the Sheriff	-	-	-	-	-	203,388	22,997	226,385	-	226,385
1427-Sheriff	**-**	**-**	**-**	**-**	**-**	**$203,388**	**$22,997**	**$226,385**	**-**	**$226,385**
11268-Assessor Special Revenue										
1040-County Assessor	-	-	-	-	-	-	651,000	651,000	-	651,000
1251-Assessor	**-**	**-**	**-**	**-**	**-**	**-**	**$651,000**	**$651,000**	**-**	**$651,000**
11269-Circuit Court Electronic Citation										
1335-Clerk of the Circuit Court-Office of Clerk	169,274	-	-	150,000	-	-	-	319,274	-	319,274
1503-Clerk of the Circuit Court	**$169,274**	**-**	**-**	**$150,000**	**-**	**-**	**-**	**$319,274**	**-**	**$319,274**
11270-Medical Examiner Fees										
1259-Medical Examiner	-	450,000	202,144	-	-	50,000	-	702,144	-	702,144
1115-Chief Administrative Officer	**-**	**$450,000**	**$202,144**	**-**	**-**	**$50,000**	**-**	**$702,144**	**-**	**$702,144**
11271-State's Attorney Records Automation Fund										
1250-State's Attorney	255,005	-	-	-	-	-	1,565	256,570	-	256,570
1453-State's Attorney	**$255,005**	**-**	**-**	**-**	**-**	**-**	**$1,565**	**$256,570**	**-**	**$256,570**
11272-Public Defender Records Automation Fund										
1260-Public Defender	-	-	-	-	-	-	1,509	1,509	-	1,509
1126-Public Defender	**-**	**-**	**-**	**-**	**-**	**-**	**$1,509**	**$1,509**	**-**	**$1,509**
11273-Environmental Control Solid Waste Management										
1161-Department of Environment and Sustainability	219,366	271,640	-	-	-	-	273,186	764,192	-	764,192
1115-Chief Administrative Officer	**$219,366**	**$271,640**	**-**	**-**	**-**	**-**	**$273,186**	**$764,192**	**-**	**$764,192**
11274-Land Bank Authority										
1586-Land Bank Authority	1,271,728	1,486,221	17,972	1,915,314	19,679	-	5,460,295	10,171,209	-	10,171,209
1943-Cook County Land Bank Authority	**$1,271,728**	**$1,486,221**	**$17,972**	**$1,915,314**	**$19,679**	**-**	**$5,460,295**	**$10,171,209**	**-**	**$10,171,209**
11275-HUD Section 108 Loan Program										

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1013-Planning and Development	-	100,000	-	-	-	-	-	100,000	-	100,000
1125-Office of Economic Development	**-**	**$100,000**	**-**	**-**	**-**	**-**	**-**	**$100,000**	**-**	**$100,000**
11276-Erroneous Homestead Exemption Recovery										
1040-County Assessor	621,505	180,250	10,000	-	-	-	98,368	910,123	-	910,123
1251-Assessor	**$621,505**	**$180,250**	**$10,000**	**-**	**-**	**-**	**$98,368**	**$910,123**	**-**	**$910,123**
11277-Pharmaceutical Disposal Fund										
1210-Office of the Sheriff	-	75,000	25,000	-	-	-	-	100,000	-	100,000
1427-Sheriff	**-**	**$75,000**	**$25,000**	**-**	**-**	**-**	**-**	**$100,000**	**-**	**$100,000**
11302-Township Roads										
1500-Department of Transportation And Highways	-	2,000,000	1,174,430	782,953	-	-	-	3,957,383	-	3,957,383
1115-Chief Administrative Officer	**-**	**$2,000,000**	**$1,174,430**	**$782,953**	**-**	**-**	**-**	**$3,957,383**	**-**	**$3,957,383**
11310-County Law Library										
1530-Cook County Law Library	2,376,265	6,698	1,200,010	758,154	37,714	20,600	177,522	4,576,963	-	4,576,963
1115-Chief Administrative Officer	**$2,376,265**	**$6,698**	**$1,200,010**	**$758,154**	**$37,714**	**$20,600**	**$177,522**	**$4,576,963**	**-**	**$4,576,963**
11312-Animal Control										
1510-Cook County Animal and Rabies Control	2,256,182	1,304,279	143,900	110,211	7,029	1,070,720	8,715,242	13,607,563	-	13,607,563
1115-Chief Administrative Officer	**$2,256,182**	**$1,304,279**	**$143,900**	**$110,211**	**$7,029**	**$1,070,720**	**$8,715,242**	**$13,607,563**	**-**	**$13,607,563**
11314-County Clerk Document Storage System										
1110-County Clerk	2,894,604	1,525,000	34,000	-	-	-	65,443	4,519,047	-	4,519,047
1352-County Clerk	**$2,894,604**	**$1,525,000**	**$34,000**	**-**	**-**	**-**	**$65,443**	**$4,519,047**	**-**	**$4,519,047**
11316-County Clerk Automation										
1110-County Clerk	833,871	332,000	105,000	-	-	-	30,037	1,300,908	-	1,300,908
1352-County Clerk	**$833,871**	**$332,000**	**$105,000**	**-**	**-**	**-**	**$30,037**	**$1,300,908**	**-**	**$1,300,908**
11318-Circuit Court Document Storage										
1335-Clerk of the Circuit Court-Office of Clerk	4,398,813	715,000	700,547	480,483	1,078,000	11,970	-	7,384,813	-	7,384,813
1503-Clerk of the Circuit Court	**$4,398,813**	**$715,000**	**$700,547**	**$480,483**	**$1,078,000**	**$11,970**	**-**	**$7,384,813**	**-**	**$7,384,813**
11320-Circuit Court Automation										
1335-Clerk of the Circuit Court-Office of Clerk	7,250,174	2,636,651	180,000	329,797	53,251	-	-	10,449,873	-	10,449,873
1503-Clerk of the Circuit Court	**$7,250,174**	**$2,636,651**	**$180,000**	**$329,797**	**$53,251**	**-**	**-**	**$10,449,873**	**-**	**$10,449,873**
11322-Circuit Court Illinois Dispute Resolution										
1310-Office of the Chief Judge	-	175,000	-	-	-	-	1,480	176,480	-	176,480
1478-Chief Judge	**-**	**$175,000**	**-**	**-**	**-**	**-**	**$1,480**	**$176,480**	**-**	**$176,480**
11324-Sheriff 911 - Intergovernmental Agreement - ETSB										
1210-Office of the Sheriff	4,935,598	-	-	1,004	1,983	-	(2,461,163)	2,477,422	-	2,477,422
1427-Sheriff	**$4,935,598**	**-**	**-**	**$1,004**	**$1,983**	**-**	**$(2,461,163)**	**$2,477,422**	**-**	**$2,477,422**
11326-Adult Probation Service Fee										
1310-Office of the Chief Judge	-	1,085,000	-	-	-	-	10,970	1,095,970	-	1,095,970
1478-Chief Judge	**-**	**$1,085,000**	**-**	**-**	**-**	**-**	**$10,970**	**$1,095,970**	**-**	**$1,095,970**
11328-Social Services Probation Court Fee										
1310-Office of the Chief Judge	21,000	491,885	130,000	7,400	21,000	-	24,478	695,763	-	695,763
1478-Chief Judge	**$21,000**	**$491,885**	**$130,000**	**$7,400**	**$21,000**	**-**	**$24,478**	**$695,763**	**-**	**$695,763**
11854-County Treasurer Tax Sales Automation										
1060-County Treasurer	9,208,087	1,712,890	304,849	827,071	90,049	404,930	270,676	12,818,551	-	12,818,551

SUMMARY OF APPROPRIATIONS BY OBJECT AND FUND

Departments	PERSONAL SERVICES	CONTRACTUAL SERVICES	SUPPLIES AND MATERIALS	OPERATIONS AND MAINTENANCE	RENTAL AND LEASING	CAPITAL OUTLAY	**CONTINGENCY AND SPEC. PURPOSE	SUBTOTAL	ALLOCATED CAPITAL	TOTAL RECOMMENDATIONS
1301-Treasurer	**$9,208,087**	**$1,712,890**	**$304,849**	**$827,071**	**$90,049**	**$404,930**	**$270,676**	**$12,818,551**	**-**	**$12,818,551**
11856-MFT Illinois First (1st)										
1500-Department of Transportation And Highways	41,789,758	670,095	622,861	2,647,736	874,758	-	3,191,492	49,796,700	-	49,796,700
1115-Chief Administrative Officer	**$41,789,758**	**$670,095**	**$622,861**	**$2,647,736**	**$874,758**	**-**	**$3,191,492**	**$49,796,700**	**-**	**$49,796,700**
11278-Sheriff's Operations State Asset Forfeiture										
1210-Office of the Sheriff	-	-	281,332	351,664	-	-	70,333	703,329	-	703,329
1427-Sheriff	**-**	**-**	**$281,332**	**$351,664**	**-**	**-**	**$70,333**	**$703,329**	**-**	**$703,329**
11279-Sheriff's Money Laundering State Asset Forfeiture										
1210-Office of the Sheriff	-	-	25,188	-	-	-	20,608	45,796	-	45,796
1427-Sheriff	**-**	**-**	**$25,188**	**-**	**-**	**-**	**$20,608**	**$45,796**	**-**	**$45,796**
11281-PEG Access Support Fund										
1011-Office of Chief Admin Officer	-	-	-	-	-	80,000	-	80,000	-	80,000
1115-Chief Administrative Officer	**-**	**-**	**-**	**-**	**-**	**$80,000**	**-**	**$80,000**	**-**	**$80,000**
11282-Assessor GIS Fee Fund										
1040-County Assessor	1,284,272	170,000	40,000	-	-	-	-	1,494,272	-	1,494,272
1251-Assessor	**$1,284,272**	**$170,000**	**$40,000**	**-**	**-**	**-**	**-**	**$1,494,272**	**-**	**$1,494,272**
11300-Motor Fuel Tax										
1500-Department of Transportation And Highways	-	84,373,448	4,112,500	8,563,330	-	140,462,022	6,254,525	243,765,824	-	243,765,824
1115-Chief Administrative Officer	**-**	**$84,373,448**	**$4,112,500**	**$8,563,330**	**-**	**$140,462,022**	**$6,254,525**	**$243,765,824**	**-**	**$243,765,824**
11250-Self Insurance										
1021-Office of the Chief Financial Officer	388,648,279	-	-	-	-	-	(388,648,279)	-	-	-
1076-Chief Financial Officer	**$388,648,279**	**-**	**-**	**-**	**-**	**-**	**$(388,648,279)**	**-**	**-**	**-**
11303-Annuity and Benefit Fund										
1590-Annuity and Benefits	513,879,823	-	-	-	-	-	(312,000,000)	201,879,823	-	201,879,823
1076-Chief Financial Officer	**$513,879,823**	**-**	**-**	**-**	**-**	**-**	**$(312,000,000)**	**$201,879,823**	**-**	**$201,879,823**
11716-Bond and Interest Ser 1999 B Refunding										
1700-Bond and Interest	-	-	-	-	-	-	261,964,428	261,964,428	-	261,964,428
1076-Chief Financial Officer	**-**	**-**	**-**	**-**	**-**	**-**	**$261,964,428**	**$261,964,428**	**-**	**$261,964,428**
Total Special Purpose	**$1,004,239,174**	**$113,476,805**	**$10,162,642**	**$23,384,037**	**$2,383,788**	**$147,163,630**	**$(363,107,911)**	**$937,702,165**	**-**	**$937,702,165**
Restricted	82,218,789	46,693,824	2,387,764	5,664,865	4,543,631	16,063,152	188,721,519	346,293,544	-	346,293,544
Total Operating Fund	**$3,087,114,476**	**$2,608,950,754**	**$163,409,571**	**$243,538,384**	**$45,234,835**	**$166,428,109**	**$251,271,275**	**$6,565,947,404**	**-**	**$6,565,947,404**
Capital Improvements	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**$350,655,597**	**$350,655,597**
Total	**$3,087,114,476**	**$2,608,950,754**	**$163,409,571**	**$243,538,384**	**$45,234,835**	**$166,428,109**	**$251,271,275**	**$6,565,947,404**	**$350,655,597**	**$6,916,603,001**

SUMMARY OF APPROPRIATIONS BY CONTROL OFFICER

Control Officer	Corporate Fund	Public Safety Fund	Health Enterprise Fun	Election Fund	Special Purpose Fund	Restricted	Capital	Total Recomendations
1051-President	$3,601,790	$963,196	-	-	-	$1,930,729	-	$6,495,715
1076-Chief Financial Officer	24,895,211	-	-	-	513,798,251	-	-	538,693,462
1105-Chief Information Officer	19,417,395	-	-	-	9,339,762	-	-	28,757,157
1115-Chief Administrative Officer	7,228,233	17,486,009	-	-	317,250,770	169,040,385	-	511,005,397
1125-Office of Economic Development	10,119,697	-	-	-	100,000	55,189,017	-	65,408,714
1135-Chief of Human Resources	6,265,964	-	-	-	-	-	-	6,265,964
1140-Chief of Asset Management	2,925,619	59,457,415	-	-	-	-	-	62,383,034
1145-Department of Human Rights And Ethics	915,131	-	-	-	-	-	-	915,131
1150-Administrative Hearings	1,351,468	-	-	-	-	-	-	1,351,468
1155-County Auditor	1,215,895	-	-	-	-	-	-	1,215,895
1126-Public Defender	-	80,056,755	-	-	1,509	781,624	-	80,839,888
1025-Offices Under the President	**$77,936,403**	**$157,963,375**	**-**	**-**	**$840,490,292**	**226,941,756**	**-**	**$1,303,331,825**
1176-Cook County Board of Commissioners	8,646,641	-	-	-	-	-	-	8,646,641
1251-Assessor	28,065,219	-	-	-	3,055,395	-	-	31,120,614
1276-Board of Review	14,072,527	-	-	-	-	-	-	14,072,527
1301-Treasurer	769,732	-	-	-	12,818,551	-	-	13,588,283
1327-Inspector General	1,874,663	-	-	-	-	-	-	1,874,663
1352-County Clerk	18,812,385	-	-	28,592,714	6,790,971	4,393,697	-	58,589,768
1377-Board of Election Commissioners	-	-	-	1,248,144	-	-	-	1,248,144
1427-Sheriff	-	573,162,818	-	-	3,627,932	16,380,197	-	593,170,947
1453-State's Attorney	-	133,689,550	-	-	3,082,278	39,813,590	-	176,585,418
1478-Chief Judge	-	258,194,023	-	-	1,968,213	7,330,726	-	267,492,961
1503-Clerk of the Circuit Court	-	99,401,775	-	-	18,827,107	2,242,025	-	120,470,906
1536-Public Administrator	-	1,412,029	-	-	-	-	-	1,412,029
1151-Elected And Appointed Officials	**$72,241,168**	**$1,065,860,194**	**-**	**$29,840,858**	**$50,170,447**	**70,160,234**	**-**	**$1,288,272,902**
1489-Fixed Charges And Special Purpose Appropriations	453,070,302	67,497,099	-	-	-	-	-	520,567,401
1588-Fixed Charges	**$453,070,302**	**$67,497,099**	**-**	**-**	**-**	**-**	**-**	**$520,567,401**
1943-Cook County Land Bank Authority	-	-	-	-	10,171,209	5,060,940	-	15,232,149
1638-Cook County Land Bank Authority	**-**	**-**	**-**	**-**	**$10,171,209**	**5,060,940**	**-**	**$15,232,149**
4020-Cook County Health & Hospital Systems Board	-	-	3,387,383,155	-	7,029,359	44,130,614	-	3,438,543,128
4010-Cook County Health & Hospital Systems Board	**-**	**-**	**$3,387,383,155**	**-**	**$7,029,359**	**44,130,614**	**-**	**$3,438,543,128**
Total Operating Funds	**$603,247,872**	**$1,291,320,668**	**$3,387,383,155**	**$29,840,858**	**$907,861,306**	**$346,293,544**	**-**	**$6,565,947,404**
Capital Improvements*	**-**	**-**		**-**	**-**	**-**	**$350,655,597**	**$350,655,597**
Grand Totals	**$603,247,872**	**$1,291,320,668**	**$3,387,383,155**	**$29,840,858**	**$907,861,306**	**$346,293,544**	**$350,655,597**	**$6,916,603,001**

* 2021 Capital Improvements excludes Capital purchases funded with operating dollars.

SUMMARY OF FTE BY FUND

Departments	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Fund										
Corporate Fund										
1010-Office of the President	16.0	16.0	17.0	19.0	19.0	18.0	17.9	18.8	25.0	23.0
1021-Office of the Chief Financial Officer	8.2	23.9	11.0	11.0	10.0	11.0	11.0	12.1	13.0	13.0
1007-Revenue	46.6	62.8	64.3	75.6	76.6	76.6	79.6	82.7	85.0	78.5
1008-Risk Management	22.1	22.0	23.0	24.0	22.0	22.0	23.0	25.1	25.0	25.0
1014-Budget and Management Services	15.1	19.0	20.0	20.0	20.0	19.0	20.0	19.0	16.0	18.0
1020-County Comptroller	38.6	37.7	41.7	41.7	42.1	41.7	37.0	38.0	39.0	39.0
1022-Contract Compliance	10.2	10.0	11.0	11.5	12.0	12.0	12.0	12.1	13.0	12.0
1030-Chief Procurement Officer	19.9	34.0	37.0	37.0	37.0	32.0	31.0	31.0	31.0	37.0
1009-Enterprise Technology	64.0	66.4	61.0	139.0	134.0	135.0	131.9	144.1	147.0	141.0
1016-IT Solutions	72.0	82.1	81.0	-	-	-	-	-	-	-
1028-IT Shared Services	52.0	-	-	-	-	-	-	-	-	-
1029-Enterprise Resource Planning (ERP)	-	-	19.8	22.6	16.0	16.0	14.1	-	-	-
1011-Office of Chief Admin Officer	37.0	36.7	38.0	34.0	31.0	31.7	31.1	37.0	44.0	42.0
1161-Department of Environment and Sustainability	25.0	25.0	27.0	26.0	21.7	23.0	24.0	25.1	26.0	24.0
1500-Department of Transportation And Highways	90.0	74.8	67.4	66.2	48.2	-	-	-	-	-
1027-Office of Economic Development	8.4	7.0	7.0	3.0	6.0	10.0	6.9	10.0	12.0	16.0
1013-Planning and Development	13.0	10.0	13.0	13.0	11.0	12.0	6.7	8.1	13.0	12.0
1160-Building and Zoning	42.0	41.0	39.0	40.0	38.0	42.0	40.6	43.1	45.0	45.0
1170-Zoning Board of Appeals	4.0	4.0	5.0	5.0	5.0	5.0	3.1	3.1	3.0	3.0
1032-Department of Human Resources	38.0	44.4	48.0	49.0	48.0	44.0	54.2	59.3	60.0	57.0
1031-Office of Asset Management	11.6	13.0	17.0	23.5	23.0	25.0	26.1	28.1	31.0	30.0
1002-Human Rights And Ethics	11.0	11.0	11.2	11.0	10.5	10.0	9.2	9.2	10.0	9.0
1026-Administrative Hearing Board	5.0	8.0	9.0	9.0	9.0	9.0	9.1	9.1	9.0	9.0
1070-County Auditor	9.0	9.6	11.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
1018-Office of The Secretary To The Board of Commissioners	11.6	8.6	9.6	9.8	9.8	9.8	10.0	10.6	10.8	11.0
1081-First District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0

SUMMARY OF FTE BY FUND

Departments	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
1082-Second District	4.1	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0	5.0
1083-Third District	3.7	3.7	4.0	4.0	4.0	4.0	4.0	4.1	5.0	5.0
1084-Fourth District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1085-Fifth District	4.0	4.0	4.0	4.0	4.0	5.0	4.0	4.1	4.1	5.0
1086-Sixth District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1087-Seventh District	4.5	4.5	4.5	4.5	5.0	5.0	5.0	5.0	5.0	5.0
1088-Eighth District	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1089-Ninth District	4.5	4.5	4.5	3.7	4.4	4.1	4.1	4.2	4.2	4.2
1090-Tenth District	4.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1091-Eleventh District	5.7	5.7	5.7	5.7	5.7	5.7	5.7	6.2	6.0	6.0
1092-Twelfth District	5.0	5.0	4.0	4.0	4.0	4.0	4.0	4.1	5.0	5.0
1093-Thirteenth District	4.5	4.6	4.6	4.6	4.6	4.5	4.5	4.6	4.2	4.2
1094-Fourteenth District	4.0	4.0	4.0	4.0	4.0	4.0	5.0	5.0	5.0	5.0
1095-Fifteenth District	4.0	4.0	4.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
1096-Sixteenth District	4.0	4.0	4.0	4.0	4.0	4.0	4.1	4.1	4.0	5.0
1097-Seventeenth District	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.1	5.0	4.0
1040-County Assessor	368.9	347.0	360.0	338.0	342.0	309.0	258.0	253.0	260.0	259.0
1050-Board of Review	127.0	126.0	125.0	126.0	125.0	130.0	111.0	115.0	142.0	142.0
1060-County Treasurer	39.0	34.0	26.0	17.0	14.0	13.0	10.0	9.0	9.0	7.0
1080-Office of Independent Inspector General	20.6	20.0	20.0	20.0	20.0	18.0	17.0	17.0	19.0	19.0
1110-County Clerk	144.0	137.0	135.0	134.0	136.0	135.0	130.6	129.6	136.4	183.4
1130-Recorder of Deeds	121.0	123.5	108.0	99.0	92.0	81.0	78.0	80.0	71.0	-
1452-Veterans Assistance Commission	3.0	-	-	-	-	-	-	-	-	-
Total Corporate Fund	**1,569.8**	**1,531.5**	**1,539.3**	**1,513.4**	**1,468.6**	**1,381.1**	**1,294.5**	**1,321.6**	**1,389.7**	**1,350.3**
Public Safety Fund										
1205-Justice Advisory Council	6.0	5.0	5.0	7.0	7.0	7.0	6.1	7.0	8.0	9.8

SUMMARY OF FTE BY FUND

Departments	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
1259-Medical Examiner	97.1	100.5	126.0	123.8	127.7	117.4	113.1	113.0	105.0	107.0
1265-Cook County Department of Emergency Management & Regional Security	14.0	15.0	17.0	25.0	25.0	21.0	16.5	7.9	7.5	6.5
1451-Department of Adoption and Family Supportive Services	9.5	10.0	10.0	11.0	11.0	11.0	10.0	10.0	9.0	-
1200-Department of Facilities Management	378.0	407.1	551.0	541.7	526.2	524.0	515.1	511.0	521.0	524.0
1260-Public Defender	661.4	674.4	685.6	699.0	693.0	679.0	676.4	685.0	690.0	694.0
1210-Office of the Sheriff	23.0	33.0	49.6	40.6	23.0	21.0	19.0	13.0	14.0	16.0
1211-Dept. of Admin/Support Ser	196.0	198.0	-	-	-	-	-	-	-	-
1212-Sheriff Women's Justice Programs	68.0	69.2	-	-	-	-	-	-	-	-
1214-Sheriff's Administration And Human Resources	-	-	203.0	163.4	108.5	339.6	299.5	339.0	366.0	325.0
1216-Office of Prof Review, Prof Integrity Special Investigations	-	-	-	62.5	78.0	99.0	86.0	34.0	33.0	31.0
1217-Sheriff's Information Technology	-	-	53.0	43.4	219.0	35.0	28.0	97.0	101.0	91.0
1235-Impact Incarceration	96.0	-	-	-	-	-	-	-	-	-
1239-Department of Corrections	3,834.1	3,936.9	4,374.3	4,432.4	4,295.0	4,267.7	3,870.2	3,715.0	3,439.0	3,482.0
1249-Sheriff's Merit Board	27.0	30.0	31.0	29.0	30.0	28.0	13.0	19.0	17.0	19.0
1230-Court Services Division	1,388.0	1,430.3	1,434.0	1,346.4	1,292.2	1,173.0	1,035.5	1,024.0	1,063.0	799.0
1236-Comm Super./Intervention	201.0	304.1	-	-	-	-	-	-	-	-
1231-Police Department	543.0	531.8	607.5	630.5	658.5	643.0	614.0	625.0	639.0	624.0
1232-Community Corrections Department	-	-	-	-	-	-	-	-	194.0	173.0
1250-State's Attorney	1,136.7	1,132.2	1,148.1	1,161.0	1,149.1	1,134.2	1,126.1	1,150.2	1,170.0	1,170.4
1310-Office of the Chief Judge	482.8	465.0	465.0	473.5	457.7	463.7	415.8	443.2	505.7	465.6
1280-Adult Probation Dept.	603.0	577.0	589.5	625.0	640.0	586.6	518.0	562.0	639.5	541.0
1305-Public Guardian	265.3	249.2	239.4	238.8	229.4	220.8	208.8	209.0	210.0	206.4
1312-Forensic Clinical Services	34.0	30.0	30.0	30.1	31.1	29.9	24.3	24.8	24.8	21.8
1313-Social Service	208.0	199.0	196.3	197.0	198.0	201.0	174.0	189.0	212.0	198.0
1326-Juvenile Probation	373.6	368.0	392.8	449.5	423.4	421.1	342.0	374.0	373.0	328.7
1300-Judiciary	439.0	439.0	437.0	437.0	437.0	437.0	437.0	437.0	437.0	437.0
1440-Juvenile Temporary Detention Center	634.0	595.0	663.0	700.0	703.5	679.0	569.5	617.8	610.8	563.3
1335-Clerk of the Circuit Court-Office of Clerk	1,549.8	1,511.7	1,505.7	1,546.5	1,463.2	1,433.5	1,334.3	1,270.8	1,320.2	1,256.2
1390-Public Administrator	19.0	18.0	18.0	18.0	17.0	17.0	15.0	15.0	15.0	15.0

SUMMARY OF FTE BY FUND

Departments	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
Total Public Safety Fund	**13,287.3**	**13,329.4**	**13,831.8**	**14,032.1**	**13,843.5**	**13,589.5**	**12,467.1**	**12,492.5**	**12,724.4**	**12,104.6**
Total General Fund	**14,857.1**	**14,860.9**	**15,371.1**	**15,545.5**	**15,312.1**	**14,970.6**	**13,761.6**	**13,814.1**	**14,114.0**	**13,454.9**
Health Enterprise Fund										
4890-Health System Administration	581.0	608.0	647.0	411.8	485.0	503.0	504.7	366.0	328.0	305.0
4240-Cermak Health Services	527.0	502.1	578.4	617.0	609.0	637.5	653.0	631.0	575.0	668.0
4241-Health Services - JTDC	37.0	36.0	37.0	37.0	35.0	38.0	33.0	65.0	62.0	59.8
4891-Provident Hospital	468.0	383.0	357.5	385.0	354.0	339.0	328.0	377.8	401.0	375.0
4893-Ambulatory & Community Health Network of Cook County	677.3	652.0	620.0	858.2	775.0	847.0	828.0	848.8	401.0	312.6
4894-Ruth M. Rothstein CORE Center	70.0	66.0	69.3	75.0	78.0	78.0	74.0	75.0	71.0	71.0
4895-Department of Public Health	176.0	155.0	148.0	125.0	123.0	108.0	110.0	102.0	118.0	118.0
4896-Health Plan Services	-	247.0	266.3	30.0	23.0	99.0	179.0	495.0	407.0	341.0
4897-John H. Stroger Jr, Hospital of Cook County	4,184.0	3,903.0	3,905.6	4,097.6	4,154.7	4,133.4	4,119.0	4,240.8	4,189.3	4,492.4
4898-Oak Forest Health Center	337.5	116.0	115.0	110.0	99.0	82.0	66.0	37.8	49.0	-
Total Health Enterprise Fund	**7,057.8**	**6,668.1**	**6,744.1**	**6,746.6**	**6,735.7**	**6,864.9**	**6,894.7**	**7,239.3**	**6,601.3**	**6,742.8**
Total General and Enterprise Funds	**21,914.9**	**21,529.0**	**22,115.2**	**22,292.1**	**22,047.8**	**21,835.5**	**20,656.3**	**21,053.4**	**20,715.3**	**20,197.6**
Special Purpose and Election Funds										
Election Fund										
1110-County Clerk	129.0	129.0	129.0	130.0	124.0	125.0	120.5	120.5	116.6	121.6
1525-Board of Elec Comm-Election Fund	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
Total Election Fund	**133.0**	**133.0**	**133.0**	**134.0**	**128.0**	**129.0**	**124.5**	**124.5**	**120.6**	**125.6**
Special Purpose Funds										
1009-Enterprise Technology	15.0	19.0	18.0	16.0	16.0	16.0	16.3	16.0	16.0	16.0
1161-Department of Environment and Sustainability	-	-	-	-	2.0	2.0	2.0	2.0	2.0	3.0
1500-Department of Transportation And Highways	214.0	209.1	217.5	221.7	217.1	289.5	315.5	327.1	340.0	343.5
1510-Cook County Animal and Rabies Control	24.0	24.0	23.0	23.0	23.0	23.0	23.0	23.0	24.0	24.0

SUMMARY OF FTE BY FUND

Departments	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
1530-Cook County Law Library	42.4	39.7	39.0	34.0	28.0	30.0	30.0	30.0	30.0	27.0
1027-Office of Economic Development	-	-	-	-	-	-	0.2	-	-	-
1040-County Assessor	-	-	-	-	-	22.0	20.0	12.0	17.0	17.0
1050-Board of Review	-	-	-	-	-	-	-	11.0	-	-
1060-County Treasurer	70.0	71.2	66.0	72.0	75.0	75.5	78.5	77.5	77.5	79.5
1110-County Clerk	13.0	14.0	14.0	14.0	15.0	15.0	12.0	12.0	12.0	45.0
1130-Recorder of Deeds	72.0	73.0	82.0	82.0	79.0	60.0	58.0	55.0	50.0	-
1210-Office of the Sheriff	49.5	49.5	14.7	16.0	18.0	18.0	18.0	18.0	40.0	47.0
1250-State's Attorney	43.0	44.6	45.2	46.4	41.0	34.2	17.0	21.6	27.6	34.0
1310-Office of the Chief Judge	22.0	21.0	26.4	30.0	31.0	32.0	33.0	18.5	-	-
1300-Judiciary	69.8	57.0	52.0	-	-	-	-	-	-	-
1335-Clerk of the Circuit Court-Office of Clerk	264.2	253.8	256.7	201.2	185.0	176.2	142.6	149.8	145.4	116.8
1586-Land Bank Authority	-	-	-	-	11.0	14.0	14.0	15.0	15.0	12.0
4890-Health System Administration	48.0	41.0	42.0	39.0	41.0	53.0	48.0	49.0	17.0	18.0
Total Special Purpose Funds	**946.9**	**916.9**	**896.5**	**795.3**	**782.1**	**860.4**	**828.1**	**837.5**	**813.5**	**782.8**
Total Special Purpose and Election Funds	**1,079.9**	**1,049.9**	**1,029.5**	**929.3**	**910.1**	**989.4**	**952.6**	**962.0**	**934.1**	**908.4**
Restricted	664.6	590.0	505.0	484.4	481.3	403.0	407.9	422.0	424.3	714.0
Total Full Time Equivalent	**23,659.4**	**23,168.9**	**23,649.7**	**23,705.8**	**23,439.2**	**23,227.9**	**22,016.8**	**22,437.5**	**22,073.7**	**21,820.0**

SUMMARY OF FTE BY CONTROL OFFICER

Departments	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
General Funds										
1051-President	22.0	21.0	22.0	26.0	26.0	25.0	24.0	25.8	33.0	32.8
1076-Chief Financial Officer	160.7	209.4	208.0	220.8	219.7	214.3	213.6	220.0	222.0	222.5
1105-Chief Information Officer	188.0	148.5	161.8	161.6	150.0	151.0	146.0	144.1	147.0	141.0
1115-Chief Administrative Officer	272.6	262.0	285.4	286.0	264.6	204.1	194.6	193.0	191.5	179.5
1125-Office of Economic Development	67.4	62.0	64.0	61.0	60.0	69.0	57.2	64.3	73.0	76.0
1135-Chief of Human Resources	38.0	44.4	48.0	49.0	48.0	44.0	54.2	59.3	60.0	57.0
1140-Chief of Asset Management	389.6	420.1	568.0	565.2	549.2	549.0	541.2	539.1	552.0	554.0
1145-Department of Human Rights And Ethics	11.0	11.0	11.2	11.0	10.5	10.0	9.2	9.2	10.0	9.0
1150-Administrative Hearings	5.0	8.0	9.0	9.0	9.0	9.0	9.1	9.1	9.0	9.0
1155-County Auditor	9.0	9.6	11.0	12.0	12.0	12.0	12.0	12.0	12.0	12.0
1126-Public Defender	661.4	674.4	685.6	699.0	693.0	679.0	676.4	685.0	690.0	694.0
1025-Offices Under the President	**1,824.7**	**1,870.4**	**2,074.0**	**2,100.6**	**2,042.0**	**1,966.4**	**1,937.6**	**1,960.9**	**1,999.5**	**1,986.8**
1176-Cook County Board of Commissioners	87.6	85.6	85.9	86.3	87.5	88.1	89.4	91.0	93.3	94.4
1251-Assessor	368.9	347.0	360.0	338.0	342.0	309.0	258.0	253.0	260.0	259.0
1276-Board of Review	127.0	126.0	125.0	126.0	125.0	130.0	111.0	115.0	142.0	142.0
1301-Treasurer	39.0	34.0	26.0	17.0	14.0	13.0	10.0	9.0	9.0	7.0
1327-Inspector General	20.6	20.0	20.0	20.0	20.0	18.0	17.0	17.0	19.0	19.0
1352-County Clerk	144.0	137.0	135.0	134.0	136.0	135.0	130.6	129.6	136.4	183.4
1402-Recorder of Deeds	121.0	123.5	108.0	99.0	92.0	81.0	78.0	80.0	71.0	-
1427-Sheriff	6,376.1	6,533.3	6,752.4	6,748.2	6,704.2	6,606.3	5,965.2	5,866.0	5,866.0	5,560.0
1453-State's Attorney	1,136.7	1,132.2	1,148.1	1,161.0	1,149.1	1,134.2	1,126.1	1,150.2	1,170.0	1,170.4
1478-Chief Judge	3,039.7	2,922.2	3,013.0	3,150.9	3,120.1	3,039.1	2,689.4	2,856.6	3,012.7	2,761.7
1503-Clerk of the Circuit Court	1,549.8	1,511.7	1,505.7	1,546.5	1,463.2	1,433.5	1,334.3	1,270.8	1,320.2	1,256.2
1536-Public Administrator	19.0	18.0	18.0	18.0	17.0	17.0	15.0	15.0	15.0	15.0
1563-Veterans Assistance Commission	3.0	-	-	-	-	-	-	-	-	-
1151-Elected And Appointed Officials	**13,032.4**	**12,990.5**	**13,297.1**	**13,444.9**	**13,270.1**	**13,004.2**	**11,824.0**	**11,853.2**	**12,114.5**	**11,468.1**
Total General Funds	**14,857.1**	**14,860.9**	**15,371.1**	**15,545.5**	**15,312.1**	**14,970.6**	**13,761.6**	**13,814.1**	**14,114.0**	**13,454.9**
Health Enterprise Fund										
4010-Cook County Health & Hospital Systems	**7,057.8**	**6,668.1**	**6,744.1**	**6,746.6**	**6,735.7**	**6,864.9**	**6,894.7**	**7,239.3**	**6,601.3**	**6,742.8**
Total Health Enterprise Fund	**7,057.8**	**6,668.1**	**6,744.1**	**6,746.6**	**6,735.7**	**6,864.9**	**6,894.7**	**7,239.3**	**6,601.3**	**6,742.8**
Total General and Enterprise	**21,914.9**	**21,529.0**	**22,115.2**	**22,292.1**	**22,047.8**	**21,835.5**	**20,656.3**	**21,053.4**	**20,715.3**	**20,197.6**
Special Revenue Fund										
1105-Chief Information Officer	15.0	19.0	18.0	16.0	16.0	16.0	16.3	16.0	16.0	16.0
1115-Chief Administrative Officer	280.4	272.8	279.5	278.7	270.1	344.5	370.5	382.1	396.0	397.5
1125-Office of Economic Development	-	-	-	-	-	-	0.2	-	-	-

SUMMARY OF FTE BY CONTROL OFFICER

Departments	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
1025-Offices Under the President	**295.4**	**291.8**	**297.5**	**294.7**	**286.1**	**360.5**	**387.0**	**398.1**	**412.0**	**413.5**
1251-Assessor	-	-	-	-	-	22.0	20.0	12.0	17.0	17.0
1276-Board of Review	-	-	-	-	-	-	-	11.0	-	-
1301-Treasurer	70.0	71.2	66.0	72.0	75.0	75.5	78.5	77.5	77.5	79.5
1352-County Clerk	142.0	143.0	143.0	144.0	139.0	140.0	132.5	132.5	128.6	166.6
1377-Board of Election Commissioners	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0	4.0
1402-Recorder of Deeds	72.0	73.0	82.0	82.0	79.0	60.0	58.0	55.0	50.0	-
1427-Sheriff	49.5	49.5	14.7	16.0	18.0	18.0	18.0	18.0	40.0	47.0
1453-State's Attorney	43.0	44.6	45.2	46.4	41.0	34.2	17.0	21.6	27.6	34.0
1478-Chief Judge	91.8	78.0	78.4	30.0	31.0	32.0	33.0	18.5	-	-
1503-Clerk of the Circuit Court	264.2	253.8	256.7	201.2	185.0	176.2	142.6	149.8	145.4	116.8
1151-Elected And Appointed Officials	**736.5**	**717.1**	**690.0**	**595.6**	**572.0**	**561.9**	**503.6**	**499.9**	**490.1**	**464.9**
1943-Cook County Land Bank Authority	-	-	-	-	11.0	14.0	14.0	15.0	15.0	12.0
1638-Cook County Land Bank Authority	**-**	**-**	**-**	**-**	**11.0**	**14.0**	**14.0**	**15.0**	**15.0**	**12.0**
4010-Cook County Health & Hospital Systems	**48.0**	**41.0**	**42.0**	**39.0**	**41.0**	**53.0**	**48.0**	**49.0**	**17.0**	**18.0**
Total Special Revenue Fund	**1,079.9**	**1,049.9**	**1,029.5**	**929.3**	**910.1**	**989.4**	**952.6**	**962.0**	**934.1**	**908.4**
Total Operating Fund	**22,994.8**	**22,578.9**	**23,144.7**	**23,221.4**	**22,957.9**	**22,824.9**	**21,608.9**	**22,015.4**	**21,649.3**	**21,106.0**
Total Grants	**664.6**	**590.0**	**505.0**	**484.4**	**481.3**	**403.0**	**407.9**	**422.0**	**424.3**	**714.0**
Total Full Time Equivalent	**23,659.4**	**23,168.9**	**23,649.7**	**23,705.8**	**23,439.2**	**23,227.9**	**22,016.8**	**22,437.5**	**22,073.7**	**21,820.0**

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2017	2018	2019	2020	2021
General Funds					
1051-President	2,427,211	2,281,206	2,362,777	3,150,368	3,223,274
1076-Chief Financial Officer	15,825,345	16,209,833	17,018,249	17,213,172	17,617,541
1105-Chief Information Officer	13,705,926	13,507,650	13,600,821	14,198,032	13,536,633
1115-Chief Administrative Officer	15,898,414	15,489,315	15,509,306	16,309,218	16,276,613
1125-Office of Economic Development	5,782,322	4,872,824	5,621,113	6,641,643	6,863,550
1135-Chief of Human Resources	3,664,259	4,394,158	4,863,597	5,132,832	5,097,814
1140-Chief of Asset Management	39,505,226	38,892,525	40,672,488	42,830,565	42,253,542
1145-Department of Human Rights And Ethics	729,209	605,457	646,760	785,381	743,576
1150-Administrative Hearings	471,049	474,581	546,807	570,599	553,656
1155-County Auditor	968,243	957,169	954,464	959,589	994,891
1126-Public Defender	61,305,497	61,633,051	62,112,295	62,234,464	62,397,982
1025-Offices Under the President	**$160,282,701**	**$159,317,770**	**$163,908,677**	**$170,025,862**	**$169,559,073**
1176-Cook County Board of Commissioners	6,449,675	6,810,224	6,703,015	6,898,584	6,879,214
1251-Assessor	20,106,060	18,333,118	17,761,644	19,193,916	18,652,044
1276-Board of Review	8,833,654	7,856,938	8,735,174	10,277,124	10,656,546
1301-Treasurer	957,349	710,324	623,625	628,591	545,674
1327-Inspector General	1,751,891	1,625,417	1,694,937	1,937,748	1,949,368
1352-County Clerk	8,267,658	8,245,797	8,375,745	8,829,007	12,316,318
1402-Recorder of Deeds	4,901,430	4,836,484	5,054,732	4,636,808	-
1427-Sheriff	442,451,918	403,182,675	415,188,095	413,628,329	390,132,730
1453-State's Attorney	96,158,876	96,235,742	98,574,091	100,501,429	101,904,786
1478-Chief Judge	178,858,446	157,657,492	170,602,706	172,978,378	162,604,802

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2017	2018	2019	2020	2021
1503-Clerk of the Circuit Court	75,580,742	72,242,268	69,138,517	72,603,630	69,767,414
1536-Public Administrator	956,371	908,392	897,772	940,113	970,065
1151-Elected And Appointed Officials	**$845,274,070**	**$778,644,872**	**$803,350,053**	**$813,053,659**	**$776,378,962**
Total General Funds	**$1,005,556,771**	**$937,962,641**	**$967,258,730**	**$983,079,521**	**$945,938,034**
Health Enterprise Fund					
4020-Cook County Health & Hospital Systems Board	529,112,636	539,050,446	580,283,021	524,163,295	587,938,587
4010-Cook County Health & Hospital Systems Board	**$529,112,636**	**$539,050,446**	**$580,283,021**	**$524,163,295**	**$587,938,587**
Total Enterprise Funds	**$529,112,636**	**$539,050,446**	**$580,283,021**	**$524,163,295**	**$587,938,587**
Total General and Enterprise Funds	**$1,534,669,407**	**$1,477,013,087**	**$1,547,541,751**	**$1,507,242,816**	**$1,533,876,621**
Special Purpose					
1352-County Clerk	8,382,783	8,147,347	8,309,256	8,538,613	9,030,826
1377-Board of Election Commissioners	406,819	406,819	406,819	406,819	406,819
Total 11306-Election	**$8,789,602**	**$8,554,166**	**$8,716,075**	**$8,945,432**	**$9,437,645**
4020-Cook County Health & Hospital Systems Board	1,083,471	1,041,492	1,192,966	1,179,392	1,316,615
Total 11248-Lead Poisoning Prevention	**$1,083,471**	**$1,041,492**	**$1,192,966**	**$1,179,392**	**$1,316,615**
1105-Chief Information Officer	1,355,447	1,526,481	1,488,503	1,552,814	1,594,671
Total 11249-Geographical Information System	**$1,355,447**	**$1,526,481**	**$1,488,503**	**$1,552,814**	**$1,594,671**
1453-State's Attorney	2,250,546	1,170,576	1,266,708	1,684,677	2,128,623
Total 11252-State's Attorney Narcotics Forfeiture	**$2,250,546**	**$1,170,576**	**$1,266,708**	**$1,684,677**	**$2,128,623**
4020-Cook County Health & Hospital Systems Board	2,628,950	2,380,247	2,412,438	-	-
Total 11255-Suburban Tuberculosis Sanitarium District	**$2,628,950**	**$2,380,247**	**$2,412,438**	**-**	**-**
1503-Clerk of the Circuit Court	516,751	504,288	504,813	503,249	507,763

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2017	2018	2019	2020	2021
Total 11258-Clerk Circuit Court Administrative	**$516,751**	**$504,288**	**$504,813**	**$503,249**	**$507,763**
1352-County Clerk	-	-	-	-	306,363
1402-Recorder of Deeds	858,135	1,109,814	983,483	903,584	-
Total 11259-GIS Fee	**$858,135**	**$1,109,814**	**$983,483**	**$903,584**	**$306,363**
1402-Recorder of Deeds	195,811	213,739	199,509	225,396	-
Total 11260-County Clerk Rental Housing Support Fee	**$195,811**	**$213,739**	**$199,509**	**$225,396**	**-**
1478-Chief Judge	1,406,189	1,509,338	841,358	-	-
Total 11261-Chief Judge Children's Waiting Room	**$1,406,189**	**$1,509,338**	**$841,358**	**-**	**-**
1503-Clerk of the Circuit Court	-	-	126,887	129,623	115,966
Total 11269-Circuit Court Electronic Citation	**-**	**-**	**$126,887**	**$129,623**	**$115,966**
1453-State's Attorney	-	-	217,405	221,753	233,646
Total 11271-State's Attorney Records Automation Fund	**-**	**-**	**$217,405**	**$221,753**	**$233,646**
1115-Chief Administrative Officer	125,744	129,602	131,087	121,715	184,878
Total 11273-Environmental Control Solid Waste	**$125,744**	**$129,602**	**$131,087**	**$121,715**	**$184,878**
1943-Cook County Land Bank Authority	1,106,469	1,118,580	1,224,302	1,251,840	1,021,514
Total 11274-Land Bank Authority	**$1,106,469**	**$1,118,580**	**$1,224,302**	**$1,251,840**	**$1,021,514**
1125-Office of Economic Development	-	21,741	-	-	-
Total 11275-HUD Section 108 Loan Program	**-**	**$21,741**	**-**	**-**	**-**
1251-Assessor	1,202,468	1,182,441	869,214	723,004	308,955
Total 11276-Erroneous Homestead Exemption Recovery	**$1,202,468**	**$1,182,441**	**$869,214**	**$723,004**	**$308,955**
1115-Chief Administrative Officer	1,755,633	1,783,114	1,804,214	1,849,626	1,720,857
Total 11310-County Law Library	**$1,755,633**	**$1,783,114**	**$1,804,214**	**$1,849,626**	**$1,720,857**
1115-Chief Administrative Officer	1,303,075	1,344,889	1,372,068	1,494,166	1,560,962

SUMMARY OF SALARIES BY CONTROL OFFICER

Departments	2017	2018	2019	2020	2021
Total 11312-Animal Control	**$1,303,075**	**$1,344,889**	**$1,372,068**	**$1,494,166**	**$1,560,962**
1352-County Clerk	-	-	-	-	2,247,450
1402-Recorder of Deeds	2,522,174	2,167,286	2,126,789	1,915,750	-
Total 11314-County Clerk Document Storage System	**$2,522,174**	**$2,167,286**	**$2,126,789**	**$1,915,750**	**$2,247,450**
1352-County Clerk	931,326	829,436	857,326	885,296	513,470
Total 11316-County Clerk Automation	**$931,326**	**$829,436**	**$857,326**	**$885,296**	**$513,470**
1503-Clerk of the Circuit Court	4,829,589	3,515,818	3,869,821	3,756,374	2,611,602
Total 11318-Circuit Court Document Storage	**$4,829,589**	**$3,515,818**	**$3,869,821**	**$3,756,374**	**$2,611,602**
1503-Clerk of the Circuit Court	5,927,166	4,854,279	4,860,321	5,004,112	4,952,009
Total 11320-Circuit Court Automation	**$5,927,166**	**$4,854,279**	**$4,860,321**	**$5,004,112**	**$4,952,009**
1427-Sheriff	1,540,266	1,538,905	1,545,535	2,986,592	3,552,354
Total 11324-Sheriff 911 - Intergovernmental Agreement -	**$1,540,266**	**$1,538,905**	**$1,545,535**	**$2,986,592**	**$3,552,354**
1301-Treasurer	6,204,167	6,706,512	6,748,024	6,773,663	7,150,710
Total 11854-County Treasurer Tax Sales Automation	**$6,204,167**	**$6,706,512**	**$6,748,024**	**$6,773,663**	**$7,150,710**
1115-Chief Administrative Officer	23,158,083	25,380,865	26,797,268	28,258,475	29,141,604
Total 11856-MFT Illinois First (1st)	**$23,158,083**	**$25,380,865**	**$26,797,268**	**$28,258,475**	**$29,141,604**
1276-Board of Review	-	-	746,585	-	-
Total 11280-Board of Review Operation and Administrative	**-**	**-**	**$746,585**	**-**	**-**
1251-Assessor	-	-	-	472,898	935,607
Total 11282-Assessor GIS Fee Fund	**-**	**-**	**-**	**$472,898**	**$935,607**
Total Special Purpose Funds	**$69,691,062**	**$68,583,609**	**$70,902,699**	**$70,839,430**	**$71,543,263**
Total Operating Fund	**$1,604,360,469**	**$1,545,596,696**	**$1,618,444,450**	**$1,578,082,246**	**$1,605,419,884**
Total Salaries	**$1,604,360,469**	**$1,545,596,696**	**$1,618,444,450**	**$1,578,082,246**	**$1,605,419,884**

CAPITAL BUDGET OVERVIEW

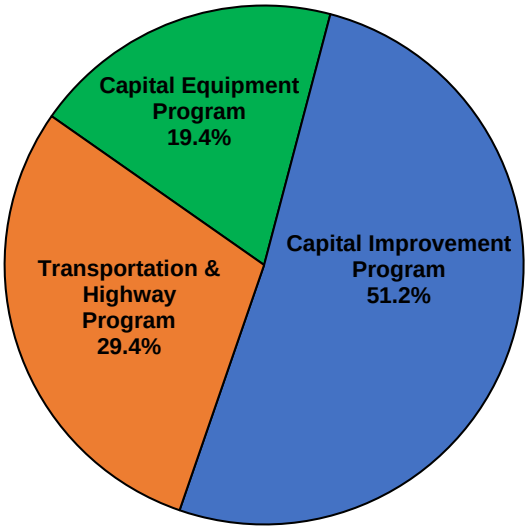
As part of the annual budget process, the County reassesses its capital programming needs regarding capital improvements for facilities, capital equipment purchases, and transportation & highway planning. The County determines its ability and willingness to issue new taxpayer-funded debt for capital expenditures and fund less wide-ranging capital projects through the operating budget via Pay-As-You-Go ("Pay-Go") financing. The determination of funding levels/funding types is made as part of the capital budget and re-evaluated annually considering legacy debt obligations, operating budget priorities, and debt service costs. Once a prudent level of financing is identified, the funding is matched to the projects and/or equipment to address critical needs as determined by the capital renewal and deferred maintenance assessment. The recommendation of the capital budget is part of the annual budget process.

The County's proposed FY2021 Capital Budget recommends $517.1 million in Capital Investments and includes:

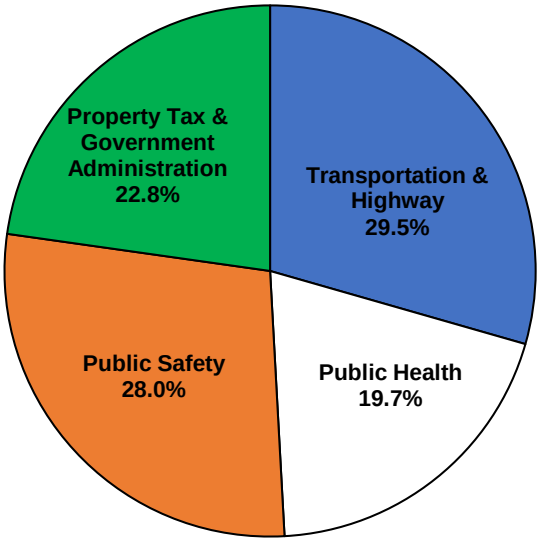
- $264.6 million for the Capital Improvement Program (CIP) for County facilities;
- $152.2 million for Transportation & Highway Program (THP) for County maintained road, bridges, and highways; and
- $100.3 million for Capital Equipment Program (CEP) for County departments.

These amounts include all projects that are expected to be reasonably funded in FY2021, which includes re-appropriation of multi-year projects approved in prior years where funding was not completely utilized.

Capital Investment Plan
$517.1 million



Capital Investment by Function
$517.1 million



PURPOSE OF CAPITAL PROGRAMMING

The capital programming process allows for the identification, review, planning, and budgeting of capital investments. The process is designed to provide a comprehensive look at Cook County's present, mid-term, and long-term capital needs. This is essential for long-term fiscal planning including projected future debt service requirements.

Further, capital programming allows for the efficient and effective provision of public facilities, strategic renovation, and replacement or upgrade of capital assets. Programming capital assets such as facilities, highway infrastructure, and technological systems can promote more strategic use of Cook County's limited financial resources while fostering the coordination of public and private development. The capital programming process involves long-term planning allowing the County to go beyond basic year-to-year budgeting to maintain an effective level of service for County residents. Capital programming that coordinates planning, financing, infrastructure, and facilities improvements is essential to meeting the needs of a regional economic and transportation hub like Cook County.

TRENDS AFFECTING FISCAL PLANNING FOR THE CAPITAL BUDGET

Several different kinds of trends and economic indicators are reviewed, projected, and analyzed each year for their impact on the Capital Budget. These trends and indicators include:

INFLATION

Important as an indicator of future project costs or the costs of delaying capital expenditures.

POPULATION GROWTH/DECLINE

Provides the main indicator of the size or scale of required future facilities and services, as well as the timing of population-driven project requirements. Though Cook County's population has been largely stagnant for several decades, other factors may affect the use requirements for various facilities such as the Department of Corrections (DOC) pre-trial detainee population.

DEMOGRAPHIC CHANGES

Changes in the number and/or locations within the County of specific age groups or other special groups provides an indication of requirements and costs of specific facilities (e.g. the Health System's facilities).

IMPLEMENTATION RATES

Measured through the actual expenditures within programmed and authorized levels, implementation rates are important in establishing actual annual cash requirements to fund projects in the CIP portion of the Capital Budget. As a result, implementation rates are a primary determinant of required annual bond issuance.

SPENDING AFFORDABILITY

One of the most important factors in the capital budget development process is determining spending affordability. Spending affordability is determined by the amount of debt service and Pay-Go capital funds that can be reasonably afforded by the operating budget given the County's revenue levels, operating/service needs, and capital/infrastructure needs. The size and financial health of the Capital Budget is therefore somewhat constrained by the ability of the operating budget to absorb increased debt service amounts and/or operating requirements for Pay-Go capital expenditures. Realizing that maintenance and improvement of County infrastructure is important to the overall health of the County, policymakers will continue to work to balance the levels of capital funding required and its impact on operating expenditures.

GUIDING PRINCIPLES OF CAPITAL PROGRAMMING

For the capital programming included in the FY2021 Capital Budget, the County employed certain fundamentals of both zero-based and performance-based budgeting in the evaluation and recommendation of project funding. Some budgetary and programmatic principles invested in the Capital Budget include:

- To build facilities supporting County stakeholders' objectives and that are in line with the County's *Policy Roadmap*.
- To support the physical development objectives incorporated in approved plans, including the 10-year CIP plan, capital equipment plans and long-range transportation plan.
- To improve financial planning by comparing needs against resources through estimating future debt service, and debt issuance to fund the plan, which allows the County to identify future operating budget implications related to capital

programming and expenditures.

- To establish priorities among projects so that limited resources are put to the best use.
- To identify, as accurately as possible, the impact of public facility decisions on future operating budgets, in terms of energy use, maintenance costs, and staffing requirements.
- To provide a concise and centralized source of information on all planned rehabilitation of public facilities for residents, departments, and other stakeholders in the County.
- To ensure any unused funds from prior year appropriations are re-appropriated to multi-year projects.

FINANCIAL & DEBT MANAGEMENT POLICIES

The Cook County Board adopted financial and debt management policies that provide the parameters for the amounts of, and timing of, bond-financed projects to be included in the Capital Budget. This ensures the CIP is financially sustainable and it supports best practices in budgeting and capital programming.

FUNDING THE CAPITAL PROGRAMMING PROCESS

Capital funding will be made available using the following criteria:

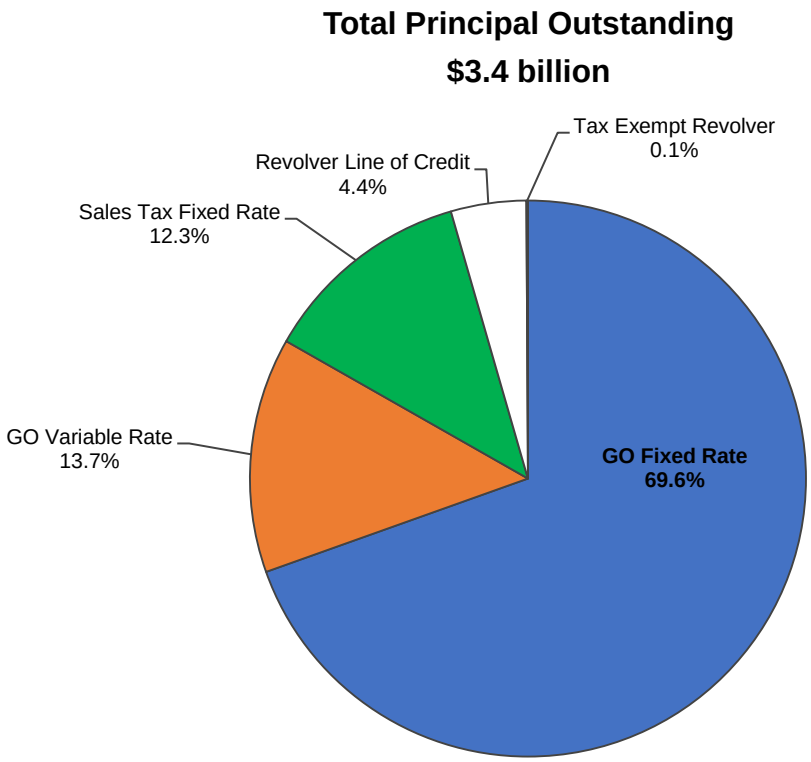
- The use of debt to finance components of the capital budget will be used only when other financing sources have been evaluated and deemed unavailable.
- All equipment with a useful life of fewer than five years will be funded through Pay-Go means.
- The County will prioritize equipment/projects costing less than $150,000 and equipment/projects with lower useful life to be funded through Pay-Go means.
- The County will decrease the planned budgeted expenditure on debt supported capital equipment every year with the goal of eventually funding capital equipment through Pay-Go means entirely, with the exception of large non-recurring multi-year initiatives to acquire entirely new depreciable technology.
- The County will utilize a Capital Equipment inventory submitted by all County departments in FY2020 to guide the long-term funding plan for a replacement cycle of all capital equipment Countywide.
- The County anticipates additional Pay-Go financial resources for the Capital Budget for FY2021 to reduce the amount of debt needed to fund shorter duration assets.
- The County will limit and clearly identify any County personnel that are associated with a capital project to be funded from debt proceeds and will seek to avoid the funding of personnel from debt proceeds.

DEBT OVERVIEW

Analysis of the County's legacy and current debt obligations is essential to determine a prudent level of debt financing that will allow for the critical renewal, repair/maintenance of capital projects and equipment, and will ensure that the County's debt does not unduly burden taxpayers or pose a risk to the County's credit ratings/overall credit-worthiness.

The County's debt is issued pursuant to the County's home rule powers under the 1970 Constitution of the State of Illinois (SOI) and authorizing ordinances adopted by the County Board. The County has authority to incur debt payable from ad valorem property tax receipts or from any other lawful source and maturing within 40 years from the time it is incurred without prior referendum approval.

As of November 30, 2020, the total debt portfolio is comprised of $3.4 billion worth of General Obligation ("GO") Bonds, Sales Tax Revenue Bonds, and a GO Tax-Exempt Revolving Line of Credit. The following chart shows a breakdown of the County's debt portfolio:



Metric	Current	Maximum*
Direct Debt per Capita	$654	$1,000
Direct Debt as a percentage of Estimated Market Value of all taxable property	0.6%	1.3%
Direct Debt as a percentage of Equalized Assessed Value of all taxable property	2.0%	4.0%
Debt Service as a percentage of all operating funds	7.0%	15.0%
Variable Rate Debt as a percentage of overall debt portfolio	13.7%	25.0%

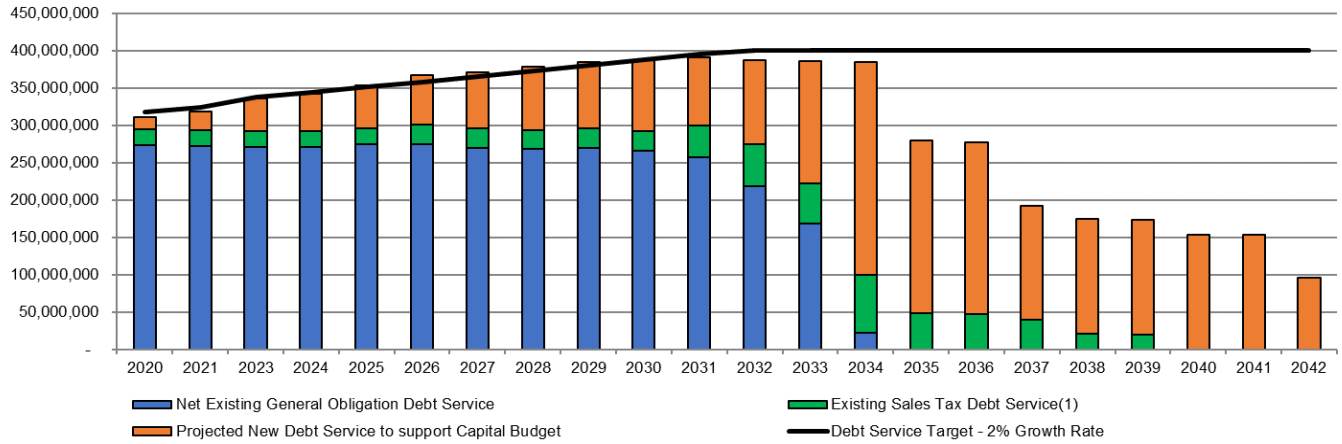
**Maximum values are self-imposed limitations as included in the County's Debt Management policies within the Financial Policies section of the FY2021 Executive Budget Recommendation*

DEBT SERVICE

The County's Debt Service Fund is utilized for GO debt service payments. The GO debt service is paid through the levy of ad valorem taxes upon all the taxable property in the County. Sales Tax bond debt service is paid through monthly deposits of sales tax revenue received by the County. The County is best served by a long-term plan to manage its legacy debt service costs and future borrowing needs in a responsible manner so that these costs do not provide undue stress on its operating budget in future years. To that end, the County is utilizing recent and anticipated refinancing opportunities to focus savings in key years which will help to ultimately create a debt structure that rises by no more than 2.0% annually until it reaches a $400

million threshold, even when including all anticipated new issuances to support the Capital Budget. That growth rate would match the long-term Federal Reserve inflation target and ensure the County's bonded service obligation doesn't rise to a level that starts impacting funding for other critical services.

The following chart and the accompanying table show the County's anticipated debt service due in coming years based on debt currently outstanding and anticipated new future borrowing:



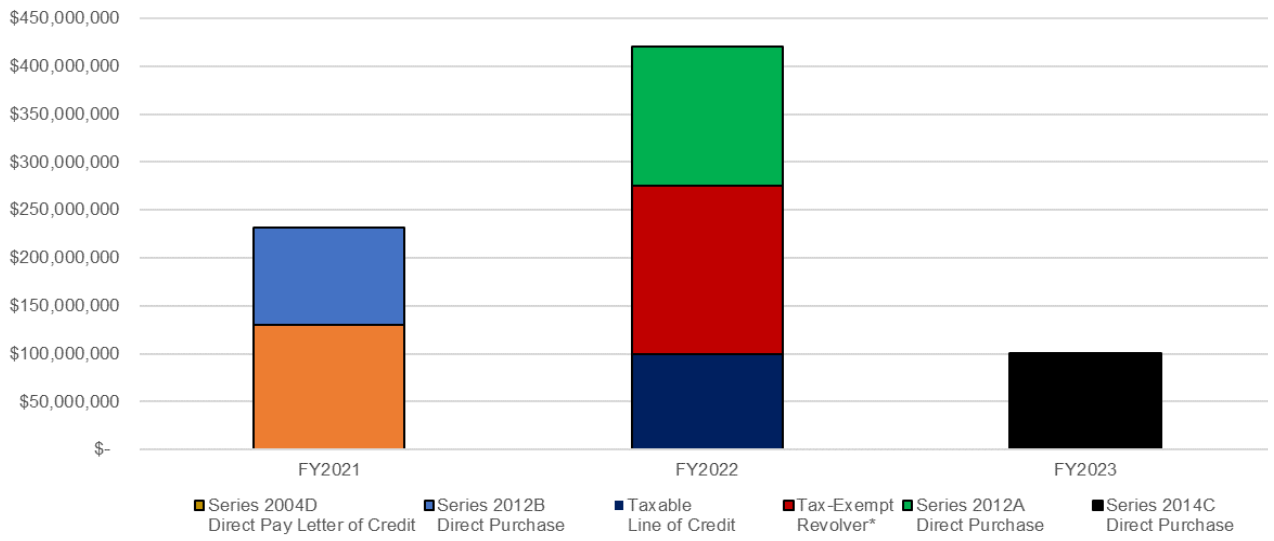
Budget Year	Principal	Net Interest[1]	Existing General Obligation Debt Service[1][2]	Anticpated Refunding Adjustments	Net Existing General Obligation Debt Service	Existing Sales Tax Debt Service[1]	Anticpated Refunding Adjustments	Net Existing Sales Tax Debt Service	Projected New Debt Service to support Capital Budget	Total Projected Debt Service
2020	144,080,000	129,781,777	273,861,777	(617,554)	273,244,223	21,047,794	-	21,047,794	17,057,922	311,349,939
2021	151,210,000	125,113,907	276,323,907	(4,216,158)	272,107,750	21,046,544	-	21,046,544	25,760,968	318,915,261
2022	157,165,000	117,022,240	274,187,240	(3,372,412)	270,814,828	21,044,919	(187,550)	20,857,369	36,166,000	327,838,197
2023	167,160,000	109,423,828	276,583,828	(5,037,547)	271,546,281	21,046,919	(187,610)	20,859,309	43,202,103	335,607,693
2024	176,620,000	100,293,947	276,913,947	(5,313,541)	271,600,407	21,046,919	(187,610)	20,859,309	49,352,875	341,812,591
2025	188,080,000	91,384,294	279,464,294	(4,008,191)	275,456,104	21,043,919	(187,520)	20,856,399	57,082,125	353,394,628
2026	196,930,000	82,335,663	279,265,663	(3,922,129)	275,343,535	26,047,669	(187,632)	25,860,037	65,748,417	366,951,988
2027	200,240,000	72,478,749	272,718,749	(2,949,549)	269,769,200	25,797,419	(760,130)	25,037,289	74,894,771	369,701,260
2028	210,200,000	61,741,724	271,941,724	(3,700,819)	268,240,905	25,547,919	(752,645)	24,795,274	84,426,375	377,462,554
2029	220,170,000	51,794,174	271,964,174	(1,570,166)	270,394,007	25,293,669	(745,017)	24,548,652	89,515,711	384,458,370
2030	230,936,750	38,959,877	269,896,627	(3,173,012)	266,723,614	25,044,419	(737,540)	24,306,879	94,747,500	385,777,993
2031	231,910,000	27,766,688	259,676,688	(1,818,520)	257,858,168	41,310,169	(1,225,512)	40,084,657	91,569,750	389,512,575
2032	203,730,000	17,598,857	221,328,857	(2,344,636)	218,984,221	55,236,019	(1,643,288)	53,592,731	113,201,500	385,778,452
2033	161,845,000	8,113,507	169,958,507	(750,533)	169,207,974	53,415,269	(1,588,665)	51,826,604	163,393,250	384,427,828
2034	23,385,000	1,169,250	24,554,250	(1,498,771)	23,055,479	76,832,219	(1,542,824)	75,289,395	284,816,250	383,161,124
2035	-	-	-	-	-	49,560,150	(1,486,805)	48,073,346	229,774,000	277,847,346
2036	-	-	-	-	-	47,694,350	(1,430,831)	46,263,520	229,785,250	276,048,770
2037	-	-	-	-	-	39,780,800	(1,193,424)	38,587,376	153,238,250	191,825,626
2038	-	-	-	-	-	21,600,000	(648,000)	20,952,000	153,249,750	174,201,750
2039	-	-	-	-	-	20,800,000	(624,000)	20,176,000	153,251,000	173,427,000
2040	-	-	-	-	-	-			153,248,750	153,248,750
2041	-	-	-	-	-	-			153,238,750	153,238,750
2042	-	-	-	-	-	-			96,521,250	96,521,250
2043	-	-	-	-	-	-			68,500,750	68,500,750
2044	-	-	-	-	-	-			49,557,500	49,557,500
2045	-	-	-	-	-	-			18,787,250	18,787,250
Total	**$2,663,661,750**	**$1,034,978,482**	**$3,698,640,232**	**-$44,293,535**	**$3,654,346,697**	**$660,237,078**	**-$15,316,598**	**$644,920,481**	**$2,750,088,017**	**$7,049,355,194**

[1] Interest is net of Federal subsidies received on Build America Bonds and Qualified Energy Conservation Bonds

[2] Includes projected revolving line of credits interest payments

CREDIT FACILITY EXPIRATION TIMING

The County currently has four outstanding variable rate bond issuances and two lines of credits. The bank credit facilities associated with variable rate bonds and lines of credit are subject to expiration between fiscal years 2020 and 2023. The table below summarizes the expiration timing for each facility and type of credit facility. Specifically, bonds are supported by either Direct Pay Letter of Credit (DPLoC) or direct bank placements. The County does not have any interest rate derivatives associated with any of its outstanding indebtedness and these credit agreements generally terminate if the County's GO bond rating is downgraded below BBB/Baa2.



COUNTY BOND RATING

GENERAL OBLIGATION DEBT

Rating Agency	Rating	Outlook
Moody's Investor Services	A2	Stable
S&P Global Ratings	A+	Stable
Fitch Ratings	A+	Stable

SALES TAX DEBT

Rating Agency	Rating	Outlook
S&P Global Ratings	AA-	Stable
Kroll Bond Rating Agency	AAA	Stable

FY2020 RECAP

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2019 ISSUANCE

On December 31, 2019, the County issued the $125.5 million General Obligation Refunding Bonds Series 2019. These bonds refunded in full the General Obligation Refunding Bonds Series 2009C and General Obligation Capital Equipment Bonds Series 2009D. The refunding achieved net present value savings of $5.7 million or 4.5% of total par amount. The Series 2019 Bonds will be payable through November 15, 2021.

USE OF TAXABLE LINE OF CREDIT, SERIES 2016

On April 30, 2020, the County executed a draw of $3,000,000 on its taxable line of credit with BMO Harris Bank NA for the purpose of financing operational expenses and assessing the functionality of the line. The County expects to repay the line by the end of FY2020.

EXTENSION OF GENERAL OBLIGATION BONDS, SERIES 2014C DIRECT PLACEMENT

The County extended General Obligation Bonds, Series 2014C on September 25, 2020. Without this extension, the County would have been obligated to repay the full issuance of $100.1 million. Although originally issued as variable rate interest bonds, the County transitioned the bonds to a fixed interest rate of 1.00% for three years through the extension agreement. The Series 2014C has been held by a single bank since issuance.

EXTENSION OF TAX-EXEMPT REVOLVER, SERIES 2014D AND SERIES 2018

The County anticipates extending the $175 million Series 2014D and Series 2018 Line of Credit by November 1, 2020. The County will continue to use the Revolver as a funding source for various capital projects. The extension will allow the County to fund new capital projects and keep borrowing costs low during the acquisition, implementation and construction phases of these projects.

USE OF TAX-EXEMPT REVOLVER, SERIES 2014D AND SERIES 2018

The capital investment allocated to debt proceeds in the FY2020 and FY2021 Capital Budget is currently expected to be funded in part from proceeds of draws on the Tax-Exempt Revolver, Series 2014D and Series 2018. The Revolver is expected to be the primary funding source for the Capital Budget in FY2021. Future bond issuances over time will finance the portions of the Capital Budget funded in out-years. It is anticipated that the amount drawn during FY2020 will total more than $175.0 million, reflecting the funding for projects approved in recent Capital Budgets. The County anticipates issuing fixed-rate bonds with maturities that are commensurate with the average useful life of the projects funded by the drawn amount on the revolving line of credit to refinance the outstanding balance, as was done with the Sales Tax Revenue Bonds, Series 2017 and Series 2018.

EXTENSION OF TAXABLE-GENERAL OBLIGATION VARIABLE RATE BONDS, SERIES 2004D

The General Obligation Bonds, Series 2004D are the County's sole variable rate demand bonds. These bonds are backed by a Direct-Pay Letter of Credit held by a single bank since 2014 and are remarketed to investors through weekly pricing mode. This agreement is set to expire on December 2020, unless extended or terminated sooner in accordance with its terms. The outstanding par amount of these bonds is $130.0 million. The County anticipates extending this agreement prior to December 2020.

FUTURE FINANCING ANTICIPATED IN FY2021

REFUNDING OF TAX-EXEMPT GENERAL OBLIGATION BONDS, SERIES 2010A AND 2010G

The General Obligation Bonds, Series 2010A and Series 2010G will become callable on November 15, 2020. The County expects to be able to complete an economical refunding and potential restructuring of these bonds to meet its financial goals. The outstanding par amount for Series 2010A and Series 2010G is $278.0 million and $119.9 million, respectively.

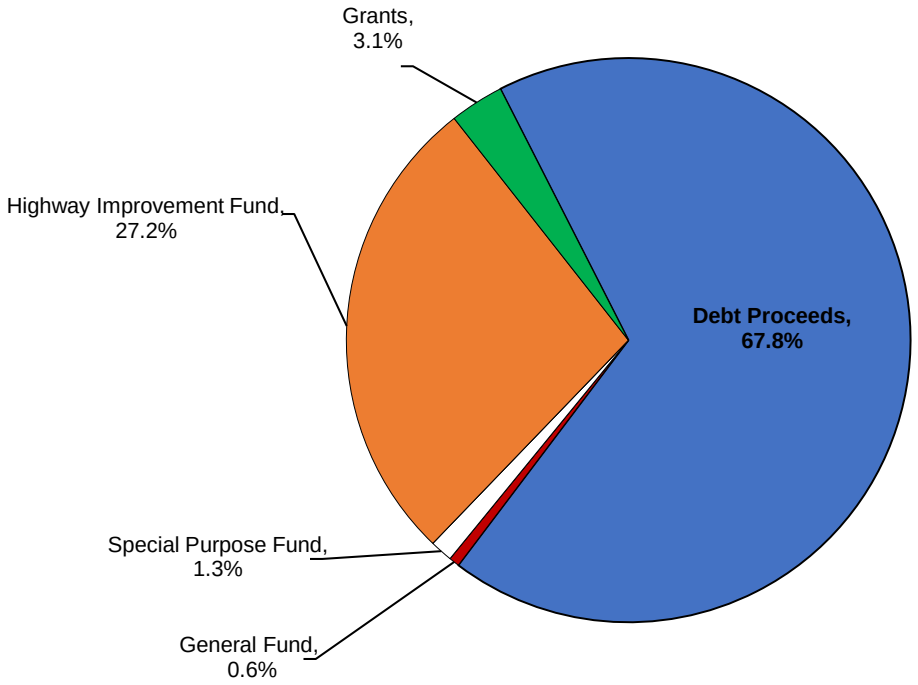
EXTENSION OF TAXABLE GENERAL OBLIGATION BONDS, SERIES 2012B DIRECT PLACEMENT

The General Obligation Bonds, Series 2012B is one of the County's variable rate bonds that has been held by two different banks since issuance. In August 2018, the County extended the bonds for an additional five years, with the agreement set to expire on August 2021. Without an extension to the agreement, the County would have to repay the full issuance of $102.1 million.

FUNDING THE CAPITAL PROGRAM

The Capital Budget is predominately funded from sources outside of the County's operating funds. The primary source of funding for CIP and CEP is municipal debt issued by the County. A small portion of capital improvement and capital equipment programs are funded through grants and special purpose funds. Additionally, the County will continue funding more discrete capital equipment items, like technology hardware and vehicles from operating (Pay-As-You-Go) sources in FY2021. The County's road infrastructure projects are primarily funded through the County's allocation of the Motor Fuel Tax (MFT) funds from the State of Illinois as well as other Federal and State grants on a Pay-Go basis.

Capital Funding Source
$517.1 million



Sources	Amounts
Debt Proceeds	350,655,597
General Fund	3,201,327
Special Purpose Fund	6,701,608
Highway Improvement Fund	140,462,022
Grants	16,063,152
Total	**$517,083,706**

Uses	Amounts
Capital Equipment Projects	100,267,553
Capital Improvement Projects	264,594,026
Highway & Transportation Projects	152,222,127
Total	**$517,083,706**

Future Borrowing Required to Support the Capital Budget: FY2021 to FY2025*

Source	Proposed FY2021	Proposed FY2022	Proposed FY2023	Proposed FY2024	Proposed FY2025
Capital Improvement Program	145,000,000	108,000,000	76,000,000	95,000,000	19,000,000
Capital Equipment Program	75,000,000	46,000,000	23,000,000	24,000,000	4,000,000
TOTAL	**$220,000,000**	**$154,000,000**	**$99,000,000**	**$119,000,000**	**$23,000,000**

* Only includes borrowings projected from revolving line of credit refundings

RELATIONSHIP BETWEEN CAPITAL & OPERATING BUDGETS

The County's Debt Service Fund is utilized to fund GO debt service payments through a designated debt service property tax levy. The County's Capital Budget is predominately funded through the issuance of municipal bonds. Accordingly, any further increase in debt service will further reduce available revenues from property tax receipts to fund general operations. Sales Tax Revenue Bonds also reduce Sales Tax revenues available for operations in future years as debt service claims a portion of these revenues in future years. As an example, if borrowing is used to fund the investment, a $10.0 million investment in a capital equipment asset with an eight-year useful life would have a $1.6 million impact in subsequent operating budgets through increased debt service. Similarly, if debt is used to fund a $10.0 million investment in highways or County facilities, an impact of $550,000 would be realized during the initial 10-year interest-only period with greater impacts in out-years. These factors underlie the need to prudently determine the best means of financing the Capital Budget, and to ensure investments resulting in reduced operating expenditures are prioritized.

The cost of operating and maintaining newly completed capital projects also has an impact on the operating budget. For example, the replacement of a building's roof, windows, and mechanical systems may result in a decrease in the cost of utilities, which would effectively lower the facility's operating costs. Conversely, the greatest operating impacts often occur with the construction of a new facility. In such cases, costs related to staffing the facility, including the required professional support and maintenance staff along with the additional operating and utility costs, would add expense lines to the operating budget. Completed information technology projects will also likely entail additional operating costs such as upgrades, license renewals, or the training of staff to operate new systems, but may have reduced operating costs associated with efficiencies.

Capital expenditures selected by the County in the Capital Budget can have positive impacts on the operating budget. Specific positive impacts are highlighted in the following section.

SUMMARY OF CAPITAL INVESTMENTS & THEIR IMPACT ON THE COOK COUNTY OPERATING BUDGET

Each year Cook County lays out its capital investment needs through its CIP for facilities, CEP for asset purchases, and THP for road and bridge infrastructure improvements.

CAPITAL IMPROVEMENT PROGRAM

The Bureau of Asset Management (BAM) works collaboratively with the Bureau of Finance to determine available resources and project the cash flow needs to implement the CIP. The intent is a long-term projection of debt service levels and funding implications for County initiatives over a ten-year period. The cost of capital improvements is not measured solely in terms of the initial cost but also the long-term fiscal impacts on the County's operating budget.

The Department of Capital Planning & Policy (DCPP) within BAM is responsible for implementing the CIP. DCPP is recommending approximately $2.04 billion in spending over the next 10 years, which averages roughly $204.0 million a year. The three guiding principles for the CIP are: life safety and compliance, operational savings, and right-sizing operations. The CIP projects are based on BAM's priorities that are aligned to President Preckwinkle's *Policy Roadmap*. These priorities are: Green Buildings Program, Unlocking the Value of County Assets, and Operational Efficiencies. For example, reducing operational expenses through the consolidation of underutilized space and disposal of assets that are no longer viable is an important outcome of the CIP.

In FY2021, the County will continue toward the goal of reducing one million square feet of real estate through the demolition of two additional divisions at the DOC, Divisions I and IA. This reflects the substantially reduced average pre-trial detained population.

As a result of the pandemic, the demolition of Divisions I and IA at the DOC Campus and other capital projects within the Jail were delayed to avoid potential health concerns for detainees and staff. DCCP worked with the CCSO to initially suspend construction activity and then determine the number of workers who could safely work on the site at any point in time. This slowed down the progress of needed work on the campus in FY2020, with the result that some expenditures planned for FY2020 are now projected to occur or be completed in FY2021.

For the Downtown Corporate campus, the continuous consolidation of user departments is right-sizing the County real estate footprint through the implementation of Workplace Strategy and Design (WS+D). This highly collaborative process leads to reductions in operational expenses, while at the same time supporting increased productivity, and results in additional space that is leasable for revenue. As part of the WS+D, the bureau is also evaluating space planning to address the health and safety needs of employees and incorporating lessons learned from COVID-19.

The FY2021 CIP also emphasizes the County's aggressive targets for reducing energy and water consumption throughout County facilities and reducing greenhouse gas emissions. In FY2021, efforts will also include county-wide mechanical and lighting upgrades for increased energy efficiency in support of the County's energy reduction goals.

COMMUNITY-BASED HEALTHCARE CLINIC

Capital Planning is completing the construction of a new community clinic in the Belmont Cragin neighborhood on the north side of Chicago. This facility will provide much needed healthcare services locally and will expand the network of community-based services. As a result of the pandemic, the construction of the new clinic and capital improvements at the John Stroger Hospital were delayed to avoid potential health concerns for the public, patients, and staff. DCCP worked with the CCH to initially suspend construction activity and then determine the number of workers who could safely work on the site at any point in time. This slowed down the progress of needed work on the campus in FY2020, with the result that some expenditures planned for FY2020 are now projected to occur or be completed in FY2021.

CORPORATE OFFICES RENOVATION & CONSOLIDATION

With the WS+D as a road map, the County is redesigning multiple floors in the Dunne Building and the County Building. The re-stacking of the various County functions will consolidate workspace in the buildings, freeing floors in the Dunne Building for lease. FY2021 will see the start of the complete renovation of the 5th floor of the County Building. When completed it will provide a fully accessible floor, including the Board room, the President's suite, and the Commissioners' offices. FY2021 will also see the renovation of the 1st and 2nd floors of the County Building which will help consolidate the functions under the County Clerk's office and free up space in the Pedway. The pandemic slowed the process of re-stacking the Dunne Building; moves and related construction were delayed because of allowable occupancies, which delayed some relocations scheduled for FY2020 into FY2021. The Department of Real Estate and Capital worked with the building's management to prioritize the most critical work to address building operational, safety, and security needs.

CRIMINAL JUSTICE INITIATIVES

The proposed FY2021 CIP also includes multiple projects that are part of the President's broad-based Criminal Justice Initiatives. Intended to increase access to and reduce involvement in the justice system, the CIP includes funds to begin the community-based planning process for Access to Justice Centers. These facilities will house a spectrum of justice and related services. In FY2021 the County is also proposing the second phase of the Court Utilization Study, led by the National Center for State Courts, to provide the County with options for optimizing our court's system and facilities. The CIP also includes funding for the demolition of Divisions I and IA at the Jail and continued evaluation of redevelopment and restructuring opportunities that will further reduce the County's footprint while starting to clear the way for the proposed new Adult Detention Center, the long-term replacement for the Jail.

TRANSPORTATION & HIGHWAY PROGRAM

The Cook County Department of Transportation and Highways (DOTH) FY2021-2025 Transportation & Highway Program (THP) totals $1.1 billion, with $275.7 million budgeted in FY2021 for planning, engineering, construction, right-of-way acquisition, and maintenance contracts. DOTH balances maintenance and preservation of existing infrastructure assets with transportation system modernization and expansion needs.

The FY2021 THP is the first time additional transportation funding is provided by the State of Illinois' 2019 REBUILD Illinois Capital Bill. The passage of the REBUILD Capital Bill was a historic moment that will support infrastructure investments in Illinois over the next decade. Cook County actively negotiated for its share of the funding, advocating for projects and programs that will benefit the region. In addition to generating bonded revenues for transportation agencies across the state through the Transportation Renewal Fund, REBUILD Illinois further invigorated transportation funding by providing the first Motor Fuel Tax (MFT) increase since the mid-1990s. This increase allowed DOTH to close its five-year funding gap and focus on implementing its ambitious program of projects to meet the needs of Cook County residents.

The fiscal years 2021-2025 THP is funded primarily by MFT revenues, supplemented by State bond proceeds, Federal and State grants, local reimbursements, township MFT funds, and interest earnings. The projected MFT allotment for the 2021-2025 THP is calculated based on the historical allotment levels and projected revenues from the June 2019 amendment to Illinois' Motor Fuel Tax state statute (35 ILCS 505), which doubled Illinois' Motor Fuel Tax from nineteen cents to thirty-eight cents. The impact of these new revenue streams is substantial. However, the coronavirus pandemic and associated reductions in travel have reduced transportation funding. DOTH projects that monthly MFT allotments will be 25% lower than originally anticipated for

the remainder of FY2020 and 5% lower than pre-pandemic levels for each year in the FY2021-2025 program.

While MFT revenue continues to represent the backbone of DOTH's program, the Department also receives project-specific revenue from federal, state, and local governments in the form of grants and reimbursements. DOTH has budgeted the expenditure of $34.1 million in Federal and State grant funds in FY2021 to augment its program. In addition, DOTH also partners with other agencies including the Illinois Department of Transportation (IDOT), the Illinois State Toll Highway Authority (ISTHA), Metropolitan Water Reclamation District (MWRD), and municipalities to complete specific projects. When DOTH leads these projects, the other agencies often provide reimbursements for a portion of the project costs. A total of $34.4 million is expected to be received in FY2021 from these reimbursements.

Transportation investments are investments in the economic health and vitality of the region. As such, the FY2021-2025 THP is guided by Connecting Cook County, the Long-Range Transportation Plan (LRTP) adopted by the Cook County Board of Commissioners in FY2016 as the County's first strategic transportation plan in 70 years. The LRTP was developed to guide where and how the County invests in transportation to improve mobility across the region. It allows the County to fully realize opportunities to attract and retain businesses, people, capital, and talent by thoughtfully balancing the needs of residents now with the region's needs for the future.

CAPITAL EQUIPMENT PROGRAM

The FY2021 CEP budget includes $100.3 million of investments in capital equipment.

Several major IT projects are ongoing in FY2021. One project is the GIS Integrated Property Tax System ($8.9 million) which creates a centralized database of the County's 1.8 million real property parcels and streamlines information sharing between the County's property and taxation agencies. Also, continuing into FY2021 are the Bureau of Technologies Disaster Recovery System project ($7.0 million), the county-wide Unified Communications Project ($3.6 million), and the Sheriffs Radio Channel Expansion Project ($3.1 million). These major projects reflect the County's continued investment in technology that upgrades and modernizes county applications and software. The County will also make capital investments in surgical, diagnostic, and laboratory equipment for the Health System ($9.2 million).

CAPITAL BUDGET HIGHLIGHTS & SIGNIFICANT PROJECTS FOR THE UPCOMING YEAR

CAPITAL IMPROVEMENT PROGRAM HIGHLIGHTS

CORPORATE PROJECTS

- County Building - 5th Floor ADA Renovation Construction
- Dunne Building - Office of the Public Defender re-stack
- County Building County Clerk re-stack

HEALTH & HOSPITALS PROJECTS

- Provident Hospital Mechanical Systems Replacements
- Community-Based Healthcare Clinics Energy Upgrades
- Oak Forest Campus Environmental Assessment and Demolition (moving to Corporate Portfolio)
- JH Stroger Mechanical and Electrical Upgrades

PUBLIC SAFETY PROJECTS

- Countywide PS Elevator Upgrade and Modernization
- Countywide PS Courthouse - Hardening/Physical Security Upgrades
- ADA Improvements
- Maywood ERPS HVAC Upgrades
- Parking Garage Assessment and Rehabilitation
- Skokie Envelope
- Department of Corrections Camera Project
- Roof Replacements
- New Post 8
- CCAB Plaza Deck Replacement
- Countywide Courtroom Sound System Upgrades
- Criminal Courts Building Holding & Lockup Area ADA Improvements

COUNTYWIDE PROJECTS

- Green Buildings Program
- Fire & Life Safety System Upgrades
- Flooring Covering Replacement
- Roof Replacements

HIGHWAY & TRANSPORTATION PROGRAM HIGHLIGHTS

- CREATE the 75th Street Corridor Improvement Project (CIP)
- Burnham Multimodal Connector Project
- Roberts Road – Valley Drive to 87th Street
- Pavement Preservation and Rehabilitation Program
- Invest in Cook Program
- Fair Transit Demonstration

CAPITAL EQUIPMENT PROGRAM HIGHLIGHTS

- GIS Integrated Property Tax System
- State's Attorney Case Management System
- Bureau of Asset Management System
- Unified Communications
- Disaster Recovery Consolidation

CAPITAL IMPROVEMENT OVERVIEW

Under the Bureau of Asset Management (BAM), Cook County's Capital Improvement Program (CIP) sets forth a 10-year plan for the design, construction, and renovation of County assets to make them safe, functional, efficient, and cost-effective. The County's Real Estate Asset Strategic Realignment Plan (REASRP), Green Buildings Program (GBP), and the asset management lifecycle (develop, construct, operate, and dispose) provide the framework for developing the CIP. This work helps fulfill the policy priorities laid out in the *Policy Roadmap*, particularly Smart Communities and Sustainable Communities. The approximately 19 million square feet of real estate maintained by BAM is managed in three portfolios: Corporate, Health & Hospitals, and Public Safety. The CIP projects are organized into four categories: 1) Life Safety/ADA/Security; 2) Capital Renewals/Deferred Maintenance; 3) Energy/Department Initiatives; and 4) Redevelopment/Demolition.

The Department of Capital Planning and Policy (DCPP) is responsible for developing the CIP and works with various departments and programs within the Bureau and user agencies in its development. The CIP is then approved by the Cook County Board President and Board of Commissioners and implemented by DCPP.

Cook County Health – The FY2020 CIP included the project for a renovated facility for the Blue Island Health Center.

In FY2021, BAM recommends spending approximately $264.6 million, allocated across approximately 373 projects. The FY2021 CIP emphasizes the County's commitment to supporting the various agency missions and enhancing the experience and quality of life or its employees and residents. In addition, code compliance, sustainability, operational efficiencies, and cost savings guide the development of the CIP. BAM works to be good stewards of Cook County assets through the consolidation of underutilized space and disposition of assets that are no longer viable or necessary. The FY2021 efforts build on the previous year's initiatives and continues with strategic developments across all three portfolios to realize these goals.

CAPITAL IMPROVEMENT PROGRAM: FY2021 – FY2030

STRATEGIC FRAMEWORK FOR CAPITAL IMPROVEMENTS

In FY2012, the County engaged a consultant team to conduct condition assessments of building structures, systems, utilities, and equipment at County-owned facilities. The team developed the Real Estate Strategic Realignment Plan (REASRP) which provides a long-term framework for BAM. The REASRP's comprehensive recommendations serve as a basis for asset utilization efforts and priority capital improvements. Using inspection data, a long-range capital improvement plan was developed to strategically address identified County asset needs. The REASRP consultant team also made high-level recommendations for each of the County's portfolios, detailing how to consolidate and make better use of County assets. This FY2021–FY2030 CIP continues to build upon, update, and implement the REASRP recommendations.

The FY2021–FY2030 CIP is a 10-year plan, with an estimated budgetary appropriation of $264.6 million in FY2021, to address capital renewals and renovations, as well as strategic redevelopments across all County portfolios.

BAM works collaboratively with the Bureau of Finance to determine available resources and cash flow requisites to implement the CIP. The intent is to project debt service levels and funding implications over a 10-year period, so the costs of capital improvements are not measured solely in terms of the initial cost.

In January 2019, President Preckwinkle announced a goal to be carbon neutral for County buildings by 2050. Carbon neutral means achieving a net of zero greenhouse gas emissions when accounting for the balancing of emissions with offsets such as renewable energy production and renewable energy credits. In FY2020, in coordination with the Department of Environment and Sustainability, BAM released the Clean Energy Plan. This plan lays out a series of actions the County will take to meet its environmental goals of 45% emissions reduction by 2030 from a 2010 baseline, 100% clean energy for electricity by 2030, and carbon neutral by 2050. Initial steps of the plan taken in FY2020 include in-depth building audits, preparation of an RFP for onsite renewable energy, and training for our electricians on the operation and maintenance of solar installations.

GREEN BUILDINGS PROGRAM (GBP)

The Bureau of Asset Management is developing metrics to track improvements in sustainability across the three portfolios. Using a points-based system that evaluates each new and existing facility on its adherence to the Green Buildings Program pillars and associated goals, a Facility Sustainability Condition Index (FSCI) score, from 0 (worst) to 100 (best) was generated for each facility. Year-over-year improvement of the average score will be a Key Performance Indicator (KPI) for evaluating the Green Buildings Program success. The average score for facilities that participated in FY2019 and FY2020 was 28.19. This is the baseline year and will be another metric to help determine where investments should be made to optimize taxpayer dollars.

DEVELOPMENT OF THE CAPITAL PLAN

DCPP develops the CIP by updating or gathering analytical information from the Facility Condition Assessment (FCA) reports, work order information, comprehensive reviews of individual users' business case requests, facility-specific studies, Green Building Program goals, facility master plans, and recurring or ongoing needs that span multiple facilities, years, and agency needs.

This enables the County to achieve the following:

- Identify and address critical system replacements and upgrades.
- Reduce long-term recurring operating expenses.
- Address new regulatory requirements and compliance directives.
- Prioritize improvements according to the County's long-term objectives, as expressed in the *Policy Roadmap*.
- Reduce energy, water and waste while meeting the County's carbon neutral goal by 2050.
- Run funding scenarios demonstrating the impacts of preventative maintenance spending.
- Develop a capital plan and balanced budget that will sustain County facilities and support their core functions in the long term.

Capital renewal and deferred maintenance assessments are used to maintain and update data that provides FCA reports for each County-owned facility. The FCA reports provide a detailed, system-level inventory of the County facilities and identify capital renewal and deferred maintenance deficiencies, which allow DCPP to prioritize, plan systematically, and bundle similar projects for cost-effective procurement.

Priority for Maintenance and Replacement

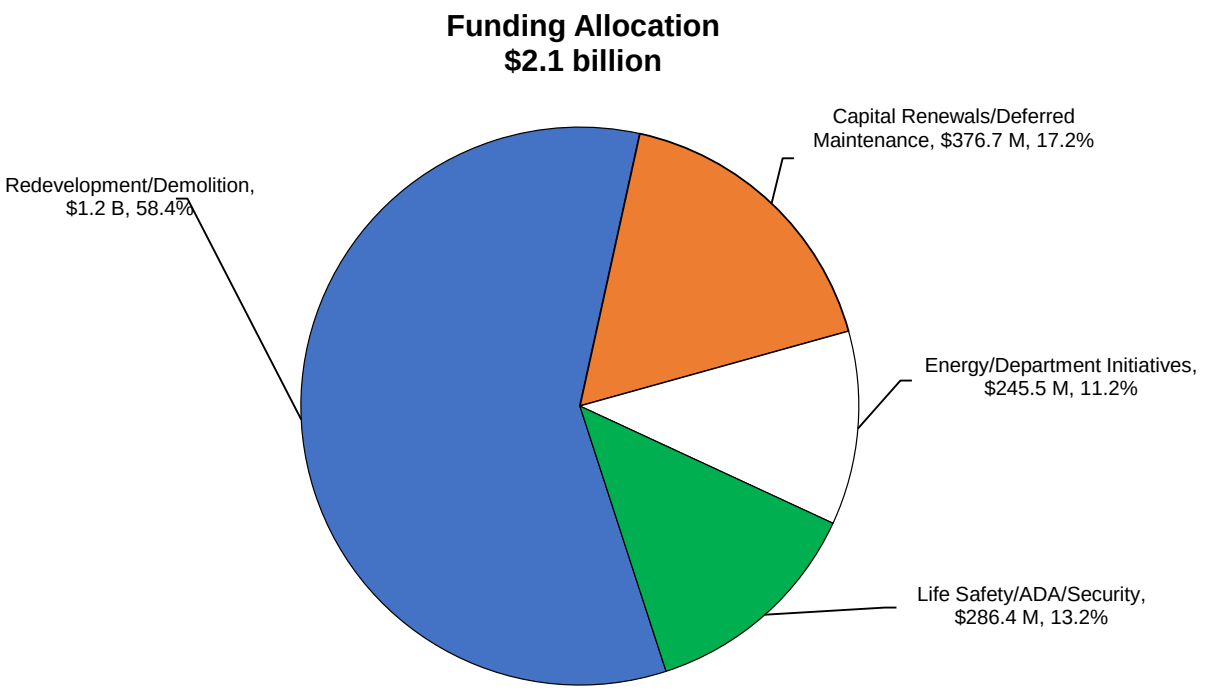
Priority 1 – Currently Critical (Immediate): Conditions require immediate action to correct a cited safety hazard, stop accelerated deterioration, or return a facility to operation.
Priority 2 – Potentially Critical (Years 1-2): Conditions, if not corrected expeditiously, will become critical within a year resulting in intermittent operations, rapid deterioration, potential life safety hazards, etc.
Priority 3 – Necessary/Not Yet Critical (Years 3-4): Conditions require appropriate attention to avoid predictable deterioration, potential downtime, or associated damage or higher costs if deferred further.
Priority 4 – Recommended (Years 5-10): Conditions include items that represent sensible improvement to existing conditions, but are not required for the basic function of the facility, overall usability improvements, or long-term maintenance cost reduction.
Priority 5 – Does Not Meet Current Codes but is "Grandfathered." No action is required at this time; however, renovation work performed in the future may trigger correction.

The facility condition data developed during the County assessment in FY2013 provided a Facility Condition Index (FCI) for each facility. A building's FCI is calculated by dividing the cost of required improvements by the building's current replacement value (see below).

$$\textbf{FCI} = \frac{\text{Cost of maintenance, replacements, deficiencies}}{\text{Current replacement cost}}$$

The industry standard for an FCI above 75% means that the cost to renovate has exceeded the reasonable potential for a return on invested capital. In FY2013, Cook County facilities had an average FCI of 40.40%, with many structures over 75%. The funding requested in the CIP is needed to gradually reduce the aggregate facility condition index. FCI is forecast with ongoing capital renewal needs and strategic redevelopments, retiring facilities that have exceeded their useful life, and investments in new facilities.

Capital projects are organized into four categories, to support generally-accepted accounting principles and to ensure a balanced approach to capital expenditures between near-term and long-term needs:



PORTFOLIO OVERVIEWS & SIGNIFICANT PROJECTS

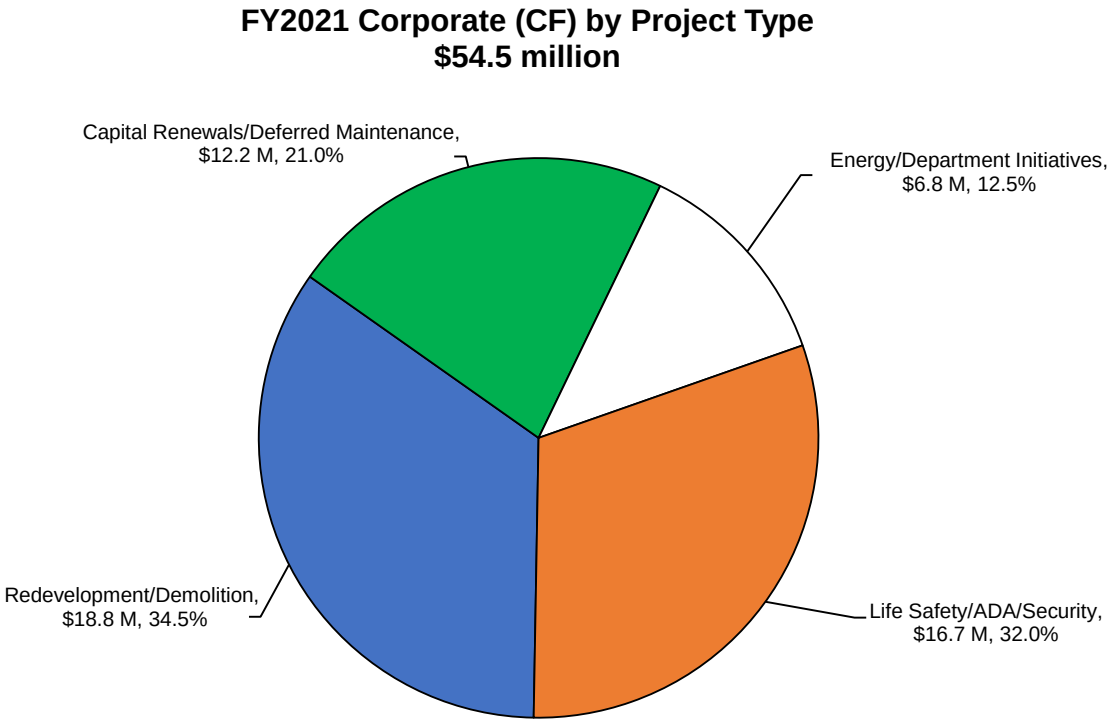
The County's assets have been categorized into three separate portfolios as follows:

- Corporate Facilities
- Health and Hospitals
- Public Safety

CORPORATE FACILITIES PORTFOLIO

The Cook County Corporate Portfolio includes approximately 2.7M square feet of facilities, built between 1906 and 2013. The Corporate Portfolio include projects at facilities such as the County Building, George W. Dunne County Office Building, Warehouses, and Transportation & Highway Department.

Corporate Portfolio	FY2021 - FY2030	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 - FY2030
County Building	27,330,500	19,437,500	877,000	877,000	877,000	877,000	4,385,000
County-Wide Corporate Facilities	77,190,767	11,960,767	7,345,000	7,345,000	7,220,000	7,220,000	36,100,000
George W. Dunne Admin. Building- Main	55,125,500	20,220,500	6,545,000	3,545,000	3,545,000	3,545,000	17,725,000
CCHD Maintenance Fac. Dist. 1 - Site	50,000	50,000	-	-	-	-	-
Sheriff Vehicle Services - Site	205,000	205,000	-	-	-	-	-
Rockwell Warehouse - Main Building	2,680,000	2,680,000	-	-	-	-	-
Grand Total	**$ 162,581,767**	**$ 54,553,767**	**$ 14,767,000**	**$ 11,767,000**	**$ 11,642,000**	**$ 11,642,000**	**$ 58,210,000**



Installation of new rooftop condensing unit on County Building for Bureau of Technology Data Center

CORPORATE CAPITAL PORTFOLIO PROJECTS FOR FY2021

5TH FLOOR ADA BOARD ROOM RENOVATION – COUNTY BUILDING

The Office of the President, County Commissioner Offices, and the Cook County Board Room are located on the 5th floor of the County Building. To increase public accessibility and capacity for these critical government functions, these facilities will be replaced over a phased, multi-year program, starting with the Board Room. The goals for the Board Room ADA Renovation project include providing full accessibility for the public, Commissioners, and staff, increased public and press seating, and support for meetings and public testimony from modern audio-visual systems.

ELEVATOR MODERNIZATION - COUNTY BUILDING

Started in FY2020, the County Building's elevators are undergoing a phased modernization, with completion planned for the end of FY2021. The work will improve the long-term operability, accessibility, and reliability of the system designed to afford more efficient public access to various County governmental functions.

CLERK AND RECORDER INTEGRATION – COUNTY BUILDING

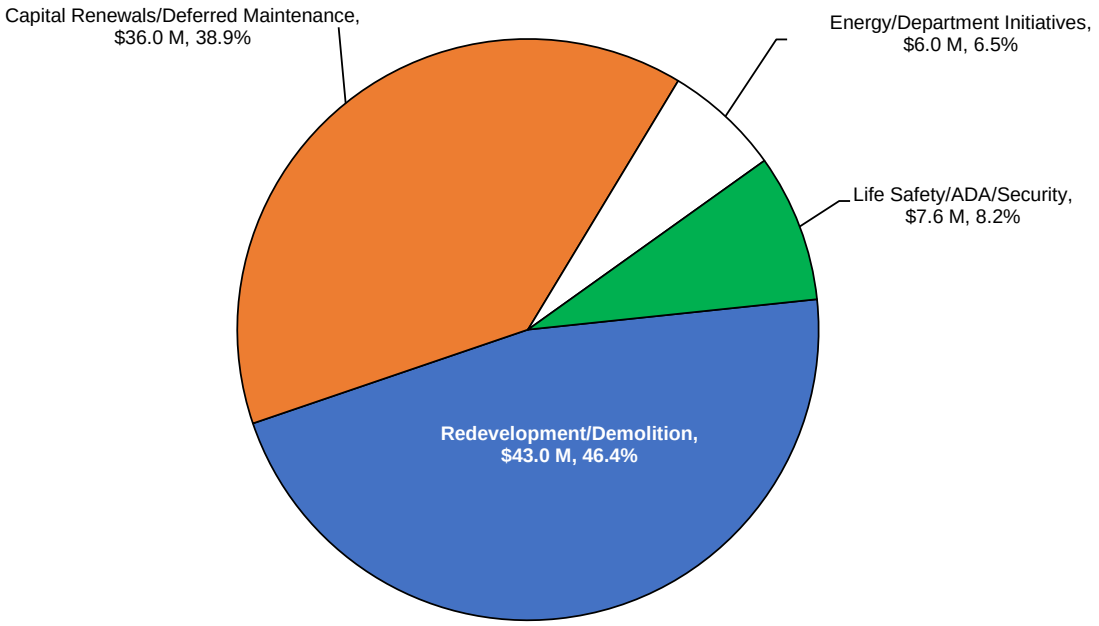
Per changes in the County's governing structure, the Recorder of Deeds functions have become part of the Cook County Clerk's office. Under DCPP management, the consolidation of the Clerk's Office continues with the construction phase in FY2021. At the completion of the construction, the Clerk's Office will utilize less space and will free up space in the Dunne Building and in the Daley Center Pedway.

HEALTH AND HOSPITALS SYSTEM PORTFOLIO

Cook County Health (CCH) operates in 4.6 million square feet of facilities built between 1908 and 2018. Projects for this operating group are found at various locations throughout the County, including the John H. Stroger Hospital, Oak Forest Campus (moving to the Corporate Portfolio), Provident Hospital and various health clinics. CCH continues to carry out initiatives outlined in their Impact 2020 Strategic Plan to develop and upgrade facilities in their portfolio.

Health and Hospital Portfolio	FY2021 - FY2030	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 - FY2030
CCDPH Administration	5,600,000	5,500,000	100,000	-	-	-	-
CCHHS Administration Building	7,390,000	4,000,000	390,000	1,500,000	1,500,000	-	-
Cottage Grove Medical Center	10,000,000	250,000	9,750,000	-	-	-	-
County-Wide Health & Hospital Facilities	27,227,199	9,551,823	10,600,376	950,000	875,000	875,000	4,375,000
Dr. Jorge Prieto Health Center	150,000	150,000	-	-	-	-	-
Edward Piszczek TB Clinic	4,652,000	652,000	3,000,000	1,000,000	-	-	-
Englewood Health Center	18,075,000	325,000	10,000,000	7,750,000	-	-	-
John H. Stroger Jr. Hospital	56,460,000	22,885,000	18,100,000	10,875,000	3,750,000	350,000	500,000
John H. Stroger Jr. Parking Structure	3,750,000	2,000,000	1,750,000	-	-	-	-
John Sengstacke Clinic (former)	400,000	400,000	-	-	-	-	-
Logan Square Health Center	10,575,000	10,075,000	-	-	250,000	250,000	-
Near South Health Center	18,000,000	250,000	10,000,000	7,750,000	-	-	-
Oak Forest Hospital Site	30,298,185	13,998,185	10,200,000	4,000,000	2,100,000	-	-
OFH Employee Annex	172,000	172,000	-	-	-	-	-
Old Cook County - Market Rate	1,000,000	1,000,000	-	-	-	-	-
Old Main Hospital	300,000	300,000	-	-	-	-	-
Provident Hospital	191,470,000	9,300,000	142,770,000	29,400,000	10,000,000	-	-
Provident Hospital Parking Structure	1,050,000	1,050,000	-	-	-	-	-
Robbins Health Center	10,150,000	400,000	9,750,000	-	-	-	-
Ruth M. Rothstein Core Center	3,805,518	3,805,518	-	-	-	-	-
JHS Campus Power Plant	3,900,000	850,000	1,500,000	1,550,000	-	-	-
The Professional Building (Central Campus	1,000,000	500,000	500,000	-	-	-	-
JHS Campus Power Plant	13,625,000	2,225,000	5,900,000	5,500,000	-	-	-
Cicero Health Center	18,000,000	250,000	10,000,000	7,750,000	-	-	-
John H. Stroger Campus	5,475,000	2,745,000	1,410,000	1,320,000	-	-	-
Grand Total	**$ 442,524,902**	**$ 92,634,526**	**$ 245,720,376**	**$ 79,345,000**	**$ 18,475,000**	**$ 1,475,000**	**$ 4,875,000**

FY2021 Health & Hospitals (HH) by Project Type
$92.6 million



New North Riverside Health Center

HEALTH AND HOSPITALS CAPITAL PROJECTS FOR FY2021

JOHN H. STROGER JR. HOSPITAL CAMPUS

DCPP is working with CCH to complete engineering designs for multiple capital renewal projects stemming from a FY2018 analysis of the existing mechanical and electrical systems at Stroger Hospital. This work identified numerous systems requiring replacement at the 19-year-old hospital. In FY2021, the facility improvements will include the restoration and modernization of the parking garage, interior and exterior wayfinding and signage, replacement of antiquated or dysfunctional system mechanical components, and installation of new LED lighting throughout the hospital. These projects will reduce the operating energy costs to Cook County and more importantly, ensure compliance with the authorities having jurisdiction over the facility.

PROVIDENT HOSPITAL CAMPUS – MEP UPGRADES

Capital Planning, in partnership with CCH, is planning to replace or repair mechanical pumping and air handling systems in FY2021 at Provident Hospital that are original to the 40-year-old facility. Planning and design that started in FY2018 continues at the new Provident facility. Campus improvements for FY2021 include completing the demolition of the existing Sengstacke Clinic, restoration and modernization of the Provident parking garage, replacement of mechanical systems at Renal Dialysis Center, and replacement of the Vincennes Street sewer.

OAK FOREST CAMPUS (MOVING TO CORPORATE PORTFOLIO)

DCPP is working with the Department of Real Estate Management (DREM) and a Master Planning team to identify more efficient uses for the substantially underutilized Oak Forest Campus. A feasibility analysis was kicked off in FY2020 by DREM to provide the Bureau with a guideline in FY2021 on how to address the long-range uses in parallel with the changing community needs. In a coordinated effort, DCPP issued solicitations for proposals in FY2020 to engage qualified teams to assess the presence of environmental hazards at the campus and plan for their safe removal; engineer the demolition of the first six buildings on the campus; and manage the demolition construction activities. This project will be moving to the Corporate portfolio in FY2021 once CCH terminates any remaining operations on the campus.

COMMUNITY-BASED HEALTH CENTERS

DCPP continues to assist CCH to implement its community-based health initiative. This includes construction of the new Belmont-Cragin Health Center located on the north side of Chicago. Delayed due to COVID-19, this facility will provide much-needed healthcare services locally. Additional efforts in FY2021 will include parking lot improvements at Englewood Health Center and design of upgrades at the Ruth Rothstein CORE Center.

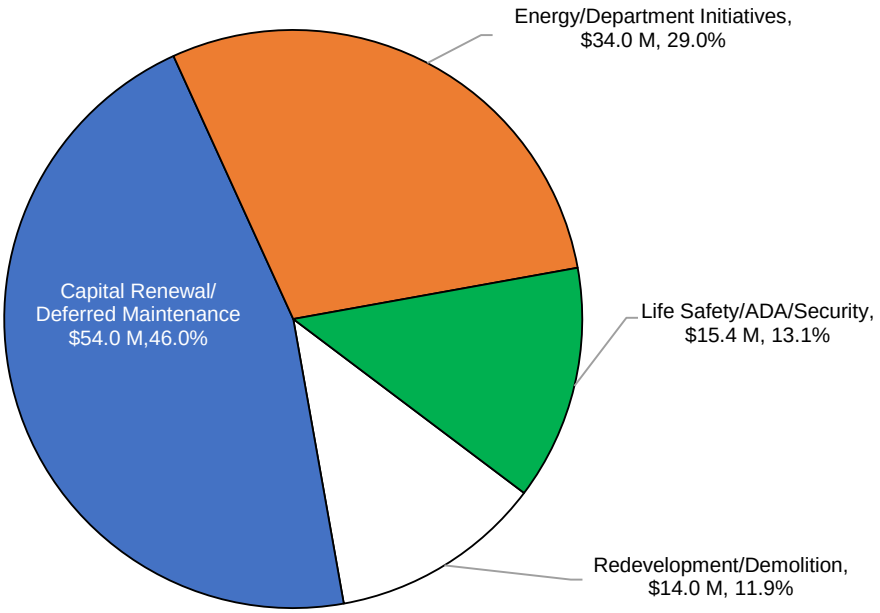
PUBLIC SAFETY PORTFOLIO

The Circuit Court of Cook County and the Cook County Department of Corrections occupies or operates approximately 11 million square feet of leased and owned facilities with structures built between 1910 and 2012. Projects in this portfolio are found at various locations throughout the County, including at the Criminal Courts Administration Building ("CCAB") at 26th and California, the Maywood Courthouse and Campus, the Juvenile Courthouse and Temporary Detention Center, Domestic Violence Courthouse, Daley Center, and five other outlying courthouses.

Window Replacement and Re-roofing projects at the South Campus of the Department of Corrections

Public Safety Portfolio	FY2021 - FY2030	FY2021	FY2022	FY2023	FY2024	FY2025	FY2026 - FY2030
Bridgeview Campus	1,905,000	705,000	600,000	600,000	-	-	-
Cicero Records Center	200,000	200,000	-	-	-	-	-
County-Wide Public Safety Facilities	457,646,733	49,931,733	74,050,000	67,965,000	57,700,000	48,900,000	159,100,000
Daley Center	22,984,000	4,984,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
DOC Campus	1,014,695,000	31,595,000	44,650,000	27,600,000	35,500,000	43,300,000	832,050,000
Domestic Violence Courthouse	1,050,000	1,050,000	-	-	-	-	-
Markham Courthouse	2,520,000	270,000	750,000	750,000	750,000	-	-
Maywood Campus	13,527,500	6,747,500	6,780,000	-	-	-	-
Rolling Meadows Campus	625,000	625,000	-	-	-	-	-
Skokie Campus	6,695,000	2,195,000	2,500,000	2,000,000	-	-	-
DOC Site	26,550,000	2,450,000	11,600,000	11,600,000	900,000	-	-
Skokie Courthouse (2nd Dist.)	50,000	50,000	-	-	-	-	-
Maywood Courthouse (4th Dist.)	75,000	75,000	-	-	-	-	-
Rob't J. Stein Institute of Forensic Medicine	4,275,000	3,375,000	900,000	-	-	-	-
Criminal Courts (26th/California)	600,000	600,000	-	-	-	-	-
DOC Division X	1,000,000	500,000	500,000	-	-	-	-
DOC Division XI	750,000	400,000	350,000	-	-	-	-
Juvenile West (Courthouse)	525,000	525,000	-	-	-	-	-
Rolling Meadows Courthouse (3rd Dist.)	565,000	315,000	250,000	-	-	-	-
Rob't J. Stein Institute of Forensic Medicine	750,000	750,000	-	-	-	-	-
Criminal Court Admin. Building	375,000	375,000	-	-	-	-	-
Maywood Courthouse (4th Dist.)	172,500	172,500	-	-	-	-	-
Rolling Meadows Courthouse (3rd Dist.)	40,000	40,000	-	-	-	-	-
DOC Division IX	150,000	150,000	-	-	-	-	-
Boot Camp Building #1	30,000	30,000	-	-	-	-	-
DOC Division X	2,550,000	300,000	750,000	750,000	750,000	-	-
DOC Tunnels	300,000	250,000	50,000	-	-	-	-
Markham Courthouse (6th Dist.)	415,000	415,000	-	-	-	-	-
Boot Camp Building #6	1,050,000	1,050,000	-	-	-	-	-
County-Wide Public Safety Facilities	275,000	275,000	-	-	-	-	-
JTDC Campus	10,415,000	4,190,000	3,775,000	2,300,000	150,000	-	-
Circuit Court Branch	7,200,000	1,400,000	3,000,000	2,800,000	-	-	-
Cook County Assistance Center	350,000	350,000	-	-	-	-	-
Markham Courthouse	665,000	665,000	-	-	-	-	-
County-Wide Public Safety	800,000	400,000	400,000	-	-	-	-
Grand Total	**$ 1,581,775,733**	**$ 117,405,733**	**$ 152,905,000**	**$ 118,365,000**	**$ 97,750,000**	**$ 94,200,000**	**$ 1,001,150,000**

FY2021 Public Safety (PS) by Project Type
$117.4 million



PUBLIC SAFETY CAPITAL PROJECTS FOR FY2021

DEMOLITION OF DIVISIONS I & IA

As the detainee population has declined, DCPP has proceeded with plans to demolish vacant and unused facilities in accordance with the recommendations from the REASRP. As a result of the pandemic, the demolition of Divisions I and IA at the DOC Campus and other capital projects within the Jail were delayed to avoid potential health concerns for detainees and staff. DCCP worked with the Cook County Sheriff's Office (CCSO) to initially suspend construction activity and then determine the number of workers who could safely work on the site at any point in time. This slowed down the progress of needed work on the campus in FY2020, with the result that some expenditures planned for FY2020 are now projected to occur or be completed in FY2021. The design and bidding phases for the demolition of Division I & IA are complete and the Notice to Proceed (NTP) is scheduled for Q4 FY2020. Demolition of these huge and outdated structures will continue through FY2021 into FY2022. The continued evaluation of redevelopment and restructuring opportunities will continue through FY2021.

COURT UTILIZATION STUDY

The County, in partnership with the Office of the Chief Judge (OCJ) and the National Center for State Courts (NCSC), conducted a Courtroom Utilization Study in FY2018 and FY2019 of the criminal caseloads in the Circuit Court system and operations, with a goal of optimizing the use of the County's courtrooms. The study is based upon an understanding of the number of cases, durations, geographic distribution, staffing needs, program needs, support space needs, and other relevant data. The report was divided into three broad categories: national trends, Cook County specific observations, and recommendations. The results of the Phase I study will be supplemented by a similar evaluation, Phase II, to be conducted in FY2021. Phase II will provide similar analysis and recommendations for the civil and other non-criminal courts, unlike Phase I, which focused solely on criminal courts. Upon receipt of that consolidated evaluation, best practices, and functional recommendations from the NCSC, DCPP will begin development of a Courts Facilities Master Plan. The Plan will be informed by the Access to Justice Initiative being conducted by the Justice Advisory Council, by the Court Utilization Study findings and recommendations, and by the earlier recommendations from the REASRP.

ADA ASSESSMENTS AND UPGRADES

For FY2021, the Department will be working with professional consultants to conduct full accessibility assessments of all Public Safety facilities. These will include wrap-around evaluations of both the DOC campus and the outlying courthouses, to supplement prior evaluations and to expand upon and update the barriers report issued by the Department of Justice in 2015. FY2021 will also include the completion of design and the beginning of construction of a new fully accessible courtroom in the Skokie courthouse.

COUNTYWIDE MAJOR INFRASTRUCTURE UPGRADES

ELEVATOR UPGRADES

A larger Countywide Elevator project RFP has been developed and is scheduled for the procurement of AOR services in FY2021 which, in general, involves 25 buildings and 150 elevators / escalators. The larger project is targeted to be in multiple procurement packages over a 5-year period. The packages would be released at different times and require extensive collaboration

with the DOC Campus and Courts user groups (e.g. Sheriff's Office, Department of Facilities Management (DFM), Office of the Chief Judge, and CCH) and involve staggered and phased work.

COURTHOUSE SECURITY ENHANCEMENTS

In partnership with the Cook County Department of Homeland Security & Emergency Management, supported by a US Department of Homeland Security UASI grant, a full-spectrum assessment was conducted of security needs in FY2019 at ten County courthouses including all six district courthouses, Leighton Criminal Courts Building, Domestic Violence Courthouse, Juvenile Center, and the County-owned Branch Courthouse at 111th Street. This is to provide a consistent and prioritized system of renovations to deter various potential threats to the safety of the public and staff who occupy these high-profile public buildings. The assessments were completed in FY2020 and include detailed recommendations for the hardening of those facilities, along with preliminary costs. Implementation of the first phase of such measures will consist of the translation of the detailed recommendations into architectural/engineering bid documents, by a diverse team of design firms and begin in FY2021. Construction is to be phased, coordinated with the Office of the Chief Judge and the Sheriff's needs, and the program is expected to continue through FY2026, including over $55 million in improvements.

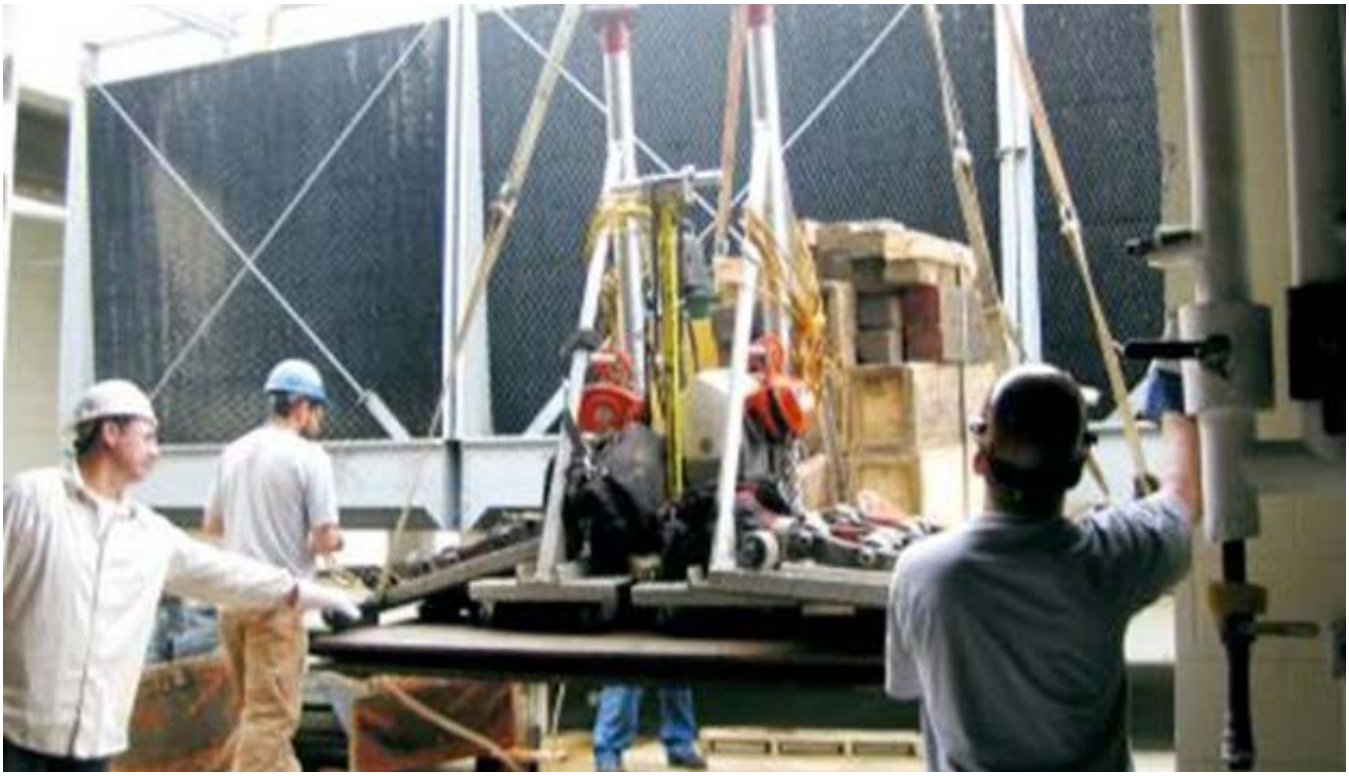
COUNTYWIDE MECHANICAL/ELECTRICAL/PLUMBING SYSTEMS REPLACEMENTS

Some core building systems in the CCAB, erected in FY1978, are reaching the end of the asset lifecycle and need to be significantly renovated or replaced. Work completed in FY2019 included improvements to the systems and components identified by Building Assessment Reviews, DFM and DCPP projects. The larger mechanical-electrical-plumbing project at the DOC Campus involves over 30 buildings and support tunnels. The procurement of architectural/engineering (AE) services for this larger work is scheduled to be awarded in FY2020. The AE will conduct their comprehensive assessments and develop the design improvements in FY2021 to begin, in a phased program, in FY2022, with the construction of larger work scheduled to start in FY2023.

CCB MAIN HOLDING & LOCKUP AREA ADA IMPROVEMENTS

The existing holding cell areas in the Leighton Criminal Courts Building (CCB) were designed prior to current requirements for accommodations for persons with disabilities. DCPP, partnering with the Office of the Chief Judge and the Sheriff's Office, initiated a project for major renovations of these areas to improve functionality and provide equality of treatment. The design work for the required scope of renovations is expected to be finalized and bid in early FY2021. Because of the need to conduct work while the Courthouse is otherwise fully operational, it is expected that the phased ADA holding area renovations will take approximately four years to complete. In FY2020, the reconstruction of the "bridge" into the Courthouse from the tunnel system was separated from the larger project. The bridge project is projected to be substantially complete by the end of FY2020.

COUNTYWIDE CAPITAL PROJECTS FOR FY2021



HVAC upgrades at County facilities to enhance energy efficiency

The Countywide Capital Projects Program comprehensively targets the needs of various facilities with similar systems, across all three portfolios. These countywide programs increase efficiency by packaging similar projects together for cost effective procurement and project delivery. Properties are assessed regularly for the need to replace or upgrade building systems such as HVAC, elevators, roofs, fire and life safety systems, and telecommunications.

FIRE & LIFE SAFETY SYSTEM UPGRADES

Fire & Life Safety Systems are critical to the wellbeing of employees and visitors of all County facilities. Throughout the portfolio, the County has a variety of aging and antiquated Life Safety Systems that need replacement, renovation or upgrades. An aggressive, multi-year, countywide program is in place to assess and address these core building systems.

Halon Fire Suppression systems were first-generation dry suppression systems employed years ago to provide a means of fire suppression, primarily in rooms with high-value electronics equipment. New codes and standards have been created since these systems were installed. The gaseous chemical used in Halon Suppression systems was identified to cause ozone depletion and is no longer allowed for recharging the existing systems. These systems will be replaced across the portfolios on a rolling basis, including at outlying courthouses, either complete replacement and installation or conversion of a pre-action Fire Suppression System.

ROOF REPLACEMENTS & COUNTYWIDE SOLAR

With a countywide portfolio that contains 70% of facilities built before 1970, the requirement for new roofs and significant replacements is a critical need for many buildings. In FY2017, a professional roofing consultant was engaged to inspect

and prioritize County facilities' roof replacements. The options for roofing systems to appropriately marry the existing and new systems, maximizing its useful life and energy efficiency were reviewed. In association with the President's Carbon Neutral Initiative and utilizing LEED principles, BAM is utilizing roofing systems that reduce the heat island effect and provide increased life expectancy.

With the Carbon Neutral initiative, photovoltaic systems will become an important part of the overall strategy to be carbon neutral. Since expected roof life and solar life expectancy are very similar, it is prudent to align both projects to maximize environmental and operational benefits. BAM will train and use in-house trades to install solar systems on new roofs.

DEPARTMENT OF CAPITAL PLANNING & POLICY

ACCOMPLISHMENTS FOR FY2020

In FY2020 DCPP completed many projects in all three portfolios. DCPP staff has been augmented by a pre-qualified pool of professional consultants, a Job Order Contracting program, increased capital project support by DFM forces, and cloud-based project management software. These additional resources have allowed the delivery of more projects on time and within budget during the fiscal year. The following are projects that were completed in FY2020:

CORPORATE PORTFOLIO

- County Building – Clerk – Recorder of Deeds / Vital Records Consolidation
- Dunne Building – 22nd Floor Shared Conference Facilities – Phase III
- Dunne Building – Multiple office renovations
- Dunne Building – Multiple ADA Upgrade Improvements
- Dunne Building – Life Safety and Security enhancements
- County Building – Board Room ADA Accessibility improvement (Wheelchair lift)
- Cicero Records Center – Security upgrades and Mail Ballot Handling Improvements
- Rockwell Warehouse – Records Destruction Center
- Rockwell Warehouse – Energy Efficiency Lighting Project
- Dunne Building – Multiple Mechanical and Electrical Systems Upgrades
- Dunne Building – Elevator Control Upgrades
- County Building – Multiple County Offices Renovations

HEALTH AND HOSPITALS PORTFOLIO

- Oak Forest Admin (Matteson)
- Oak Forest Regional Outpatient Center (Blue Island)
- Oak Forest DHSEM Secondary Power
- Cook Medical Group at North Riverside (Cicero)
- Harrison Square
- Provident Renal Dialysis
- Provident Replacement of Domestic Hot Water Heater
- Provident Parking Garage—Lighting Upgrades

- Provident Parking Garage—Life Safety Upgrades
- Provident DX Cooling Add-On System for HVAC
- JHS ComEd Vault Repair
- JHS Powerhouse Roof Supplemental
- Cottage Grove BAS & RTU Replacement
- Des Plaines TB Clinic Roof Replacement
- RJ Stein Toxicology Walk-In Freezer/Cooler
- RJ Stein Autopsy Modernization

PUBLIC SAFETY PORTFOLIO

- Juvenile Courthouse and Juvenile Temporary Detention Center Elevator Upgrades
- DOC Campus Roofs – Division V, Division X, Division IX Rotunda, CCB Courtyards
- CCB Install Floor Drains Penthouse and Equipment Rooms
- Enhanced Security Access for Public Defender in CCB
- Emergency Project Rolling Meadows Parking Garage Netting
- Skokie Roof / Parapet Project
- PD Space Request in Skokie
- CCAB Renovation Floors 7, 8, & 9
- Jefferson Building - ADA Bathroom Upgrade
- Division III Demolition (JOC) Supplemental II (103rd and Woodlawn)
- Countywide Courthouse Security Enhancements CCB Lobby Security Enhancements (Assessment)
- Markham Replace Carpet – CCSO
- Maywood Courthouse – Energy Efficient Upgrades Assessment and Implementation
- Maywood Courthouse Environmental Lab; Clean Room
- DOC – RTU ADA CPAP Electrical Outlets
- DOC RTU (Division 8) Shower Secure Enclosures
- States Attorney Carpet Replacement Project
- Renovate Court Reporter Reception Space at CCAB to Address Security Concerns
- Courthouse Gallery Seating Replacement Phase III
- Raise Judge Bench in Domestic Relations Courtroom Maywood
- JTDC / Rolling Meadows Concrete Sidewalk
- CCB Replace 29 DX Units Phase 2
- Juvenile West Court Carpeting
- District 6 Markham – New Carpet/Tile
- District 3 Rolling Meadows – New Carpet/Tile
- Whitcomb & Jefferson Flooring Replacement
- CCB Main Holding & Lockup Area ADA Improvements - ADA Bridge reconstruction work

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2021-2030	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026-2030
CIP Total Spending	**2,186,882,402**	**264,594,026**	**413,392,376**	**209,477,000**	**127,867,000**	**107,317,000**	**1,064,235,000**
Corporate	**162,581,767**	**54,553,767**	**14,767,000**	**11,767,000**	**11,642,000**	**11,642,000**	**58,210,000**
Cap Renew/ Deferred Maintenance	**39,481,500**	**12,226,500**	**5,695,000**	**2,695,000**	**2,695,000**	**2,695,000**	**13,475,000**
County Building	**5,230,500**	**1,630,500**	**400,000**	**400,000**	**400,000**	**400,000**	**2,000,000**
535 County Building - Mechanical/Electrical Renovation	1,010,500	110,500	100,000	100,000	100,000	100,000	500,000
536 County Building Re-Stack/Consolidation - Interim Offices	3,010,000	310,000	300,000	300,000	300,000	300,000	1,500,000
Board of Review 6th Floor Renovations	67,500	67,500	-	-	-	-	-
BOT Interior Renovations	92,500	92,500	-	-	-	-	-
County Building Recorder of Deeds:CCL Leakage (21175)	1,000,000	1,000,000	-	-	-	-	-
ERP Toilet Room Renovations	50,000	50,000	-	-	-	-	-
County-Wide Corporate Facilities	**7,145,000**	**3,545,000**	**400,000**	**400,000**	**400,000**	**400,000**	**2,000,000**
550 Countywide CF CM Services	3,000,000	300,000	300,000	300,000	300,000	300,000	1,500,000
551 Countywide CF Elevator Renovations	1,525,000	1,525,000	-	-	-	-	-
801 Countywide CF Roof Replacements	1,300,000	400,000	100,000	100,000	100,000	100,000	500,000
Cool Tower - Multi-year Renovation	400,000	400,000	-	-	-	-	-
Countywide Legal Services for Capital Assets	920,000	920,000	-	-	-	-	-
George W. Dunne Admin. Building- Main	**26,851,000**	**6,796,000**	**4,895,000**	**1,895,000**	**1,895,000**	**1,895,000**	**9,475,000**
504 Restrooms Upgrades	4,000,000	400,000	400,000	400,000	400,000	400,000	2,000,000
69 W. Bustle Renovation	150,000	15,000	15,000	15,000	15,000	15,000	75,000
69 W. Cooling Tower Upgrade	400,000	400,000	-	-	-	-	-
69 W. Domestic Hot Water Tank	800,000	80,000	80,000	80,000	80,000	80,000	400,000
69 W. Heating System Actuators & Thermostat Upgrades	1,500,000	150,000	150,000	150,000	150,000	150,000	750,000
69 W. Pedway Interior Renovations	500,000	50,000	50,000	50,000	50,000	50,000	250,000
BOT 69 W Remediation	45,000	45,000	-	-	-	-	-
Dunne Building Plaza Improvements (22397)	3,201,000	201,000	3,000,000	-	-	-	-
Creation of permanent training room with installed equipment within existing ERP space	37,500	37,500	-	-	-	-	-
CAO Cable Studio Capital Improvements	115,000	115,000	-	-	-	-	-
69 W Domestic Water Pumps (booster pumps)	2,650,000	2,650,000	-	-	-	-	-
69 W Exterior Doors Replacement	750,000	750,000	-	-	-	-	-
Technology and Systems upgrades to building life safety systems	502,500	52,500	50,000	50,000	50,000	50,000	250,000
69 W Ped-way Floor Replacement	500,000	50,000	50,000	50,000	50,000	50,000	250,000
69 W Pedway Terrazzo Refinishing	700,000	700,000	-	-	-	-	-
69 W Plaza Improvements	1,000,000	100,000	100,000	100,000	100,000	100,000	500,000
69W Restroom Upgrades	10,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
CCHD Maintenance Fac. Dist. 1 - Site	**50,000**	**50,000**	**-**	**-**	**-**	**-**	**-**
District 1-Masonary Tuck Pointing	50,000	50,000	-	-	-	-	-
Sheriff Vehicle Services - Site	**205,000**	**205,000**	**-**	**-**	**-**	**-**	**-**
Sheriff Vehicle Services - Capital Renovations	205,000	205,000	-	-	-	-	-
Energy/Department Initiatives	**38,717,500**	**6,769,500**	**3,647,000**	**3,647,000**	**3,522,000**	**3,522,000**	**17,610,000**
County Building	**5,295,000**	**1,002,000**	**477,000**	**477,000**	**477,000**	**477,000**	**2,385,000**
714 County Building - Electronic Touch Screen Directory & Information Boards in Lobby (JOC)	25,000	25,000	-	-	-	-	-
807 County Building - Board of Review Renovation	27,500	27,500	-	-	-	-	-
812 County Building - Real Estate and Tax Services	20,000	20,000	-	-	-	-	-
814 County Building - Renovations of Recorder of Deeds Space	307,500	307,500	-	-	-	-	-
815 County Building - Renovation of Room 436 for Secretary to the Board	55,000	55,000	-	-	-	-	-
819 County Building - Renovations of ERP Space	90,000	90,000	-	-	-	-	-
271 County Building - Energy Efficiency Upgrade Assessment Implementation	4,770,000	477,000	477,000	477,000	477,000	477,000	2,385,000
County-Wide Corporate Facilities	**30,292,500**	**3,537,500**	**3,070,000**	**3,070,000**	**2,945,000**	**2,945,000**	**14,725,000**
534 Countywide CF BAS/Smart Building Systems Assessment/Design	1,525,000	175,000	150,000	150,000	150,000	150,000	750,000
549 Countywide - CF Retro-Commissioning Implementation	900,000	90,000	90,000	90,000	90,000	90,000	450,000
669 Green Buildings Program	5,700,000	570,000	570,000	570,000	570,000	570,000	2,850,000
831 Countywide Historic Preservation & Public Art Planning	1,000,000	100,000	100,000	100,000	100,000	100,000	500,000

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2021-2030	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026-2030
Countywide CF - Toilet Room Upgrades	500,000	50,000	50,000	50,000	50,000	50,000	250,000
Countywide warehouses planning	857,500	137,500	80,000	80,000	80,000	80,000	400,000
Countywide CF Enhanced HVAC Filtration	750,000	500,000	125,000	125,000	-	-	-
Countywide Building Automation System Upgrade	8,010,000	810,000	800,000	800,000	800,000	800,000	4,000,000
Countywide Occupancy Sensor Installation	11,050,000	1,105,000	1,105,000	1,105,000	1,105,000	1,105,000	5,525,000
George W. Dunne Admin. Building- Main	**2,620,000**	**1,720,000**	**100,000**	**100,000**	**100,000**	**100,000**	**500,000**
Dunne Building Renovation/Consolidation Projects (22398)	1,050,000	150,000	100,000	100,000	100,000	100,000	500,000
2200 FL Conference Room Phase III	70,000	70,000	-	-	-	-	-
Building Windows Replacement program Year 1	1,500,000	1,500,000	-	-	-	-	-
Rockwell Warehouse	**510,000**	**510,000**	**-**	**-**	**-**	**-**	**-**
Public Defender Build out of office at Rockwell file warehouse	510,000	510,000	-	-	-	-	-
Life Safety/ADA/Security	**24,335,000**	**16,730,000**	**845,000**	**845,000**	**845,000**	**845,000**	**4,225,000**
County Building	**15,320,000**	**15,320,000**	**-**	**-**	**-**	**-**	**-**
5th Floor ADA Renovation Project	15,320,000	15,320,000	-	-	-	-	-
County-Wide Corporate Facilities	**5,800,000**	**625,000**	**575,000**	**575,000**	**575,000**	**575,000**	**2,875,000**
516 Countywide CF Pedway ADA Upgrades	2,500,000	250,000	250,000	250,000	250,000	250,000	1,250,000
828 Countywide CF - High-Rise and Low-Rise Exterior Inspections and Renovations	50,000	50,000	-	-	-	-	-
829 Countywide CF - Fire Escape Inspections and Renovations	250,000	25,000	25,000	25,000	25,000	25,000	125,000
Countywide CF ADA Improvements (21178)	3,000,000	300,000	300,000	300,000	300,000	300,000	1,500,000
George W. Dunne Admin. Building- Main	**3,215,000**	**785,000**	**270,000**	**270,000**	**270,000**	**270,000**	**1,350,000**
512 Duress Security Alarm	312,500	312,500	-	-	-	-	-
667 69 W ADA Upgrades	500,000	50,000	50,000	50,000	50,000	50,000	250,000
69 W. Life Safety Upgrades 2020	2,000,000	200,000	200,000	200,000	200,000	200,000	1,000,000
69 W. State's Attorney's Office Security Enhancement	202,500	202,500	-	-	-	-	-
69 W ADA Upgrades	200,000	20,000	20,000	20,000	20,000	20,000	100,000
Redevelopment/Demolition	**60,047,767**	**18,827,767**	**4,580,000**	**4,580,000**	**4,580,000**	**4,580,000**	**22,900,000**
County Building	**1,485,000**	**1,485,000**	**-**	**-**	**-**	**-**	**-**
118 Lobby Upgrades	32,500	32,500	-	-	-	-	-
712 County Building 11th Floor Renovation and Department Consolidation	67,500	67,500	-	-	-	-	-
802 County Building - 10th Floor Renovation & Department Consolidation	320,000	320,000	-	-	-	-	-
803 County Building - 7th Floor Renovation & Department Consolidation (BOT)	40,000	40,000	-	-	-	-	-
804 County Building - 8th Floor Renovation & Department Consolidation	320,000	320,000	-	-	-	-	-
Marriage Court	300,000	300,000	-	-	-	-	-
Renovating space for Comptroller offices as part of Re-Stack	250,000	250,000	-	-	-	-	-
BOR FY21 Workplace Strategy & Modernized Design Plan and SAC Review	155,000	155,000	-	-	-	-	-
County-Wide Corporate Facilities	**33,953,267**	**4,253,267**	**3,300,000**	**3,300,000**	**3,300,000**	**3,300,000**	**16,500,000**
538 County Public Art Initiatives	1,000,000	100,000	100,000	100,000	100,000	100,000	500,000
830 Countywide CF - Space Planning for Consolidations	2,000,000	200,000	200,000	200,000	200,000	200,000	1,000,000
Renovation county-owned properties to increase value prior to redevelopment or sale	30,953,267	3,953,267	3,000,000	3,000,000	3,000,000	3,000,000	15,000,000
George W. Dunne Admin. Building- Main	**22,439,500**	**10,919,500**	**1,280,000**	**1,280,000**	**1,280,000**	**1,280,000**	**6,400,000**
505 Pedway Redevelopment and Improved Wayfinding	500,000	50,000	50,000	50,000	50,000	50,000	250,000
514 69 West Consolidations	3,517,500	3,517,500	-	-	-	-	-
517 Dunne Building Shower/Bike Room	250,000	250,000	-	-	-	-	-
533 Re-stack/Consolidation - Design	2,500,000	250,000	250,000	250,000	250,000	250,000	1,250,000
542 69 W. Washington - Software Quality Assurance Validation Lab	51,000	51,000	-	-	-	-	-
543 Countywide PS Courthouse Kiosk Deployment Project.	1,507,500	157,500	150,000	150,000	150,000	150,000	750,000
544 Buildout of Quality Assurance Test Environment	62,500	62,500	-	-	-	-	-
Dunne Building 22nd Floor Conference Center Renovation	115,000	115,000	-	-	-	-	-
Building shell and core capital renovations in non-tenant areas of the building	1,000,000	100,000	100,000	100,000	100,000	100,000	500,000
27th Floor Renovation	105,000	105,000	-	-	-	-	-
69 W 30th Floor renovation	335,000	335,000	-	-	-	-	-
Consolidate Environment and Sustainability Space	500,000	50,000	50,000	50,000	50,000	50,000	250,000

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2021-2030	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026-2030
31st Floor Build-out	3,535,000	3,535,000	-	-	-	-	-
9th Floor Re-stack	1,650,000	1,650,000	-	-	-	-	-
69 W Restacking	4,001,000	401,000	400,000	400,000	400,000	400,000	2,000,000
69 W Pedway Retail Space Build-out	310,000	40,000	30,000	30,000	30,000	30,000	150,000
69w Remediation	2,500,000	250,000	250,000	250,000	250,000	250,000	1,250,000
Rockwell Warehouse	**2,170,000**	**2,170,000**	**-**	**-**	**-**	**-**	**-**
Renovation of Rockwell Warehouse	2,170,000	2,170,000	-	-	-	-	-
Health and Hospitals	**442,524,902**	**92,634,526**	**245,720,376**	**79,345,000**	**18,475,000**	**1,475,000**	**4,875,000**
Cap Renew/ Deferred Maintenance	**97,852,000**	**35,877,000**	**34,130,000**	**19,045,000**	**4,350,000**	**950,000**	**3,500,000**
County-Wide Health & Hospital Facilities	**9,425,000**	**2,525,000**	**2,100,000**	**600,000**	**600,000**	**600,000**	**3,000,000**
558 Countywide HH Roof Replacement	4,525,000	25,000	500,000	500,000	500,000	500,000	2,500,000
574 Countywide HH Infrastructure Projects	1,900,000	1,000,000	100,000	100,000	100,000	100,000	500,000
CW HH BAS Upgrades	3,000,000	1,500,000	1,500,000	-	-	-	-
Dr. Jorge Prieto Health Center	**150,000**	**150,000**	**-**	**-**	**-**	**-**	**-**
561 Prieto Clinic-Site and Envelope Renovations	150,000	150,000	-	-	-	-	-
Englewood Health Center	**75,000**	**75,000**	**-**	**-**	**-**	**-**	**-**
Englewood Health Center -- Parking Lot Repavement	75,000	75,000	-	-	-	-	-
John H. Stroger Jr. Hospital	**51,210,000**	**19,435,000**	**17,100,000**	**10,075,000**	**3,750,000**	**350,000**	**500,000**
560 JHS Roof Replacement	5,000,000	4,100,000	900,000	-	-	-	-
565 JHS Interior LED Lighting Replacement Phase I	1,100,000	1,100,000	-	-	-	-	-
568 JHS Total Rebalancing of HVAC System	1,300,000	100,000	1,200,000	-	-	-	-
573 JHS Replace/Upgrade Electrical System	11,400,000	4,000,000	2,500,000	2,500,000	2,400,000	-	-
925 JHS - Elevator modernization	3,875,000	500,000	2,600,000	775,000	-	-	-
JHS Add Chillers to Emergency Power	2,200,000	500,000	1,500,000	200,000	-	-	-
JHS Auto Transfer Switches	400,000	50,000	350,000	-	-	-	-
JHS Extended Exhaust Stacks for Ventilation System	650,000	50,000	600,000	-	-	-	-
JHS Interior LED Lighting Replacement Phase 2	750,000	-	-	250,000	250,000	250,000	-
JHS Isolation Room Controls Replacement	2,250,000	50,000	950,000	1,250,000	-	-	-
JHS Mechanical Systems Capital Renewal/Replacement Projects (21298)	1,000,000	100,000	100,000	100,000	100,000	100,000	500,000
JHS Penn Heat Recovery	300,000	50,000	250,000	-	-	-	-
JHS Replace Hinges on Nuclear Accelerator Doors	1,600,000	1,600,000	-	-	-	-	-
JHS Replacement of All Chilled Water Coils	3,050,000	1,000,000	1,050,000	1,000,000	-	-	-
JHS Replacement Project 40 Fan Units	3,450,000	1,400,000	1,050,000	1,000,000	-	-	-
JHS Variable Frequency Drive Replacement for AHU's and Pumps	250,000	50,000	200,000	-	-	-	-
JHS Façade Inspection & Repair (AGAE)	1,500,000	1,500,000	-	-	-	-	-
JHS Cooling Towers Upgrade	7,000,000	500,000	2,500,000	3,000,000	1,000,000	-	-
JHS Main Loading Dock Modernization	2,500,000	1,250,000	1,250,000	-	-	-	-
JHS Fire Sprinkler System Evaluation	460,000	460,000	-	-	-	-	-
JHS Upgrade Medical Gas Sys	850,000	850,000	-	-	-	-	-
562 JHS Stormwater Sewer	325,000	225,000	100,000	-	-	-	-
John H. Stroger Jr. Parking Structure	**3,750,000**	**2,000,000**	**1,750,000**	**-**	**-**	**-**	**-**
559 JHS Parking Garage Upgrade	3,750,000	2,000,000	1,750,000	-	-	-	-
OFH Employee Annex	**172,000**	**172,000**	**-**	**-**	**-**	**-**	**-**
OFC Homeland Security Emergency Back-up Second Power Source	172,000	172,000	-	-	-	-	-
Provident Hospital	**8,920,000**	**4,550,000**	**4,370,000**	**-**	**-**	**-**	**-**
269 Provident Sewer Replacement	1,000,000	1,000,000	-	-	-	-	-
Prov Hosp AHU Refurbishing	3,100,000	1,000,000	2,100,000	-	-	-	-
Prov Hosp Refurbish Boiler Feed Water Sys	850,000	850,000	-	-	-	-	-
Prov Hosp Dom House Pump Repl	900,000	450,000	450,000	-	-	-	-
Prov Hosp Ejector Pump Repl	370,000	250,000	120,000	-	-	-	-
Prov Hosp Repl Secondary Water Sys.	2,700,000	1,000,000	1,700,000	-	-	-	-
Provident Hospital Parking Structure	**1,000,000**	**1,000,000**	**-**	**-**	**-**	**-**	**-**

CAPITAL IMPROVEMENT PROJECTS

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2021-2030	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026-2030
931 Provident - Parking Structure - Capital Renewals	1,000,000	1,000,000	-	-	-	-	-
Robbins Health Center	**150,000**	**150,000**	**-**	**-**	**-**	**-**	**-**
Robbins Health Center BAS with VAV & Boiler Replacement	150,000	150,000	-	-	-	-	-
JHS Campus Power Plant	**3,900,000**	**850,000**	**1,500,000**	**1,550,000**	**-**	**-**	**-**
JHS Blower Replacement at Powerhouse	3,800,000	750,000	1,500,000	1,550,000	-	-	-
923 JHS – Replace Powerhouse Roof	100,000	100,000	-	-	-	-	-
JHS Campus Power Plant	**13,625,000**	**2,225,000**	**5,900,000**	**5,500,000**	**-**	**-**	**-**
JHS Repl Three Clean Steam Generators	325,000	325,000	-	-	-	-	-
JHS BAS Replacement	12,500,000	1,500,000	5,500,000	5,500,000	-	-	-
JHS Replace RO System	800,000	400,000	400,000	-	-	-	-
John H. Stroger Campus	**5,475,000**	**2,745,000**	**1,410,000**	**1,320,000**	**-**	**-**	**-**
JHS Dielectric Fittings Replacement	400,000	200,000	200,000	-	-	-	-
JHS MEP Analysis	4,725,000	2,195,000	1,210,000	1,320,000	-	-	-
JHS Repair Vaults	350,000	350,000	-	-	-	-	-
Energy/Department Initiatives	**8,590,000**	**6,050,000**	**2,465,000**	**75,000**	**-**	**-**	**-**
CCDPH Administration	**500,000**	**500,000**	**-**	**-**	**-**	**-**	**-**
CCDPH Master Plan	500,000	500,000	-	-	-	-	-
CCHHS Administration Building	**4,390,000**	**4,000,000**	**390,000**	**-**	**-**	**-**	**-**
566 Polk Building Demolition Preparation (Environmental Assessment & Abatement)	4,390,000	4,000,000	390,000	-	-	-	-
County-Wide Health & Hospital Facilities	**3,225,000**	**1,075,000**	**2,075,000**	**75,000**	**-**	**-**	**-**
Healthcare Services Master Plan_	2,800,000	800,000	2,000,000	-	-	-	-
Countywide HH Enhanced HVAC Filtration	225,000	75,000	75,000	75,000	-	-	-
CW HH Occupancy Sensor	100,000	100,000	-	-	-	-	-
CW HH EV Charging Stations	100,000	100,000	-	-	-	-	-
Provident Hospital	**475,000**	**475,000**	**-**	**-**	**-**	**-**	**-**
552 Provident Hospital--RCX	25,000	25,000	-	-	-	-	-
Provident Hospital Environmental Assessment	450,000	450,000	-	-	-	-	-
Life Safety/ADA/Security	**18,000,000**	**7,625,000**	**5,275,000**	**2,575,000**	**625,000**	**525,000**	**1,375,000**
County-Wide Health & Hospital Facilities	**2,525,000**	**50,000**	**275,000**	**275,000**	**275,000**	**275,000**	**1,375,000**
910 Countywide HH - High-Rise and Low-Rise Exterior Inspections and Renovations	250,000	25,000	25,000	25,000	25,000	25,000	125,000
911 Countywide HH ADA Improvements	2,275,000	25,000	250,000	250,000	250,000	250,000	1,250,000
John H. Stroger Jr. Hospital	**5,250,000**	**3,450,000**	**1,000,000**	**800,000**	**-**	**-**	**-**
569 JHS Interior Signage / Life Safety	850,000	850,000	-	-	-	-	-
570 JHS Exterior Signage / Wayfinding	1,100,000	1,100,000	-	-	-	-	-
JHS Overhead Paging System & Nurse Call System Replacement (JOC)	3,300,000	1,500,000	1,000,000	800,000	-	-	-
Logan Square Health Center	**575,000**	**75,000**	**-**	**-**	**250,000**	**250,000**	**-**
571 Existing Logan Square -- Assessing and Repurposing	575,000	75,000	-	-	250,000	250,000	-
Oak Forest Hospital Site	**8,600,000**	**3,500,000**	**3,500,000**	**1,500,000**	**100,000**	**-**	**-**
806 OFH - DHSEM Stand-Alone Facility Upgrades	8,600,000	3,500,000	3,500,000	1,500,000	100,000	-	-
Provident Hospital Parking Structure	**50,000**	**50,000**	**-**	**-**	**-**	**-**	**-**
575 Provident Parking Structure--Lighting Upgrade	50,000	50,000	-	-	-	-	-
The Professional Building (Central Campus Health Center)	**1,000,000**	**500,000**	**500,000**	**-**	**-**	**-**	**-**
Prof Bldg--Expansion of Vestibule/Replacement of Internal Entrance Doors	1,000,000	500,000	500,000	-	-	-	-
Redevelopment/Demolition	**318,082,902**	**43,082,526**	**203,850,376**	**57,650,000**	**13,500,000**	**-**	**-**
CCDPH Administration	**5,100,000**	**5,000,000**	**100,000**	**-**	**-**	**-**	**-**
CCDPH Bridgeview Renovation	5,100,000	5,000,000	100,000	-	-	-	-
CCHHS Administration Building	**3,000,000**	**-**	**-**	**1,500,000**	**1,500,000**	**-**	**-**
Polk Building Demolition	3,000,000	-	-	1,500,000	1,500,000	-	-
Cottage Grove Medical Center	**10,000,000**	**250,000**	**9,750,000**	**-**	**-**	**-**	**-**
Cottage Grove Health Center	10,000,000	250,000	9,750,000	-	-	-	-
County-Wide Health & Hospital Facilities	**12,052,199**	**5,901,823**	**6,150,376**	**-**	**-**	**-**	**-**
Countywide Clinics Renovation/Replacement Projects (22377)	12,052,199	5,901,823	6,150,376	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2021-2030	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026-2030
Edward Piszczek TB Clinic	**4,652,000**	**652,000**	**3,000,000**	**1,000,000**	**-**	**-**	**-**
555 Forest Park--Facility Modernization	4,652,000	652,000	3,000,000	1,000,000	-	-	-
Englewood Health Center	**18,000,000**	**250,000**	**10,000,000**	**7,750,000**	**-**	**-**	**-**
New Englewood Health Center	18,000,000	250,000	10,000,000	7,750,000	-	-	-
John Sengstacke Clinic (former)	**400,000**	**400,000**	**-**	**-**	**-**	**-**	**-**
John Sengstacke Clinic Demolition (JOC)	400,000	400,000	-	-	-	-	-
Logan Square Health Center	**10,000,000**	**10,000,000**	**-**	**-**	**-**	**-**	**-**
New Health Clinic Logan Square_	10,000,000	10,000,000	-	-	-	-	-
Near South Health Center	**18,000,000**	**250,000**	**10,000,000**	**7,750,000**	**-**	**-**	**-**
New Near South Replacement Health Center	18,000,000	250,000	10,000,000	7,750,000	-	-	-
Oak Forest Hospital Site	**21,698,185**	**10,498,185**	**6,700,000**	**2,500,000**	**2,000,000**	**-**	**-**
556 Oak Forest Watermain Connection	1,500,000	1,500,000	-	-	-	-	-
578 Oak Forest--Master Plan	2,698,185	1,998,185	700,000	-	-	-	-
946 OFC - Major Site Demolition	7,500,000	2,000,000	1,000,000	2,500,000	2,000,000	-	-
989 OFC Renovation/Relocation Mail order pharmacy	10,000,000	5,000,000	5,000,000	-	-	-	-
Old Cook County - Market Rate	**1,000,000**	**1,000,000**	**-**	**-**	**-**	**-**	**-**
557 CHDG Tenant Buildout	1,000,000	1,000,000	-	-	-	-	-
Old Main Hospital	**300,000**	**300,000**	**-**	**-**	**-**	**-**	**-**
927 Old Cook County Hospital Environmental Remediation	300,000	300,000	-	-	-	-	-
Provident Hospital	**182,075,000**	**4,275,000**	**138,400,000**	**29,400,000**	**10,000,000**	**-**	**-**
572 Provident Renal Dialysis Exterior Sealant Replacement	75,000	75,000	-	-	-	-	-
Behavioral Health Center Renovation/Replacement Project_	3,000,000	200,000	2,800,000	-	-	-	-
Provident Hospital Replacement Project	179,000,000	4,000,000	135,600,000	29,400,000	10,000,000	-	-
Robbins Health Center	**10,000,000**	**250,000**	**9,750,000**	**-**	**-**	**-**	**-**
New Robbins Health Center	10,000,000	250,000	9,750,000	-	-	-	-
Ruth M. Rothstein Core Center	**3,805,518**	**3,805,518**	**-**	**-**	**-**	**-**	**-**
Ruth M. Rothstein Core Center	3,805,518	3,805,518	-	-	-	-	-
Cicero Health Center	**18,000,000**	**250,000**	**10,000,000**	**7,750,000**	**-**	**-**	**-**
New Prieto Health Center	18,000,000	250,000	10,000,000	7,750,000	-	-	-
Public Safety	**1,581,775,733**	**117,405,733**	**152,905,000**	**118,365,000**	**97,750,000**	**94,200,000**	**1,001,150,000**
Cap Renew/ Deferred Maintenance	**239,406,733**	**53,956,733**	**53,300,000**	**33,700,000**	**24,250,000**	**16,800,000**	**57,400,000**
Cicero Records Center	**200,000**	**200,000**	**-**	**-**	**-**	**-**	**-**
Cicero Records Center Envelope Upgrades	200,000	200,000	-	-	-	-	-
County-Wide Public Safety Facilities	**198,601,733**	**33,851,733**	**37,950,000**	**30,000,000**	**22,600,000**	**16,800,000**	**57,400,000**
628 Outlying Courthouses - Replace Garage Doors	450,000	450,000	-	-	-	-	-
629 Rolling Meadows and Domestic Violence - Replace Cooling Tower	1,850,000	1,000,000	850,000	-	-	-	-
650 States Attorney Office Space Remodel	7,000,000	800,000	4,000,000	2,200,000	-	-	-
860 Countywide PS - Elevator Upgrades and Modernizations	45,800,000	800,000	5,000,000	5,000,000	5,000,000	5,000,000	25,000,000
861 Countywide PS - Emergency Generator Projects	2,300,000	300,000	2,000,000	-	-	-	-
863 Countywide PS -Mechanical, Electrical and Plumbing Projects	34,000,000	3,000,000	5,000,000	5,500,000	4,000,000	3,000,000	13,500,000
864 Countywide PS Building Envelope & Foundation Projects	15,700,000	700,000	1,800,000	1,500,000	1,800,000	1,500,000	8,400,000
865 Countywide PS - Sidewalks, Roads and Parking Lot Projects	16,500,000	3,000,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
880 Ceiling Tile Replacement - All Outlying Courthouses	1,200,000	400,000	400,000	400,000	-	-	-
881 JTDC/Rolling Meadows Courthouses - Concrete Ramp & Sidewalk Replace	450,000	450,000	-	-	-	-	-
Countywide DOC Camera Project Phase II	19,910,000	1,710,000	5,600,000	5,600,000	3,500,000	3,500,000	-
Countywide PS Roof Replacements	24,391,733	13,891,733	3,500,000	3,500,000	3,500,000	-	-
CW PS - Electrical and Data Reconfiguration at outlying Courthouses	5,500,000	300,000	1,300,000	1,300,000	1,300,000	1,300,000	-
OPD Flooring Replacement at various locations	1,200,000	1,200,000	-	-	-	-	-
OCJ Carpeting/Flooring Replacement Various Locations	2,800,000	2,800,000	-	-	-	-	-
Countywide PS Parking Garage Assessment and Rehabilitation	5,150,000	1,000,000	3,150,000	1,000,000	-	-	-
Window replacement at CCAB	4,100,000	100,000	1,500,000	1,500,000	1,000,000	-	-
Window replacement at MHTC Bldg #1	350,000	300,000	50,000	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2021-2030	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026-2030
Countywide PS resurface parking lots and drives at Outlying Courthouses	7,350,000	350,000	1,000,000	1,000,000	1,000,000	1,000,000	3,000,000
Countywide PS Courtroom Sound System Upgrades	2,600,000	1,300,000	1,300,000	-	-	-	-
Daley Center	**4,005,000**	**4,005,000**	**-**	**-**	**-**	**-**	**-**
523 Concrete Sealer and Traffic Topping Replacement	370,000	370,000	-	-	-	-	-
524 Elastormeric Coating Re-application	190,000	190,000	-	-	-	-	-
525 Exit Ramp Barrier Replacement	50,000	50,000	-	-	-	-	-
526 Façade and Louver Repairs	1,000,000	1,000,000	-	-	-	-	-
527 Plaza Sealant Joints	370,000	370,000	-	-	-	-	-
529 Elevator Upgrades	265,000	265,000	-	-	-	-	-
530 Clark Street Stairway Repairs	700,000	700,000	-	-	-	-	-
531 Re-lining of Cooling Towers	460,000	460,000	-	-	-	-	-
Daley Center Lock-Up Security and Privacy Upgrades	600,000	600,000	-	-	-	-	-
Markham Courthouse	**2,400,000**	**150,000**	**750,000**	**750,000**	**750,000**	**-**	**-**
850 Markham Ceiling	2,400,000	150,000	750,000	750,000	750,000	-	-
Rob't J. Stein Institute of Forensic Medicine	**875,000**	**875,000**	**-**	**-**	**-**	**-**	**-**
RJ Stein - Ceiling Tile Replacement	500,000	500,000	-	-	-	-	-
RJ Stein IFM - Renovation of Decomp Cooler	375,000	375,000	-	-	-	-	-
Juvenile West (Courthouse)	**525,000**	**525,000**	**-**	**-**	**-**	**-**	**-**
State's Attorney's (SAO) Carpet Replacement Juvenile	525,000	525,000	-	-	-	-	-
Rolling Meadows Courthouse (3rd Dist.)	**565,000**	**315,000**	**250,000**	**-**	**-**	**-**	**-**
Sewer system rehab - Rolling Meadows	500,000	250,000	250,000	-	-	-	-
Rolling Meadows Courthouse Pretrial Office Carpet Replacement	65,000	65,000	-	-	-	-	-
Rob't J. Stein Institute of Forensic Medicine	**225,000**	**225,000**	**-**	**-**	**-**	**-**	**-**
RJ Stein IFM - Resurfacing of Parking Lots	225,000	225,000	-	-	-	-	-
Criminal Court Admin. Building	**375,000**	**375,000**	**-**	**-**	**-**	**-**	**-**
CCAB - UPS Replacement	375,000	375,000	-	-	-	-	-
DOC Division X	**2,550,000**	**300,000**	**750,000**	**750,000**	**750,000**	**-**	**-**
Radiant Heating System Replacement - Div. IX, X, XI	2,550,000	300,000	750,000	750,000	750,000	-	-
DOC Tunnels	**300,000**	**250,000**	**50,000**	**-**	**-**	**-**	**-**
Rolling Fire Door Replacement - DOC Tunnels	300,000	250,000	50,000	-	-	-	-
Markham Courthouse (6th Dist.)	**65,000**	**65,000**	**-**	**-**	**-**	**-**	**-**
Markham Probation - Pretrial Office Carpet Replacement	65,000	65,000	-	-	-	-	-
DOC Campus	**14,895,000**	**6,745,000**	**6,750,000**	**1,400,000**	**-**	**-**	**-**
Division VI- Faucet Rehabilitation	250,000	250,000	-	-	-	-	-
591 CCB Replace 29 DX Units Phase 2	2,500,000	2,000,000	500,000	-	-	-	-
599 CCB - Remodel Bond Court Judges Bathroom	100,000	100,000	-	-	-	-	-
611 DOC - Roadway Resurfacing	50,000	50,000	-	-	-	-	-
612 DOC - Parking Lot A Resurfacing	20,000	20,000	-	-	-	-	-
622 DOC - Division 5 - Replacement of Building Fire Alarm System	1,400,000	200,000	800,000	400,000	-	-	-
623 DOC - Division 4 & Gym - Replacement of Building Fire Alarm System	1,100,000	100,000	700,000	300,000	-	-	-
627 CCB - Replace Pnuematic Controls	1,200,000	200,000	500,000	500,000	-	-	-
631 DOC - Division XI Lift Station - Monitoring Station	135,000	135,000	-	-	-	-	-
632 CCAB - Replace Non-Operational Chilled Water & Heating Makeup Systems	175,000	175,000	-	-	-	-	-
633 CCB - Replace Court Room Gallery & Office Ceilings - Flrs 1-3	200,000	150,000	50,000	-	-	-	-
652 CCB - Installation of New Carpeting / Tile	10,000	10,000	-	-	-	-	-
CCAB - Plaza Deck Replacement	4,800,000	1,800,000	3,000,000	-	-	-	-
Division IV Building entrance overhang (JOC)	1,800,000	400,000	1,200,000	200,000	-	-	-
Division VI - Replace Chilled Water & Steam Coils - All AHU's	500,000	500,000	-	-	-	-	-
Division X - Sally port Door Replacement	160,000	160,000	-	-	-	-	-
Division XI - Steam Tunnel Fire Door Replacement	105,000	105,000	-	-	-	-	-
DOC - Cable TV Upgrade	390,000	390,000	-	-	-	-	-
Maywood Campus	**7,105,000**	**3,005,000**	**4,100,000**	**-**	**-**	**-**	**-**

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2021-2030	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026-2030
603 Maywood - Renovation of Windows and Gutters	125,000	125,000	-	-	-	-	-
624 Maywood Campus Rooftop Mechanical Unit Replacements	2,050,000	1,050,000	1,000,000	-	-	-	-
651 Maywood - Replace Watermains to Jefferson and Whitcomb Buildings	450,000	450,000	-	-	-	-	-
DOR Investigation Supervisor Office - Maywood	35,000	35,000	-	-	-	-	-
Maywood - Gun Range Fire Suppression System	175,000	175,000	-	-	-	-	-
Maywood parking lot curb replacement and asphalt paving	1,925,000	175,000	1,750,000	-	-	-	-
Whitcomb Building - Roof replacement	2,345,000	995,000	1,350,000	-	-	-	-
JTDC Campus	**4,340,000**	**1,590,000**	**1,800,000**	**800,000**	**150,000**	**-**	**-**
656 Juvenile / Child Protection - New Carpet / Tile	150,000	150,000	-	-	-	-	-
882 JTDC - Floor Tile Replacement - Plus Abatement	2,100,000	350,000	800,000	800,000	150,000	-	-
JTDC - Carpet Replacement 4th and 5th Floors	850,000	850,000	-	-	-	-	-
JTDC East Replace hot water storage tanks	590,000	90,000	500,000	-	-	-	-
JTDC Dock Concrete Rehabilitation	650,000	150,000	500,000	-	-	-	-
Skokie Campus	**1,250,000**	**750,000**	**500,000**	**-**	**-**	**-**	**-**
606 Skokie - Replace Carpet - CCSO	75,000	75,000	-	-	-	-	-
653 District 2 Skokie - New Carpet / Tile	175,000	175,000	-	-	-	-	-
Skokie Penthouse Enclosure Rehabilitation	1,000,000	500,000	500,000	-	-	-	-
Rolling Meadows Campus	**225,000**	**225,000**	**-**	**-**	**-**	**-**	**-**
Rolling Meadows - HVAC Replacements	225,000	225,000	-	-	-	-	-
Bridgeview Campus	**105,000**	**105,000**	**-**	**-**	**-**	**-**	**-**
Replacement Jury Box Platforms - Various Locations	40,000	40,000	-	-	-	-	-
Bridgeview Courthouse Pretrial Office Carpet Replacement	65,000	65,000	-	-	-	-	-
County-Wide Public Safety	**800,000**	**400,000**	**400,000**	**-**	**-**	**-**	**-**
Countywide PS Cooling Tower Refurbishment - Various Locations	800,000	400,000	400,000	-	-	-	-
Energy/Department Initiatives	**198,241,500**	**34,096,500**	**33,830,000**	**30,015,000**	**16,100,000**	**13,700,000**	**70,500,000**
County-Wide Public Safety Facilities	**134,770,000**	**7,855,000**	**15,050,000**	**13,865,000**	**15,000,000**	**13,500,000**	**69,500,000**
593 Countywide Maywood Master Plan	85,215,000	-	600,000	715,000	7,400,000	7,000,000	69,500,000
595 Court Utilization Study - Phase II	600,000	600,000	-	-	-	-	-
630 Countywide - Touch Screen Installations	200,000	200,000	-	-	-	-	-
661 Countywide PS - SAO Lactation Room Project	250,000	100,000	150,000	-	-	-	-
876 BOIT Tap In Boxes	150,000	150,000	-	-	-	-	-
Countywide Outlying Courthouse Controls and VAV Energy Upgrades	6,400,000	400,000	1,500,000	1,500,000	1,500,000	1,500,000	-
Countywide PS Access to Justice Facilities	2,130,000	130,000	1,000,000	1,000,000	-	-	-
Countywide PS Point of Use Drinking Water Filtration Appliances	650,000	350,000	100,000	100,000	100,000	-	-
Countywide PS Solar Energy Offset Installations	8,000,000	2,000,000	3,000,000	3,000,000	-	-	-
SAO - Enhanced Security Access at Office Areas in Outlying Courthouses	700,000	550,000	150,000	-	-	-	-
601 Countywide PS - Courthouse Point of Drinking Water Appliances	200,000	200,000	-	-	-	-	-
Countywide BAS Upgrades - Outlying Courthouses	3,200,000	200,000	1,000,000	1,000,000	1,000,000	-	-
Countywide PS EV charging stations	75,000	75,000	-	-	-	-	-
Renovation of Circuit Clerk Work Areas - Outlying Courthouses	3,100,000	1,000,000	1,550,000	550,000	-	-	-
Countywide PS Door Actuator Retrofits	1,200,000	200,000	500,000	500,000	-	-	-
Countywide PS UV filtration for Elevators	1,200,000	200,000	500,000	500,000	-	-	-
Countywide PS Enhanced HVAC Filtration	21,000,000	1,000,000	5,000,000	5,000,000	5,000,000	5,000,000	-
Countywide PS DOC storm water and sewer back flow prevention	500,000	500,000	-	-	-	-	-
Daley Center	**601,500**	**601,500**	**-**	**-**	**-**	**-**	**-**
Daley Center: Adding Direct Public Access to 2 Hearing Rooms	400,000	400,000	-	-	-	-	-
State's Attorney's (SAO) Daley Center Office Reception Remodel	201,500	201,500	-	-	-	-	-
Domestic Violence Courthouse	**1,050,000**	**1,050,000**	**-**	**-**	**-**	**-**	**-**
DVC HVAC Upgrades	1,050,000	1,050,000	-	-	-	-	-
DOC Site	**26,550,000**	**2,450,000**	**11,600,000**	**11,600,000**	**900,000**	**-**	**-**
DOC Campuswide Water Saving Technology at Cells	3,000,000	100,000	1,000,000	1,000,000	900,000	-	-
Division IV and Division V Renovation and Repair	19,100,000	2,100,000	8,000,000	9,000,000	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2021-2030	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026-2030
CCDOC Enhanced Visitation	1,650,000	150,000	900,000	600,000	-	-	-
Community Resource Center CCSO	2,800,000	100,000	1,700,000	1,000,000	-	-	-
Skokie Courthouse (2nd Dist.)	**50,000**	**50,000**	**-**	**-**	**-**	**-**	**-**
Remodel of waiting area of PD space at Skokie Courthouse	50,000	50,000	-	-	-	-	-
Rob't J. Stein Institute of Forensic Medicine	**2,200,000**	**2,200,000**	**-**	**-**	**-**	**-**	**-**
590 RJStein/IFM--Assessment Implementation	900,000	900,000	-	-	-	-	-
RJ Stein - Interior Renovations	1,300,000	1,300,000	-	-	-	-	-
Criminal Courts (26th/California)	**600,000**	**600,000**	**-**	**-**	**-**	**-**	**-**
Remodel Judicial Bench in CR 101 in the CCB	600,000	600,000	-	-	-	-	-
DOC Division X	**1,000,000**	**500,000**	**500,000**	**-**	**-**	**-**	**-**
Division 10 energy efficiency upgrades	1,000,000	500,000	500,000	-	-	-	-
DOC Division XI	**750,000**	**400,000**	**350,000**	**-**	**-**	**-**	**-**
Division 11 energy efficiency upgrades	750,000	400,000	350,000	-	-	-	-
Rob't J. Stein Institute of Forensic Medicine	**525,000**	**525,000**	**-**	**-**	**-**	**-**	**-**
RJ Stein IFM - Ventilation System Improvements	275,000	275,000	-	-	-	-	-
RJ Stein IFM Biosafety Level 4 Autopsy Suite Dock	250,000	250,000	-	-	-	-	-
Maywood Courthouse (4th Dist.)	**172,500**	**172,500**	**-**	**-**	**-**	**-**	**-**
State's Attorney's (SAO) 4th District Maywood Office Reception Remodel	122,500	122,500	-	-	-	-	-
Renovation of waiting area at PD Maywood Courthouse location	50,000	50,000	-	-	-	-	-
Rolling Meadows Courthouse (3rd Dist.)	**40,000**	**40,000**	**-**	**-**	**-**	**-**	**-**
SAO Rolling Meadows Break Rm Reno	40,000	40,000	-	-	-	-	-
DOC Division IX	**150,000**	**150,000**	**-**	**-**	**-**	**-**	**-**
Install Cycling LED Lights in Division IX	150,000	150,000	-	-	-	-	-
Boot Camp Building #1	**30,000**	**30,000**	**-**	**-**	**-**	**-**	**-**
Installation of roof access ladder -MHTC Bld 1	30,000	30,000	-	-	-	-	-
Markham Courthouse (6th Dist.)	**350,000**	**350,000**	**-**	**-**	**-**	**-**	**-**
Countywide PS CCAO Space Reallocation at Outlying Courthouses	350,000	350,000	-	-	-	-	-
Boot Camp Building #6	**1,050,000**	**1,050,000**	**-**	**-**	**-**	**-**	**-**
MHTC Campus HVAC Upgrades	1,050,000	1,050,000	-	-	-	-	-
County-Wide Public Safety Facilities	**275,000**	**275,000**	**-**	**-**	**-**	**-**	**-**
Bond Room Relocation - CCAB & CCB	275,000	275,000	-	-	-	-	-
DOC Campus	**16,760,000**	**8,710,000**	**4,100,000**	**2,550,000**	**200,000**	**200,000**	**1,000,000**
Division VIII - Install Pole Barn for Lift Station	100,000	100,000	-	-	-	-	-
598 Office of the Chief Judge, Social Services Department	1,235,000	635,000	600,000	-	-	-	-
607 DOC - Division 8 RTU and Cermak Hospital Pathway	100,000	100,000	-	-	-	-	-
608 DOC - Enclose Division 8 Recreation Yards - 2nd/3rd Floor - Phase II	90,000	90,000	-	-	-	-	-
609 DOC - Cermak Hospital - Recreation Yard Improvements	240,000	240,000	-	-	-	-	-
635 DOC Powerhouse - Chillers	5,550,000	1,550,000	2,000,000	2,000,000	-	-	-
892 DOC Campus - Energy Efficiency Upgrades	1,000,000	100,000	100,000	100,000	100,000	100,000	500,000
893 DOC Campus - Energy Efficiency Upgrades for Water Conservation	2,300,000	250,000	900,000	450,000	100,000	100,000	500,000
DOC Parking Garage LED Upgrades	575,000	575,000	-	-	-	-	-
DOC Power House Cooling Towers Refurbishment	750,000	250,000	500,000	-	-	-	-
New Administration/Training Building & Parking	4,820,000	4,820,000	-	-	-	-	-
Maywood Campus	**3,357,500**	**3,127,500**	**230,000**	**-**	**-**	**-**	**-**
637 Maywood - Whitcomb - Energy Efficiency Upgrades Assessment Implementation	300,000	300,000	-	-	-	-	-
638 Maywood Courthouse - Energy Efficient Upgrades Assessment Implementation	30,000	30,000	-	-	-	-	-
639 Maywood - Cooling Tower Refurbishment	1,500,000	1,500,000	-	-	-	-	-
640 Maywood - Jefferson - Energy Efficiency Upgrades Assessment Implementation	300,000	300,000	-	-	-	-	-
878 New CCSO Training Facility	100,000	100,000	-	-	-	-	-
Maywood - Administrative Hearings Courtroom Buildout	125,000	125,000	-	-	-	-	-
Maywood Courthouse - Clerk of Circuit Courts renovation workstations, shelving, data &power (JOC)	277,500	277,500	-	-	-	-	-
OCJ - Maywood Courtroom 105 Vestibule Conversion	60,000	60,000	-	-	-	-	-

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2021-2030	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026-2030
Office of the Chief Judge, Social Services Department - Maywood Office Renovation	665,000	435,000	230,000	-	-	-	-
JTDC Campus	**1,050,000**	**1,050,000**	**-**	**-**	**-**	**-**	**-**
636 JTDC West - Lighting	150,000	150,000	-	-	-	-	-
JTDC East LED Upgrade	600,000	600,000	-	-	-	-	-
JTDC West Space Consolidation Improvements	300,000	300,000	-	-	-	-	-
Skokie Campus	**5,445,000**	**1,445,000**	**2,000,000**	**2,000,000**	**-**	**-**	**-**
641 Skokie - Energy Efficiency Upgrades Assessment Implementation	400,000	400,000	-	-	-	-	-
849 Skokie Envelope Project	5,000,000	1,000,000	2,000,000	2,000,000	-	-	-
Office of the Chief Judge, Social Services Department - Skokie Waiting Area Renovation	45,000	45,000	-	-	-	-	-
Rolling Meadows Campus	**400,000**	**400,000**	**-**	**-**	**-**	**-**	**-**
642 Rolling Meadows - Energy Efficiency Upgrades Assessment Implementation	400,000	400,000	-	-	-	-	-
Markham Courthouse	**665,000**	**665,000**	**-**	**-**	**-**	**-**	**-**
643 Markham - Energy Efficiency Upgrades Assessment Implementation	600,000	600,000	-	-	-	-	-
Markham Courthouse - Jury Courtroom Conversion	65,000	65,000	-	-	-	-	-
Bridgeview Campus	**400,000**	**400,000**	**-**	**-**	**-**	**-**	**-**
644 Bridgeview - Energy Efficiency Upgrades Assessment Implementation	400,000	400,000	-	-	-	-	-
Life Safety/ADA/Security	**244,070,000**	**15,420,000**	**54,200,000**	**49,050,000**	**34,200,000**	**29,500,000**	**61,700,000**
County-Wide Public Safety Facilities	**117,620,000**	**6,970,000**	**20,450,000**	**23,500,000**	**19,500,000**	**18,000,000**	**29,200,000**
592 Countywide - Courtroom Duress Buttons	670,000	170,000	250,000	250,000	-	-	-
604 Countywide PS - Courthouse ADA Comprehensive Assessment	12,750,000	750,000	2,000,000	2,000,000	2,000,000	2,000,000	4,000,000
619 Countywide - All Courts - Security Assessment and Upgrades	13,000,000	1,000,000	3,000,000	3,000,000	3,000,000	3,000,000	-
660 Countywide PS - Fire and Life Safety Upgrades	1,200,000	300,000	100,000	100,000	100,000	100,000	500,000
835 Countywide PS ADA Improvements	11,000,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000
862 Countywide PS - Fire Alarm Projects	3,500,000	500,000	1,500,000	1,500,000	-	-	-
894 Countywide PS - High-Rise and Low-Rise Exterior Inspections and Renovations	2,300,000	300,000	1,000,000	1,000,000	-	-	-
895 Countywide PS - Fire Escape Inspections and Renovations	2,000,000	250,000	1,000,000	750,000	-	-	-
904 Countywide PS Courthouse - Hardening/Physical Security Upgrades	66,700,000	1,000,000	7,300,000	13,400,000	13,400,000	11,900,000	19,700,000
Countywide Fire & Life Safety Systems Upgrades Package #10	4,000,000	500,000	3,000,000	500,000	-	-	-
Courthouse Security Hardening Ex23414	500,000	200,000	300,000	-	-	-	-
Daley Center	**18,250,000**	**250,000**	**2,000,000**	**2,000,000**	**2,000,000**	**2,000,000**	**10,000,000**
528 Security Enhancements	18,210,000	210,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000
547 Daley Center - Court Services Div. Lock-up Security and Privacy Upgrades	40,000	40,000	-	-	-	-	-
Markham Courthouse	**120,000**	**120,000**	**-**	**-**	**-**	**-**	**-**
867 PD Additional Space Req	120,000	120,000	-	-	-	-	-
Maywood Courthouse (4th Dist.)	**75,000**	**75,000**	**-**	**-**	**-**	**-**	**-**
857 Raise Judges Bench in Domestic Relations Courtroom - Maywood	75,000	75,000	-	-	-	-	-
Rob't J. Stein Institute of Forensic Medicine	**700,000**	**200,000**	**500,000**	**-**	**-**	**-**	**-**
940 RJS/IFM Biosafety Level 3 Autopsy Suite	700,000	200,000	500,000	-	-	-	-
DOC Campus	**93,490,000**	**4,640,000**	**25,500,000**	**18,650,000**	**12,700,000**	**9,500,000**	**22,500,000**
610 DOC - Division 2, Dorm 4 Elevated Direct Supervision Stations	45,000	45,000	-	-	-	-	-
614 DOC - Division 10 Holding Cells	200,000	200,000	-	-	-	-	-
616 DOC - ADA Assessment and Improvements - Div. 2, 4, 6, 9 & 10	8,250,000	750,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
839 DOC South Campus Bldg 1 - Backup A/C Cooling System for Server Room	225,000	225,000	-	-	-	-	-
840 DOC South Campus Bldg 1 - Fire Suppression System for Server Room.	165,000	165,000	-	-	-	-	-
841 Division V - Lobby Renovation	1,700,000	250,000	1,450,000	-	-	-	-
842 Div. IX, X, XI Cell Doors, Locks, Frames and Master Control System Replacement	54,000,000	1,000,000	8,000,000	8,000,000	8,000,000	8,000,000	21,000,000
845 Post 8 New Construction	3,700,000	350,000	3,350,000	-	-	-	-
869 Cermak - Renovation, ADA Improvements, Fixture Installation and Replacements	2,400,000	350,000	1,100,000	950,000	-	-	-
CCB Main Holding Area ADA Improvements & Lock-Up Renovation	10,905,000	505,000	4,000,000	3,200,000	3,200,000	-	-
Division VIII ADA Capacity Expansion (JOC)	3,600,000	500,000	2,100,000	1,000,000	-	-	-
Div. VI Cell Doors, Locks, Frames and Master Control System Replacement	8,300,000	300,000	4,000,000	4,000,000	-	-	-
Maywood Campus	**365,000**	**115,000**	**250,000**	**-**	**-**	**-**	**-**

CIP Project Type/Portfolio/Facility CIP	Prioritized Spending 2021-2030	Annual Capital Investment 2021	Annual Capital Investment 2022	Annual Capital Investment 2023	Annual Capital Investment 2024	Annual Capital Investment 2025	Annual Capital Investment 2026-2030
602 Maywood - ADA Improvements at Maywood Courthouse Lockup	325,000	75,000	250,000	-	-	-	-
Jefferson ADA Bathroom up-grade (JOC)	40,000	40,000	-	-	-	-	-
JTDC Campus	**4,850,000**	**1,450,000**	**1,900,000**	**1,500,000**	**-**	**-**	**-**
848 JTDC Renovation of Bathroom Shower Stalls	3,650,000	650,000	1,500,000	1,500,000	-	-	-
886 JTDC - Fire Grade Doors in North and South Gyms	500,000	100,000	400,000	-	-	-	-
JTDC East Elevator modernization	700,000	700,000	-	-	-	-	-
Circuit Court Branch	**7,200,000**	**1,400,000**	**3,000,000**	**2,800,000**	**-**	**-**	**-**
871 Branch Courthouse 43/44 Flournoy Renovations	2,900,000	500,000	1,000,000	1,400,000	-	-	-
872 Branch Courthouse 35/38 111th Location Renovations	1,400,000	400,000	1,000,000	-	-	-	-
875 Branch Courthouse 23/50 Grand Location Renovations	2,900,000	500,000	1,000,000	1,400,000	-	-	-
Bridgeview Campus	**1,400,000**	**200,000**	**600,000**	**600,000**	**-**	**-**	**-**
Courthouse Security Fusion Center	1,400,000	200,000	600,000	600,000	-	-	-
Redevelopment/Demolition	**900,057,500**	**13,932,500**	**11,575,000**	**5,600,000**	**23,200,000**	**34,200,000**	**811,550,000**
County-Wide Public Safety Facilities	**6,655,000**	**1,255,000**	**600,000**	**600,000**	**600,000**	**600,000**	**3,000,000**
648 State's Attorney's Evidence Control Room Renovation Project	355,000	355,000	-	-	-	-	-
659 Countywide PS - Washroom Upgrades	3,000,000	300,000	300,000	300,000	300,000	300,000	1,500,000
666 Countywide PS Carpeting	3,200,000	500,000	300,000	300,000	300,000	300,000	1,500,000
A/E Services for JOC Projects	100,000	100,000					
Daley Center	**127,500**	**127,500**	**-**	**-**	**-**	**-**	**-**
545 Daley Center - Digital Signage	65,000	65,000	-	-	-	-	-
Office of the Chief Judge Relocation and Consolidation of Administrative Offices	62,500	62,500	-	-	-	-	-
Rob't J. Stein Institute of Forensic Medicine	**500,000**	**100,000**	**400,000**	**-**	**-**	**-**	**-**
939 RJS/IFM Intake Garage Enclosure	500,000	100,000	400,000	-	-	-	-
DOC Campus	**889,550,000**	**11,500,000**	**8,300,000**	**5,000,000**	**22,600,000**	**33,600,000**	**808,550,000**
600 CCAB - Office of Chief Judge - Adult Probation - Phase III	1,750,000	1,750,000	-	-	-	-	-
887 Mental Health Transition Center	2,500,000	1,000,000	1,500,000	-	-	-	-
Div V - Relocation and Reconfiguration of Bond Room	300,000	200,000	100,000	-	-	-	-
Division I & 1A Demolition	12,650,000	8,450,000	4,200,000	-	-	-	-
DOC - Adult Detention Center (Jail Replacement)	872,350,000	100,000	2,500,000	5,000,000	22,600,000	33,600,000	808,550,000
Maywood Campus	**2,700,000**	**500,000**	**2,200,000**	**-**	**-**	**-**	**-**
620 Maywood - Firearms Range Target/Vent System	1,350,000	150,000	1,200,000	-	-	-	-
846 Maywood ERPS HVAC Upgrades	1,250,000	250,000	1,000,000	-	-	-	-
Relocation of CCSPD Headquarters	100,000	100,000	-	-	-	-	-
JTDC Campus	**175,000**	**100,000**	**75,000**	**-**	**-**	**-**	**-**
870 JTDC - Staff Showers	175,000	100,000	75,000	-	-	-	-
Cook County Assistance Center	**350,000**	**350,000**	**-**	**-**	**-**	**-**	**-**
CC Assistance Center Reno	350,000	350,000	-	-	-	-	-

SEAL OF COOK COUNTY • ILLINOIS •
JANUARY 1831

TRANSPORTATION AND HIGHWAY OVERVIEW

Cook County's transportation system is one of its greatest assets – key to the national and international movement of people and goods and to the economic health of the region. The Cook County Department of Transportation and Highways (DOTH) recognizes that transportation is an investment in the economic future and is committed to providing the region with the highest level of service by identifying and responding to changes in demands on the multi-modal transportation network. Accordingly, Connecting Cook County, DOTH's Long-Range Transportation Plan (LRTP), establishes policy goals that enhance transit and transportation alternatives while also supporting the efficient movement of freight and passenger vehicles. This Capital Budget demonstrates how DOTH intends to advance the goals of the LRTP by providing a detailed forecast of spending for the next five years.

DOTH has jurisdiction over 561 miles of roadway and maintains 1,620 lane miles of pavement, 365 traffic signals, 7 pumping stations, and 4 maintenance facilities. It also has jurisdiction over 93 structures and shares responsibility with other agencies for another 42 structures. The Capital Budget presents work to be implemented in fiscal years 2021-2025 that will maintain, modernize, and strategically expand this network.

DOTH relies on a variety of funding sources to meet the needs of its complex inventory of transportation assets. Leveraging outside funding is an important part of DOTH's programming strategy. The Department has an established track record of securing project-specific funding from federal, state, and local sources in the forms of grants and reimbursements. Motor Fuel Tax (MFT) revenue, however, continues to represent the largest proportion of DOTH's program, bolstered by new revenues generated from the passage of the State's REBUILD Illinois capital program. These new revenues have closed the five-year funding gap identified in last year's budget, and this year's Capital Budget represents a well-rounded and fiscally balanced plan for investments in the region.

DOTH recognizes that the metropolitan region is facing unprecedented challenges due to pandemic-induced economic uncertainty and that strong, sustained investment in the regional transportation network is vital. The Department is uniquely positioned to provide the leadership, expertise, and resources required to advance regionally significant projects that promote equity and economic growth. Through important municipal and interagency partnerships, such as the Invest in Cook (IIC) program and the Fair Transit Demonstration, DOTH can help alleviate the economic strain that our communities are experiencing.

BUDGET DEVELOPMENT

The budgeting process is principally guided by two documents that are central to transportation planning and investment: the Long-Range Transportation Plan (LRTP) and the Multi-Year Transportation Improvement Program (MYP).

Connecting Cook County, the Department's LRTP, is a policy document that serves as the strategic framework for DOTH's capital planning. The LRTP expands on DOTH's previous role as a highway maintenance agency and broadens its scope to take an active leadership role in addressing challenges to the mobility of people and goods throughout the region. The plan encourages the County to approach transportation holistically and leverage its assets to influence the development of transportation infrastructure across multiple modes and jurisdictions. The LRTP identifies five policy priorities to guide future implementation of transportation projects:

- Prioritize transit and other transportation alternatives
- Support the region's role as North America's freight capital
- Promote equal access to opportunities
- Maintain and modernize what already exists
- Increase investments in transportation

At the program level, the MYP provides a five-year outlook on how DOTH will advance its wide portfolio of planned improvements and implement LRTP goals. It previews potential opportunities to the transportation industry by project, phase, and estimated cost. The project development cycle involves multiple phases of work, including planning, engineering, land acquisition, construction, and maintenance, each of which may span several years. Projects are programmed within the MYP to reflect the updated status of the project year-to-year, and they may be removed, deferred, or replaced with other projects in the plan based on a variety of circumstances including funding, safety considerations, right of way acquisition, or coordination with other regional projects. As a recipient of state Motor Fuel Tax (MFT) revenues, Cook County is required to publish an MYP each year.

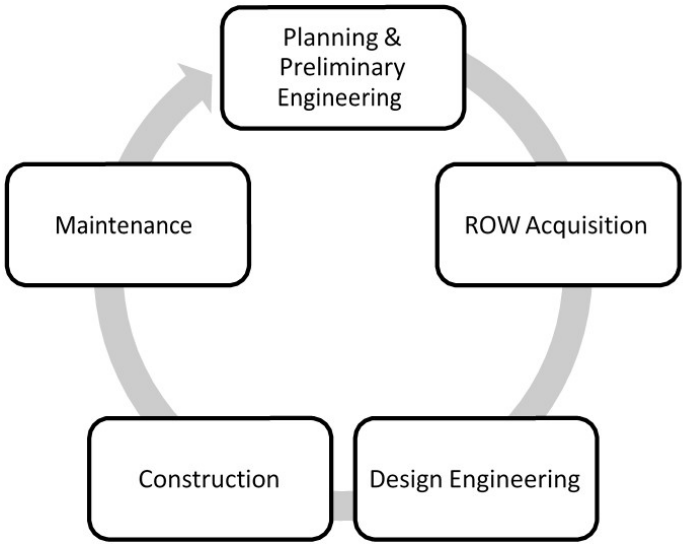


Figure 1: Project development cycle. A project's development is a complex and time-consuming process that proceeds through multiple phases, each of which can span multiple years.

The Capital Budget implements the goals of the LRTP by advancing projects in the five-year program. The Capital Budget also provides a detailed, cashflow-based look at the next five years to ensure that adequate funding will be available to support ongoing and future projects over multiple phases. Most projects presented in the Capital Budget are a continuation of work that began in previous years, with many projects advancing from one phase to the next, while others continue work on a current phase.

Figure 2: Budget development process. The 2021 Capital Budget implements the goals of the LRTP by advancing projects in the MYP.

CONSTRUCTION HIGHLIGHTS

The Department's active construction projects vary in scope, complexity, and duration. Current projects include:

Lake Cook Road from Raupp Boulevard to Hastings Lane – DOTH awarded the $58.5 million contract for the reconstruction of Lake Cook Road in late 2019 and construction is underway. The regional project will improve mobility by reducing congestion, improving access to businesses, improving arterial connections, and incorporating new bicycle and pedestrian facilities. Work is anticipated to be complete by 2022.

Figure 3. Installation of new storm sewer on the Lake Cook Road project.

Roberts Road from Valley Drive to 87th Street – The 2.8 miles Roberts Road rehabilitation was awarded in July 2020. The $6.3 million contract includes concrete paving, hot-mixed asphalting patching, ADA improvements, and other appurtenant work. The rehabilitation will be completed in 2021.

Pavement Preservation and Rehabilitation South – DOTH has recently concluded work on various pavement improvements in southern Cook County. The specific locations include: Sauk Trail from Governors Highway to Lakewood Boulevard, Kedzie Avenue from Country Aire Drive to 147th Street, Stoney Island Avenue from Joe Orr Road to Glenwood Lansing Road, and Harlem Avenue from Steger Road to Sauk Trail. Rehabilitation activities included hot-mix asphalt paving, concrete patching, ADA ramp improvements, and other appurtenant work.

West Lake Avenue from Wolf Road to Landwehr Road – The $6.5 million project to rehabilitate West Lake Avenue is anticipated to be completed in 2021. The project scope includes pavement rehabilitation and patching, curb and gutter replacements, ADA ramp improvements, and bridge repairs.

FY2021-FY2025 PRIORITIES

With Connecting Cook County as a guide for capital planning, and the Multi-Year Plan as a tool for implementing a capital program, Cook County has emerged as a leader in supporting and improving the regional transportation network. DOTH successfully leads project teams involving multiple municipalities, public entities, and private agencies as part of strategic transportation investments to boost economic outcomes and quality of life for Cook County residents. These investments are guided by the five LRTP policy priorities. The projects undertaken in the capital improvement program all address at least one of the priorities, and many address multiple. Consistent across the program is an emphasis on collaboration and a commitment to use transportation investments as a vehicle for economic development.

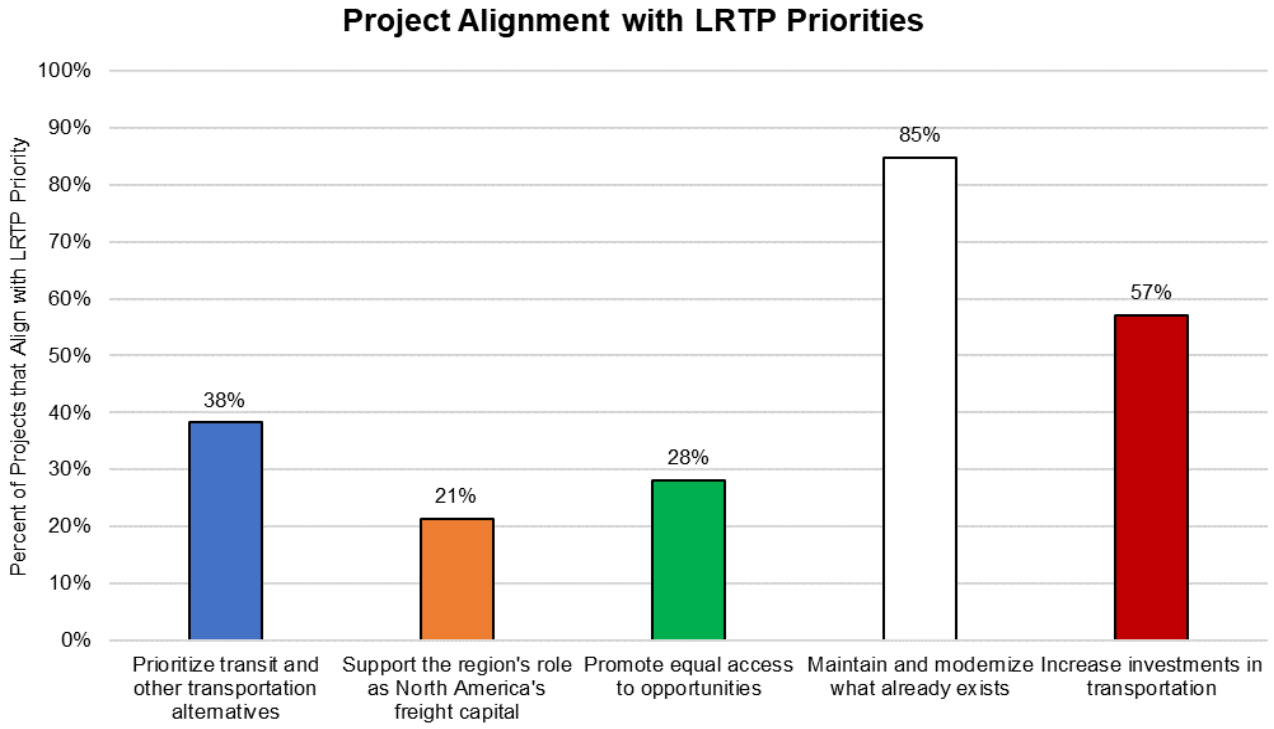


Chart 1: Percent of FY2021-FY2025 projects that advance each LRTP policy priority

PRIORITIZE TRANSIT AND OTHER TRANSPORTATION ALTERNATIVES

The regional roadway system must be complemented by other modes of transportation such as transit, walking, and biking, to create an efficient and sustainable transportation network. Of these modes, transit is the single most important. Cook County's newly initiated Transit Plan will build on the LRTP and refine how the County can support improvements to public transportation through investing in transit facilities and services, working with sister agencies, and conducting broader advocacy. The County's involvement with public transportation is guided by the following principles.

1. Increase ridership and maximize the use of existing transit assets.
2. Apply a consistent cost and benefit analysis framework to all proposed major transit capital projects, services modifications, and policy changes.
3. Integrate the different transit agencies' services by making them complementary rather than competitive.
4. Make the transit experience more seamless.

Acting on these principles, the Capital Budget includes $30.2 million for Cook County's Fair Transit Demonstration. DOTH is teaming with the region's public transit agencies to improve service and reduce fares on the Metra Electric and Rock Island lines in Chicago's South Side and South Suburban Cook County. The demonstration will also support seamless interoperability between agencies with free transfers between the Metra Electric and Rock Island lines and CTA and Pace. South Side and southern Cook County residents have fewer options for public transportation making for longer commutes with more transfers, a structural inequity that has stifled access to opportunities, stymied economic development, and hindered job growth. By making transit more affordable and reliable, residents will have better access to the region's largest employment centers.

The Department was also just awarded a $330,000 Federal Transit Administration Accelerating Innovative Mobility (AIM) grant for the Fair Transit Demonstration. The AIM grant will support public engagement and data evaluation efforts to assess the impacts of the improved service and fare reduction as recovery strategies for ridership.

The Capital Budget also includes funding for other transportation alternatives. DOTH has entered into an intergovernmental partnership with the Forest Preserve District of Cook County (FPDCC) in which DOTH has agreed to reimburse the FPDCC up to $25.0 million for costs associated with the engineering and construction of transportation infrastructure improvements across Forest Preserve properties. Eligible improvements include projects like the Paul Douglas Paved Trail rehabilitation which consists of pavement patching, storm sewer construction, landscape restoration, and other related work to improve the flooding condition that causes frequent trail closures. The proposed projects will increase accessibility to FPDCC facilities and help repair and maintain the extensive trail network throughout Cook County.

The Invest in Cook (IIC) grant program is another tool that the Department uses to support transportation innovation and alternatives. The 2019 IIC program included a $125,000 award for Pace's First/Last Mile Pilot at the Harvey Transportation Center and the O'Hare South Cargo Area-Rosemont CTA Station. Pace will pilot a subsidized late-night ride hailing service as a supplement to regular bus operation at these two locations, improving residents' access to employment opportunities in the City of Chicago and beyond. DOTH and Pace have recently entered into an agreement to advance the pilot and its development is underway.

SUPPORT THE REGION'S ROLE AS NORTH AMERICA'S FREIGHT CAPITAL

Northeastern Illinois is North America's busiest freight hub, and freight is a crucial economic driver in Cook County; nearly 27% of all jobs in the County are associated with the freight sector. Freight's economic impact extends beyond transportation infrastructure and providers to include the many manufacturers, wholesalers, and retailers that depend upon and interact with the transportation sector. The County's central location makes it a crossroads for national and global markets and it is incumbent upon the local transportation agencies to support the region's status as the premier shipping and logistics center in the nation.

One major way that the Department is supporting that status is through its membership in the Chicago Region Environmental and Transportation Efficiency (CREATE) Program, a public-private partnership of railroads and public-sector agencies that advances critical rail improvements across northeastern Illinois. In 2019, DOTH formalized an agreement with the State to participate with $77.8 million in matching funds for the 75th Street Corridor Improvement Project, which is the largest single remaining component of the CREATE program. This commitment was key to the State in securing a $132.0 million federal grant for the improvement. Design of the project is underway and construction will begin in 2021.

Figure 4: The 75th Street CIP includes several grade separation projects that will eliminate the conflict between trains, motorists, and pedestrians.

The Department is also actively involved with other CREATE program projects, such as the Cottage Grove Avenue grade separation. In 2019, the Village of Dolton was awarded $2.0 million in federal FY2023 Surface Transportation Program (STP) Shared Funds to advance preliminary engineering for the elimination of the at-grade crossing of Cottage Grove Avenue and the four IHB and CSX railroad tracks. DOTH has accepted the invitation by the Village to lead project implementation given its in-house technical expertise, cash flow capacity, and experience in coordinating regionally significant grant funded projects. In June 2020, DOTH began the development of a feasibility study to evaluate the most practical solution for the grade separation. The study is expected to be completed by the end of 2021.

Many projects within the IIC program have also been freight focused. The 2019 program included a $50,000 award to the City of Northlake to advance a preliminary engineering study for improvements to Railroad Avenue, which connects numerous commercial and industrial properties and the Union Pacific intermodal facility to major freight corridors. This project will bring Railroad Avenue up to modern design standards, facilitating the movement of trucks in the area. The preliminary engineering study is underway and will be completed in early 2021. The improvements to freight mobility will complement the adjacent DOTH-led improvements to County Line Road, Lake Street, and North Avenue at the I-294 ramp, a project which will begin construction in 2021.

PROMOTE EQUAL ACCESS TO OPPORTUNITIES

The economic health of the County is defined by how easily people can get to jobs, schools, healthcare centers, recreational activities, and much more. Due to historical practices in land use and economic development, transportation services and the opportunities they afford are not equally distributed. The County is committed to combating these inequities through thoughtful and significant transportation investments in disadvantaged communities.

The Burnham Multimodal Connector (BMC) project will fill a critical quarter-mile gap in the Burnham Greenway Trail with a proposed $6.8 million pedestrian bridge over five rail lines. This is the last gap in the Burnham Greenway Trail, which connects regionally to the Calumet Sag Trail, Chicago Lakefront Trail, the Pennsy Greenway, the Grand Illinois Trail, and various Northwest Indiana paths. Currently, pedestrians along Burnham Avenue pass through three at-grade crossings, an uncomfortable and often time-consuming trek that hinders access to the Metra Hegewisch station. First awarded funding through the 2018 IIC program, this Burnham-led project will improve local community mobility, providing an economically disadvantaged population with better access to both transit and the regional trail network. Given the project's regional significance and alignment with the Department's LTRP priorities, the County has since taken a larger leadership role in implementation in addition to providing monetary support. Preliminary engineering commenced earlier this year and is expected to be completed by mid-2021. A two-year design phase will follow, setting the project up for construction in 2024.

Figure 5: The Burnham Multimodal Connector will close a gap in the regional trail network and increase safety for pedestrians by providing an alternative to at-grade crossings.

The County is also committed to providing equal access to people with disabilities. All proposed improvements to DOTH facilities comply with the Americans with Disabilities Act (ADA). DOTH is also making targeted investments to improving ADA accessibility in local communities. The 2019 IIC program included a $200,000 award to the Village of Posen and a $225,200 to the City of Hometown to make ADA improvements. The improvements in Posen are at various locations where there is heavy pedestrian traffic from transit users and nearby elementary schools. The project, which is nearly 100% complete, has removed and replaced sidewalks and curbs that are in poor condition and are difficult to travel for people with disabilities, providing safer passageways for residents to reach their destinations. Similarly in Hometown, improvements for intersections which have substandard ADA ramps, with missing detectable warnings or excessive slopes, are advancing to construction this year as part of the City's efforts to bring all sidewalks and ramps up to compliance.

DOTH is also working across departments to promote equal access to opportunities by partnering with the Cook County Department of Planning and Development to provide funding for MFT eligible community infrastructure projects, such as roadway resurfacing and sidewalk replacements. These local agency infrastructure improvements were awarded funds in the 2019 Community Development Block Grant (CDBG) program and DOTH's investment will support construction activities with expenditures anticipated in FY2020 and FY2021. This partnership has enabled CDBG funds to be reallocated into eligible social service items and aid in the countywide COVID-19 response.

MAINTAIN AND MODERNIZE WHAT ALREADY EXISTS

The maintenance and modernization of transportation system assets remains a top priority for DOTH. These projects improve the service life, capacity, and safety of existing transportation assets.

The Department's Pavement Preservation and Rehabilitation Program (PPRP) is the main method by which DOTH upkeeps the condition of its 1,620 lane miles of pavement. Historically, DOTH programmed two PPRP contracts per year, one for the northern half of the County and the other for the southern half. Due to the new revenues generated from the REBUILD Illinois capital program, DOTH is expanding its commitment to keep its roadways in a state of good repair and doubling the size of the PPRP. The total budget request for the PPRP over the 5-year program is about $184.0 million, up from about $94.0 million in last year's budget request. Locations slated for maintenance and rehabilitation are based on data-driven evaluations of roadway conditions.

DOTH is also increasing investments in its bridge maintenance program, shifting to more of an asset management approach. Asset management is a strategic process of programming scheduled-based and condition-based improvements to slow the rate of bridge deterioration and maximize the structural health of the overall inventory. To keep the system of bridges in good condition, in-house crews perform preventive maintenance, such as power washing and bridge cleaning, annually. For more significant maintenance activities, DOTH relies on contractual services. The Capital Budget includes $1.0 million in annual contracts for general bridge maintenance activities for each half of the County. It also includes a $3.0 million contract to repair and strengthen four Calumet Sag Channel bridges.

The FY2021-FY2025 Capital Budget also includes about $15.2 million for the implementation of a biennial Traffic Signal Modernization/Replacement Program (TSMRP). The TSMRP will provide updates to the County's aging traffic signal equipment, most of which is twenty to thirty years old. The program will incorporate the latest technological and safety standards to improve operations, increase safety, and minimize life-cycle maintenance costs. The program is expected to start in FY2021 with a $6.0 million construction package that will replace thirteen traffic signals and modernize ten others.

INCREASE INVESTMENTS IN MUNICIPAL & REGIONAL TRANSPORTATION

Cook County is playing an increasingly active role in supporting local governments in their efforts to build and maintain comprehensive transportation networks. The County has provided monetary and staff support to help municipal and regional transportation agencies leverage revenues to complete or expedite transportation improvements. Through cooperation with local municipalities, high priority projects have secured full funding and been completed in a timely and efficient manner. The Department's involvement has helped advance projects that might otherwise have languished due to insufficient funding. DOTH has been especially successful in helping local municipalities secure federal or state funds by assisting with the local match required for those projects.

The IIC grant program is one avenue by which DOTH supports its municipal partners. Annually, applicants can apply for up to a combined $8.5 million in transportation funds to cover the cost of planning and feasibility studies, engineering, and construction for improvements that meet the goals of the LRTP. The FY2020 program included fifteen bicycle/pedestrian projects, six freight projects, eight roadway projects, and one transit project. Fifteen of these awards were for construction activities and eighteen went to high need communities, demonstrating DOTH's commitments to support the advancement of local improvements and provide equal access to opportunities. Since the initiation of the IIC Program in FY2017, 37% of all awards have been for construction activities and 52% of awards have gone to high need communities.

FY2021 BUDGET

In FY2021, DOTH projects $490.4 million in funding and $333.0 million in total expenditures. Available funding for projects (i.e., what remains after accounting for operations expenditures and debt service payments) totals $433.2 million. Project expenditures, in contrast, total $275.7 million in FY2021, of which $152.2 million are capital expenditures and $123.5 million are maintenance or non-capitalizable expenditures. The imbalance between revenues and expenditures is largely due to the front-loaded nature of DOTH's new revenue streams. As part of the REBUILD Illinois capital bill, DOTH will receive $251.1 million in funding from State bond proceeds by the end of FY2022. A majority of this funding will have been received by the end of FY2021, but the expenditure of these funds will be spread over the five-year program as demonstrated in the FY2021-FY2025 Forecast section below. The anticipated total FY2021 expenditure level is 21.9% higher than the expenditures requested in the FY2020 appropriation, reflecting the continued advancement of major improvements.

REVENUES

DOTH's revenue is comprised of a mix of state Motor Fuel Tax (MFT), federal and state grants, and local agency reimbursements. The 2019 REBUILD Illinois capital bill has provided DOTH with two new sources of revenue: the Transportation Renewal Fund (TRF) and REBUILD Illinois Bond Funds.

Motor Fuel Tax revenue is the Department's primary funding source for its operations and projects. The TRF, created by the Motor Fuel Tax rate increase from 19 cents to 38 cents per gallon in 2019, supplements the traditional monthly allotments that DOTH has received from the Motor Fuel Tax Fund (MFTF). Based on actual allotment data from the past year, the TRF allotment will be about two-thirds of the monthly MFTF allotment. The capital bill also included a provision to index the tax rate to increase annually with inflation. The rate is up to 38.7 cents as of July 2020.

By the end of 2021, DOTH will have received four disbursements of REBUILD Illinois Bond Funds, or about $167.4 million out of an expected $251.1 million total award. These funds will be expended on bondable capital improvements in accordance with the State's policy, which, in general, requires that projects have an average useful life of greater than or equal to 13 years. Bond funds are considered local funds, and as such, are deposited in the Department's MFT account and represented as traditional MFT funds. DOTH is currently coordinating with IDOT regarding which projects will use bond funds.

The impact of these new revenue streams is substantial. However, the coronavirus pandemic and associated reductions in travel have reduced transportation funding. Vehicle travel is undergoing unprecedented changes which impact the amount of MFT the County receives. It's unclear how long vehicle travel will be reduced and when volumes will rebound back to pre-pandemic levels. Considering this uncertainty, DOTH is taking a cautious approach to forecasting MFT revenues based on industry consultation. DOTH projects that monthly MFT allotments will be 25% lower than originally anticipated for the remainder of FY2020 and 5% lower than pre-pandemic levels for each year in the FY2021-FY2025 program. Despite the decrease in potential revenues due to the ongoing pandemic, the additional funding created by REBUILD Illinois bonds will provide a net increase in revenue compared to previous years, allowing planned projects in the near term to progress as programmed.

Taking all these factors into consideration, total MFT funds for FY2021 (i.e., the sum of MFTF, TRF, and REBUILD Illinois Bond Funds) are anticipated to be $240.7 million. MFT funds are invested on DOTH's behalf by the Cook County Treasurer, creating an estimated $600,000 in interest revenue in FY2021. A total of $51.0 million will be used from MFT funds to cover DOTH's oper-

ating expenses which, include staff salaries and benefits, office supplies, materials, and equipment. Additionally, $6.3 million is used for debt service payments for the 2012 Sales Tax Bond. This leaves $184.0 million from the allotments that can be used for capital improvement projects in FY2021. This is further supplemented by a carryover balance from FY2020 of $176.5 million resulting in a total of $360.6 million in MFT funds available for capital projects in FY2021. A large portion of that carryover is the $83.7 million DOTH has already received in REBUILD Illinois Bond Funds, the expenditure of which will be spread over multiple years.

The Department also receives project-specific revenue from federal, state, and local governments in the form of grants and reimbursements. In FY2021, anticipated grant revenues total $34.1 million and local reimbursements total $34.4 million. DOTH will continue to aggressively compete for grant funding and partnering with local agencies to advance projects.

The last revenue source is Township MFT funds. DOTH serves as the central repository for the monthly Township MFT allotments and has fiduciary responsibility over these accounts on behalf of 23 townships in a separate special revenue fund. Townships advance projects for their roadway construction and maintenance needs and seek reimbursement for these efforts from DOTH. A total of $641,000 in new township revenues is projected for FY2021, in addition to the approximately $3.4 million in carryover township revenues from prior years.

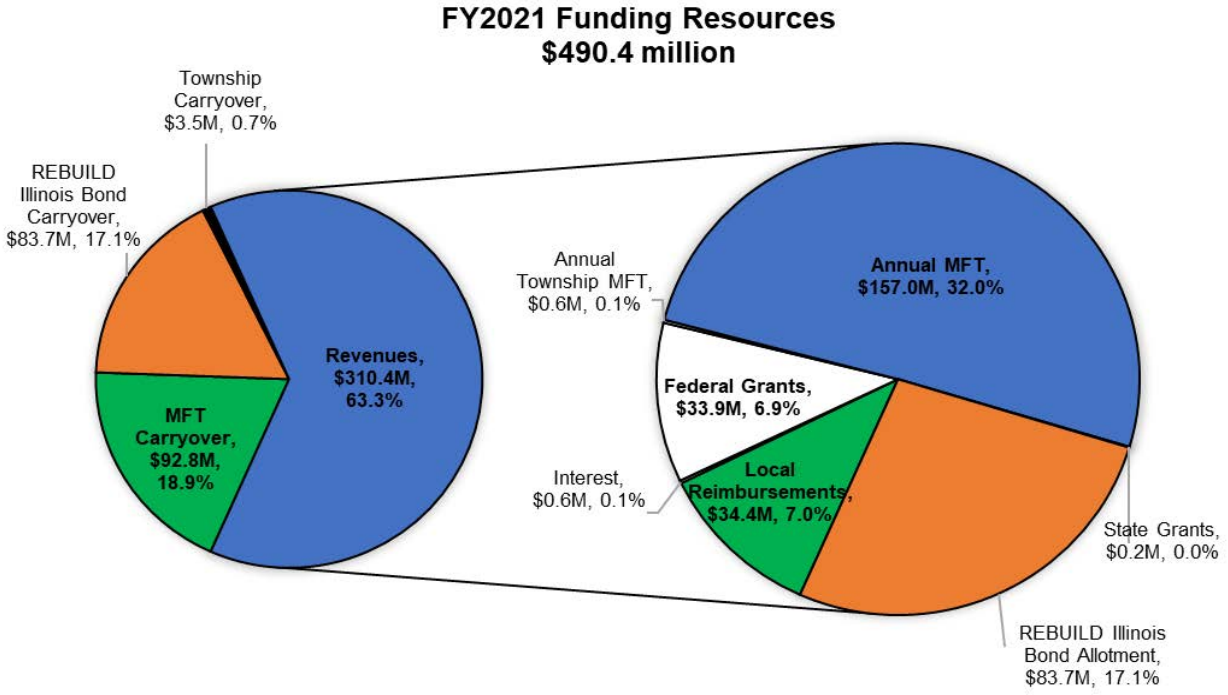


Chart 2: FY2021 transportation funding resources.

EXPENDITURES

The total FY2021 recommended total project expenditure is $275.7 million, predominantly funded by $203.1 million in MFT funding, followed by $34.4 million in local reimbursements, $34.1 million in grant funding, and $4.1 million in Township MFT. Of the recommended expenditures, $123.5 million (or 44.8%) is in non-capitalizable projects or maintenance activities in the County. The remaining $152.2 million (55.2%) are capitalizable expenditures, including preliminary and design engineering activities, right-of-way acquisition, and construction. FY2021 expenditures also include a $2.0 million annual transfer to the Chicago Transportation Authority (CTA) as shown in the chart below.

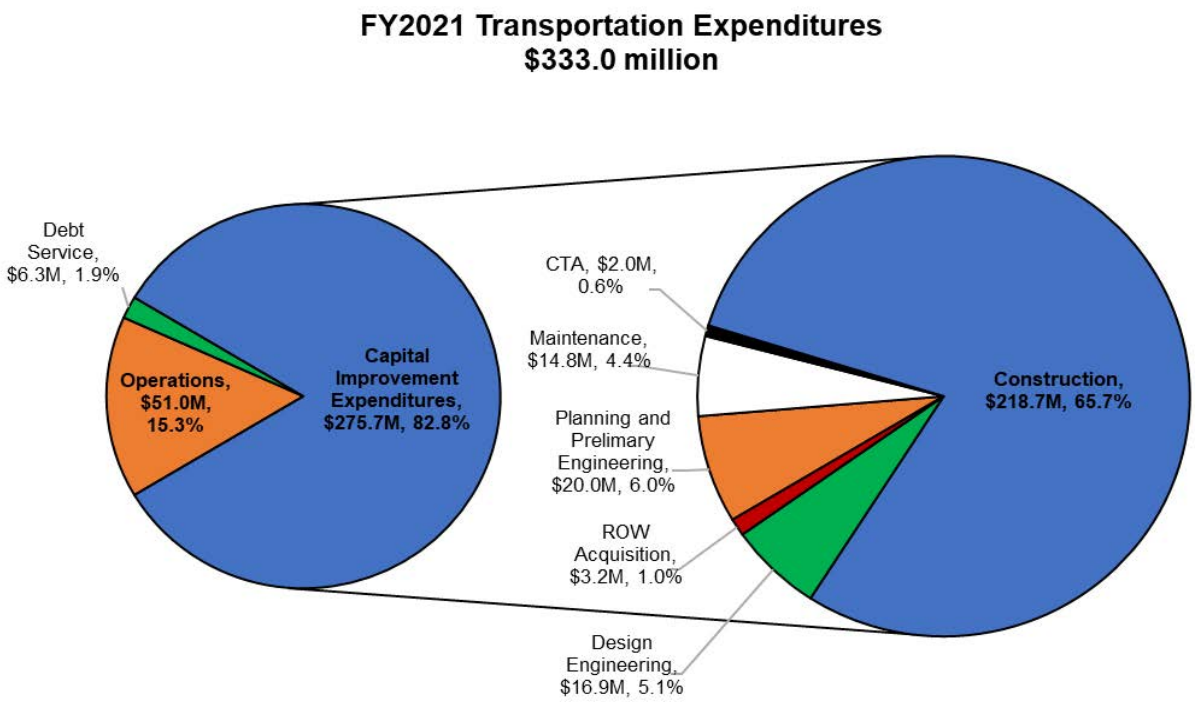


Chart 3: FY2021 transportation expenditures by task

Expenditures are also categorized into three primary work types: preservation, modernization, and expansion. Preservation projects, which account for about 34% of FY2021 expenditures, extend the service life of transportation assets to minimize life cycle costs. Modernization projects, which make up 29% of FY2021 expenditures, provide safety and capacity improvements to the system and accommodate future enhancement opportunities. Expansion projects, which represent 37% of the FY2021 expenditures, typically involve additions to the system in the form of new multi-use paths, lanes, ramps, or roadways.

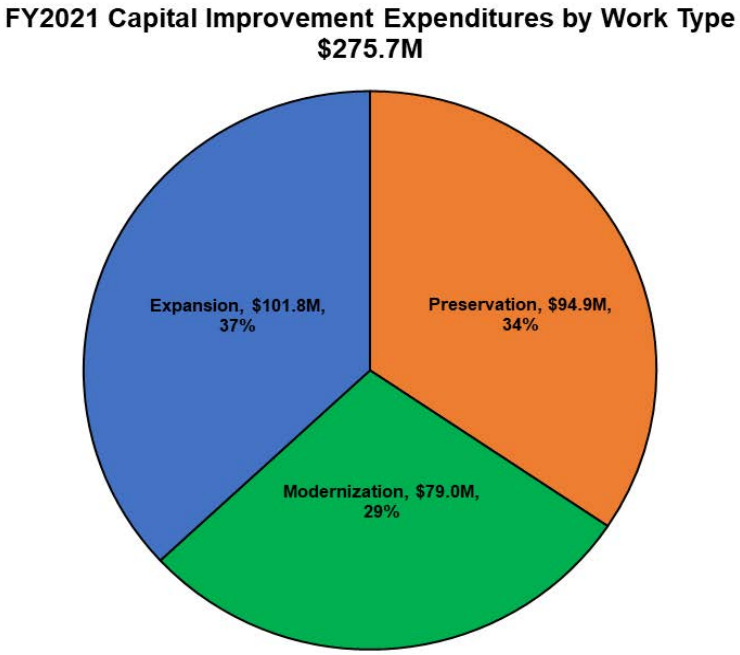


Chart 4: FY2021 transportation expenditures by work type

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements	Total Project Request
103RD ST A 10-B4531-03-RS	Western Ave to Seeley Ave	11	Preservation	City of Chicago	0.46	Asphalt surface removal - replacement; pavement patching; catch basin, manhole, and inlet adjustment	198,091	-	-	198,091
108TH AVE 13-W7509-02-FP	167th St to 159th St	14	Modernization	Orland Park	1	Roadway reconstruction, drainage improvements, and multi-use path	36,186	-	-	36,186
151ST ST	over Boca Rio Ditch	6	Modernization	Oak Forest	-	Replacement of culvert crossing and channel improvements	10,150	-	90,900	101,050
175TH ST	175th St, Ridgeland Ave, Oak Park Ave	Multi	Modernization	Tinley Park	1.34	Reconstruct roadways, improve drainage & construct left-turn lane for side streets and driveways.	13,282,902	-	-	13,282,902
175TH ST 17-B6125-00-EG	175th St, Ridgeland Ave, Oak Park Ave	Multi	Modernization	Tinley Park	1.34	Design engineering for 175th St reconstruction	10,000	-	-	10,000
2020 VARIOUS DRAINAGE REPAIRS 19-VDREP-00-DR	Countywide	Countywide	Preservation	Countywide	n/a	Various drainage repairs within Cook County	1,000,000	-	-	1,000,000
2020 VARIOUS PAVEMENT REPAIRS 19-VPREP-00-PV	Countywide	Countywide	Preservation	Countywide	n/a	Various pavement repairs within Cook County	1,700,000	-	-	1,700,000
87TH ST 19-B4224-00-BR	over BOCT RR (SN 016-3243)	6	Modernization	Bridgeview	-	Remove and replace bridge deck, clean and paint structural steel	3,061,000	-	-	3,061,000
87TH ST AT ROBERTS RD	at 87th St and Roberts Rd	6	Expansion	Bridgeview, Justice, Hickory Hills	0.5	Roadway reconstruction & widening, sidewalk and traffic signal improvements	6,555,000	-	-	6,555,000
88TH/CORK AVE 19-W3019-00-PV	at I-294 interchange	Multi	Expansion	Justice	1.5	Ramp construction, bridge widening and deck recplacement, pavement reconstruction	180,460	721,840	-	902,300
BARTLETT RD C 17-V4740-00-BR	over Poplar Creek (SN 016-3010)	15	Preservation	Hoffman Estates	0.23	Remove and replace expansion joints	39,806	-	-	39,806
BRIDGE PRESERVATION NORTH	Countywide	Multi	Preservation	Countywide	n/a	Various bridge preservation for northern Cook County	500,000	-	-	500,000
BRIDGE PRESERVATION SOUTH	Countywide	Multi	Preservation	Countywide	n/a	Various bridge preservation for southern Cook County	500,000	-	-	500,000
BUSSE RD 16-W7141-00-PV	Golf Rd to Central Rd	Multi	Expansion	Mount Prospect, Arlington Heights	1.24	Roadway reconstruction and widening, multi-use path, and drainage improvements.	286,000	-	-	286,000
CAL SAG BRIDGES 18-CSSTS-00-BR	104th Ave, Ridgeland Ave, Pulaski Ave, Francisco Ave	Multi	Preservation	Alsip, Palos Heights, Worth, Unincorporated	-	Steel Truss Repairs, Concrete Repairs, Cleaning and Painting Steel	2,000,000	-	-	2,000,000
CENTRAL AVE OVER SANITARY & SHIP CANAL	over Sanitary & Ship Canal (SN016-3240)	16	Modernization	Forest View, Stickney	0.54	Remove and replace deck, clean and paint structural steel	250,000	-	-	250,000
CENTRAL RD 14-6PESV-03-ES	Barrington Rd to Huntington Blvd	15	Modernization	Barrington, Hoffman Estates	1.3	Reconstruction and new bike path	10,000	-	-	10,000
COUNTY LINE RD (N) 18-W7331-00-RP	I-294 Ramp to Grand Ave	17	Expansion	Elmhurst	1.06	Roadway reconstruction & new intersections	-	3,161,107	4,198,893	7,360,000
COUNTY LINE RD 16-W7331-00-RP	North Ave to I-294 Ramp	17	Expansion	Elmhurst, Northlake	1.46	Structure and roadway reconstruction; new construction of connector road	22,530	1,070,836	742,627	1,835,993
CRAWFORD AVE 18-W4339-00-EG	Oakton St to Golf Rd	1	Preservation	Skokie	2	Reconstruction of existing pavement	500,000	-	-	500,000
EAST LAKE AVE AT C&NW RR	at C&NW RR (SN 016-3206)	14	Preservation	Glenview	-	Clean and Paint Structural Steel. Minor Concrete Repairs	369,500	-	-	369,500
EAST LAKE AVE AT SOO LINE RR	at SOO Line RR (SN 016-1127)	14	Preservation	Glenview	-	Clean and Paint Structural Steel. Minor Concrete Repairs	573,500	-	-	573,500
GERMAN CHURCH RD	over Flag Creek (Sn 016-3064)	17	Preservation	Burr Ridge	-	Remove and replace expansion joints	555,600	-	-	555,600
HAPP RD 16-W4044-00-FP	Winnetka Rd to Willow Rd	Multi	Modernization	Northfield	0.57	Roadway reconstruction and widening, ped/bike facilities, traffic control and drainage improvements.	537,500	-	-	537,500
IIC 2019 - WASHINGTON BLVD 19-IICRD-08-PV (MAYWOOD)	22nd Ave to 9th Ave	1	Preservation	Maywood	0.83	To conduct phase 2 design engineering for the resurfacing of Washington Boulevard.	30,600	-	-	30,600
IL RT 19 18-V4738-00-PV	East of IL Rt 59 to Bartlett Rd	15	Modernization	Streamwood	1.09	Intersection reconstruction and sidewalk installation	551,515	-	-	551,515
JOE ORR RD 02-B6737-01-EG	Torrence Ave to Burnham Ave	6	Expansion	Lynwood	2.03	New Construction of Joe Orr Road and reconstruction and/or widening of Glenwood-Dyer & Burnham Ave.	49,519	-	-	49,519
JOE ORR RD 15-B6737-03-RP	Torrence Ave to Burnham Ave	6	Expansion	Lynwood	2.03	New construction of Joe Orr Rd. and reconstruction and widening of Glenwood-Dyer and Burnham Ave.	-	1,250,000	-	1,250,000
KEDZIE AVE 13-W4611-02-RP	147th St to 146th St	5	Expansion	Midlothian	0.12	Concrete pavement reconstruction with median and southbound left lane	251,771	-	-	251,771
KEDZIE AVE AT 139TH ST (2016 HSIP) 14-6PESV-03-ES	at 139th St (2016 HSIP)	5	Modernization	Robbins	-	Traffic Signal Modification	100,000	-	-	100,000

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements	Total Project Request
KEDZIE AVE AT 175TH ST (2016 HSIP) 14-6PESV-03-ES	at 175th St (2016 HSIP)	5	Modernization	Hazel Crest	-	Traffic Signal Modernization	100,000	-	-	100,000
LAKE AVE	at Skokie Rd (US 41)	13	Modernization	Wilmette	-	Traffic signal modernization and pedestrian safety enhancements	54,425	-	-	54,425
LAKE COOK RD 13-A5015-02-EG	Raupp Blvd to Hastings Ln	14	Expansion	Buffalo Grove, Wheeling	3.08	Ph II engineering services for Lake Cook Road - Raupp Boulevard to Hasting	28,308	-	-	28,308
LAKE COOK RD 14-A5015-03-RP	Raupp Blvd to Hastings Ln	14	Expansion	Buffalo Grove, Wheeling	3.08	Reconstruction/widening with drainage, bridge, signal, lighting and pedestrian improvements	15,035,405	2,386,326	4,187,983	21,609,714
LAKE COOK RD 17-A5022-00-BR	over MFNB Chicago River (SN 016-3228)	14	Preservation	Northbrook	0.3	Remove and replace expansion joints	241,532	-	-	241,532
LAKE COOK RD AT OLD HICKS RD (2016 HSIP) 14-6PESV-03-ES	at Old Hicks Rd (2016 HSIP)	14	Modernization	Palatine	-	Traffic Signal Modernization and signage	100,000	-	-	100,000
LAKE COOK RD AT SOO LINE	at SOO Line RR (SN 016-3201)	14	Preservation	Deerfield	-	Cleaning and painting structural steel, minor concrete repairs	458,800	-	-	458,800
MUNICIPAL PARTNERSHIP - INDIAN HEAD PARK 19-W2220-00-PV	Indian Head Park	17	Preservation	Indian Head Park	-	Pavement Patching on Wolf Road-Various locations	60,000	-	-	60,000
NERGE RD (2018 HSIP) 14-6PESV-03-ES	at Plum Grove Rd (2018 HSIP)	15	Modernization	Roselle	-	Traffic Signal Modernization	100,000	-	-	100,000
OLD ORCHARD RD 14-A8327-09-RP	I-94 NB ramp to Skokie Blvd	13	Expansion	Skokie	0.28	Includes pavement widening and reconstruction, intersection & pedestrian accommodation improvements.	54,875	-	-	54,875
OLD ORCHARD RD 15-A8327-10-PV	Woods Dr to I-94 NB Ramp	13	Expansion	Skokie	0.72	Includes pavement widening and reconstruction, intersection & pedestrian accommodation improvements.	32,423	-	-	32,423
OLD ORCHARD RD 17-A8327-00-PV	Woods Dr to Skokie Blvd	13	Expansion	Skokie	1.03	Pavement widening and reconstruction, bridge reconstruction, pedestrian & drainage improvements.	2,493,801	2,440,000	3,107,393	8,041,194
OLYMPIAN WAY	over Butterfield Creek (SN 016-3222)	5	Preservation	Olympia Fields	-	Perform deck repairs, remove and replace longitudinal joint.	508,667	-	-	508,667
PLAINFIELD RD 16-B3719-00-EG	County Line Rd to East Ave	Multi	Modernization	Burr Ridge, Western Springs, Indian Head Park, Countryside, LaGrange, McCook	3.5	Pavement Reconstruction, Drainage, Traffic Signals, and Bike/Ped Improvements	700,000	-	-	700,000
PLAINFIELD RD OVER I-294	over I-294 (SN 016-9995)	17	Modernization	Burr Ridge, Indian Head Park, Western Springs	0.2	Bridge replacement	620,000	-	-	620,000
PPRP NORTH 2021 (A) 20-PPRPN-00-PV	Various locations	Multi	Preservation	Arlington Heights, Schaumburg, Palatine, Elk Grove, and Roselle	10.2	Pavement preservation including patching, grinding and resurfacing, ADA improvements.	13,625,052	-	-	13,625,052
PPRP NORTH 2021 (B)	Various locations	Multi	Preservation	Various	n/a	Pavement preservation including patching, grinding and resurfacing, ADA improvements.	13,800,000	-	-	13,800,000
PPRP SOUTH 2021 (A) 20-PPRPS-00-PV	Various locations	Multi	Preservation	Orland Park, Lemont, Unicorporated, Hillside, Berkeley	4.1	Pavement preservation including patching, grinding and resurfacing, ADA improvements.	5,834,100	-	-	5,834,100
PPRP SOUTH 2021 (B)	Various locations	Multi	Preservation	Various	n/a	Pavement preservation including patching, grinding and resurfacing, ADA improvements.	13,800,000	-	-	13,800,000
PULASKI RD 16-W4312-00-EG	159th St to 127th St	Multi	Modernization	Alsip, Crestwood, Robbins, Midlothian, Markham	4.03	Replace bridge over the Cal-Sag, Pavement Rehab, Drainage, Traffic Signal, and Bike/Ped Improvements	1,150,000	-	-	1,150,000
QUENTIN ROAD 05-V6246-10-ES	Dundee Rd to Lake Cook Rd	14	Modernization	Palatine, Deer Park	1	Reconstruction, channelization, drainage and a new multi-use path.	250,000	-	-	250,000
RIDGELAND AVE AT 143RD (2018 HSIP) 14-6PESV-03-ES	at 143rd St (2018 HSIP)	5	Modernization	Unincorporated	-	Traffic signal modification, lighting	100,000	-	-	100,000
ROBERTS RD 18-W3266-00-EG	at 111th St	17	Modernization	Palos Hills	-	Phase II and Phase III for 111th & Roberts. Various intersection improvements.	114,000	-	-	114,000
ROBERTS RD 19-W3216-00-PV	Valley Dr to 87th St	17	Modernization	Hickory Hills, Palos Hills	2.86	Concrete milling and asphalt grinding, pavement patching, new markings, replacing curg and gutter	1,265,000	-	-	1,265,000
ROBERTS RD AT 103RD ST (2014 HSIP) 14-6PESV-03-ES	at 103rd St (2014 HSIP)	17	Modernization	Palos Hills	-	Traffic signal modernization	100,000	-	-	100,000
ROSELLE RD (2019 HSIP) 14-6PESV-03-ES	at Hartford Dr (2019 HSIP)	15	Modernization	Schaumburg	-	Traffic signal modernization	100,000	-	-	100,000
SANDERS RD 16-W2444-00-PV	Milwaukee Ave to Techny Rd	9	Modernization	Glenview, Prospect Heights, Unincorporated	1.9	Pavement preservation and rehabilitation	25,000	-	-	25,000
SAUK TRL AT ICG COMMUTER LINE RR (SN 016-3208)	at ICG Commuter Line RR (SN 016-3208)	6	Preservation	Richton Park	-	Improvements to Sauk Trail	20,000	-	-	20,000
SAUK TRL AT ICG MAIN LINE RR (SN 016-3207)	at ICG Main Line RR (SN 016-3207)	6	Preservation	Richton Park	-	Improvements to Sauk Trail	35,000	-	-	35,000
SHOE FACTORY RD 06-A6202-01-EG	Essex Dr to Beverly Rd	15	Modernization	Hoffman Estates	1.09	Pavement reconstruction and widening, median improvements, roadway alignment, PCC sidewalk.	82,937	-	-	82,937
SKOKIE VALLEY TRL 18-SVTEX-00-BT	Voltz Rd to Lake Cook Rd	14	Expansion	Northbrook	2.31	Pedestrian bridge construction and trail extension	299,416	729,996	60,833	1,090,245

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by MFT	Funded by Federal Grant	Funded by Local Reimbursements	Total Project Request
TOUHY AVE 15-34117-01-RP	Elmhurst Rd to Mt Prospect Rd	Multi	Expansion	Chicago, Elk Grove, Des Plaines, Unincorporated Cook County	2.74	Pavement reconstruction, new alignments, grade separation, intersection & drainage improvements.	572,283	-	-	572,283
TOUHY AVE A 13-A8730-02-SW	at Kedzie Ave; at Albany Ave; at Francisco Ave	13	Modernization	City of Chicago	-	Sidewalk and pedestrian safety improvements	192,000	-	-	192,000
TRAFFIC SIGNAL MODERNIZATION/REPLACEMENT PROGRAM	Countywide	Countywide	Modernization	Countywide	n/a	Various traffic signal replacement and modernization improvements.	3,450,000	-	-	3,450,000
VARIOUS CONSTRUCTION ENG SERVICES #1 16-8CEGN-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Construction, supervision, coordination, inspection and documentation	1,000,000	-	-	1,000,000
VARIOUS CONSTRUCTION ENG SERVICES #2 2020A 20-CMSVV-00-PV	Countywide	Countywide	Modernization	Countywide	n/a	Provide Construction Management on various Department projects	1,000,000	-	-	1,000,000
VARIOUS CONSTRUCTION ENG SERVICES #3 2020B	Countywide	Countywide	Modernization	Countywide	n/a	Provide Construction Management on various Department projects	1,000,000	-	-	1,000,000
VARIOUS DESIGN ENG SERVICES #1 14-8DESV-01-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	750,000	-	-	750,000
VARIOUS DESIGN ENG SERVICES #2 14-8DESV-02-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	800,000	-	-	800,000
VARIOUS DESIGN ENG SERVICES #3 14-8DESV-03-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	1,724,675	-	-	1,724,675
VARIOUS DESIGN ENG SERVICES #4 17-8DESV-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	1,000,000	-	-	1,000,000
VARIOUS DESIGN ENG SERVICES #5 17-8DESV-01-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	765,344	-	-	765,344
VARIOUS DRAINAGE ENG SERVICES 19-6VDES-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various drainage engineering services	200,000	-	-	200,000
VARIOUS ELECTRICAL ENG DESIGN SERVICES #1 15-8TSDS-11-ES	Countywide	Countywide	Modernization	Countywide	n/a	Traffic signal study, design, signal system monitoring, roadway lighting and misc. electrical eng	150,000	-	-	150,000
VARIOUS ELECTRICAL ENG DESIGN SERVICES #2	Countywide	Countywide	Modernization	Countywide	n/a	Traffic signal study, design, signal system monitoring, roadway lighting and misc. electrical eng	125,000	-	-	125,000
VARIOUS PRELIM ENG SERVICES #1 14-6PESV-01-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	550,000	-	-	550,000
VARIOUS PRELIM ENG SERVICES #2 14-6PESV-02-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	225,000	-	-	225,000
VARIOUS PRELIM ENG SERVICES #3 14-6PESV-03-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	410,000	-	-	410,000
VARIOUS PRELIM ENG SERVICES #4 18-6PESV-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	500,000	-	-	500,000
VARIOUS PRELIM ENG SERVICES #5 18-6PESV-01-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	500,000	-	-	500,000
VARIOUS PRELIM ENG SERVICES #6 18-6PESV-02-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	500,000	-	-	500,000
VARIOUS QCQA AND MATERIAL TESTING SERVICES #1 17-8TEST-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Quality Control/Quality Assurance and material testing services and inspection	500,000	-	-	500,000
VARIOUS ROADWAY MAINTENANCE - DISTRICT 1	Countywide	Countywide	Preservation	Countywide	-	Various maintenance contract for District 1	1,200,000	-	-	1,200,000
VARIOUS ROADWAY MAINTENANCE - DISTRICT 2	Countywide	Countywide	Preservation	Countywide	-	Various maintenance contract for District 2	1,200,000	-	-	1,200,000
VARIOUS ROADWAY MAINTENANCE - DISTRICT 4	Countywide	Countywide	Preservation	Countywide	-	Various maintenance contract for District 4	1,200,000	-	-	1,200,000
VARIOUS ROADWAY MAINTENANCE - DISTRICT 5	Countywide	Countywide	Preservation	Countywide	-	Various maintenance contract for District 5	1,200,000	-	-	1,200,000
VARIOUS TOPOGRAPHIC SURVEYING SERVICES 16-6SURV-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	To provide professional surveying services on a work order basis for all aspects of roadway work.	147,588	-	-	147,588
VARIOUS TRAFFIC ENG SERVICES #1 19-TCIDS-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Crash data, speed studies, traffic counts, signal warrants, geometrics, permit & project reviews.	400,000	-	-	400,000
WEST LAKE AVE - DEMPSTER ST C 19-A5918-00-PV	Wolf Rd to Landwehr Rd; Elmhurst Rd to Wolf Rd	Multi	Modernization	Glenview, Mt. Prospect, Des Plaines	4	Roadway reconstruction work to West Lake and Dempster Streets	981,632	-	-	981,632
WILLOW RD OVER HILLCREST LAKE	over Hillcrest Lake	14	Modernization	Prospect Heights	9	Culvert replacement and pavement reconstruction	-	-	817,000	817,000
WOLF RD 20-W2221-00-EG	79th St to Plainfield Rd	17	Modernization	Indian Head Park, Burr Ridge	2.28	Pavement Reconstruction, Bridge Recon/Rehab, Drainage, Traffic Signals, and Bike/Ped Improvements	-	-	662,500	662,500
							Total Funded by MFT	**Total Funded by Federal Grant**	**Total Funded by Local Reimbursements**	**Total - All Projects**
							$126,593,893	**$11,760,105**	**$13,868,129**	**$152,222,127**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements	Total Project Request
134TH ST 16-13433-00-RP	Halsted St to Marsden Dr	5	Modernization	Riverdale	0.33	Pavement reconstruction, drainage improvements, addition of a sidewalk	-	-	62,123	62,123	-	124,246
151ST ST	over Boca Rio Ditch	6	Modernization	Oak Forest	-	Replacement of culvert crossing and channel improvements	-	-	-	-	187,450	187,450
25TH AVE 18-25SUP-00-BT	Salt Creek Greenway Trl to Roosevelt Rd	1	Modernization	Broadview	1.2	Phase I & II for the construction of a shared use path	-	170,000	-	-	-	170,000
88TH/CORK AVE 19-W3019-00-PV	at I-294 interchange	Multi	Expansion	Justice	1.5	Ramp construction, bridge widening and deck recplacement, pavement reconstruction	-	180,460	721,840	-	-	902,300
ARGYLE BIKE PATH 19-HHAREG-00-PW	at W Argyle St	9	Preservation	Harwood Heights	1.5	Widening of Street, ADA upgrades, and bike path	-	150,000	-	-	-	150,000
BURNHAM AVE GRADE SEPARATION STUDY	at Brainard Ave	4	Expansion	Burnham	n/a	Preliminary engineering for grade separated crossing of Burnham Ave at NS, NICTD, CSX Railroads	-	500,000	-	-	-	500,000
BUTLER DR 17-IICFR-03-PV	130th St to Doty Ave	4	Preservation	Illinois International Port District, Chicago	1.2	Reconstruction of roadway at IL International Port District	-	100,000	-	100,000	-	200,000
CHICAGO PAVEMENT PRESERVATION AND REHABILITATION 18-REHAB-00-PV	Various locations	Countywide	Modernization	City of Chicago	n/a	Pavement preservation and rehabilitation	-	5,208,514	-	-	-	5,208,514
CHICAGO PAVEMENT PRESERVATION AND REHABILITATION 2020-2022	Various locations	Multi	Modernization	City of Chicago	-	Pavement preservation and rehabilitation	-	6,000,000	-	-	-	6,000,000
CHICAGO SOUTHLAND CENTER FOR SMART LOGISTICS 19-CSLOG-00-ES	Various locations	6	Expansion	Multiple	n/a	Developing of business plan for smart logistics center in southland	-	20,000	-	-	-	20,000
CLOVER LN AND SHOE FACTORY RD 19-HOFES-00-PV	Old Timber Ln to Sunflower Ln; Shoe Factory Rd to Rt 59	15	Preservation	Hoffman Estates	0.7	Resurfacing of roadway and a new shared use path	-	51,711	-	-	-	51,711
COOK COUNTY FOREST PRESERVE DISTRICT (CCFPD) - VARIOUS IMPROVEMENTS 20-FPDCC-00-PV	Countywide	Multi	Preservation	Countywide	-	Various capital improvements to shared use paths and roadways within Forest Preserves holdings	-	8,060,500	-	-	-	8,060,500
COUNTY LINE RD 16-W7331-00-RP	North Ave to I-294 Ramp	17	Expansion	Elmhurst, Northlake	1.46	Structure and roadway reconstruction; new construction of connector road	-	-	6,068,069	-	4,333,426	10,401,495
CREATE - 75TH ST CORRIDOR IMPROVEMENT 19-75CIP-00-RR	75th St CIP and Argo Connection	Multi	Modernization	City of Chicago	-	Create Program: 75th Street Corridor improvement plan of rail tracks, connections, crossing	-	3,000,000	-	-	-	3,000,000
CREATE - COTTAGE GROVE AVE OVER IHB/CSX RR (GS23A)	over IHB/CSX RR tracks (CREATE GS23a)	Multi	Modernization	Dolton	-	Grade separation of Cottage Grove Avenue over the four sets of IHB/CSX railroad tracks.	-	150,000	-	-	-	150,000
CTA TRANSFER 21-00CTA-00-AA	Countywide	Multi	Modernization	City of Chicago	n/a	Annual CTA Transfer	-	2,000,000	-	-	-	2,000,000
DIVISION ST 17-IICFR-01-PV	123rd St to 119th St	5	Modernization	Blue Island	1	Reconstruction of roadway with drainage improvements.	-	150,000	-	-	-	150,000
ELGIN O'HARE WESTERN ACCESS DESIGN ENGINEERING 18-6EOWA-00-EG	Various locations	15	Modernization	Schaumburg, Roselle, Elk Grove Village	11.5	Develop corridor or lacation specific aesthetic, architectural or enhancement features.	-	26,266	-	-	-	26,266
FAIR TRANSIT DEMONSTRATION	Various locations	Countywide	Preservation	Countywide	n/a	Metra Fair Transit Demonstration	-	5,200,000	-	-	-	5,200,000
FRANKLIN AVE 19-RECON-00-PV	Runge St to Mannheim Ave	16	Modernization	Franklin Park	1.8	Reconstruction, add lanes, multi-use path, drainage improvements, intersection improvements	-	855,000	-	-	-	855,000
FRANKLIN AVE/GREEN ST	York Rd to Runge St	17	Expansion	Bensenville, Franklin Park	1	Reconstruction & widening, new constrction of 4-lane roadway.	-	750,000	-	-	-	750,000
GENERAL MAINTENANCE - AGGREGATE MATERIALS 20-STONE-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Stone materials utilized on countywide preservation projects	-	125,000	-	-	-	125,000
GENERAL MAINTENANCE - BULK ROCK SALT DE-ICING MATERIALS 20-8-SALT-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bulk rock sal de-icing materials utilized countywide during winter operations	-	3,000,000	-	-	-	3,000,000
GENERAL MAINTENANCE - CALCIUM CHLORIDE 20-8CACH-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Calcium Chloride Liquid De-icing Materials Utilized Countywide During Winter Operations.	-	70,000	-	-	-	70,000
GENERAL MAINTENANCE - COLD PATCH (NORTH) 20-CBITN-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous Cold Patch Materials Used in Northern Districts 1 and 2 Pavement Projects	-	100,000	-	-	-	100,000
GENERAL MAINTENANCE - COLD PATCH (SOUTH) 20-CBITS-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous Cold Patch Materials Utilized in Southern Districts 4 and 5 Pavement Projects.	-	100,000	-	-	-	100,000
GENERAL MAINTENANCE - CRACK FILL MATERIAL 20-8CFMA-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Crafco Crack Fill Materials and Detackfying Solution Utilized for Pavement Preservation.	-	30,000	-	-	-	30,000
GENERAL MAINTENANCE - ELECTRICAL MECHANICAL ITEM (EMIM) 20-8EMIM-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Maintain traffic signals, lighting, bridge cathodic, pump stations, maintenance facilities elect.	-	3,900,000	-	-	800,000	4,700,000
GENERAL MAINTENANCE - GUARDRAIL AND TRAFFIC BARRIER TERMINAL 20-8GRMS-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Guardrail and Traffic Barrier Terminal Replacement and Repair Services	-	500,000	-	-	-	500,000
GENERAL MAINTENANCE - HOT PATCH (NORTH) 20-HBITN-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous Hot Patch Materials utilized in Northern Districts 1 and 2 for pavement preservation.	-	137,500	-	-	-	137,500
GENERAL MAINTENANCE - HOT PATCH (SOUTH AREA 1) 20-HBITS-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous Hot Patch Materials utilized in South Area 1 District 4 Pavement Preservation Projects.	-	150,000	-	-	-	150,000
GENERAL MAINTENANCE - HOT PATCH (SOUTH AREA 2) 20-HBIT5-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Bituminous Hot Patch Materials utilized in South Area District 5 Pavement Preservation Projects.	-	150,000	-	-	-	150,000
GENERAL MAINTENANCE - MOWING 20-MOWING-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Chargeback to CCFPD Mowing for ROW along FPD Property.	-	275,000	-	-	-	275,000

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements	Total Project Request
GENERAL MAINTENANCE - PAVEMENT MARKINGS COUNTYWIDE (MARK) 19-8MARK-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Installation, modification, and removal of pavement markings and pavement markers countywide.	-	1,825,000	-	-	-	1,825,000
GENERAL MAINTENANCE - SIGNING COUNTYWIDE (SPAM) 19-8SIGN-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Installation, modification, and removal of signage countywide.	-	400,000	-	-	-	400,000
GENERAL MAINTENANCE - SPOILS REMOVAL SERVICES 20-8SPRS-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Spoils Removal Services Utilized For The Removal Of Waste Materials Countywide.	-	130,000	-	-	-	130,000
GENERAL MAINTENANCE - TREE REMOVAL SERVICES 20-8TREE-00-GM	Countywide	Countywide	Preservation	Countywide	n/a	Tree removal services in Areas Too Large and Inaccessible due to terrain or near power lines.	-	100,000	-	-	-	100,000
GLEN OAK	Glen Oak subdivision	14	Modernization	Glenview	-	Storm Sewer Improvements	-	100,000	-	-	-	100,000
GRAND AVE ELMWOOD PARK GRADE 18-91376-00-EG	at Metra-CP Railroad	9	Modernization	Elmwood Park	-	Phase I for grade separation at Grand Ave and Metra/Canadian Pacific Railroad	-	300,000	-	-	-	300,000
I-390 CORRIDOR ENHANCEMENTS 19-EOCOR-00-PV	Various locations	Multi	Modernization	Various	6.5	Multijurisdictional corridor enhancements	-	75,000	-	-	-	75,000
IIC 2017 - 135TH ST 17-IICRB-01-PV (CRESTWOOD)	Central Ave to Kostner Ave	6	Modernization	Crestwood	1.5	Preliminary engineering for resurfacing and addition of sidewalk and bikepath	-	58,500	-	-	-	58,500
IIC 2017 - 135TH ST 17-IICRD-01-PV (ROBBINS)	Kostner Ave to Claire Blvd	Multi	Preservation	Robbins	1.62	Resurfacing, ADA-compliant sidewalks and ramps.	-	90,000	-	-	-	90,000
IIC 2017 - DES PLAINES RIVER TRL 17-IICBP-07-BT (ROSEMONT)	Touhy Ave to North Ave	9	Modernization	Rosemont	1	Constructing a trail, addressing geometric deficiencies and flooding issues.	-	150,638	-	-	-	150,638
IIC 2017 - METRA ELECTRIC STATION REHAB (147TH) 17-IICTR-03-EG (METRA)	at 147th St	5	Modernization	Harvey	-	Phase I Engineering for the rehabilitation of the 147th Street Metra Station in Harvey	-	179,815	-	-	-	179,815
IIC 2017 - SOUTH HALSTED BUS CORRIDOR ENHANCEMENT PROJECT: ENVIRONMENTAL ANALYSIS AND ADVANCED DESIGN 17-IICTR-04-ES (PACE)	154th Street and Park Ave to 79th St Station	Multi	Modernization	Chciago, Riverdale, Calumet Park, Harvey	-	Environmental study of proposed enhanced Pace transit services in South Cook	-	14,174	-	-	-	14,174
IIC 2017 - UNION AVE IIC 17-IICBP-09-SW (STEGER)	Steger Rd to E 34th St	6	Expansion	Steger	0.5	New sidewalk, pavment milling and resurfacing, restripe roadway.	-	90,000	-	-	-	90,000
IIC 2017 - VISION ZERO HIGH CRASH CORRIDOR IIC 17-REHAB-03-PV (CDOT)	Various locations	Multi	Modernization	City of Chicago	3.25	Pavement preservation and rehabilitation	-	1,297,398	-	-	-	1,297,398
IIC 2018 - 175TH ST IIC 18-IICRD-00-FP (HOMEWOOD)	LAFO Resurfacing Project	Multi	Preservation	Homewood	1	Construction improvements for 175th Street LAFO resurfacing project.	-	13,450	-	-	-	13,450
IIC 2018 - 19TH AVE 18-IICRD-07-ES (MAYWOOD)	Madison St to St Charles Rd	1	Modernization	Maywood	0.5	Reconstruction of roadway and drainage improvements.	-	25,450	-	-	-	25,450
IIC 2018 - 78TH AVE 18-IICFR-02-ES (BRIDGEVIEW)	79th St to 71st St	6	Modernization	Bridgeview	1	Roadway reconstruction, drainage system installation, sidewalk construction	-	227,500	-	-	-	227,500
IIC 2018 - BEVERLY RD 18-IICRD-01-ES (HOFFMAN ESTATES)	over I-90	15	Expansion	Hoffman Estates	0.5	Evaluate Beverly Rd bicyclist options crossing I-90 and 0.50 miles of Beverly Rd resurfacing.	-	10,000	-	-	-	10,000
IIC 2018 - BRAGA DR IIC 18-IICFR-03-PV (BROADVIEW)	25th Ave to 17th Ave	1	Modernization	Broadview	-	Reconstruction to Braga Drive	-	94,250	-	-	-	94,250
IIC 2018 - BRAINARD AVE IIC 18-IICBP-11-BT (COUNTRYSIDE)	Joliet Rd to 55th St	17	Modernization	Countryside	1.11	Construction of 8' wide shared use path from Joliet Road to 55th Street	-	58,500	-	-	-	58,500
IIC 2018 - BURNHAM MULTIMODAL CONNECTOR BRIDGE 18-IICBP-10-ES (BURNHAM)	Metra Hegewich Station to Burham Greenway Trl	4	Modernization	Burnham	0.4	Bike/Ped bridge over 5 rail lines	-	261,961	-	-	-	261,961
IIC 2018 - DOLTON RD/STATE ST 18-IICFR-00-ES (IDOT)	I-94 to Wentworth Ave and Plummer Ave	4	Modernization	Calumet City	-	Phase I Scope of Work for reconstruction of Dolton Road. Pedestrian Accomodations	-	10,000	-	-	-	10,000
IIC 2018 - EDGEWOOD 18-IICRD-02-ES (LA GRANGE)	52nd Pl to 47th St	17	Modernization	La Grange	0.6	Edgewood Avenue reconstruction	-	83,145	-	-	-	83,145
IIC 2018 - FLOSSMOOR CBD 2018 IIC 18-IICBP-02-ES (FLOSSMOOR)	Floosmoor	Multi	Modernization	Flossmoor	-	Pedestrian and Streetscape improvements.	-	17,907	-	-	-	17,907
IIC 2018 - FULLERTON AVE IIC 18-IICRD-04-PV (RIVER GROVE)	Maple Ave to 1st Ave	9	Preservation	River Grove	0.4	Reconstruction, watermain, sidewalk.	-	172,250	-	-	-	172,250
IIC 2018 - LOGISTICENTER 18-IICFR-04-ES (CSEDC)	at Sauk Village Road and Rail Expansion	6	Expansion	Sauk Village	2	Phase I engineering for reconstruction and extension of Winpak Way and extension of CN railway spurs	-	55,000	-	-	-	55,000
IIC 2018 - MAJOR TAYLOR TRL 18-IICBP-05-ES (CCFPD)	95th St to 87th st	Multi	Modernization	City of Chicago	-	Countywide Phase I preliminary engineering services	-	55,000	-	-	-	55,000
IIC 2018 - NATALIE CREEK TRL 18-IICBP-08-ES (MIDLOTHIAN)	Various locations	Multi	Expansion	Midlothian (Lead), Crestwood, Oak Forest, Robbins, Blue Island	-	Preliminary Engineering for expansion of Natalie Creek Trail network.	-	100,000	-	-	-	100,000
IIC 2018 - POPLAR AVE TRL 18-IICBP-06-BT (RICHTON PARK)	Cicero Ave to Old Plank Trl	6	Modernization	Richton Park and Matteson	0.75	Extension of the Poplar Avenue Trail	-	54,600	-	-	-	54,600
IIC 2018 - SOUTH DEERFIELD COMMUTING STUDY 18-IICTR-00-ES (TRANSPORTATION MANAGEMENT ASSOCIATION OF LAKE-COOK)	Deerfield	14	Modernization	Deerfield	n/a	Study to look at commuting options and transit uses in Deerfield	-	40,000	-	-	-	40,000
IIC 2018 - WA11 DOLTON JUNCTION INTERLOCKING 18-IICFR-01-LA (IDOT)	at 144th St and Halsted St	Multi	Modernization	Dolton, Riverdale	-	Rail junction modernization with three lines	-	250,000	-	-	-	250,000
IIC 2018 - WESTERN SPRINGS UNDERPASS IIC 18-IICTR-01-GS (WESTERN SPRINGS)	Pedestrian underpass	17	Expansion	Western Springs	-	Pedestrian underpass	-	130,000	-	-	-	130,000
IIC 2018 - WINCHESTER AVE 18-IICFR-05-EG (CALUMET PARK)	127th St to 124th St	5	Modernization	Calumet Park	0.4	Prelimary and design engineering for reconstruction including green infrastructure	-	57,000	-	-	-	57,000

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements	Total Project Request
IIC 2019 - 25TH AVE 19-IICFR-04-ES (MELROSE PARK)	Lake Street to North Ave (IL 64)	16	Modernization	Melrose Park	0.9	Reconstruction of existing roadway	-	90,000	-	-	-	90,000
IIC 2019 - 95TH ST 19-ICCFR-01-GS (CHICAGO)	Eggleston Ave to Harvard Ave	4	Modernization	City of Chicago	0.1	Create a grade separation at 95th Street and UP R.R.	-	250,000	-	-	-	250,000
IIC 2019 - 95TH ST IIC 19-IICRD-06-PV (HICKORY HILLS)	at 76th Ave	17	Modernization	Hickory Hills	-	Intersection improvement	-	260,000	-	-	-	260,000
IIC 2019 - BEDFORD PARK FIRST LAST MILE PILOT 19-IICTR-00-ES (BEDFORD PARK)	Bedford Park and adjacent communities	11	Expansion	Bedford Park	-	Pilot program for first last mile ride share service	-	160,000	-	-	-	160,000
IIC 2019 - DES PLAINES RIVER TRL 19-IICBP-02-BT (CCFPD)	at Union Pacific RR	9	Expansion	Des Plaines	-	Construct Bike/Ped Trail over Union Pacific RR	-	52,800	-	-	-	52,800
IIC 2019 - HOMETOWN ADA IIC 19-IIC-BP-06-SW (HOMETOWN)	91st St, 87th St, Pulaski Rd, Cicero Ave	11	Modernization	Hometown	-	ADA Ramps, Sidewalks Improvements	-	225,200	-	-	-	225,200
IIC 2019 - LAKE CALUMET TRAIL FEASIBILITY STUDY (ACTIVE TRANSPORTATION ALLIANCE)	115th St at I-94 to Stony Island Ave	Multi	Modernization	City of Chicago	n/a	Feasibility study of new bike route over the Bishop Ford Expy	-	25,000	-	-	-	25,000
IIC 2019 - LAKE COOK RD IIC 19-IICBP-01-BT (ARLINGTON HEIGHTS)	at Wilke Rd	14	Modernization	Arlington Heights	-	Traffic signal and multi-use path	-	75,000	-	-	-	75,000
IIC 2019 - LAKE ST IIC 19-IICRD-10-PV (OAK PARK)	Euclid Ave to Austin Blvd	1	Modernization	Oak Park	1	Resurfacing to Lake Street	-	155,000	-	-	-	155,000
IIC 2019 - METRA HOMEWOOD STATION IIC 19-IICTR-03-RR (HOMEWOOD)	at Park Ave and Oak Rd	6	Modernization	Homewoor	n/a	Rehabilitation to the Homewood Metra Station	-	300,000	-	-	-	300,000
IIC 2019 - MIDLOTHIAN TPKE IIC 19-IICBP-03-SW (CRESTWOOD)	Central Ave to Pulaski Rd	6	Modernization	Crestwood	2.07	Sidewalk improvement	-	230,000	-	-	-	230,000
IIC 2019 - MT PROSPECT 2019 IIC 19-IICRD-09-PV (MOUNT PROSPECT)	Rand Rd, Central Rd, Mt Prospect Rd	9	Preservation	Mt Prospect, Des Plaines	0.5	Multi-modal improvements at the triangle intersections of Rand, Central and Mt. Pospect Roads.	-	225,000	-	-	-	225,000
IIC 2019 - OAKTON STREET SIDEPATH 19-IICBP-04-ES (DES PLAINES)	Des Plaines River Rd to Des Plaines River Trl	17	Modernization	Des Plaines	0.5	Construction of a multi-use path.	-	43,875	-	-	-	43,875
IIC 2019 - PACE FIRST MILE/LAST MILE PILOT (PACE)	Various locations	Multi	Modernization	Harvey, Rosemont	-	Environmental study of proposed enhanced Pace transit services in South Cook	-	100,000	-	-	-	100,000
IIC 2019 - POSEN ADA IIC 19-IICBP-08-SW (POSEN)	Various locations	5	Modernization	Posen	-	Removing curbs at cross-walks and replacing with ADA accessible cross-walks	-	100,000	-	-	-	100,000
IIC 2019 - PROVISO DR IIC 19-IICFR-00-PV (BERKELEY)	Wolf Rd to UP Proviso Yard	17	Expansion	Berkeley	0.1	Pavement construction, drainage improvements	-	275,000	-	-	-	275,000
IIC 2019 - RAILROAD AVE RECONSTRUCTION 19-IICFR-05-ES (NORTHLAKE)	North Ave to Palmer Ave	9	Expansion	Northlake	1	Pavement reconstruction	-	50,000	-	-	-	50,000
IIC 2019 - RICHTON 19-IICRD-11-ES (RICHTON PARK)	Various locations	6	Expansion	Richton Park	0.33	Phase I for two-way extension of Poplar Ave at Governors Highway	-	25,000	-	-	-	25,000
IIC 2019 - SKOKIE VALLEY TRL 19-IICBP-10-BT (WILMETTE)	Old Orchard Rd to Voltz Rd	Multi	Expansion	Wilmette, Glenview, Northfield, Skokie	3.9	Design Engineering for Skokie Valley Trail Network.	-	150,000	-	-	-	150,000
IIC 2019 - SOUTHWEST HWY 19-IICBP-07-ES (OAK LAWN)	Ridgeland Ave to 95th St	6	Modernization	Oak Lawn	0.9	Study to improve bicycle and pedestrian safety	-	123,000	-	-	-	123,000
IIC 2019 - ST CHARLES RD 19-IICRD-00-SW (BELLWOOD)	West of Davis Dr to west of Mannheim Rd	1	Modernization	Bellwood	-	Improvement of pedestrian accommodations at several intersections along St. Charles Road.	-	200,000	-	-	-	200,000
IIC 2019 - STONY ISLAND IIC 19-IICRD-07-PV (LYNWOOD)	Glenwood Dyer Rd to 198th St/Arena Dr	6	Modernization	Lynwood	0.2	Roadway and bike/ped	-	400,000	-	-	-	400,000
IIC 2019 - US30 (LINCOLN HWY) 19-IICRD-05-ES (FORD HEIGHTS)	Cottage Grove Ave to Torrence Ave	6	Modernization	Ford Heights, Sauk Village	2	Reconstruction of Lincoln Highway for pedestrian and transit development	-	150,000	-	-	-	150,000
INVEST IN COOK 2021-2025 PROGRAM	Countywide	Countywide	Modernization	Countywide	n/a	Annual Invest in Cook transportation grant program	-	8,500,000	-	-	-	8,500,000
LAKE COOK RD 14-A5015-03-RP	Raupp Blvd to Hastings Ln	14	Expansion	Buffalo Grove, Wheeling	3.08	Reconstruction/widening with drainage, bridge, signal, lighting and pedestrian improvements	-	2,500,000	733,058	-	-	3,233,058
LOCAL AGENCY INFRASTRUCTURE	Countywide	Countywide	Preservation	Countywide	n/a	Support for local agency modernization, preservation, and expansion work	-	2,100,000	-	-	-	2,100,000
METRA A-20 19-MEA20-00-ES	Various locations	Multi	Modernization	Morton Grove, Golf, Glenview, Northfield, Northbrook, Deerfield	9	Modernization of A-20 interlocking and grade crossing	-	85,000	-	-	-	85,000
MUNICIPAL MAINTENANCE PARTNERSHIP - BERWYN	Berwyn	16	Preservation	Berwyn	n/a	Municipal Maintenace Partnership with City	-	50,000	-	-	-	50,000
MUNICIPAL MAINTENANCE PARTNERSHIP - ORLAND PARK	Orland Park	17	Preservation	Orland Park	n/a	Municipal Maintenance Partnership with Village of Orland Park, various locations	-	166,666	-	-	-	166,666
MUNICIPAL MAINTENANCE PARTNERSHIP - PALOS HEIGHTS	Palos Heights	6	Preservation	Palos Heights	n/a	Municipal Maintenance Partnership with City of Palos Heights, various locations	-	166,666	-	-	-	166,666
MUNICIPAL MAINTENANCE PARTNERSHIP - SCHAUMBURG	Schaumburg	15	Preservation	Schaumburg	n/a	Municipal Maintenance Partnership with Village of Schaumburg, various locations	-	166,666	-	-	-	166,666
MUNICIPAL MAINTENANCE PARTNERSHIP - SKOKIE	Skokie	13	Preservation	Skokie	n/a	Municipal Maintenance Partnership with Village of Skokie, various locations	-	166,666	-	-	-	166,666

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements	Total Project Request
MUNICIPAL MAINTENANCE PARTNERSHIP - TINLEY PARK	Tinley Park	5	Preservation	Tinley Park	n/a	Municipal Maintenance Partnership with Village of Tinley Park, various locations	-	166,666	-	-	-	166,666
MUNICIPAL PARTNERSHIP - BELLWOOD PAVEMENT REHAB 18-REHAB-01-PV	Various locations	1	Preservation	Bellwood	-	Pavement reconstruction, drainage improvements, addition of a sidewalk	-	100,000	-	-	-	100,000
MUNICIPAL PARTNERSHIP - BUFFALO GROVE BERNARD DRIVE 19-BFGRV-00-ES	Various locations	14	Modernization	Buffalo Grove	-	Engineering Study	-	50,000	-	-	-	50,000
MUNICIPAL PARTNERSHIP - CRESTWOOD 19-CSTWD-00-PV	128th St; 127th St; Menard Ave	6	Preservation	Crestwood	2.5	Asphalt Patching and Paving	-	45,000	-	-	-	45,000
MUNICIPAL PARTNERSHIP - EVERGREEN PARK 19-REHAB-00-PV	Various locations	Multi	Preservation	Evergreen Park	-	Various pavement rehabilitation of roads	-	150,000	-	-	-	150,000
MUNICIPAL PARTNERSHIP - HANOVER PARK 19-HANPK-00-RS	Hanover Park	15	Preservation	Hanover Park	0.3	Repair and Resurfacing of roadway	-	75,000	-	-	-	75,000
MUNICIPAL PARTNERSHIP - NORTHBROOK 19-NBATR-00-RP	Northbrook	14	Modernization	Northbrook	0.7	Concrete Panel Replacement	-	50,000	-	-	-	50,000
MUNICIPAL PARTNERSHIP - PALATINE	Palatine	14	Expansion	Palatine	-	New Pedestrian Signals	-	75,000	-	-	-	75,000
MUNICIPAL PARTNERSHIP - ROBBINS	Robbins	5	Preservation	Robbins	-	Pavement Patching and Rehabilitation	-	150,000	-	-	-	150,000
MUNICIPAL PARTNERSHIP - STICKNEY 19-STK45-00-PV	Stickney	16	Preservation	Stickney	-	Street Paving Enhancements	-	70,000	-	-	-	70,000
MUNICIPAL PARTNERSHIP - SUMMIT 19-SUMDA-00-SW	Summit	16	Preservation	Summit	-	Sidewalk, stairway, and ADA Enhancements	-	55,000	-	-	-	55,000
OLD ORCHARD RD 17-A8327-00-PV	Woods Dr to Skokie Blvd	13	Expansion	Skokie	1.03	Pavement widening and reconstruction, bridge reconstruction, pedestrian & drainage improvements.	-	744,927	1,556,000	-	762,528	3,063,455
PALATINE TOWNSHIP 19-PATWP-00-GM	Palatine Township	14	Preservation	Palatine Township	-	Reparis and Improvements	-	45,000	-	-	-	45,000
PEDESTRIAN SIGNAL IMPROVEMENT 19-SCHAU-00-CH	at Schaumburg Rd and National Pkwy	15	Modernization	Schaumburg	-	Pedestrian Signal Improvements	-	80,000	-	-	-	80,000
RIVER FOREST BICYCLE MASTER PLAN 18-RFBMP-00-ES	River Forest	9	Modernization	River Forest	n/a	To create a bicycle master plan for the Village	-	4,326	-	-	-	4,326
ROSEMONT TRANSIT CENTER 19-TRANS-00-EG	at Rosemont Transit Center	9	Expansion	Rosemont	-	New bus/rail transfer center at RTC	-	250,000	-	-	-	250,000
SCHILLER PARK 19-SCHPK-00-ES	Schiller Park	9	Modernization	Schiller Park	4.3	Planning and Traffic Feasibility Study	-	50,000	-	-	-	50,000
SHOE FACTORY RD 16-A6202-00-PV	Essex Dr to Beverly Rd	15	Modernization	Hoffman Estates	1.09	Pavement reconstruction and widening, median improvements, roadway alignment, PCC sidewalk.	-	2,480,261	-	-	-	2,480,261
SKOKIE VALLEY TRL 18-SVTEX-00-BT	Voltz Rd to Lake Cook Rd	14	Expansion	Northbrook	2.31	Pedestrian bridge construction and trail extension	-	18,250	2,050,940	-	1,140,735	3,209,925
SOUTHWEST COOK COUNTY TRUCKING STUDY 19-6SCTS-00-ES	Countywide	Multi	Modernization	Summit, Bedford Park, Burbank, Bridgeview, Chicago Ridge, Justice, Willow Springs, Countryside, Hodgkins, McCook, Lyons, Stickney, Forest View, Unincorporated	n/a	Studying infrastructure investments and redevelopment opportunities in SW Cook County.	-	46,000	184,000	-	-	230,000
TOUHY AVE 14-13018-01-EG	Elmhurst Rd to Mt Prospect Rd	Multi	Expansion	Chicago, Elk Grove, Des Plaines & Unincorporated Chicago	2.74	Design engineering: grade separation, new alignments, pavement reconstruction & drainage.	-	37,358	-	-	-	37,358
TOUHY AVE 15-34117-01-RP	Elmhurst Rd to Mt Prospect Rd	Multi	Expansion	Chicago, Elk Grove, Des Plaines, Unincorporated Cook County	2.74	Pavement reconstruction, new alignments, grade separation, intersection & drainage improvements.	-	4,620,209	10,421,700	-	13,304,113	28,346,022
TOWNSHIP EXPENDITURES	Countywide	Countywide	Preservation	Countywide	n/a	Township pass through	4,131,733	-	-	-	-	4,131,733
TRANSIT PLAN 18-6CCTP-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Study to explore ways to improve transit service within Cook County	-	90,000	360,000	-	-	450,000
VARIOUS DESIGN ENG SERVICES #1 14-8DESV-01-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	-	750,000	-	-	-	750,000
VARIOUS DESIGN ENG SERVICES #2 14-8DESV-02-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	-	200,000	-	-	-	200,000
VARIOUS DESIGN ENG SERVICES #5 17-8DESV-01-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various design engineering services	-	200,000	-	-	-	200,000
VARIOUS DRAINAGE ENG SERVICES 19-6VDES-00-EG	Countywide	Countywide	Modernization	Countywide	n/a	Various drainage engineering services	-	50,000	-	-	-	50,000
VARIOUS GEOTECH ENG SERVICES 16-6SOIL-00-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various geotechnical engineering services	-	100,000	-	-	-	100,000

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

Project Name	Project Description	Commissioner District	Primary Work Type	Municipality	Miles	Scope of Work	Funded by Township Funds	Funded by MFT	Funded by Federal Grant	Funded by State Grant	Funded by Local Reimbursements	Total Project Request
VARIOUS PLANNING SERVICES	Countywide	Countywide	Modernization	Countywide	n/a	Various planning services	-	400,000	-	-	-	400,000
VARIOUS PRELIM ENG SERVICES #3 14-6PESV-03-ES	Countywide	Countywide	Modernization	Countywide	n/a	Various preliminary engineering services	-	115,000	-	-	-	115,000
WILLOW RD/SHERMER RD 19-GLENV-00-ES	Willow Rd and Shermer Rd	14	Modernization	Glenview	-	Intersection Improvements	-	50,000	-	-	-	50,000
							$4,131,733	**$76,521,025**	**$22,157,730**	**$162,123**	**$20,528,252**	**$123,500,863**

Total Funded by Township Funds	Total Funded by MFT	Total Funded by Federal Grant	Total Funded by State Grant	Total Funded by Local Reimbursements	Total - All Projects
$4,131,733	**$203,114,919**	**$33,917,835**	**$162,123**	**$34,396,381**	**$275,722,991**

FY2021-FY2025 FORECAST

DOTH's project costs typically span over several years as they advance through the development pipeline and through construction. The Budget Book includes a five-year forecast of revenues and expenditures to enable more accurate financial management and planning. The Cook County Board of Commissioners, however, authorizes expenditures for the upcoming fiscal year. Since Connecting Cook County was first published in 2016, DOTH's projected expenditures were not constrained in the later years of the program, allowing the Department the flexibility to adapt to changes in system needs, project schedules, and funding opportunities. This resulted in a funding gap in the five-year program, which DOTH reported as $361.6 million in last year's budget request. The ambitious program and associated funding gap demonstrated the level of investment that a complex, regional transportation system requires which was important in building the case for more funding. With the new revenues generated from the REBUILD Illinois capital program, this funding gap is now closed and DOTH's program is balanced. Estimated funding and expenditures both total to $1.1 billion over the five-year program.

FIVE-YEAR REVENUE PROJECTIONS

The five-year revenue projections for the fiscal years 2021-2025 period total $934.9 million. MFT revenues available for projects (i.e., those remaining after operations expenditures and debt service payments) are projected to represent more than half of total revenues for DOTH's capital improvement program, accounting for $507.7 million, or 54.3% of the total. REBUILD Illinois Bond funds are the next largest share of revenues, accounting for $167.4 million, or 17.9% of the total. Grants are expected to make up a significant share of total revenues at $152.5 million or 16.3%. Local reimbursements are expected to total $101.1 million, or 10.8% of the total, and township MFT allotments and interest from investments make up $3.2 million (0.3%) and $3.0 million (0.3%), respectively. No transfers or carryover balances are assumed in the five-year projections.

Revenue Source	FY2021	FY2022	FY2023	FY2024	FY2025	Total
Annual MFT for capital improvements	99,745,475	100,746,725	101,748,350	102,746,350	102,746,350	507,733,250
REBUILD Illinois Bond	83,700,000	83,700,000	-	-	-	167,400,000
Township MFT	641,000	641,000	641,000	641,000	641,000	3,205,000
Federal/State Grants	34,079,958	44,064,717	43,780,780	16,464,891	14,136,300	152,526,646
Local Reimbursements	34,396,381	29,169,690	24,990,087	9,400,145	3,125,000	101,081,302
Interest	600,000	600,000	600,000	600,000	600,000	3,000,000
Total	**$253,162,814**	**$258,922,132**	**$171,760,217**	**$129,852,386**	**$121,248,650**	**$934,946,198**

Table 2: Five-year revenue projections by funding source, excluding carryovers of MFT and township fund balances

FIVE-YEAR EXPENDITURE PROJECTIONS

The five-year expenditure projections for the fiscal years 2021-2025 total $1.1 billion. About 79% of expenditures are allocated to construction projects. Planning and preliminary engineering projects are predicted to account for 8% of expenditures, design engineering is 6%, and right of way and maintenance are 1%, and 6%, respectively.

Phase	FY2021	FY2022	FY2023	FY2024	FY2025	Total
Planning & Prelim. Engineerin	20,046,150	26,839,711	25,642,999	9,424,999	8,425,000	90,378,859
Design Engineering	16,938,700	14,552,594	15,931,713	13,630,002	8,025,000	69,078,009
Right-of-Way	3,218,220	3,531,941	2,828,235	1,300,000	1,490,000	12,368,396
Construction	220,712,357	184,393,104	170,082,899	154,809,576	145,622,533	875,620,469
Maintenance	14,633,213	15,536,830	10,059,340	12,921,000	14,176,000	67,326,383
Total	**$ 275,548,640**	**$ 244,854,180**	**$ 224,545,186**	**$ 192,085,577**	**$ 177,738,533**	**$ 1,114,772,116**

Table 3: FY2021-FY2025 expenditures by task

Expenditures are also categorized by work type. Over the 5-year program, it's expected that 36% of expenditures will be for preservation projects, 36% for modernization projects, and 28% for expansion projects. The fairly even split among work types is reflective of DOTH's diverse portfolio of projects.

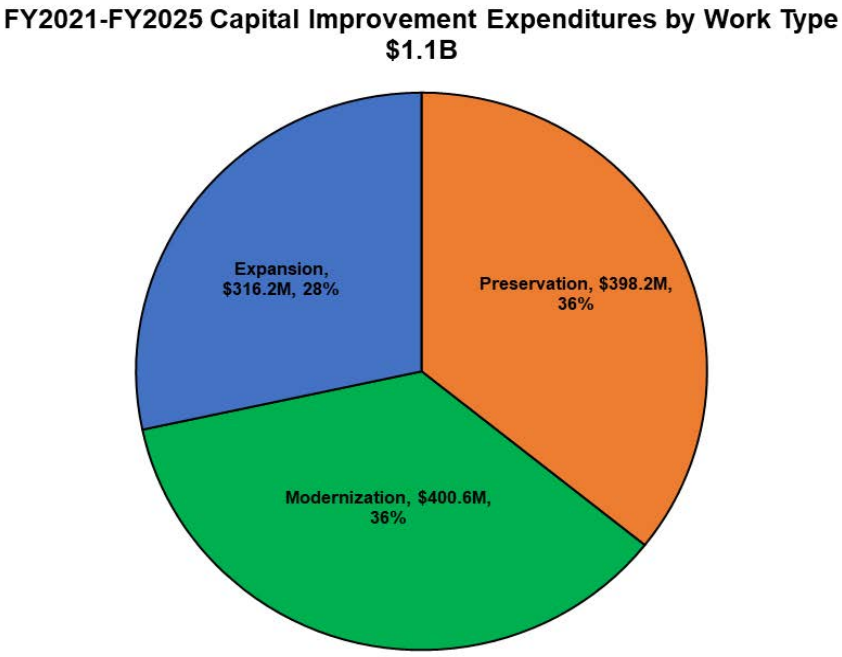


Chart 5: FY2021-FY2025 expenditures by work type

Projected funding sources and expenditures are balanced over the five-year program. The annual comparisons of revenues and expenditures are imbalanced though, with the earlier years showing a carryover and the later years showing a deficit. This is because the infusion of cash from REBUILD Illinois bond funds happens between FY2020-FY2022, but its expenditure will be spread out between FY2021-FY2025. Chart 6 shows the cash flow over the five-year program, including the drawdown of the fund balance.

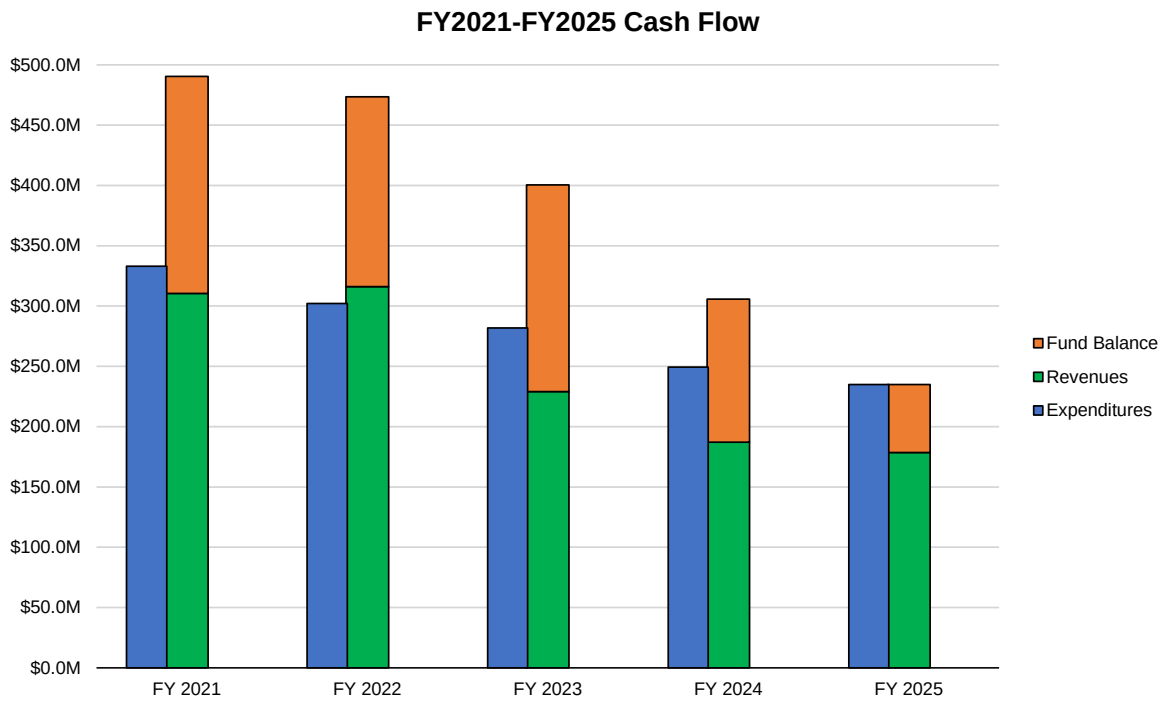


Chart 6: FY2021-FY2025 cash flow

With the historic influx of funding, DOTH is positioned to advance a robust program that supports the transportation needs of Cook County residents and businesses, and more fully realizes the vision set forth in Connecting Cook County. That vision is more pertinent than ever in the context of the challenges posed by the pandemic. It is vital that people and goods are able to move safely and efficiently through the regional transportation network, from transit to trail. Transportation investments are critical in building a stronger, more resilient economy and healthier communities. DOTH is ready to collaborate with regional partners to meet the moment and implement meaningful improvements and, at the same time, prepare for the challenges and opportunities on the horizon.

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Project Tasks	**103RD ST A 10-B4531-03-RS**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			85,000	-	-	-	-	85,000	85,000	-
Construction			113,091	-	-	-	-	113,091	113,091	-
Total Project Cost			**$198,091**	**-**	**-**	**-**	**-**	**$198,091**	**$198,091**	**-**
Project Tasks	**108TH AVE 13-W7509-02-FP**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			36,186	-	-	-	-	36,186	36,186	-
Design Engineering			-	-	450,000	450,000	-	900,000	900,000	-
Right-of-Way			-	-	620,000	-	-	620,000	620,000	-
Construction			-	-	-	-	2,475,000	2,475,000	2,475,000	-
Total Project Cost			**$36,186**	**-**	**$1,070,000**	**$450,000**	**$2,475,000**	**$4,031,186**	**$4,031,186**	**-**
Project Tasks	**143RD ST 18-B8026-00-EG**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	500,000	-	-	-	500,000	500,000	-
Design Engineering			-	-	500,000	-	-	500,000	500,000	-
Construction			-	-	-	750,000	2,250,000	3,000,000	3,000,000	-
Total Project Cost			**-**	**$500,000**	**$500,000**	**$750,000**	**$2,250,000**	**$4,000,000**	**$4,000,000**	**-**
Project Tasks	**151ST ST**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			101,050	101,050	-	-	-	202,100	20,300	181,800
Total Project Cost			**$101,050**	**$101,050**	**-**	**-**	**-**	**$202,100**	**$20,300**	**$181,800**
Project Tasks	**170TH ST 18-B5936-00-EG**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	500,000	-	-	-	500,000	500,000	-
Design Engineering			-	-	500,000	-	-	500,000	500,000	-
Construction			-	-	-	1,650,000	4,950,000	6,600,000	6,600,000	-
Total Project Cost			**-**	**$500,000**	**$500,000**	**$1,650,000**	**$4,950,000**	**$7,600,000**	**$7,600,000**	**-**
Project Tasks	**175TH ST**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			13,282,902	3,320,726	-	-	-	16,603,628	16,603,628	-
Total Project Cost			**$13,282,902**	**$3,320,726**	**-**	**-**	**-**	**$16,603,628**	**$16,603,628**	**-**
Project Tasks	**175TH ST 17-B6125-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			10,000	-	-	-	-	10,000	10,000	-
Total Project Cost			**$10,000**	**-**	**-**	**-**	**-**	**$10,000**	**$10,000**	**-**
Project Tasks	**2020 VARIOUS DRAINAGE REPAIRS 19-VDREP-00-DR**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,000,000	-	-	-	-	1,000,000	1,000,000	-
Total Project Cost			**$1,000,000**	**-**	**-**	**-**	**-**	**$1,000,000**	**$1,000,000**	**-**
Project Tasks	**2020 VARIOUS PAVEMENT REPAIRS 19-VPREP-00-PV**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,700,000	-	-	-	-	1,700,000	1,700,000	-
Total Project Cost			**$1,700,000**	**-**	**-**	**-**	**-**	**$1,700,000**	**$1,700,000**	**-**
Project Tasks	**87TH ST 19-B4224-00-BR**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			3,061,000	734,000	-	-	-	3,795,000	3,795,000	-
Total Project Cost			**$3,061,000**	**$734,000**	**-**	**-**	**-**	**$3,795,000**	**$3,795,000**	**-**
Project Tasks	**87TH ST AT ROBERTS RD**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			6,555,000	-	-	-	-	6,555,000	6,555,000	-
Total Project Cost			**$6,555,000**	**-**	**-**	**-**	**-**	**$6,555,000**	**$6,555,000**	**-**
Project Tasks	**88TH/CORK AVE 19-W3019-00-PV**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Right-of-Way			902,300	-	-	-	-	902,300	180,460	721,840
Construction			-	7,535,000	7,535,000	-	-	15,070,000	-	15,070,000
Total Project Cost			**$902,300**	**$7,535,000**	**$7,535,000**	**-**	**-**	**$15,972,300**	**$180,460**	**$15,791,840**
Project Tasks	**BARRYPOINT RD**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Construction			-	272,000	48,000	-	-	320,000	320,000	-
Total Project Cost			**-**	**$272,000**	**$48,000**	**-**	**-**	**$320,000**	**$320,000**	**-**
Project Tasks	**BARTLETT RD C 17-V4740-00-BR**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			39,806	-	-	-	-	39,806	39,806	-
Total Project Cost			**$39,806**	**-**	**-**	**-**	**-**	**$39,806**	**$39,806**	**-**
Project Tasks	**BRIDGE PRESERVATION NORTH**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			500,000	1,000,000	1,000,000	500,000	-	3,000,000	3,000,000	-
Total Project Cost			**$500,000**	**$1,000,000**	**$1,000,000**	**$500,000**	**-**	**$3,000,000**	**$3,000,000**	**-**
Project Tasks	**BRIDGE PRESERVATION SOUTH**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			500,000	1,000,000	1,000,000	500,000	-	3,000,000	3,000,000	-
Total Project Cost			**$500,000**	**$1,000,000**	**$1,000,000**	**$500,000**	**-**	**$3,000,000**	**$3,000,000**	**-**
Project Tasks	**BUFFALO GROVE RD**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	500,000	500,000	-	-	1,000,000	1,000,000	-
Design Engineering			-	-	-	-	500,000	500,000	500,000	-
Total Project Cost			**-**	**$500,000**	**$500,000**	**-**	**$500,000**	**$1,500,000**	**$1,500,000**	**-**
Project Tasks	**BUSSE RD 16-W7141-00-PV**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			140,000	420,000	140,000	-	-	700,000	700,000	-
Right-of-Way			146,000	438,000	146,000	-	-	730,000	730,000	-
Construction			-	-	-	2,863,500	6,681,500	9,545,000	9,545,000	-
Total Project Cost			**$286,000**	**$858,000**	**$286,000**	**$2,863,500**	**$6,681,500**	**$10,975,000**	**$10,975,000**	**-**
Project Tasks	**CAL SAG BRIDGES 18-CSSTS-00-BR**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			2,000,000	1,000,000	-	-	-	3,000,000	3,000,000	-
Total Project Cost			**$2,000,000**	**$1,000,000**	**-**	**-**	**-**	**$3,000,000**	**$3,000,000**	**-**
Project Tasks	**CENTRAL AVE OVER SANITARY & SHIP CANAL**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			250,000	-	-	-	-	250,000	250,000	-
Design Engineering			-	500,000	1,500,000	-	-	2,000,000	2,000,000	-
Construction			-	-	-	22,000,000	-	22,000,000	22,000,000	-
Total Project Cost			**$250,000**	**$500,000**	**$1,500,000**	**$22,000,000**	**-**	**$24,250,000**	**$24,250,000**	**-**
Project Tasks	**CENTRAL RD 14-6PESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			10,000	-	-	-	-	10,000	10,000	-
Design Engineering			-	450,000	450,000	-	-	900,000	720,000	180,000
Right-of-Way			-	500,000	-	-	-	500,000	400,000	100,000
Construction			-	-	-	2,500,000	7,500,000	10,000,000	8,000,000	2,000,000
Total Project Cost			**$10,000**	**$950,000**	**$450,000**	**$2,500,000**	**$7,500,000**	**$11,410,000**	**$9,130,000**	**$2,280,000**
Project Tasks	**COUNTY LINE RD (N) 18-W7331-00-RP**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			7,360,000	3,680,000	3,680,000	3,680,000	-	18,400,000	-	18,400,000
Total Project Cost			**$7,360,000**	**$3,680,000**	**$3,680,000**	**$3,680,000**	**-**	**$18,400,000**	**-**	**$18,400,000**
Project Tasks	**COUNTY LINE RD 16-W7331-00-RP**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,835,993	1,087,708	1,085,204	1,442,149	-	5,451,054	25,034	5,426,020
Total Project Cost			**$1,835,993**	**$1,087,708**	**$1,085,204**	**$1,442,149**	**-**	**$5,451,054**	**$25,034**	**$5,426,020**
Project Tasks	**CRAWFORD AVE 18-W4339-00-EG**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			500,000	-	-	-	-	500,000	500,000	-
Design Engineering			-	400,000	400,000	-	-	800,000	800,000	-
Construction			-	-	-	-	3,450,000	3,450,000	3,450,000	-
Total Project Cost			**$500,000**	**$400,000**	**$400,000**	**-**	**$3,450,000**	**$4,750,000**	**$4,750,000**	**-**
Project Tasks	**EAST LAKE AVE AT C&NW RR**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			369,500	171,000	-	-	-	540,500	540,500	-
Total Project Cost			**$369,500**	**$171,000**	**-**	**-**	**-**	**$540,500**	**$540,500**	**-**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Project Tasks	**EAST LAKE AVE AT SOO LINE RR**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			573,500	231,500	-	-	-	805,000	805,000	-
Total Project Cost			**$573,500**	**$231,500**	**-**	**-**	**-**	**$805,000**	**$805,000**	**-**
Project Tasks	**EAST LAKE AVE OVER MFNB CHICAGO RIVER 18-A5924-00-EG**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	500,000	-	-	-	500,000	500,000	-
Design Engineering			-	-	500,000	-	-	500,000	500,000	-
Construction			-	-	-	1,180,000	3,540,000	4,720,000	944,000	3,776,000
Total Project Cost			**-**	**$500,000**	**$500,000**	**$1,180,000**	**$3,540,000**	**$5,720,000**	**$1,944,000**	**$3,776,000**
Project Tasks	**GERMAN CHURCH RD**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			555,600	272,400	-	-	-	828,000	828,000	-
Total Project Cost			**$555,600**	**$272,400**	**-**	**-**	**-**	**$828,000**	**$828,000**	**-**
Project Tasks	**HAPP RD 16-W4044-00-FP**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			337,500	337,500	-	-	-	675,000	675,000	-
Right-of-Way			200,000	-	-	-	-	200,000	200,000	-
Construction			-	-	1,825,000	5,475,000	-	7,300,000	7,300,000	-
Total Project Cost			**$537,500**	**$337,500**	**$1,825,000**	**$5,475,000**	**-**	**$8,175,000**	**$8,175,000**	**-**
Project Tasks	**HINTZ RD**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			-	400,000	160,000	-	-	560,000	560,000	-
Total Project Cost			**-**	**$400,000**	**$160,000**	**-**	**-**	**$560,000**	**$560,000**	**-**
Project Tasks	**IIC 2019 - CENTRAL AVE 19-IICFR-03-ES (MATTESON)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	375,000	375,000	-	-	750,000	750,000	-
Total Project Cost			**-**	**$375,000**	**$375,000**	**-**	**-**	**$750,000**	**$750,000**	**-**
Project Tasks	**IIC 2019 - WASHINGTON BLVD 19-IICRD-08-PV (MAYWOOD)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			30,600	30,600	-	-	-	61,200	61,200	-
Total Project Cost			**$30,600**	**$30,600**	**-**	**-**	**-**	**$61,200**	**$61,200**	**-**
Project Tasks	**IL RT 19 18-V4738-00-PV**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Right-of-Way			325,000	-	-	-	-	325,000	325,000	-
Construction			226,515	226,515	-	-	-	453,030	453,030	-
Total Project Cost			**$551,515**	**$226,515**	**-**	**-**	**-**	**$778,030**	**$778,030**	**-**
Project Tasks	**JOE ORR RD 02-B6737-01-EG**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			49,519	-	-	-	-	49,519	49,519	-
Total Project Cost			**$49,519**	**-**	**-**	**-**	**-**	**$49,519**	**$49,519**	**-**
Project Tasks	**JOE ORR RD 15-B6737-03-RP**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,250,000	8,071,160	4,992,892	-	-	14,314,052	10,622,052	3,692,000
Total Project Cost			**$1,250,000**	**$8,071,160**	**$4,992,892**	**-**	**-**	**$14,314,052**	**$10,622,052**	**$3,692,000**
Project Tasks	**JOE ORR RD EXTENSION**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	333,333	333,333	333,333	-	999,999	999,999	-
Total Project Cost			**-**	**$333,333**	**$333,333**	**$333,333**	**-**	**$999,999**	**$999,999**	**-**
Project Tasks	**KEDZIE AVE 13-W4611-02-RP**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			251,771	-	-	-	-	251,771	251,771	-
Total Project Cost			**$251,771**	**-**	**-**	**-**	**-**	**$251,771**	**$251,771**	**-**
Project Tasks	**KEDZIE AVE AT 139TH ST (2016 HSIP) 14-6PESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			100,000	-	-	-	-	100,000	100,000	-
Construction			-	165,000	495,000	-	-	660,000	585,588	74,412
Total Project Cost			**$100,000**	**$165,000**	**$495,000**	**-**	**-**	**$760,000**	**$685,588**	**$74,412**
Project Tasks	**KEDZIE AVE AT 175TH ST (2016 HSIP) 14-6PESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Design Engineering			100,000	-	-	-	-	100,000	100,000	-
Construction			-	165,000	495,000	-	-	660,000	585,588	74,412
Total Project Cost			**$100,000**	**$165,000**	**$495,000**	**-**	**-**	**$760,000**	**$685,588**	**$74,412**
Project Tasks	**LAKE AVE**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			54,425	-	-	-	-	54,425	54,425	-
Design Engineering			-	-	11,709	-	-	11,709	11,709	-
Construction			-	-	-	-	160,994	160,994	160,994	-
Total Project Cost			**$54,425**	**-**	**$11,709**	**-**	**$160,994**	**$227,128**	**$227,128**	**-**
Project Tasks	**LAKE COOK RD 13-A5015-02-EG**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			28,308	-	-	-	-	28,308	28,308	-
Total Project Cost			**$28,308**	**-**	**-**	**-**	**-**	**$28,308**	**$28,308**	**-**
Project Tasks	**LAKE COOK RD 14-A5015-03-RP**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			21,609,714	-	-	-	-	21,609,714	15,035,405	6,574,309
Total Project Cost			**$21,609,714**	**-**	**-**	**-**	**-**	**$21,609,714**	**$15,035,405**	**$6,574,309**
Project Tasks	**LAKE COOK RD 17-A5022-00-BR**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			241,532	-	-	-	-	241,532	241,532	-
Total Project Cost			**$241,532**	**-**	**-**	**-**	**-**	**$241,532**	**$241,532**	**-**
Project Tasks	**LAKE COOK RD AT OLD HICKS RD (2016 HSIP) 14-6PESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			100,000	-	-	-	-	100,000	100,000	-
Construction			-	165,000	495,000	-	-	660,000	627,870	32,130
Total Project Cost			**$100,000**	**$165,000**	**$495,000**	**-**	**-**	**$760,000**	**$727,870**	**$32,130**
Project Tasks	**LAKE COOK RD AT SOO LINE**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			458,800	185,200	-	-	-	644,000	644,000	-
Total Project Cost			**$458,800**	**$185,200**	**-**	**-**	**-**	**$644,000**	**$644,000**	**-**
Project Tasks	**LAKE COOK RD RESURFACING**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			-	-	5,060,000	1,265,000	-	6,325,000	6,325,000	-
Total Project Cost			**-**	**-**	**$5,060,000**	**$1,265,000**	**-**	**$6,325,000**	**$6,325,000**	**-**
Project Tasks	**LEHIGH AVE 18-A5923-00-EG**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	450,000	-	-	-	450,000	450,000	-
Design Engineering			-	-	450,000	-	-	450,000	450,000	-
Construction			-	-	-	1,000,000	3,000,000	4,000,000	4,000,000	-
Total Project Cost			**-**	**$450,000**	**$450,000**	**$1,000,000**	**$3,000,000**	**$4,900,000**	**$4,900,000**	**-**
Project Tasks	**MEACHAM RD 18-V6438-00-EG**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	450,000	-	-	-	450,000	450,000	-
Design Engineering			-	-	450,000	-	-	450,000	450,000	-
Construction			-	-	-	1,125,000	3,375,000	4,500,000	4,500,000	-
Total Project Cost			**-**	**$450,000**	**$450,000**	**$1,125,000**	**$3,375,000**	**$5,400,000**	**$5,400,000**	**-**
Project Tasks	**MUNICIPAL PARTNERSHIP - INDIAN HEAD PARK 19-W2220-00-PV**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			60,000	30,000	-	-	-	90,000	90,000	-
Total Project Cost			**$60,000**	**$30,000**	**-**	**-**	**-**	**$90,000**	**$90,000**	**-**
Project Tasks	**NERGE RD (2018 HSIP) 14-6PESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			100,000	-	-	-	-	100,000	100,000	-
Construction			-	204,585	613,755	-	-	818,340	177,900	640,440
Total Project Cost			**$100,000**	**$204,585**	**$613,755**	**-**	**-**	**$918,340**	**$277,900**	**$640,440**
Project Tasks	**OLD ORCHARD RD 14-A8327-09-RP**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			54,875	-	-	-	-	54,875	54,875	-
Total Project Cost			**$54,875**	**-**	**-**	**-**	**-**	**$54,875**	**$54,875**	**-**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Project Tasks	**OLD ORCHARD RD 15-A8327-10-PV**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			32,423	-	-	-	-	32,423	32,423	-
Total Project Cost			**$32,423**	**-**	**-**	**-**	**-**	**$32,423**	**$32,423**	**-**
Project Tasks	**OLD ORCHARD RD 17-A8327-00-PV**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			5,678,729	5,678,729	-	-	-	11,357,458	6,477,457	4,880,001
Total Project Cost			**$5,678,729**	**$5,678,729**	**-**	**-**	**-**	**$11,357,458**	**$6,477,457**	**$4,880,001**
Project Tasks	**OLYMPIAN WAY**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			508,667	254,333	-	-	-	763,000	763,000	-
Total Project Cost			**$508,667**	**$254,333**	**-**	**-**	**-**	**$763,000**	**$763,000**	**-**
Project Tasks	**PLAINFIELD RD 16-B3719-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			700,000	700,000	-	-	-	1,400,000	1,400,000	-
Design Engineering			-	-	-	900,000	900,000	1,800,000	1,800,000	-
Total Project Cost			**$700,000**	**$700,000**	**-**	**$900,000**	**$900,000**	**$3,200,000**	**$3,200,000**	**-**
Project Tasks	**PLAINFIELD RD OVER I-294**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			620,000	-	-	-	-	620,000	620,000	-
Total Project Cost			**$620,000**	**-**	**-**	**-**	**-**	**$620,000**	**$620,000**	**-**
Project Tasks	**PPRP NORTH 2021 (A) 20-PPRPN-00-PV**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			13,625,052	3,406,263	-	-	-	17,031,315	17,031,315	-
Total Project Cost			**$13,625,052**	**$3,406,263**	**-**	**-**	**-**	**$17,031,315**	**$17,031,315**	**-**
Project Tasks	**PPRP NORTH 2021 (B)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			13,800,000	3,450,000	-	-	-	17,250,000	17,250,000	-
Total Project Cost			**$13,800,000**	**$3,450,000**	**-**	**-**	**-**	**$17,250,000**	**$17,250,000**	**-**
Project Tasks	**PPRP NORTH 2022-2025**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			-	16,500,000	16,500,000	16,500,000	13,035,000	62,535,000	62,535,000	-
Total Project Cost			**-**	**$16,500,000**	**$16,500,000**	**$16,500,000**	**$13,035,000**	**$62,535,000**	**$62,535,000**	**-**
Project Tasks	**PPRP SOUTH 2021 (A) 20-PPRPS-00-PV**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			5,834,100	1,458,525	-	-	-	7,292,625	7,292,625	-
Total Project Cost			**$5,834,100**	**$1,458,525**	**-**	**-**	**-**	**$7,292,625**	**$7,292,625**	**-**
Project Tasks	**PPRP SOUTH 2021 (B)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			13,800,000	3,450,000	-	-	-	17,250,000	17,250,000	-
Total Project Cost			**$13,800,000**	**$3,450,000**	**-**	**-**	**-**	**$17,250,000**	**$17,250,000**	**-**
Project Tasks	**PPRP SOUTH 2022-2025**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			-	16,500,000	16,500,000	16,500,000	13,035,000	62,535,000	62,535,000	-
Total Project Cost			**-**	**$16,500,000**	**$16,500,000**	**$16,500,000**	**$13,035,000**	**$62,535,000**	**$62,535,000**	**-**
Project Tasks	**PULASKI RD 16-W4312-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			1,150,000	1,150,000	-	-	-	2,300,000	2,300,000	-
Design Engineering			-	-	-	1,250,000	1,250,000	2,500,000	2,500,000	-
Total Project Cost			**$1,150,000**	**$1,150,000**	**-**	**$1,250,000**	**$1,250,000**	**$4,800,000**	**$4,800,000**	**-**
Project Tasks	**QUENTIN RD 00-V6246-09-RP**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			-	-	-	1,200,000	1,200,000	2,400,000	2,400,000	-
Right-of-Way			-	-	-	300,000	490,000	790,000	790,000	-
Total Project Cost			**-**	**-**	**-**	**$1,500,000**	**$1,690,000**	**$3,190,000**	**$3,190,000**	**-**
Project Tasks	**QUENTIN ROAD 05-V6246-10-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			250,000	250,000	-	-	-	500,000	500,000	-
Total Project Cost			**$250,000**	**$250,000**	**-**	**-**	**-**	**$500,000**	**$500,000**	**-**
Project Tasks	**RIDGELAND AVE AT 143RD (2018 HSIP) 14-6PESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			100,000	-	-	-	-	100,000	100,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Construction			-	284,677	854,032	-	-	1,138,709	314,669	824,040
Total Project Cost			**$100,000**	**$284,677**	**$854,032**	**-**	**-**	**$1,238,709**	**$414,669**	**$824,040**
Project Tasks	**ROBERTS RD 18-W3266-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			24,000	8,000	-	-	-	32,000	32,000	-
Right-of-Way			90,000	30,000	-	-	-	120,000	120,000	-
Construction			-	172,500	172,500	-	-	345,000	345,000	-
Total Project Cost			**$114,000**	**$210,500**	**$172,500**	**-**	**-**	**$497,000**	**$497,000**	**-**
Project Tasks	**ROBERTS RD 19-W3216-00-PV**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,265,000	-	-	-	-	1,265,000	1,265,000	-
Total Project Cost			**$1,265,000**	**-**	**-**	**-**	**-**	**$1,265,000**	**$1,265,000**	**-**
Project Tasks	**ROBERTS RD AT 103RD ST (2014 HSIP) 14-6PESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			100,000	-	-	-	-	100,000	100,000	-
Construction			-	143,750	431,250	-	-	575,000	494,000	81,000
Total Project Cost			**$100,000**	**$143,750**	**$431,250**	**-**	**-**	**$675,000**	**$594,000**	**$81,000**
Project Tasks	**ROSELLE RD (2019 HSIP) 14-6PESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			100,000	-	-	-	-	100,000	100,000	-
Construction			-	229,770	689,310	-	-	919,080	199,800	719,280
Total Project Cost			**$100,000**	**$229,770**	**$689,310**	**-**	**-**	**$1,019,080**	**$299,800**	**$719,280**
Project Tasks	**SANDERS RD 16-W2444-00-PV**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			25,000	-	-	-	-	25,000	25,000	-
Design Engineering			-	370,000	370,000	-	-	740,000	740,000	-
Right-of-Way			-	90,000	-	-	-	90,000	90,000	-
Construction			-	-	-	2,659,375	7,978,125	10,637,500	10,637,500	-
Total Project Cost			**$25,000**	**$460,000**	**$370,000**	**$2,659,375**	**$7,978,125**	**$11,492,500**	**$11,492,500**	**-**
Project Tasks	**SAUK TRL - WESTERN AVENUE TO ASHLAND AVENUE**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	375,000	375,000	-	-	750,000	750,000	-
Design Engineering			-	-	-	-	375,000	375,000	375,000	-
Total Project Cost			**-**	**$375,000**	**$375,000**	**-**	**$375,000**	**$1,125,000**	**$1,125,000**	**-**
Project Tasks	**SAUK TRL AT ICG COMMUTER LINE RR (SN 016-3208)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			20,000	-	-	-	-	20,000	20,000	-
Total Project Cost			**$20,000**	**-**	**-**	**-**	**-**	**$20,000**	**$20,000**	**-**
Project Tasks	**SAUK TRL AT ICG MAIN LINE RR (SN 016-3207)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			35,000	-	-	-	-	35,000	35,000	-
Total Project Cost			**$35,000**	**-**	**-**	**-**	**-**	**$35,000**	**$35,000**	**-**
Project Tasks	**SHOE FACTORY RD 06-A6202-01-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			82,937	-	-	-	-	82,937	82,937	-
Total Project Cost			**$82,937**	**-**	**-**	**-**	**-**	**$82,937**	**$82,937**	**-**
Project Tasks	**SHOE FACTORY RD 16-A6202-00-PV**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			-	3,819,014	954,754	-	-	4,773,768	1,744,704	3,029,064
Total Project Cost			**-**	**$3,819,014**	**$954,754**	**-**	**-**	**$4,773,768**	**$1,744,704**	**$3,029,064**
Project Tasks	**SKOKIE VALLEY TRL 18-SVTEX-00-BT**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Right-of-Way			196,000	-	-	-	-	196,000	196,000	-
Construction			894,245	-	-	-	-	894,245	103,416	790,829
Total Project Cost			**$1,090,245**	**-**	**-**	**-**	**-**	**$1,090,245**	**$299,416**	**$790,829**
Project Tasks	**TOUHY AVE 15-34117-01-RP**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			572,283	482,689	482,689	-	-	1,537,661	1,537,661	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Total Project Cost			**$572,283**	**$482,689**	**$482,689**	**-**	**-**	**$1,537,661**	**$1,537,661**	**-**
Project Tasks	**TOUHY AVE A 13-A8730-02-SW**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			192,000	-	-	-	-	192,000	192,000	-
Total Project Cost			**$192,000**	**-**	**-**	**-**	**-**	**$192,000**	**$192,000**	**-**
Project Tasks	**TRAFFIC SIGNAL MODERNIZATION/REPLACEMENT PROGRAM**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			3,450,000	3,450,000	2,875,000	2,875,000	2,875,000	15,525,000	15,525,000	-
Total Project Cost			**$3,450,000**	**$3,450,000**	**$2,875,000**	**$2,875,000**	**$2,875,000**	**$15,525,000**	**$15,525,000**	**-**
Project Tasks	**VARIOUS CONSTRUCTION ENG SERVICES #1 16-8CEGN-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,000,000	-	-	-	-	1,000,000	1,000,000	-
Total Project Cost			**$1,000,000**	**-**	**-**	**-**	**-**	**$1,000,000**	**$1,000,000**	**-**
Project Tasks	**VARIOUS CONSTRUCTION ENG SERVICES #2 2020A 20-CMSVV-00-PV**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	5,000,000	-
Total Project Cost			**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$5,000,000**	**$5,000,000**	**-**
Project Tasks	**VARIOUS CONSTRUCTION ENG SERVICES #3 2020B**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	5,000,000	5,000,000	-
Total Project Cost			**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$1,000,000**	**$5,000,000**	**$5,000,000**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #1 14-8DESV-01-EG**	**Modernization**	-	-	-	-	-	-	-	-
Design Engineering			750,000	-	-	-	-	750,000	750,000	-
Total Project Cost			**$750,000**	**-**	**-**	**-**	**-**	**$750,000**	**$750,000**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #2 14-8DESV-02-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			800,000	600,000	-	-	-	1,400,000	1,400,000	-
Total Project Cost			**$800,000**	**$600,000**	**-**	**-**	**-**	**$1,400,000**	**$1,400,000**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #3 14-8DESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			1,724,675	-	-	-	-	1,724,675	1,724,675	-
Total Project Cost			**$1,724,675**	**-**	**-**	**-**	**-**	**$1,724,675**	**$1,724,675**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #4 17-8DESV-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			1,000,000	702,092	-	-	-	1,702,092	1,702,092	-
Total Project Cost			**$1,000,000**	**$702,092**	**-**	**-**	**-**	**$1,702,092**	**$1,702,092**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #5 17-8DESV-01-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			765,344	-	-	-	-	765,344	765,344	-
Total Project Cost			**$765,344**	**-**	**-**	**-**	**-**	**$765,344**	**$765,344**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #6**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			-	800,000	1,600,000	1,600,000	-	4,000,000	4,000,000	-
Total Project Cost			**-**	**$800,000**	**$1,600,000**	**$1,600,000**	**-**	**$4,000,000**	**$4,000,000**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #7**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			-	800,000	1,600,000	1,600,000	-	4,000,000	4,000,000	-
Total Project Cost			**-**	**$800,000**	**$1,600,000**	**$1,600,000**	**-**	**$4,000,000**	**$4,000,000**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #8**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			-	800,000	1,600,000	1,600,000	-	4,000,000	4,000,000	-
Total Project Cost			**-**	**$800,000**	**$1,600,000**	**$1,600,000**	**-**	**$4,000,000**	**$4,000,000**	**-**
Project Tasks	**VARIOUS DRAINAGE ENG SERVICES 19-6VDES-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			200,000	200,000	175,000	-	-	575,000	575,000	-
Total Project Cost			**$200,000**	**$200,000**	**$175,000**	**-**	**-**	**$575,000**	**$575,000**	**-**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Project Tasks	**VARIOUS ELECTRICAL ENG DESIGN SERVICES #1 15-8TSDS-11-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			150,000	-	-	-	-	150,000	150,000	-
Total Project Cost			**$150,000**	**-**	**-**	**-**	**-**	**$150,000**	**$150,000**	**-**
Project Tasks	**VARIOUS ELECTRICAL ENG DESIGN SERVICES #2**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			125,000	250,000	250,000	250,000	250,000	1,125,000	1,125,000	-
Total Project Cost			**$125,000**	**$250,000**	**$250,000**	**$250,000**	**$250,000**	**$1,125,000**	**$1,125,000**	**-**
Project Tasks	**VARIOUS PRELIM ENG SERVICES #1 14-6PESV-01-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			550,000	-	-	-	-	550,000	550,000	-
Total Project Cost			**$550,000**	**-**	**-**	**-**	**-**	**$550,000**	**$550,000**	**-**
Project Tasks	**VARIOUS PRELIM ENG SERVICES #2 14-6PESV-02-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			225,000	-	-	-	-	225,000	225,000	-
Total Project Cost			**$225,000**	**-**	**-**	**-**	**-**	**$225,000**	**$225,000**	**-**
Project Tasks	**VARIOUS PRELIM ENG SERVICES #3 14-6PESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			410,000	-	-	-	-	410,000	410,000	-
Total Project Cost			**$410,000**	**-**	**-**	**-**	**-**	**$410,000**	**$410,000**	**-**
Project Tasks	**VARIOUS PRELIM ENG SERVICES #4 18-6PESV-00-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			500,000	1,125,000	1,125,000	1,125,000	1,125,000	5,000,000	5,000,000	-
Total Project Cost			**$500,000**	**$1,125,000**	**$1,125,000**	**$1,125,000**	**$1,125,000**	**$5,000,000**	**$5,000,000**	**-**
Project Tasks	**VARIOUS PRELIM ENG SERVICES #5 18-6PESV-01-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			500,000	1,125,000	1,125,000	1,125,000	1,125,000	5,000,000	5,000,000	-
Total Project Cost			**$500,000**	**$1,125,000**	**$1,125,000**	**$1,125,000**	**$1,125,000**	**$5,000,000**	**$5,000,000**	**-**
Project Tasks	**VARIOUS PRELIM ENG SERVICES #6 18-6PESV-02-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			500,000	1,125,000	1,125,000	1,125,000	1,125,000	5,000,000	5,000,000	-
Total Project Cost			**$500,000**	**$1,125,000**	**$1,125,000**	**$1,125,000**	**$1,125,000**	**$5,000,000**	**$5,000,000**	**-**
Project Tasks	**VARIOUS QCQA AND MATERIAL TESTING SERVICES #1 17-8TEST-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			500,000	-	-	-	-	500,000	500,000	-
Total Project Cost			**$500,000**	**-**	**-**	**-**	**-**	**$500,000**	**$500,000**	**-**
Project Tasks	**VARIOUS QCQA AND MATERIAL TESTING SERVICES #2 (2022-2025)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			-	-	500,000	500,000	500,000	1,500,000	1,500,000	-
Total Project Cost			**-**	**-**	**$500,000**	**$500,000**	**$500,000**	**$1,500,000**	**$1,500,000**	**-**
Project Tasks	**VARIOUS ROADWAY MAINTENANCE - DISTRICT 1**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,200,000	800,000	1,000,000	1,000,000	2,000,000	6,000,000	6,000,000	-
Total Project Cost			**$1,200,000**	**$800,000**	**$1,000,000**	**$1,000,000**	**$2,000,000**	**$6,000,000**	**$6,000,000**	**-**
Project Tasks	**VARIOUS ROADWAY MAINTENANCE - DISTRICT 2**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,200,000	800,000	1,000,000	1,000,000	2,000,000	6,000,000	6,000,000	-
Total Project Cost			**$1,200,000**	**$800,000**	**$1,000,000**	**$1,000,000**	**$2,000,000**	**$6,000,000**	**$6,000,000**	**-**
Project Tasks	**VARIOUS ROADWAY MAINTENANCE - DISTRICT 4**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,200,000	800,000	1,000,000	1,000,000	2,000,000	6,000,000	6,000,000	-
Total Project Cost			**$1,200,000**	**$800,000**	**$1,000,000**	**$1,000,000**	**$2,000,000**	**$6,000,000**	**$6,000,000**	**-**
Project Tasks	**VARIOUS ROADWAY MAINTENANCE - DISTRICT 5**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,200,000	800,000	1,000,000	1,000,000	2,000,000	6,000,000	6,000,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Total Project Cost			**$1,200,000**	**$800,000**	**$1,000,000**	**$1,000,000**	**$2,000,000**	**$6,000,000**	**$6,000,000**	**-**
Project Tasks	**VARIOUS TOPOGRAPHIC SURVEYING SERVICES 16-6SURV-00-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			147,588	147,588	-	-	-	295,176	295,176	-
Total Project Cost			**$147,588**	**$147,588**	**-**	**-**	**-**	**$295,176**	**$295,176**	**-**
Project Tasks	**VARIOUS TRAFFIC ENG SERVICES #1 19-TCIDS-00-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			400,000	400,000	400,000	400,000	200,000	1,800,000	1,800,000	-
Total Project Cost			**$400,000**	**$400,000**	**$400,000**	**$400,000**	**$200,000**	**$1,800,000**	**$1,800,000**	**-**
Project Tasks	**VARIOUS TRAFFIC ENG SERVICES #2**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	-	-	-	200,000	200,000	200,000	-
Total Project Cost			**-**	**-**	**-**	**-**	**$200,000**	**$200,000**	**$200,000**	**-**
Project Tasks	**WEST LAKE AVE - DEMPSTER ST C 19-A5918-00-PV**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			981,632	24,186	-	-	-	1,005,818	1,005,818	-
Total Project Cost			**$981,632**	**$24,186**	**-**	**-**	**-**	**$1,005,818**	**$1,005,818**	**-**
Project Tasks	**WILLOW RD OVER HILLCREST LAKE**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			817,000	-	-	-	-	817,000	-	817,000
Total Project Cost			**$817,000**	**-**	**-**	**-**	**-**	**$817,000**	**-**	**$817,000**
Project Tasks	**WOLF RD 20-W2221-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			662,500	662,500	-	-	-	1,325,000	-	1,325,000
Design Engineering			-	-	-	750,000	750,000	1,500,000	-	1,500,000
Total Project Cost			**$662,500**	**$662,500**	**-**	**$750,000**	**$750,000**	**$2,825,000**	**-**	**$2,825,000**
Total - Projects			**$149,859,662**	**$112,916,893**	**$91,515,428**	**$104,973,357**	**$94,295,619**	**$553,560,959**	**$482,651,382**	**$70,909,577**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Project Tasks	**131ST ST 15-13129-01-FP**	**Modernization**	-	-	-	-	-	-	-	-
Construction			-	182,000	10,465,000	-	-	10,647,000	-	10,647,000
Total Project Cost			-	**$182,000**	**$10,465,000**	-	-	**$10,647,000**	-	**$10,647,000**
Project Tasks	**134TH ST 16-13433-00-RP**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			21,208	-	-	-	-	21,208	-	21,208
Design Engineering			103,038	103,038	-	-	-	206,076	-	206,076
Construction			-	-	3,119,338	-	-	3,119,338	-	3,119,338
Total Project Cost			**$124,246**	**$103,038**	**$3,119,338**	-	-	**$3,346,622**	-	**$3,346,622**
Project Tasks	**151ST ST**	**Modernization**	-	-	-	-	-	-	-	-
Construction			187,450	187,450	-	-	-	374,900	-	374,900
Total Project Cost			**$187,450**	**$187,450**	-	-	-	**$374,900**	-	**$374,900**
Project Tasks	**25TH AVE 18-25SUP-00-BT**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			170,000	-	-	-	-	170,000	170,000	-
Total Project Cost			**$170,000**	-	-	-	-	**$170,000**	**$170,000**	-
Project Tasks	**88TH/CORK AVE 19-W3019-00-PV**	**Expansion**	-	-	-	-	-	-	-	-
Right-of-Way			902,300	-	-	-	-	902,300	180,460	721,840
Construction			-	7,415,000	7,415,000	-	-	14,830,000	-	14,830,000
Total Project Cost			**$902,300**	**$7,415,000**	**$7,415,000**	-	-	**$15,732,300**	**$180,460**	**$15,551,840**
Project Tasks	**ARGYLE BIKE PATH 19-HHAREG-00-PW**	**Preservation**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			150,000	-	-	-	-	150,000	150,000	-
Total Project Cost			**$150,000**	-	-	-	-	**$150,000**	**$150,000**	-
Project Tasks	**BURNHAM AVE GRADE SEPARATION STUDY**	**Expansion**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			500,000	-	-	-	-	500,000	500,000	-
Total Project Cost			**$500,000**	-	-	-	-	**$500,000**	**$500,000**	-
Project Tasks	**BUTLER DR 17-IICFR-03-PV**	**Preservation**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			200,000	-	-	-	-	200,000	100,000	100,000
Design Engineering			-	300,000	300,000	-	-	600,000	-	600,000
Construction			-	-	-	3,268,100	9,804,300	13,072,400	-	13,072,400
Total Project Cost			**$200,000**	**$300,000**	**$300,000**	**$3,268,100**	**$9,804,300**	**$13,872,400**	**$100,000**	**$13,772,400**
Project Tasks	**CHICAGO PAVEMENT PRESERVATION AND REHABILITATION 18-REHAB-00-PV**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			445,000	-	-	-	-	445,000	445,000	-
Design Engineering			213,500	-	-	-	-	213,500	213,500	-
Construction			4,550,014	1,616,541	-	-	-	6,166,555	6,166,555	-
Total Project Cost			**$5,208,514**	**$1,616,541**	-	-	-	**$6,825,055**	**$6,825,055**	-
Project Tasks	**CHICAGO PAVEMENT PRESERVATION AND REHABILITATION 2020-2022**	**Modernization**	-	-	-	-	-	-	-	-
Construction			6,000,000	7,000,000	7,000,000	-	-	20,000,000	20,000,000	-
Total Project Cost			**$6,000,000**	**$7,000,000**	**$7,000,000**	-	-	**$20,000,000**	**$20,000,000**	-
Project Tasks	**CHICAGO SOUTHLAND CENTER FOR SMART LOGISTICS 19-CSLOG-00-ES**	**Expansion**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			20,000	-	-	-	-	20,000	20,000	-
Total Project Cost			**$20,000**	-	-	-	-	**$20,000**	**$20,000**	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Project Tasks	**CLOVER LN AND SHOE FACTORY RD 19-HOFES-00-PV**	**Preservation**	-	-	-	-	-	-	-	-
Construction			51,711	-	-	-	-	51,711	51,711	-
Total Project Cost			**$51,711**	-	-	-	-	**$51,711**	**$51,711**	-
Project Tasks	**COOK COUNTY FOREST PRESERVE DISTRICT (CCFPD) - VARIOUS IMPROVEMENTS 20-FPDCC-00-PV**	**Preservation**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			669,000	669,000	-	-	-	1,338,000	1,338,000	-
Design Engineering			640,500	640,500	-	-	-	1,281,000	1,281,000	-
Construction			6,751,000	6,330,000	2,906,000	2,554,000	-	18,541,000	18,541,000	-
Total Project Cost			**$8,060,500**	**$7,639,500**	**$2,906,000**	**$2,554,000**	-	**$21,160,000**	**$21,160,000**	-
Project Tasks	**COUNTY LINE RD 16-W7331-00-RP**	**Expansion**	-	-	-	-	-	-	-	-
Construction			10,401,495	6,215,087	6,212,092	8,234,782	-	31,063,456	-	31,063,456
Total Project Cost			**$10,401,495**	**$6,215,087**	**$6,212,092**	**$8,234,782**	-	**$31,063,456**	-	**$31,063,456**
Project Tasks	**CREATE - 75TH ST CORRIDOR IMPROVEMENT 19-75CIP-00-RR**	**Modernization**	-	-	-	-	-	-	-	-
Design Engineering			3,000,000	2,001,537	-	-	-	5,001,537	5,001,537	-
Construction			-	-	23,000,000	24,000,000	24,397,614	71,397,614	71,397,614	-
Total Project Cost			**$3,000,000**	**$2,001,537**	**$23,000,000**	**$24,000,000**	**$24,397,614**	**$76,399,151**	**$76,399,151**	-
Project Tasks	**CREATE - COTTAGE GROVE AVE OVER IHB/CSX RR (GS23A)**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			150,000	-	-	1,000,000	1,000,000	2,150,000	150,000	2,000,000
Total Project Cost			**$150,000**	-	-	**$1,000,000**	**$1,000,000**	**$2,150,000**	**$150,000**	**$2,000,000**
Project Tasks	**CTA TRANSFER 21-00CTA-00-AA**	**Modernization**	-	-	-	-	-	-	-	-
Construction			2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	10,000,000	10,000,000	-
Total Project Cost			**$2,000,000**	**$2,000,000**	**$2,000,000**	**$2,000,000**	**$2,000,000**	**$10,000,000**	**$10,000,000**	-
Project Tasks	**DIVISION ST 17-IICFR-01-PV**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			150,000	-	-	-	-	150,000	150,000	-
Design Engineering			-	-	200,000	200,000	-	400,000	400,000	-
Construction			-	-	-	-	1,500,000	1,500,000	1,000,000	500,000
Total Project Cost			**$150,000**	-	**$200,000**	**$200,000**	**$1,500,000**	**$2,050,000**	**$1,550,000**	**$500,000**
Project Tasks	**ELGIN O'HARE WESTERN ACCESS DESIGN ENGINEERING 18-6EOWA-00-EG**	**Modernization**	-	-	-	-	-	-	-	-
Design Engineering			26,266	-	-	-	-	26,266	26,266	-
Total Project Cost			**$26,266**	-	-	-	-	**$26,266**	**$26,266**	-
Project Tasks	**FAIR TRANSIT DEMONSTRATION**	**Preservation**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			5,200,000	10,000,000	15,000,000	-	-	30,200,000	30,200,000	-
Total Project Cost			**$5,200,000**	**$10,000,000**	**$15,000,000**	-	-	**$30,200,000**	**$30,200,000**	-
Project Tasks	**FRANKLIN AVE 19-RECON-00-PV**	**Modernization**	-	-	-	-	-	-	-	-
Design Engineering			855,000	-	-	-	-	855,000	855,000	-
Total Project Cost			**$855,000**	-	-	-	-	**$855,000**	**$855,000**	-
Project Tasks	**FRANKLIN AVE/GREEN ST**	**Expansion**	-	-	-	-	-	-	-	-
Construction			750,000	22,325,000	5,675,000	-	-	28,750,000	8,750,000	20,000,000
Total Project Cost			**$750,000**	**$22,325,000**	**$5,675,000**	-	-	**$28,750,000**	**$8,750,000**	**$20,000,000**
Project Tasks	**GENERAL MAINTENANCE - AGGREGATE MATERIALS 20-STONE-00-GM**	**Preservation**	-	-	-	-	-	-	-	-
Maintenance			125,000	130,000	135,000	140,000	145,000	675,000	675,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Total Project Cost			**$125,000**	**$130,000**	**$135,000**	**$140,000**	**$145,000**	**$675,000**	**$675,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - BULK ROCK SALT DE-ICING MATERIALS 20-8-SALT-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			3,000,000	6,000,000	-	3,000,000	3,500,000	15,500,000	15,500,000	-
Total Project Cost			**$3,000,000**	**$6,000,000**	**-**	**$3,000,000**	**$3,500,000**	**$15,500,000**	**$15,500,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - CALCIUM CHLORIDE 20-8CACH-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			70,000	75,000	75,000	75,000	80,000	375,000	375,000	-
Total Project Cost			**$70,000**	**$75,000**	**$75,000**	**$75,000**	**$80,000**	**$375,000**	**$375,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - COLD PATCH (NORTH) 20-CBITN-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			100,000	100,000	125,000	125,000	130,000	580,000	580,000	-
Total Project Cost			**$100,000**	**$100,000**	**$125,000**	**$125,000**	**$130,000**	**$580,000**	**$580,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - COLD PATCH (SOUTH) 20-CBITS-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			100,000	100,000	125,000	125,000	130,000	580,000	580,000	-
Total Project Cost			**$100,000**	**$100,000**	**$125,000**	**$125,000**	**$130,000**	**$580,000**	**$580,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - CRACK FILL MATERIAL 20-8CFMA-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			30,000	35,000	40,000	135,000	-	240,000	240,000	-
Total Project Cost			**$30,000**	**$35,000**	**$40,000**	**$135,000**	**-**	**$240,000**	**$240,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - ELECTRICAL MECHANICAL ITEM (EMIM) 2025**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			-	-	-	-	4,900,000	4,900,000	4,100,000	800,000
Total Project Cost			**-**	**-**	**-**	**-**	**$4,900,000**	**$4,900,000**	**$4,100,000**	**$800,000**
Project Tasks	**GENERAL MAINTENANCE - ELECTRICAL MECHANICAL ITEM (EMIM) 20-8EMIM-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			4,700,000	4,700,000	4,700,000	4,700,000	325,000	19,125,000	15,850,000	3,275,000
Total Project Cost			**$4,700,000**	**$4,700,000**	**$4,700,000**	**$4,700,000**	**$325,000**	**$19,125,000**	**$15,850,000**	**$3,275,000**
Project Tasks	**GENERAL MAINTENANCE - GUARDRAIL AND TRAFFIC BARRIER TERMINAL 20-8GRMS-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			500,000	-	275,000	285,000	300,000	1,360,000	1,360,000	-
Total Project Cost			**$500,000**	**-**	**$275,000**	**$285,000**	**$300,000**	**$1,360,000**	**$1,360,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - HOT PATCH (NORTH) 20-HBITN-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			137,500	137,500	150,000	150,000	150,000	725,000	725,000	-
Total Project Cost			**$137,500**	**$137,500**	**$150,000**	**$150,000**	**$150,000**	**$725,000**	**$725,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - HOT PATCH (SOUTH AREA 1) 20-HBITS-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			150,000	-	85,000	85,000	175,000	495,000	495,000	-
Total Project Cost			**$150,000**	**-**	**$85,000**	**$85,000**	**$175,000**	**$495,000**	**$495,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - HOT PATCH (SOUTH AREA 2) 20-HBIT5-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			150,000	-	85,000	85,000	175,000	495,000	495,000	-
Total Project Cost			**$150,000**	**-**	**$85,000**	**$85,000**	**$175,000**	**$495,000**	**$495,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - MOWING 20-MOWING-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Maintenance			275,000	275,000	275,000	275,000	275,000	1,375,000	1,375,000	-
Total Project Cost			**$275,000**	**$275,000**	**$275,000**	**$275,000**	**$275,000**	**$1,375,000**	**$1,375,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - PAVEMENT MARKINGS COUNTYWIDE (2024-2025)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			-	-	-	1,875,000	2,500,000	4,375,000	4,375,000	-
Total Project Cost			**-**	**-**	**-**	**$1,875,000**	**$2,500,000**	**$4,375,000**	**$4,375,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - PAVEMENT MARKINGS COUNTYWIDE (MARK) 19-8MARK-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			1,825,000	1,825,000	1,825,000	455,000	-	5,930,000	5,930,000	-
Total Project Cost			**$1,825,000**	**$1,825,000**	**$1,825,000**	**$455,000**	**-**	**$5,930,000**	**$5,930,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - SIGNING COUNTYWIDE (2024-2025)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			-	-	-	375,000	500,000	875,000	875,000	-
Total Project Cost			**-**	**-**	**-**	**$375,000**	**$500,000**	**$875,000**	**$875,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - SIGNING COUNTYWIDE (SPAM) 19-8SIGN-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			400,000	400,000	400,000	100,000	-	1,300,000	1,300,000	-
Total Project Cost			**$400,000**	**$400,000**	**$400,000**	**$100,000**	**-**	**$1,300,000**	**$1,300,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - SPOILS REMOVAL SERVICES 20-8SPRS-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			130,000	135,000	140,000	145,000	150,000	700,000	700,000	-
Total Project Cost			**$130,000**	**$135,000**	**$140,000**	**$145,000**	**$150,000**	**$700,000**	**$700,000**	**-**
Project Tasks	**GENERAL MAINTENANCE - TREE REMOVAL SERVICES 20-8TREE-00-GM**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Maintenance			100,000	100,000	100,000	100,000	100,000	500,000	500,000	-
Total Project Cost			**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$100,000**	**$500,000**	**$500,000**	**-**
Project Tasks	**GLEN OAK**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			100,000	75,000	-	-	-	175,000	175,000	-
Total Project Cost			**$100,000**	**$75,000**	**-**	**-**	**-**	**$175,000**	**$175,000**	**-**
Project Tasks	**GRAND AVE ELMWOOD PARK GRADE 18-91376-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			300,000	200,000	-	-	-	500,000	500,000	-
Total Project Cost			**$300,000**	**$200,000**	**-**	**-**	**-**	**$500,000**	**$500,000**	**-**
Project Tasks	**I-294 AT MIDLOTHIAN TPKE/PULASKI RD**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	340,000	340,000	-	-	680,000	680,000	-
Total Project Cost			**-**	**$340,000**	**$340,000**	**-**	**-**	**$680,000**	**$680,000**	**-**
Project Tasks	**I-390 CORRIDOR ENHANCEMENTS 19-EOCOR-00-PV**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			75,000	50,000	-	-	-	125,000	125,000	-
Total Project Cost			**$75,000**	**$50,000**	**-**	**-**	**-**	**$125,000**	**$125,000**	**-**
Project Tasks	**I-55 FRONTAGE RD**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			-	275,000	275,000	-	-	550,000	550,000	-
Design Engineering			-	-	-	-	300,000	300,000	300,000	-
Total Project Cost			**-**	**$275,000**	**$275,000**	**-**	**$300,000**	**$850,000**	**$850,000**	**-**
Project Tasks	**IIC 2017 - 135TH ST 17-IICRB-01-PV (CRESTWOOD)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Planning & Prelim. Engineering			58,500	-	-	-	-	58,500	58,500	-
Total Project Cost			**$58,500**	**-**	**-**	**-**	**-**	**$58,500**	**$58,500**	**-**
Project Tasks	**IIC 2017 - 135TH ST 17-IICRD-01-PV (ROBBINS)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			90,000	-	-	-	-	90,000	90,000	-
Total Project Cost			**$90,000**	**-**	**-**	**-**	**-**	**$90,000**	**$90,000**	**-**
Project Tasks	**IIC 2017 - DES PLAINES RIVER TRL 17-IICBP-07-BT (ROSEMONT)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			150,638	50,212	-	-	-	200,850	200,850	-
Total Project Cost			**$150,638**	**$50,212**	**-**	**-**	**-**	**$200,850**	**$200,850**	**-**
Project Tasks	**IIC 2017 - METRA ELECTRIC STATION REHAB (147TH) 17-IICTR-03-EG (METRA)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			179,815	-	-	-	-	179,815	179,815	-
Total Project Cost			**$179,815**	**-**	**-**	**-**	**-**	**$179,815**	**$179,815**	**-**
Project Tasks	**IIC 2017 - SOUTH HALSTED BUS CORRIDOR ENHANCEMENT PROJECT: ENVIRONMENTAL ANALYSIS AND ADVANCED DESIGN 17-IICTR-04-ES (PACE)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			14,174	-	-	-	-	14,174	14,174	-
Total Project Cost			**$14,174**	**-**	**-**	**-**	**-**	**$14,174**	**$14,174**	**-**
Project Tasks	**IIC 2017 - UNION AVE IIC 17-IICBP-09-SW (STEGER)**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			90,000	-	-	-	-	90,000	90,000	-
Total Project Cost			**$90,000**	**-**	**-**	**-**	**-**	**$90,000**	**$90,000**	**-**
Project Tasks	**IIC 2017 - VISION ZERO HIGH CRASH CORRIDOR IIC 17-REHAB-03-PV (CDOT)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			1,297,398	-	-	-	-	1,297,398	1,297,398	-
Total Project Cost			**$1,297,398**	**-**	**-**	**-**	**-**	**$1,297,398**	**$1,297,398**	**-**
Project Tasks	**IIC 2018 - 175TH ST IIC 18-IICRD-00-FP (HOMEWOOD)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			13,450	-	-	-	-	13,450	13,450	-
Total Project Cost			**$13,450**	**-**	**-**	**-**	**-**	**$13,450**	**$13,450**	**-**
Project Tasks	**IIC 2018 - 19TH AVE 18-IICRD-07-ES (MAYWOOD)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			25,450	-	-	-	-	25,450	25,450	-
Total Project Cost			**$25,450**	**-**	**-**	**-**	**-**	**$25,450**	**$25,450**	**-**
Project Tasks	**IIC 2018 - 78TH AVE 18-IICFR-02-ES (BRIDGEVIEW)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			227,500	-	-	-	-	227,500	227,500	-
Total Project Cost			**$227,500**	**-**	**-**	**-**	**-**	**$227,500**	**$227,500**	**-**
Project Tasks	**IIC 2018 - BEVERLY RD 18-IICRD-01-ES (HOFFMAN ESTATES)**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			10,000	-	-	-	-	10,000	10,000	-
Total Project Cost			**$10,000**	**-**	**-**	**-**	**-**	**$10,000**	**$10,000**	**-**
Project Tasks	**IIC 2018 - BRAGA DR IIC 18-IICFR-03-PV (BROADVIEW)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			94,250	-	-	-	-	94,250	94,250	-
Total Project Cost			**$94,250**	**-**	**-**	**-**	**-**	**$94,250**	**$94,250**	**-**
Project Tasks	**IIC 2018 - BRAINARD AVE IIC 18-IICBP-11-BT (COUNTRYSIDE)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Construction			58,500	-	-	-	-	58,500	58,500	-
Total Project Cost			**$58,500**	**-**	**-**	**-**	**-**	**$58,500**	**$58,500**	**-**
Project Tasks	**IIC 2018 - BURNHAM MULTIMODAL CONNECTOR BRIDGE 18-IICBP-10-ES (BURNHAM)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			261,961	-	-	-	-	261,961	261,961	-
Design Engineering			-	475,000	475,000	-	-	950,000	950,000	-
Construction			-	-	-	3,955,000	5,865,000	9,820,000	7,820,000	2,000,000
Total Project Cost			**$261,961**	**$475,000**	**$475,000**	**$3,955,000**	**$5,865,000**	**$11,031,961**	**$9,031,961**	**$2,000,000**
Project Tasks	**IIC 2018 - DOLTON RD/STATE ST 18-IICFR-00-ES (IDOT)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			10,000	-	-	-	-	10,000	10,000	-
Total Project Cost			**$10,000**	**-**	**-**	**-**	**-**	**$10,000**	**$10,000**	**-**
Project Tasks	**IIC 2018 - EDGEWOOD 18-IICRD-02-ES (LA GRANGE)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			83,145	-	-	-	-	83,145	83,145	-
Total Project Cost			**$83,145**	**-**	**-**	**-**	**-**	**$83,145**	**$83,145**	**-**
Project Tasks	**IIC 2018 - FLOSSMOOR CBD 2018 IIC 18-IICBP-02-ES (FLOSSMOOR)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			17,907	-	-	-	-	17,907	17,907	-
Total Project Cost			**$17,907**	**-**	**-**	**-**	**-**	**$17,907**	**$17,907**	**-**
Project Tasks	**IIC 2018 - FULLERTON AVE IIC 18-IICRD-04-PV (RIVER GROVE)**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			172,250	-	-	-	-	172,250	172,250	-
Total Project Cost			**$172,250**	**-**	**-**	**-**	**-**	**$172,250**	**$172,250**	**-**
Project Tasks	**IIC 2018 - LOGISTICENTER 18-IICFR-04-ES (CSEDC)**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			55,000	-	-	-	-	55,000	55,000	-
Total Project Cost			**$55,000**	**-**	**-**	**-**	**-**	**$55,000**	**$55,000**	**-**
Project Tasks	**IIC 2018 - MAJOR TAYLOR TRL 18-IICBP-05-ES (CCFPD)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			55,000	-	-	-	-	55,000	55,000	-
Total Project Cost			**$55,000**	**-**	**-**	**-**	**-**	**$55,000**	**$55,000**	**-**
Project Tasks	**IIC 2018 - NATALIE CREEK TRL 18-IICBP-08-ES (MIDLOTHIAN)**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			100,000	-	-	-	-	100,000	100,000	-
Total Project Cost			**$100,000**	**-**	**-**	**-**	**-**	**$100,000**	**$100,000**	**-**
Project Tasks	**IIC 2018 - POPLAR AVE TRL 18-IICBP-06-BT (RICHTON PARK)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			54,600	-	-	-	-	54,600	54,600	-
Total Project Cost			**$54,600**	**-**	**-**	**-**	**-**	**$54,600**	**$54,600**	**-**
Project Tasks	**IIC 2018 - SOUTH DEERFIELD COMMUTING STUDY 18-IICTR-00-ES (TRANSPORTATION MANAGEMENT ASSOCIATION OF LAKE-COOK)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			40,000	-	-	-	-	40,000	40,000	-
Total Project Cost			**$40,000**	**-**	**-**	**-**	**-**	**$40,000**	**$40,000**	**-**
Project Tasks	**IIC 2018 - WA11 DOLTON JUNCTION INTERLOCKING 18-IICFR-01-LA (IDOT)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Right-of-Way			250,000	150,000	-	-	-	400,000	400,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Total Project Cost			**$250,000**	**$150,000**	**-**	**-**	**-**	**$400,000**	**$400,000**	**-**
Project Tasks	**IIC 2018 - WESTERN SPRINGS UNDERPASS IIC 18-IICTR-01-GS (WESTERN SPRINGS)**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			130,000	-	-	-	-	130,000	130,000	-
Total Project Cost			**$130,000**	**-**	**-**	**-**	**-**	**$130,000**	**$130,000**	**-**
Project Tasks	**IIC 2018 - WINCHESTER AVE 18-IICFR-05-EG (CALUMET PARK)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			57,000	-	-	-	-	57,000	57,000	-
Total Project Cost			**$57,000**	**-**	**-**	**-**	**-**	**$57,000**	**$57,000**	**-**
Project Tasks	**IIC 2019 - 25TH AVE 19-IICFR-04-ES (MELROSE PARK)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			90,000	-	-	-	-	90,000	90,000	-
Total Project Cost			**$90,000**	**-**	**-**	**-**	**-**	**$90,000**	**$90,000**	**-**
Project Tasks	**IIC 2019 - 95TH ST 19-ICCFR-01-GS (CHICAGO)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			250,000	250,000	-	-	-	500,000	500,000	-
Total Project Cost			**$250,000**	**$250,000**	**-**	**-**	**-**	**$500,000**	**$500,000**	**-**
Project Tasks	**IIC 2019 - 95TH ST IIC 19-IICRD-06-PV (HICKORY HILLS)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			260,000	-	-	-	-	260,000	260,000	-
Total Project Cost			**$260,000**	**-**	**-**	**-**	**-**	**$260,000**	**$260,000**	**-**
Project Tasks	**IIC 2019 - BEDFORD PARK FIRST LAST MILE PILOT 19-IICTR-00-ES (BEDFORD PARK)**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			160,000	-	-	-	-	160,000	160,000	-
Total Project Cost			**$160,000**	**-**	**-**	**-**	**-**	**$160,000**	**$160,000**	**-**
Project Tasks	**IIC 2019 - DES PLAINES RIVER TRL 19-IICBP-02-BT (CCFPD)**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			52,800	-	-	-	-	52,800	52,800	-
Total Project Cost			**$52,800**	**-**	**-**	**-**	**-**	**$52,800**	**$52,800**	**-**
Project Tasks	**IIC 2019 - HOMETOWN ADA IIC 19-IIC-BP-06-SW (HOMETOWN)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			225,200	-	-	-	-	225,200	225,200	-
Total Project Cost			**$225,200**	**-**	**-**	**-**	**-**	**$225,200**	**$225,200**	**-**
Project Tasks	**IIC 2019 - LAKE CALUMET TRAIL FEASIBILITY STUDY (ACTIVE TRANSPORTATION ALLIANCE)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			25,000	-	-	-	-	25,000	25,000	-
Total Project Cost			**$25,000**	**-**	**-**	**-**	**-**	**$25,000**	**$25,000**	**-**
Project Tasks	**IIC 2019 - LAKE COOK RD IIC 19-IICBP-01-BT (ARLINGTON HEIGHTS)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			75,000	-	-	-	-	75,000	75,000	-
Total Project Cost			**$75,000**	**-**	**-**	**-**	**-**	**$75,000**	**$75,000**	**-**
Project Tasks	**IIC 2019 - LAKE ST IIC 19-IICRD-10-PV (OAK PARK)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			155,000	-	-	-	-	155,000	155,000	-
Total Project Cost			**$155,000**	**-**	**-**	**-**	**-**	**$155,000**	**$155,000**	**-**
Project Tasks	**IIC 2019 - METRA HOMEWOOD STATION IIC 19-IICTR-03-RR (HOMEWOOD)**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Construction			300,000	-	-	-	-	300,000	300,000	-
Total Project Cost			**$300,000**	-	-	-	-	**$300,000**	**$300,000**	-
Project Tasks	**IIC 2019 - MIDLOTHIAN TPKE IIC 19-IICBP-03-SW (CRESTWOOD)**	**Modernization**	-	-	-	-	-	-	-	-
Construction			230,000	-	-	-	-	230,000	230,000	-
Total Project Cost			**$230,000**	-	-	-	-	**$230,000**	**$230,000**	-
Project Tasks	**IIC 2019 - MT PROSPECT 2019 IIC 19-IICRD-09-PV (MOUNT PROSPECT)**	**Preservation**	-	-	-	-	-	-	-	-
Design Engineering			225,000	175,000	-	-	-	400,000	400,000	-
Total Project Cost			**$225,000**	**$175,000**	-	-	-	**$400,000**	**$400,000**	-
Project Tasks	**IIC 2019 - OAKTON STREET SIDEPATH 19-IICBP-04-ES (DES PLAINES)**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			43,875	-	-	-	-	43,875	43,875	-
Total Project Cost			**$43,875**	-	-	-	-	**$43,875**	**$43,875**	-
Project Tasks	**IIC 2019 - PACE FIRST MILE/LAST MILE PILOT (PACE)**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			100,000	-	-	-	-	100,000	100,000	-
Total Project Cost			**$100,000**	-	-	-	-	**$100,000**	**$100,000**	-
Project Tasks	**IIC 2019 - POSEN ADA IIC 19-IICBP-08-SW (POSEN)**	**Modernization**	-	-	-	-	-	-	-	-
Construction			100,000	-	-	-	-	100,000	100,000	-
Total Project Cost			**$100,000**	-	-	-	-	**$100,000**	**$100,000**	-
Project Tasks	**IIC 2019 - PROVISO DR IIC 19-IICFR-00-PV (BERKELEY)**	**Expansion**	-	-	-	-	-	-	-	-
Construction			275,000	-	-	-	-	275,000	275,000	-
Total Project Cost			**$275,000**	-	-	-	-	**$275,000**	**$275,000**	-
Project Tasks	**IIC 2019 - RAILROAD AVE RECONSTRUCTION 19-IICFR-05-ES (NORTHLAKE)**	**Expansion**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			50,000	-	-	-	-	50,000	50,000	-
Total Project Cost			**$50,000**	-	-	-	-	**$50,000**	**$50,000**	-
Project Tasks	**IIC 2019 - RICHTON 19-IICRD-11-ES (RICHTON PARK)**	**Expansion**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			25,000	-	-	-	-	25,000	25,000	-
Total Project Cost			**$25,000**	-	-	-	-	**$25,000**	**$25,000**	-
Project Tasks	**IIC 2019 - SAUK VILLAGE MULTI-USE PATH 19-IICBP-09-ES (SAUK VILLAGE)**	**Expansion**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			-	153,000	153,000	-	-	306,000	181,200	124,800
Total Project Cost			-	**$153,000**	**$153,000**	-	-	**$306,000**	**$181,200**	**$124,800**
Project Tasks	**IIC 2019 - SKOKIE VALLEY TRL 19-IICBP-10-BT (WILMETTE)**	**Expansion**	-	-	-	-	-	-	-	-
Design Engineering			150,000	-	-	-	-	150,000	150,000	-
Total Project Cost			**$150,000**	-	-	-	-	**$150,000**	**$150,000**	-
Project Tasks	**IIC 2019 - SOUTHWEST HWY 19-IICBP-07-ES (OAK LAWN)**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			123,000	-	-	-	-	123,000	123,000	-
Total Project Cost			**$123,000**	-	-	-	-	**$123,000**	**$123,000**	-
Project Tasks	**IIC 2019 - ST CHARLES RD 19-IICRD-00-SW (BELLWOOD)**	**Modernization**	-	-	-	-	-	-	-	-
Design Engineering			100,000	-	-	-	-	100,000	100,000	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Construction			100,000	-	-	-	-	100,000	100,000	-
Total Project Cost			**$200,000**	-	-	-	-	**$200,000**	**$200,000**	-
Project Tasks	**IIC 2019 - STONY ISLAND IIC 19-IICRD-07-PV (LYNWOOD)**	**Modernization**	-	-	-	-	-	-	-	-
Construction			400,000	-	-	-	-	400,000	400,000	-
Total Project Cost			**$400,000**	-	-	-	-	**$400,000**	**$400,000**	-
Project Tasks	**IIC 2019 - US30 (LINCOLN HWY) 19-IICRD-05-ES (FORD HEIGHTS)**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			150,000	75,000	-	-	-	225,000	225,000	-
Total Project Cost			**$150,000**	**$75,000**	-	-	-	**$225,000**	**$225,000**	-
Project Tasks	**INVEST IN COOK 2021-2025 PROGRAM**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			1,870,500	3,250,000	3,250,000	3,250,000	3,250,000	14,870,500	14,870,500	-
Design Engineering			1,533,900	2,500,000	2,500,000	2,500,000	2,500,000	11,533,900	11,533,900	-
Right-of-Way			360,920	1,000,000	1,000,000	1,000,000	1,000,000	4,360,920	4,360,920	-
Construction			4,734,680	2,250,000	2,250,000	2,250,000	2,250,000	13,734,680	13,734,680	-
Total Project Cost			**$8,500,000**	**$9,000,000**	**$9,000,000**	**$9,000,000**	**$9,000,000**	**$44,500,000**	**$44,500,000**	-
Project Tasks	**JOE ORR RD 15-B6737-03-RP**	**Expansion**	-	-	-	-	-	-	-	-
Construction			-	1,049,099	1,049,099	-	-	2,098,198	2,098,198	-
Total Project Cost			-	**$1,049,099**	**$1,049,099**	-	-	**$2,098,198**	**$2,098,198**	-
Project Tasks	**KEDZIE AVE 16-W4506-00-EG**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			-	666,666	666,666	666,666	-	1,999,998	399,999	1,599,999
Total Project Cost			-	**$666,666**	**$666,666**	**$666,666**	-	**$1,999,998**	**$399,999**	**$1,599,999**
Project Tasks	**LAKE COOK RD 14-A5015-03-RP**	**Expansion**	-	-	-	-	-	-	-	-
Construction			3,233,058	-	-	-	-	3,233,058	2,500,000	733,058
Total Project Cost			**$3,233,058**	-	-	-	-	**$3,233,058**	**$2,500,000**	**$733,058**
Project Tasks	**LOCAL AGENCY INFRASTRUCTURE**	**Preservation**	-	-	-	-	-	-	-	-
Construction			2,100,000	-	-	-	-	2,100,000	2,100,000	-
Total Project Cost			**$2,100,000**	-	-	-	-	**$2,100,000**	**$2,100,000**	-
Project Tasks	**METRA A-20 19-MEA20-00-ES**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			85,000	-	-	-	-	85,000	85,000	-
Total Project Cost			**$85,000**	-	-	-	-	**$85,000**	**$85,000**	-
Project Tasks	**MUNICIPAL MAINTENANCE PARTNERSHIP - BERWYN**	**Preservation**	-	-	-	-	-	-	-	-
Maintenance			50,000	50,000	50,000	50,000	-	200,000	200,000	-
Total Project Cost			**$50,000**	**$50,000**	**$50,000**	**$50,000**	-	**$200,000**	**$200,000**	-
Project Tasks	**MUNICIPAL MAINTENANCE PARTNERSHIP - ORLAND PARK**	**Preservation**	-	-	-	-	-	-	-	-
Maintenance			166,666	166,666	166,668	-	-	500,000	500,000	-
Total Project Cost			**$166,666**	**$166,666**	**$166,668**	-	-	**$500,000**	**$500,000**	-
Project Tasks	**MUNICIPAL MAINTENANCE PARTNERSHIP - PALOS HEIGHTS**	**Preservation**	-	-	-	-	-	-	-	-
Maintenance			166,666	166,666	166,668	-	-	500,000	500,000	-
Total Project Cost			**$166,666**	**$166,666**	**$166,668**	-	-	**$500,000**	**$500,000**	-
Project Tasks	**MUNICIPAL MAINTENANCE PARTNERSHIP - SCHAUMBURG**	**Preservation**	-	-	-	-	-	-	-	-
Maintenance			166,666	166,666	166,668	-	-	500,000	500,000	-
Total Project Cost			**$166,666**	**$166,666**	**$166,668**	-	-	**$500,000**	**$500,000**	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Project Tasks	**MUNICIPAL MAINTENANCE PARTNERSHIP - SKOKIE**	**Preservation**	-	-	-	-	-	-	-	-
Maintenance			166,666	166,666	166,668	-	-	500,000	500,000	-
Total Project Cost			**$166,666**	**$166,666**	**$166,668**	-	-	**$500,000**	**$500,000**	-
Project Tasks	**MUNICIPAL MAINTENANCE PARTNERSHIP - TINLEY PARK**	**Preservation**	-	-	-	-	-	-	-	-
Maintenance			166,666	166,666	166,668	-	-	500,000	500,000	-
Total Project Cost			**$166,666**	**$166,666**	**$166,668**	-	-	**$500,000**	**$500,000**	-
Project Tasks	**MUNICIPAL PARTNERSHIP - BELLWOOD PAVEMENT REHAB 18-REHAB-01-PV**	**Preservation**	-	-	-	-	-	-	-	-
Construction			100,000	-	-	-	-	100,000	100,000	-
Total Project Cost			**$100,000**	-	-	-	-	**$100,000**	**$100,000**	-
Project Tasks	**MUNICIPAL PARTNERSHIP - BUFFALO GROVE BERNARD DRIVE 19-BFGRV-00-ES**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			50,000	-	-	-	-	50,000	50,000	-
Total Project Cost			**$50,000**	-	-	-	-	**$50,000**	**$50,000**	-
Project Tasks	**MUNICIPAL PARTNERSHIP - CRESTWOOD 19-CSTWD-00-PV**	**Preservation**	-	-	-	-	-	-	-	-
Construction			45,000	-	-	-	-	45,000	45,000	-
Total Project Cost			**$45,000**	-	-	-	-	**$45,000**	**$45,000**	-
Project Tasks	**MUNICIPAL PARTNERSHIP - EVERGREEN PARK 19-REHAB-00-PV**	**Preservation**	-	-	-	-	-	-	-	-
Construction			150,000	-	-	-	-	150,000	150,000	-
Total Project Cost			**$150,000**	-	-	-	-	**$150,000**	**$150,000**	-
Project Tasks	**MUNICIPAL PARTNERSHIP - HANOVER PARK 19-HANPK-00-RS**	**Preservation**	-	-	-	-	-	-	-	-
Construction			75,000	50,000	-	-	-	125,000	125,000	-
Total Project Cost			**$75,000**	**$50,000**	-	-	-	**$125,000**	**$125,000**	-
Project Tasks	**MUNICIPAL PARTNERSHIP - NORTHBROOK 19-NBATR-00-RP**	**Modernization**	-	-	-	-	-	-	-	-
Construction			50,000	25,000	-	-	-	75,000	75,000	-
Total Project Cost			**$50,000**	**$25,000**	-	-	-	**$75,000**	**$75,000**	-
Project Tasks	**MUNICIPAL PARTNERSHIP - PALATINE**	**Expansion**	-	-	-	-	-	-	-	-
Construction			75,000	45,000	-	-	-	120,000	120,000	-
Total Project Cost			**$75,000**	**$45,000**	-	-	-	**$120,000**	**$120,000**	-
Project Tasks	**MUNICIPAL PARTNERSHIP - ROBBINS**	**Preservation**	-	-	-	-	-	-	-	-
Construction			150,000	-	-	-	-	150,000	150,000	-
Total Project Cost			**$150,000**	-	-	-	-	**$150,000**	**$150,000**	-
Project Tasks	**MUNICIPAL PARTNERSHIP - STICKNEY 19-STK45-00-PV**	**Preservation**	-	-	-	-	-	-	-	-
Construction			70,000	-	-	-	-	70,000	70,000	-
Total Project Cost			**$70,000**	-	-	-	-	**$70,000**	**$70,000**	-
Project Tasks	**MUNICIPAL PARTNERSHIP - SUMMIT 19-SUMDA-00-SW**	**Preservation**	-	-	-	-	-	-	-	-
Construction			55,000	-	-	-	-	55,000	55,000	-
Total Project Cost			**$55,000**	-	-	-	-	**$55,000**	**$55,000**	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Project Tasks	**OLD ORCHARD RD 17-A8327-00-PV**	**Expansion**	-	-	-	-	-	-	-	-
Design Engineering			189,000	189,000	-	-	-	378,000	-	378,000
Construction			5,236,921	4,877,609	-	-	-	10,114,530	-	10,114,530
Total Project Cost			**$5,425,921**	**$5,066,609**	-	-	-	**$10,492,530**	-	**$10,492,530**
Project Tasks	**PALATINE TOWNSHIP 19-PATWP-00-GM**	**Preservation**	-	-	-	-	-	-	-	-
Construction			45,000	-	-	-	-	45,000	45,000	-
Total Project Cost			**$45,000**	-	-	-	-	**$45,000**	**$45,000**	-
Project Tasks	**PEDESTRIAN SIGNAL IMPROVEMENT 19-SCHAU-00-CH**	**Modernization**	-	-	-	-	-	-	-	-
Construction			80,000	45,000	-	-	-	125,000	125,000	-
Total Project Cost			**$80,000**	**$45,000**	-	-	-	**$125,000**	**$125,000**	-
Project Tasks	**RIVER FOREST BICYCLE MASTER PLAN 18-RFBMP-00-ES**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			4,326	-	-	-	-	4,326	4,326	-
Total Project Cost			**$4,326**	-	-	-	-	**$4,326**	**$4,326**	-
Project Tasks	**RIVERSIDE DRIVE EDA**	**Modernization**	-	-	-	-	-	-	-	-
Construction			-	-	840,000	-	-	840,000	840,000	-
Total Project Cost			-	-	**$840,000**	-	-	**$840,000**	**$840,000**	-
Project Tasks	**ROSEMONT TRANSIT CENTER**	**Expansion**	-	-	-	-	-	-	-	-
Construction			-	-	-	15,000,000	15,000,000	30,000,000	30,000,000	-
Total Project Cost			-	-	-	**$15,000,000**	**$15,000,000**	**$30,000,000**	**$30,000,000**	-
Project Tasks	**ROSEMONT TRANSIT CENTER 19-TRANS-00-EG**	**Expansion**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			250,000	-	-	-	-	250,000	250,000	-
Total Project Cost			**$250,000**	-	-	-	-	**$250,000**	**$250,000**	-
Project Tasks	**SCHILLER PARK 19-SCHPK-00-ES**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			50,000	-	-	-	-	50,000	50,000	-
Total Project Cost			**$50,000**	-	-	-	-	**$50,000**	**$50,000**	-
Project Tasks	**SHOE FACTORY RD 16-A6202-00-PV**	**Modernization**	-	-	-	-	-	-	-	-
Right-of-Way			120,000	348,941	87,235	-	-	556,176	120,000	436,176
Construction			2,360,261	9,448,108	2,362,027	-	-	14,170,396	13,870,396	300,000
Total Project Cost			**$2,480,261**	**$9,797,049**	**$2,449,262**	-	-	**$14,726,572**	**$13,990,396**	**$736,176**
Project Tasks	**SKOKIE VALLEY TRL 18-SVTEX-00-BT**	**Expansion**	-	-	-	-	-	-	-	-
Right-of-Way			628,000	-	-	-	-	628,000	-	628,000
Construction			2,581,925	-	-	-	-	2,581,925	18,250	2,563,675
Total Project Cost			**$3,209,925**	-	-	-	-	**$3,209,925**	**$18,250**	**$3,191,675**
Project Tasks	**SOUTHWEST COOK COUNTY TRUCKING STUDY 19-6SCTS-00-ES**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			230,000	-	-	-	-	230,000	46,000	184,000
Total Project Cost			**$230,000**	-	-	-	-	**$230,000**	**$46,000**	**$184,000**
Project Tasks	**TOUHY AVE 14-13018-01-EG**	**Expansion**	-	-	-	-	-	-	-	-
Design Engineering			37,358	-	-	-	-	37,358	37,358	-
Total Project Cost			**$37,358**	-	-	-	-	**$37,358**	**$37,358**	-

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Project Tasks	**TOUHY AVE 15-34117-01-RP**	**Expansion**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			650,009	260,004	260,004	130,002	-	1,300,018	-	1,300,018
Construction			27,696,013	19,659,931	22,319,957	2,582,670	-	72,258,572	11,373,674	60,884,898
Total Project Cost			**$28,346,022**	**$19,919,935**	**$22,579,961**	**$2,712,672**	**-**	**$73,558,590**	**$11,373,674**	**$62,184,916**
Project Tasks	**TOWNSHIP EXPENDITURES**	**Preservation**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Construction			2,000,000	-	-	-	-	2,000,000	2,000,000	-
Maintenance			2,131,733	641,000	641,000	641,000	641,000	4,695,733	4,695,733	-
Total Project Cost			**$4,131,733**	**$641,000**	**$641,000**	**$641,000**	**$641,000**	**$6,695,733**	**$6,695,733**	**-**
Project Tasks	**TRANSIT PLAN 18-6CCTP-00-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			450,000	-	-	-	-	450,000	90,000	360,000
Total Project Cost			**$450,000**	**-**	**-**	**-**	**-**	**$450,000**	**$90,000**	**$360,000**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #1 14-8DESV-01-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			750,000	-	-	-	-	750,000	750,000	-
Total Project Cost			**$750,000**	**-**	**-**	**-**	**-**	**$750,000**	**$750,000**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #2 14-8DESV-02-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			200,000	142,735	-	-	-	342,735	342,735	-
Total Project Cost			**$200,000**	**$142,735**	**-**	**-**	**-**	**$342,735**	**$342,735**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #5 17-8DESV-01-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			200,000	-	-	-	-	200,000	200,000	-
Total Project Cost			**$200,000**	**-**	**-**	**-**	**-**	**$200,000**	**$200,000**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #6**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			-	200,000	400,000	400,000	-	1,000,000	1,000,000	-
Total Project Cost			**-**	**$200,000**	**$400,000**	**$400,000**	**-**	**$1,000,000**	**$1,000,000**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #7**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			-	200,000	400,000	400,000	-	1,000,000	1,000,000	-
Total Project Cost			**-**	**$200,000**	**$400,000**	**$400,000**	**-**	**$1,000,000**	**$1,000,000**	**-**
Project Tasks	**VARIOUS DESIGN ENG SERVICES #8**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			-	200,000	400,000	400,000	-	1,000,000	1,000,000	-
Total Project Cost			**-**	**$200,000**	**$400,000**	**$400,000**	**-**	**$1,000,000**	**$1,000,000**	**-**
Project Tasks	**VARIOUS DRAINAGE ENG SERVICES 19-6VDES-00-EG**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			50,000	50,000	50,000	-	-	150,000	150,000	-
Total Project Cost			**$50,000**	**$50,000**	**$50,000**	**-**	**-**	**$150,000**	**$150,000**	**-**
Project Tasks	**VARIOUS GEOTECH ENG SERVICES 16-6SOIL-00-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Design Engineering			100,000	50,000	-	-	-	150,000	150,000	-
Total Project Cost			**$100,000**	**$50,000**	**-**	**-**	**-**	**$150,000**	**$150,000**	**-**
Project Tasks	**VARIOUS PLANNING SERVICES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Planning & Prelim. Engineering			400,000	600,000	600,000	400,000	400,000	2,400,000	2,400,000	-
Total Project Cost			**$400,000**	**$600,000**	**$600,000**	**$400,000**	**$400,000**	**$2,400,000**	**$2,400,000**	**-**
Project Tasks	**VARIOUS PRELIM ENG SERVICES #3 14-6PESV-03-ES**	**Modernization**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

COOK COUNTY DEPARTMENT OF TRANSPORTATION AND HIGHWAYS FY2021 NON-CAPITALIZABLE PROJECTS

	Project Name	Primary Work Type	FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
Planning & Prelim. Engineering			115,000	-	-	-	-	115,000	115,000	-
Total Project Cost			**$115,000**	-	-	-	-	**$115,000**	**$115,000**	-
Project Tasks	**WILLOW RD/SHERMER RD 19-GLENV-00-ES**	**Modernization**	-	-	-	-	-	-	-	-
Planning & Prelim. Engineering			50,000	40,000	-	-	-	90,000	90,000	-
Total Project Cost			**$50,000**	**$40,000**	-	-	-	**$90,000**	**$90,000**	-
Total - Projects			**$125,863,329**	**$131,937,288**	**$133,029,758**	**$87,112,220**	**$83,442,914**	**$561,385,509**	**$378,447,137**	**$182,938,372**

		FY2021	FY2022	FY2023	FY2024	FY2025	Est. Total Cost	County Funding	Outside Funding
-	-	275,722,991	244,854,181	224,545,186	192,085,577	177,738,533	1,114,946,468	861,098,519	253,847,949

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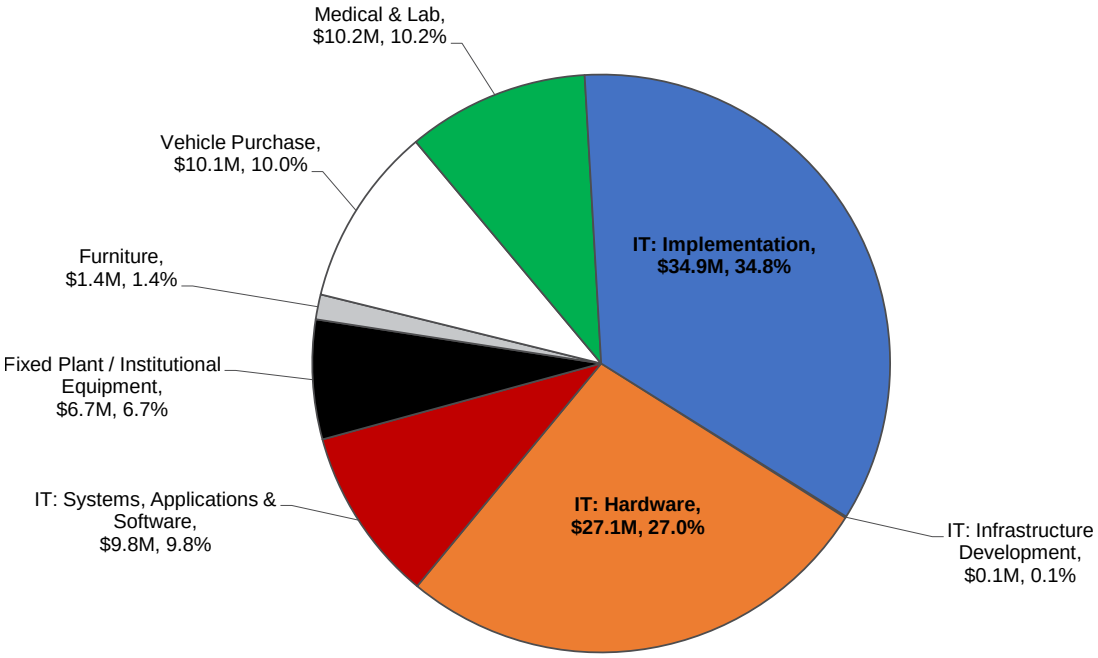
JANUARY 1831

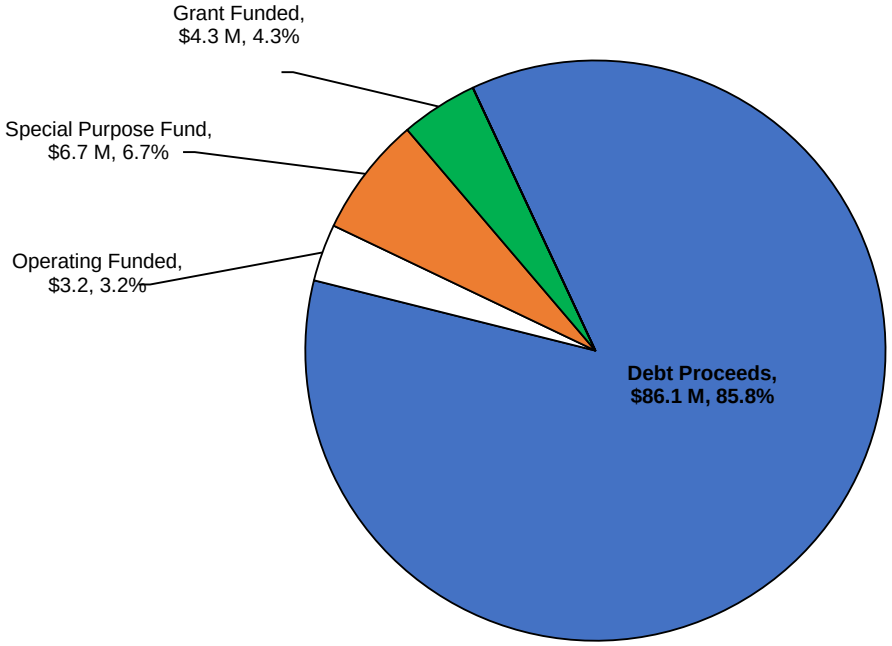
CAPITAL EQUIPMENT OVERVIEW

Cook County's capital equipment acquisition strategy is a two-pronged approach designed to improve customer service and contribute to taxpayer savings. These goals are achieved by updating aging technologies, replacing existing infrastructure, refreshing outdated computer systems, purchasing vehicles and making cost-conscious purchases on various discrete equipment, like technology hardware and software, furniture, and institutional equipment. The County's Capital Equipment Program (CEP) provides for long-term investments in major countywide systems and ensures that the essential tools for day-to-day operations are adequate and operational.

FY2021 Capital Equipment Recommendation
$100.3 million



FY2021 Capital Equiptment Funding Sources
$100.3 million



RECOMMENDATION SUMMARY

All Cook County departments were required to identify specific capital equipment needs for FY2021. The initial capital equipment requests submitted by departments totaled $153.0 million for FY2021. Following the completion of a County capital equipment review process designed to judiciously determine priorities and projects, the capital equipment recommendation for funding was reduced from $153.0 million to $100.3 million, or 65.5%. Of the FY2021 capital equipment recommendations, a total of $71.9 million or 71.7% is devoted to information technology, with the remaining $28.4 million or 28.3% composed of vehicle purchases, fixed plant assets, institutional equipment, furniture and medical lab equipment.

REVIEW PROCESS

Each year, as part of the annual budget process, Cook County departments provide the Department of Budget and Management Services (DBMS) with cost estimates, project details and explanations of how capital equipment investments have the potential to improve services/yield value to taxpayers. In an effort to improve oversight and reduce waste, capital equipment requests undergo an extensive review process. This ensures the recommended projects or items are indeed necessary, produce operational savings, or improve services to County residents and employees. DBMS reviews requests in partnership with the Bureau of Technology (BOT), Chief Administrative Officer, Department of Capital Planning and Policy and Department of Facilities Management to prioritize limited resources and ensure compatibility with the County's long-term strategic plan and vision.

All County departments are required to submit an annual capital equipment inventory which includes a replacement cycle for all IT and non-IT assets under their control. Departments are also required to provide a business case to justify their FY2021 capital equipment request and a review of alternative financing for acquiring the item. A separate analysis is performed for vehicle requests to determine if vehicles are being utilized as intended by the County's fleet vehicle policy and to ensure that additional or replacement vehicles are required due to safety reasons or useful life parameters. The departments requesting furniture for FY2021 were required to submit a space request form to the Space Allocation Committee to evaluate departmental needs as well as conduct site visits and interviews to confirm certain criteria were met. Combined, these processes further enhance the ability to provide a long-term funding plan for capital equipment in FY2021 and future years.

The recommendation to fund $100.3 million in FY2021 resulted from this collaborative, transparent review process. Review committees identified investments that:

- Support County strategic priorities such as: centralized vehicle management, reuse of equipment in good condition, and standardizing County computer hardware and software,
- Have a useful life of at least five years,
- Secure operational savings and process efficiencies to support departments' core functions,
- Achieve strategic savings through Countywide contracts when possible, and
- Have a viable implementation plan.

OVERALL CAPITAL EQUIPMENT STRATEGY

As part of President Preckwinkle's comprehensive plan for Cook County, the capital equipment recommendations have historically been driven by four key goals: fiscal responsibility, innovative leadership, transparency and accountability, and improved services. Additionally, capital equipment recommendations are guided by the County's *Policy Roadmap* goals of Open Communities and Smart Communities; focusing on investments that improve data integration and analysis, promotes transparency, and innovative IT solutions. Investments in capital equipment support these goals while providing departments and employees with the tools they need to better serve all residents.

FISCAL RESPONSIBILITY

- Implementation of a Countywide fleet vehicle management software which allows for improved tracking of vehicle maintenance and repairs.
- Upgrading the County's GIS systems will continue to allow the County to maintain property tax information and ensure collection of a critical revenue source.
- Ongoing countywide replacement of outdated phone systems with the Unified Communications (VoIP) project improves overall communications, reduces costs, ensures compliance with Federal and State laws, and provides disaster recovery with business continuity capabilities.

INNOVATIVE LEADERSHIP

- Countywide data integration projects will help County agencies and the public more efficiently access and utilize data to make better data-driven policy decisions.
- Clerk of the Circuit Court's case management system will provide an efficient and cost-effective operational system that will increase productivity while simultaneously complying with all court designated laws on technology improvement and public records.
- Continued migration to cloud-based applications and phasing out use of outdated, cost-prohibitive legacy mainframes.

TRANSPARENCY & ACCOUNTABILITY

- Centralized citation management solution will provide real-time account status, improved audit controls, eliminate paper citations and integrate workflows for the entire County.
- New case and document management systems will eliminate manual data entry, enhance reporting abilities, and improve data analysis for numerous departments.
- Establishing a Countywide consolidated, unified disaster recovery plan to protect against service disruptions and recovery of lost data.

IMPROVED SERVICES

- Enhancement of Public Safety with continued investment in the Sheriff's radio channel expansion project.
- Upgrades and improvements to the County Clerks web-based tax portals.
- Continued commitment to Public Health by investing in new and advanced medical equipment for hospitals and clinics.

INVESTMENTS IN TECHNOLOGY

The County's continued investment in technology has allowed for upgrades to critical IT infrastructure, software, and systems that support key human resource, public safety, public health, finance, and tax related functions. Partnered with those investments the County is also able to modernize countywide infrastructure and improve system security.

BOT and the DBMS met with departments with major information technology (IT) requests to review computer, software, case management system, and other IT infrastructure needs. In addition to specifically evaluating FY2021 requests, BOT and DBMS reviewers and user departments discussed spending-to-date on approved FY2019-2020 IT equipment. The initial IT requests went through the capital review process that determined which requests would best meet the County's most critical IT needs and provide the highest return on investment, resulting in the acceptance of a $71.9 or 71.7% recommendation out of the $100.3 million of the total capital equipment recommended for FY2021.

FY2021 Major IT capital equipment projects include:

- GIS Integrated Property Tax System ($8.9 million)
- Disaster Recovery System ($7.0 million)
- Unified Communications ($3.6 million)
- Radio Channel Expansion ($3.1 million)
- Asset Management System ($3.0 million)
- State's Attorney Case Management System ($1.5 million)
- CCC Case Management System ($1.25 million)

The Integrated Property Tax System (IPTS) is a landmark collaborative effort for the County's property tax agencies. IPTS creates an improved central database of the County's 1.8 million real property parcels and all the related data behind each parcel from each of the agencies engaged in the County's property tax system. It will also provide more streamlined ways of processing property services as information travels between agencies.

The Unified Communications project is a 5-year project that started in May 2017 and is scheduled to be completed February (winter) 2022. The project is modernizing the County's outdated legacy telephone system by consolidating the telecommunications and data networks into a single infrastructure; helping to reduce outages and maintenance costs. The Unified Communications project has currently migrated 5,500 phones and completed 15 sites since the start of the project in 2017. The project is modernizing phone systems for elected officials, CCH, and the Forest Preserve.

Bureau of Asset Management (BAM) does not currently have an asset management solution. Departments currently rely on their own, internal processes to manage assets and deliver services. These are generally manual, paper-based processes

with heavy reliance on disparate spreadsheets. In the absence of a unified system, departments are unable to efficiently and effectively store and share data. The procurement and implementation of an asset management solution that supports the full BAM asset lifecycle will allow the departments to increase transparency, improve workflows, enhance reporting, introduce new capabilities, and overall, increase BAM's ability to make sound, strategic decisions. The project is estimated to take one to two years to complete and consists of five phases starting with defining the scope (completed), vendor selection, implementation, testing, and training.

Upon the full implementation of the IT systems and applications mentioned above, the County will be able to fundamentally transform the way it operates while providing more innovative and transparent services to its residents.

VEHICLE POLICY IMPLEMENTATION

To reduce costs and improve efficiencies, the countywide fleet continues to undergo a comprehensive internal fleet assessment. In coordination with the County's Vehicle Steering Committee (VSC), a review of all passenger and light duty vehicles resulted in the second phase of a fleet reduction effort. This assessment process examines criteria such as: vehicle utilization, odometer readings, and fleet age. All FY2021 vehicle requests were reviewed against these criteria to ensure that the County's established requirements for new or replacement vehicles were met.

The Bureau of Administration is responsible for managing, coordinating and replacing of all passenger and light duty vehicles. All departments under the Offices of the President coordinate with the Bureau of Administration for future vehicle requests and all non-routine repairs. Using departments will continue to coordinate their own routine preventative maintenance, such as oil changes, tires, brakes, belts, spark plugs, filters, and lights.

Per the Cook County Vehicle Ordinance, the VSC will annually review all take-home vehicle assignments, not including Law Enforcement or Specialty Vehicles. The County will continue to move into a cost-efficient replacement cycle for passenger vehicles by establishing a replacement plan for all passenger vehicles.

For FY2021, vehicle requests were approved by the capital committee in the amount of $10.1 million.

The Countywide Fleet Management System will give the County and using departments a better understanding of their fleet operations. By having a comprehensive fleet system, it will improve operational costs and increase efficiency. A fleet management system can produce fleet reports to help departments understand their fleet and make the necessary adjustments. In addition, a fleet management system will track all maintenance and repairs throughout the life cycle of the vehicle.

CAPITAL EQUIPMENT FUNDING

Currently, the primary source of capital equipment funding is debt proceeds. Debt will fund $86.1 million or 85.8% of the $100.3 million in capital equipment recommended in this budget. The debt funded capital includes several major IT projects, discussed in the Investments in Technology section, that are expected to transform the way the County operates. The remaining $14.2 million or 14.2% is funded on a "Pay-As-You-Go" basis by using operating funds, grant funds and special purpose funds (SPF), to reduce the reliance on debt proceeds.

The County is allocating $3.2 million or 3.2% of its General Fund operating revenues toward the acquisition of various discrete capital equipment like technology, hardware, and vehicles. The largest projects being funded by these revenues are planned equipment purchases for the Sheriff.

Grant funds are also used to offset capital needs in the amount of $4.3 million or 4.3% in FY2021. These will be used to fund IT and vehicle projects for the Department of Emergency Management and Regional Security (DEMRS). The remaining funds will go toward vehicle purchases for the State's Attorney's Office and radio equipment refresh for the Chief Judge (Adult Probation).

Special Purpose Funds (SPF) will fund $6.7 million or 6.7% of the total capital equipment requests recommended. The largest projects funded with SPF are the improvements for Geographic Information Systems (GIS) data collection and software upgrades ($3.6 million) and the County Clerks Election Asset-Inventory Tracking System ($1.2 million). By utilizing SPF, the County avoids funding these projects with long-term debt.

OPERATING BUDGET IMPACT

Funding Capital Equipment Projects (CEP) with debt, special purpose funds and grant funds allows Cook County not only to fund vital projects but reduce the impact on a department's fiscal operating budget. Financing projects with debt instead of operating funds allows County agencies to use operating dollars to fund core functions for corporate, public safety, and health services.

The decision to fund various capital equipment projects often provides some additional savings to the operating budgets of County offices. The continued investment in cloud-based software applications allows the County to continue to migrate computing and data operations off on-premise mainframes leading to lower operating and maintenance expenses. This move towards cloud computing also helps to reduce energy costs associated with on-premise mainframe operations.

The implementation of new vehicle management software will allow the Offices Under the President and other user agencies the opportunity to better manage routine maintenance projects on vehicles to prevent the need for costly major repairs. Also, the continued replacement of aging or end of life county fleet vehicles helps to reduce fuel consumption as departments procure newer more fuel efficient or hybrid vehicles.

Finally, the replacement of outdated, end of life fixed plant and institutional equipment will provide savings to departments in the form of reduced maintenance and repair costs within their operating budgets. The purchase of newer, modern equipment can not only save on maintenance costs but reduce employee down time.

FY2021 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1205-Justice Advisory Council	Justice Advisory Council Capital Planning Move	Furniture Not Under CIP	50,000
Total Project Request - Debt Proceeds for 1051-President			**$50,000**
1007-Revenue	Revenue: ITAS(FY20)	IT and Telecommunications	2,172,767
1008-Risk Management	Risk Management Laptop Request	IT and Telecommunications	5,160
1014-Budget and Management Services	Computer Refresh	IT and Telecommunications	20,440
	Workstation Furniture	Furniture Not Under CIP	12,000
1020-County Comptroller	Request for Department Laptops	IT and Telecommunications	23,220
	Request for Workstation Chairs	Furniture Not Under CIP	5,500
1022-Contract Compliance	Computer refresh	IT and Telecommunications	12,900
1021-Office of the Chief Financial Officer	CFO's Office Reconfiguration	Furniture Not Under CIP	50,800
	CFO Furniture Reserve	Furniture Not Under CIP	100,000
	CFO IT/Telecommunications Reserve	IT and Telecommunications	4,300,000
	CFO Fixed Plant/Instiutional Equipment Reserve	Fixed Plant or Institutional Equipment	500,000
	CFO Medical/Lab Reserve	Medical and Lab Equipment	500,000
	CFO Vehicle Reserve	Vehicle Purchase	250,000
Total Project Request - Debt Proceeds for 1076-Chief Financial Officer			**$7,952,787**
1009-Enterprise Technology	Unified Communications	IT and Telecommunications	3,651,000
	Appl Modern (MF Migrtions)	IT and Telecommunications	375,000
	ESB/CW Data Intergration	IT and Telecommunications	750,000
	GIS IPTS	IT and Telecommunications	8,936,787
	218 Enterp Identity Access	IT and Telecommunications	1,500,000
	028 1009_Independent Ver	IT and Telecommunications	625,000
	043 1009_Citation Manage	IT and Telecommunications	1,500,000
	068 1009_Adoption Case M	IT and Telecommunications	642,200
	211 Data Center Remediat	IT and Telecommunications	453,537
	214 Network & Computer E	IT and Telecommunications	1,175,000
	033 69 West Washington D	IT and Telecommunications	600,000
	075 ERP Consultants	IT and Telecommunications	1,836,910
	149 Disaster Recovery- B	IT and Telecommunications	7,000,000
	151 Cloud Expansion & Re	IT and Telecommunications	500,000
	160 IVR Updates for the	IT and Telecommunications	625,000
	217 FY20 Hardware Refres	IT and Telecommunications	250,000
	218 FY20 Software Bucket	IT and Telecommunications	100,000
	UPS replacement	IT and Telecommunications	350,000
	Cybersecurity Tool Stack Lifecycle Management	IT and Telecommunications	923,245
	Application Performance Tools	IT and Telecommunications	350,000
	ERP 4th floor training room	IT and Telecommunications	30,000
	ERP Integration Enhancements	IT and Telecommunications	700,000
	Independent Verification & Validation for IPTS	IT and Telecommunications	820,000
	ERP Cube reconfiguration	IT and Telecommunications	32,759
	South Huddle Room	IT and Telecommunications	65,000
	241 ITERP 69 W. Washingt	IT and Telecommunications	25,000
Total Project Request - Debt Proceeds for 1105-Chief Information Officer			**$33,816,438**

FY2021 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1011-Office of Chief Admin Officer	CAO Computer Refresh	IT and Telecommunications	11,610
	Printing and Graphics Services	Fixed Plant or Institutional Equipment	22,500
	OUP Vehicle Request	Vehicle Purchase	340,128
	BOA Records Center Document Shredder Request	Fixed Plant or Institutional Equipment	10,000
1259-Medical Examiner	150 Multi Head Miscrosco	Medical and Lab Equipment	30,000
	266 Rapid DNA Machine	Medical and Lab Equipment	150,000
	Forklift - MEO Cooler	Fixed Plant or Institutional Equipment	130,000
1161-Department of Environment and Sustainability	002 Gas Monitoring Calib	Medical and Lab Equipment	60,000
	010 Ozone Monitors (Stan	Medical and Lab Equipment	45,000
	037 SO2 Monitor	Medical and Lab Equipment	20,000
	URG SASS Speciation Monitors	Medical and Lab Equipment	60,000
	Flow Calibrators	Medical and Lab Equipment	20,000
	Air Monitoring Containers	Medical and Lab Equipment	60,000
	SO2 Monitors	Medical and Lab Equipment	15,000
	Zero Air Generators	Medical and Lab Equipment	42,000
	DES IT Request	IT and Telecommunications	10,320
1500-Department of Transportation And Highways	124 DOTH FY 2020 Snow Fi	Vehicle Purchase	1,000,000
	126 DOTH FY 2020 Ford SU	Vehicle Purchase	180,000
	127 DOTH FY 2020 Forestr	Vehicle Purchase	180,000
	128 DOTH FY 2020 Road Se	Vehicle Purchase	180,000
	129 DOTH FY2020 Stake B	Vehicle Purchase	150,000
	133 DOTH FY 2020 Tractor	Fixed Plant or Institutional Equipment	60,000
	FY 2021 Snow Fighters	Vehicle Purchase	2,620,000
	FY 2021 Road Service Trucks	Vehicle Purchase	375,000
	FY 2021 Tractor Mowers with Boom Attachment	Fixed Plant or Institutional Equipment	750,000
	FY 2021 Forestry Tree Truck	Vehicle Purchase	200,000
	FY 2021 Tractor Field Mowers with Attachments	Fixed Plant or Institutional Equipment	720,000
	FY 2021 Pavement Rollers	Fixed Plant or Institutional Equipment	300,000
	FY 2021 Asphalt Spreaders	Fixed Plant or Institutional Equipment	250,000
	FY 2021 Laptop Workstations 15"	IT and Telecommunications	58,050
	FY 2021 Tablets Standard 12" with Keyboard	IT and Telecommunications	32,000
Total Project Request - Debt Proceeds for 1115-Chief Administrative Officer			**$8,081,608**
1160-Building and Zoning	Tablets	IT and Telecommunications	28,323
1013-Planning and Development	Chairs Replacement	Furniture Not Under CIP	5,500
Total Project Request - Debt Proceeds for 1125-Office of Economic Development			**$33,823**
1032-Department of Human Resources	HR: Replacement of Livescan (Fingerprinting) System	IT and Telecommunications	20,000
	BHR Computer Refresh	IT and Telecommunications	41,940
Total Project Request - Debt Proceeds for 1135-Chief of Human Resources			**$61,940**
1200-Department of Facilities Management	toliet exhaust hoods and motors	Fixed Plant or Institutional Equipment	20,000
	duplex air compressors	Fixed Plant or Institutional Equipment	25,000
	pallett lift	Fixed Plant or Institutional Equipment	6,000
	laptops	IT and Telecommunications	18,060

FY2021 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
	Fixed Plant	Fixed Plant or Institutional Equipment	200,000
	Institutional equipment	Fixed Plant or Institutional Equipment	200,000
	ride on sweeper	Fixed Plant or Institutional Equipment	6,500
1031-Office of Asset Management	081 Asset Management System	IT and Telecommunications	3,000,000
	064 PD 69 W. Consolidati	Furniture Not Under CIP	65,000
	191 BAM 31st Floor Renov	Furniture Not Under CIP	500,000
	267 69 West Consolidatio	IT and Telecommunications	125,000
	County Clerk/Recorder Merger Restack Furniture	Furniture Not Under CIP	200,000
	22nd Fl. 69WW Conference Center Furniture	Furniture Not Under CIP	100,000
Total Project Request - Debt Proceeds for 1140-Chief of Asset Management			**$4,465,560**
1070-County Auditor	Auditor's Office New Laptops	IT and Telecommunications	7,500
Total Project Request - Debt Proceeds for 1155-County Auditor			**$7,500**
1260-Public Defender	134 PD Resource Library	IT and Telecommunications	100,000
	External Blu-ray Players to Review Discovery	IT and Telecommunications	5,500
	PD Computer Refresh for Computers Past	IT and Telecommunications	164,500
	Various Furniture	Furniture Not Under CIP	10,000
Total Project Request - Debt Proceeds for 1126-Public Defender			**$280,000**
1040-County Assessor	1040 CCAO CEP - 299 Backup System Software	IT and Telecommunications	110,000
Total Project Request - Debt Proceeds for 1251-Assessor			**$110,000**
1050-Board of Review	087 IT Legacy/DAPS/Tyler	IT and Telecommunications	150,000
	089 BOR Comparative Tool	IT and Telecommunications	171,500
Total Project Request - Debt Proceeds for 1276-Board of Review			**$321,500**
1080-Office of Independent Inspector General	OIIG Computer Refresher	IT and Telecommunications	18,060
Total Project Request - Debt Proceeds for 1327-Inspector General			**$18,060**
1110-County Clerk	Cashiering Solution Upgrade	IT and Telecommunications	1,446,804
	Consolidation Requirement: Integration of ROD and Clerk Websites	IT and Telecommunications	400,000
	Tax Services-Taxpayer Delinquent Redemption Submission-Payments Portal	IT and Telecommunications	436,620
	Update Taxing District Portal	IT and Telecommunications	32,400
	Consolidated Website-Security Upgrade	IT and Telecommunications	400,000
Total Project Request - Debt Proceeds for 1352-County Clerk			**$2,715,824**
1214-Sheriff's Administration And Human Resources	High Mileage Vehicle Replacement	Vehicle Purchase	2,424,375
	Portable Bus Lift System	Fixed Plant or Institutional Equipment	40,000
1217-Sheriff's Information Technology	103 County Fleet Managem	IT and Telecommunications	398,000
	Camera Server Refresh	IT and Telecommunications	343,000
	Desktop and Laptop Refresh	IT and Telecommunications	376,575
	Toughbook Refresh	IT and Telecommunications	765,000
1239-Department of Corrections	New Washers	Fixed Plant or Institutional Equipment	140,000
	Taylor Dunne Carts	Fixed Plant or Institutional Equipment	48,000
1231-Police Department	Radio System Channel Expansion	IT and Telecommunications	3,100,000

FY2021 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1232-Community Corrections Department	Rockwell Warehouse Furniture	Furniture Not Under CIP	117,834
Total Project Request - Debt Proceeds for 1427-Sheriff			**$7,752,784**
1250-State's Attorney	206 SAO Case Managment Syst	IT and Telecommunications	1,500,000
	STATE'S ATTORNEY'S OFFICE (SAO) AUDIO & VISUAL EQUIPMENT	IT and Telecommunications	124,880
	STATE'S ATTORNEY'S OFFICE (SAO) VEHICLE REPLACEMENT PROPOSAL	Vehicle Purchase	520,525
	STATE'S ATTORNEY'S OFFICE SUPPLEMENTAL COOLING FOR PRESS ROOM	Fixed Plant or Institutional Equipment	38,000
	State's Attorney's Offce Furntiure Proposal Community Justice Centers	Furniture Not Under CIP	33,700
Total Project Request - Debt Proceeds for 1453-State's Attorney			**$2,217,105**
1280-Adult Probation Dept.	CMS Year 2 of 2	IT and Telecommunications	150,000
	1280 Vehicles	Vehicle Purchase	129,300
1305-Public Guardian	164 Dept 1305_ Juevnile	IT and Telecommunications	1,000,000
1313-Social Service	Replacement Chairs for Social Service	Furniture Not Under CIP	5,500
	SSD 2-Way Radios	IT and Telecommunications	122,000
1326-Juvenile Probation	Juvenile EMS(JEMS)	IT and Telecommunications	677,891
1440-Juvenile Temporary Detention Center	JTDC Video Security Cameras	IT and Telecommunications	2,801,197
	JTDC Guardian Spartan Handheld Devices	IT and Telecommunications	104,000
1310-Office of the Chief Judge	173 Jury Administration	IT and Telecommunications	750,000
	1310-Replacement Counsel Chairs Phase III	Furniture Not Under CIP	37,900
	1310 - Replacement Courtroom Chairs Phase III	Furniture Not Under CIP	45,008
	1310 - Office of the Chief Judge Consolidation of Administrative Offices Renovation	Furniture Not Under CIP	50,000
	Computer Technology Equipment Refresh	IT and Telecommunications	621,600
Total Project Request - Debt Proceeds for 1478-Chief Judge			**$6,494,396**
1335-Clerk of the Circuit Court-Office of Clerk	CCC Legacy Elec CMS	IT and Telecommunications	1,250,000
	Vehicles - Cargo Vans	Vehicle Purchase	48,326
	Replacement Chairs	Furniture Not Under CIP	5,500
	HPE Primera Enterprise Storage Solution	IT and Telecommunications	1,153,700
Total Project Request - Debt Proceeds for 1503-Clerk of the Circuit Court			**$2,457,526**
1390-Public Administrator	Public Administrator Computer Refresh	IT and Telecommunications	24,720
Total Project Request - Debt Proceeds for 1536-Public Administrator			**$24,720**
4897-John H. Stroger Jr, Hospital of Cook County	Scopes	Medical and Lab Equipment	6,200,000
	C-Arm Replacement	Medical and Lab Equipment	2,000,000
	Digital Portable X-Ray Units	Medical and Lab Equipment	800,000
	XR Portables	Medical and Lab Equipment	200,000
Total Project Request - Debt Proceeds for 4020-Cook County Health & Hospital Systems Board			**$9,200,000**
Total Project Requests Funded by Debt Proceeds for All Departments			**$86,061,571**

FY2021 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1009-Enterprise Technology	047 GIS PINMAP Upgrade	IT and Telecommunications	500,000
	058 GIS Planimetric Develop	IT and Telecommunications	500,000
	140 Multi-Aerial Data Co	IT and Telecommunications	1,600,000
	GIS Computer Hardware	IT and Telecommunications	60,000
	LIDAR Capture	IT and Telecommunications	1,000,000
Total Project Request - Special Purpose Fund for 1105-Chief Information Officer			**$3,660,000**
1011-Office of Chief Admin Officer	CAO Cable Studio Equipment Refresh	IT and Telecommunications	80,000
1259-Medical Examiner	265 ME Computer Equipmen	IT and Telecommunications	50,000
1510-Cook County Animal and Rabies Control	023 Hyland On-Base Phase	IT and Telecommunications	900,000
	Updating Fleet	Vehicle Purchase	160,000
	Office Computers	IT and Telecommunications	10,720
1530-Cook County Law Library	Daley Center Public Terminal Expansion	IT and Telecommunications	5,500
	Daley Center Scanning Equipment Expansion	IT and Telecommunications	5,100
	Law Library Branch Computer Refresh	IT and Telecommunications	10,000
Total Project Request - Special Purpose Fund for 1115-Chief Administrative Officer			**$1,221,320**
1060-County Treasurer	Computer Equipment Replacement	IT and Telecommunications	55,580
	Increase & Improve Data Storage Capacity	IT and Telecommunications	349,350
Total Project Request - Special Purpose Fund for 1301-Treasurer			**$404,930**
1110-County Clerk	Election: Election Operation Center- Asset/Inventory Tracking System	IT and Telecommunications	1,200,000
Total Project Request - Special Purpose Fund for 1352-County Clerk			**$1,200,000**
1210-Office of the Sheriff	Sheriff High Mileage Vehicle Replacement SPF	Vehicle Purchase	203,388
Total Project Request - Special Purpose Fund for 1427-Sheriff			**$203,388**
1335-Clerk of the Circuit Court-Office of Clerk	Microfilm Reader Printers	Fixed Plant or Institutional Equipment	11,970
Total Project Request - Special Purpose Fund for 1503-Clerk of the Circuit Court			**$11,970**
Total Project Requests Funded by Special Purpose Fund for All Departments			**$6,701,608**

FY2021 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1011-Office of Chief Admin Officer	OUP Vehicle Request	Vehicle Purchase	85,746
1265-Cook County Department of Emergency Management & Regional Security	048 Upgrade Unified Comm	IT and Telecommunications	155,000
	220 Fleet Replacement	Vehicle Purchase	56,816
	EMRS-Medical Examiners -Bio-Hazard Autopsy Trailer-Mobile Morgue	Medical and Lab Equipment	180,000
	EMRS Visual Command Center	IT and Telecommunications	155,000
	EMRS Laptop Upgrade	IT and Telecommunications	72,240
	EMRS Integrated Geospatial Dashboard	IT and Telecommunications	325,000
	EMRS Unifed Command Post Vehicle Replacement (UCP)	Vehicle Purchase	825,000
	UCP Radio	IT and Telecommunications	204,000
	Video Federation	IT and Telecommunications	130,000
Total Project Request - Grant Funded for 1115-Chief Administrative Officer			**$2,188,802**
1217-Sheriff's Information Technology	248 Tasers/Body Cameras	Fixed Plant or Institutional Equipment	718,245
1210-Office of the Sheriff	108 Phase II Expressway	IT and Telecommunications	900,000
Total Project Request - Grant Funded for 1427-Sheriff			**$1,618,245**
1280-Adult Probation Dept.	176 Radio Equipment Year	IT and Telecommunications	331,000
Total Project Request - Grant Funded for 1478-Chief Judge			**$331,000**
1250-State's Attorney	245 Vehicle Request - Gr	Vehicle Purchase	165,000
Total Project Request - Grant Funded for 1453-State's Attorney			**$165,000**
Total Project Requests Funded by Grant Funded for All Departments			**$4,303,047**

FY2021 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1009-Enterprise Technology	Unified Communications	IT and Telecommunications	775,000
Total Project Request - Operating Funded for 1105-Chief Information Officer			**$775,000**
1110-County Clerk	Digitization of Recording Records	IT and Telecommunications	150,000
Total Project Request - Operating Funded for 1352-County Clerk			**$150,000**
1217-Sheriff's Information Technology	248 Tasers/Body Cameras	Fixed Plant or Institutional Equipment	2,276,327
Total Project Request - Operating Funded for 1427-Sheriff			**$2,276,327**
Total Project Requests Funded by Operating Funded for All Departments			**$3,201,327**
		Capitalizable Grand Total:	**$ 100,267,553.00**

FY2021 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1007-Revenue	Revenu: ITAS (FY20)	IT and Telecommunications	671,100
Total Project Request - Operatinn Funded for 1076-Chief Financial Officer			**$671,100**
1009-Enterprise Technology	Unified Communications	IT and Telecommunications	775,000
	GIS IPTS	IT and Telecommunications	1,688,264
	075 ERP Consultants	IT and Telecommunications	612,304
	218 FY20 Software Bucket	IT and Telecommunications	150,000
Total Project Request - Operating Funded for 1105-Chief Information Officer			**$3,225,568**
1110-County Clerk	Cashiering Solution Upgrade	IT and Telecommunications	100,000
Total Project Request - Operating Funded for 1352-County Clerk			**$100,000**
1326-Juvenile Probation	Juvenile EMS(JEMS)	IT and Telecommunications	316,731
Total Project Request - Operating Funded for 1478-Chief Judge			**$316,731**
Total Project Requests Funded by Operating Funded for All Departments			**$3,642,299**

FY2021 CAPITAL PROJECTS BY BUREAU

	Project Title	Project Type	Request
1335-Clerk of the Circuit Court-Office of Clerk	CCC Legacy Elec CMS	IT and Telecommunications	2,195,355
Total Project Request - Special Purpose Fund for 1503-Clerk of the Circuit Court			**$2,195,355**
Total Project Requests Funded by Special Purpose Fund for All Departments			**$2,195,355**

Non-Capitalizable Grand Total	**$ 5,837,654.00**

RESOLUTION

SPONSORED BY

THE HONORABLE TONI PRECKWINKLE

PRESIDENT OF THE COOK COUNTY BOARD OF COMMISSIONERS

RESOLUTION AND ANNUAL APPROPRIATION BILL

FOR THE FISCAL YEAR 2021

A **RESOLUTION** providing for the Annual Appropriation for the Fiscal Year 2021 and for the closing of accounts of the County of Cook, Illinois, under the Annual Appropriation Bill for the Fiscal Year 2020.

PREAMBLES

WHEREAS, Section 6(a) of Article VII of the 1970 Constitution of the State of Illinois provides that "a County which has a Chief Executive Officer elected by the electors of the County...(is) a Home Rule Unit", and the County of Cook, Illinois (the "County") has a Chief Executive Officer elected by the electors of the County and is therefore a Home Rule Unit and may, therefore, under the powers granted by said Section 6(a) of Article VII of said Constitution of 1970, exercise any power and perform any function pertaining to its government and affairs; and

WHEREAS, appropriation of funds is a necessary annual function of government; and

WHEREAS, the County will close out its accounts as of November 30, 2020 and render an account and make settlements with the County for the Annual Appropriation Bill for the Fiscal Year 2020.

NOW THEREFORE, at a meeting convened and concluded on November ___, 2020, Be It Hereby Resolved by the Board of Commissioners of the County of Cook, Illinois as follows:

RESOLUTION AND ANNUAL APPROPRIATION BILL

FOR THE FISCAL YEAR 2021

BE IT RESOLVED BY THE BOARD OF COMMISSIONERS OF COOK COUNTY:

Section 1. That the Board of Commissioners of Cook County (the "County Board" or "Board") hereby finds that all recitals contained in the preambles to this resolution are full, true and correct and does incorporate them into this resolution by this reference.

Section 2. That the County Board, hereby establishes and ordains Fiscal Year 2021 as commencing on December 1, 2020 and concluding on November 30, 2021.

Section 3. That this Resolution be and the same is hereby termed the "Annual Appropriation Bill" of the County of Cook for Fiscal Year 2021 and governs all Elected Officials, Departments, Offices, Institutions or Agencies of the County, including but not limited to the offices and departments under the jurisdiction of the County Board President, the Board of Commissioners, Cook County Health and Hospitals System, Cook County State's Attorney, Cook County Sheriff, Cook County Public Defender, Clerk of the Circuit Court of Cook County, Cook County Treasurer, Cook County Clerk, Cook County Assessor, Chief Judge of the Circuit Court of Cook County, Board of Review, the Office of the Independent Inspector General, the Cook County Land Bank Authority, and the Public Administrator (hereinafter, "Agencies" or "Agency"). The Estimates of Current Assets and the Revenues of the Fiscal Year 2021 Available for Appropriation, and the amounts appropriated and the objects and purposes thereof, are as specified in the following: Executive Budget Recommendations for Fiscal Year 2021, Volumes I, II, and III as amended by the County Board through the amendment process and the Estimate of Revenue and Available Resources for Fiscal Year 2021, as amended by the County Board through the amendment process.

Section 4. That the amounts set forth herein and the same are hereby appropriated for Fiscal Year 2021 and as further noted in Sections 26 and 27.

Section 5. That the salaries or rates of compensation of all officers and employees of the County or Agencies when not otherwise provided by law, shall be governed and administered by the compensation plans in force and effective in the Fiscal Year 2021 Appropriation Bill. Amounts paid may vary due to rounding based upon the payroll automated system rounding conventions, which is anticipated not to exceed plus or minus 20 cents per pay period. Step advancement, cost of living increases and/or non-compounding cost of living allowances for union employees will be dictated per the terms of the applicable collective bargaining agreements. Step advancement for non-union employees will be dictated per the salary schedules and/or compensation plans in force and effect in Fiscal Year 2021, unless otherwise amended. Any and all changes in classification shall be subject to the approval of the Chief of the Bureau of Human Resources. In the event union employees receive cost of living increases and/or a non-compounding cost of living allowance, or a step freeze, in Fiscal Year 2021 as a result of negotiated and approved collective bargaining agreements, non-union employees may also receive cost of living increases, non-compounding cost of living allowances and/or step freezes. In the event union employees receive healthcare benefits plan design or cost changes as a result of negotiated and approved collective bargaining agreements, non-union employees shall also receive healthcare benefits plan design or cost changes. Implementation of any non-union cost of living increases, non-compounding cost of living allowances and/or step freezes will be subject to the approval of the Department of Budget and Management Services Director ("Budget Director"), Chief of the Bureau of Human Resources and the Cook County Board of Commissioners. A non-compounding

cost of living allowance shall be considered a one-time payment and offered only as a non-pensionable incentive. Any employee who accepts the non-compounding cost of living allowance does so voluntarily and with the knowledge and on the express condition that the payment is not included in any pension calculations.

Section 6. That whatever appropriations for salaries or wages of any office, agency or place of employment are supported by a detailed salary schedule, all expenditures against such appropriations shall be made in accordance with such schedule and classification plan, and no payroll item shall be submitted to the Comptroller of the County (the "Comptroller") by any Agency of the County for a sum exceeding the amount shown in said salary schedule, except for rounding and except that the County Board may direct the Agencies of the County to expend all or any portion of the appropriation herein contained reserved for adjustments in wages of employees, when approved by the County Board.

Section 7. Only full-time employees working 30 hours per week on average during a standard measurement period as established by the Director of Risk Management, may receive healthcare benefits unless otherwise authorized by a Collective Bargaining Agreement, or Employment Agreement, as approved by the Chief of the Bureau of Human Resources. Employees shall contribute towards the cost of health (including pharmacy), dental or vision benefits as required and for the duration of their employment. Employers shall certify employment and payroll status to the Comptroller and shall be charged back the full premium cost for inaccurate or incomplete certifications. The Budget Director shall implement such a chargeback upon notification of an inaccuracy by the Risk Management Director or Comptroller. All employers shall promptly utilize the payroll and timekeeping systems to identify duration and type of all Leaves of Absence including Personal Leave of Absence. County healthcare benefits are not available to (i) judges and associate judges of the Circuit Court, (ii) employees who work less than 30 hours per week for standard measurement periods, (iii) Chairman and members of the Cook County Sheriff's Merit Board, (iv) commissioners of the Chicago Board of Elections and (v) employees (excluding workers compensation claimants or those with other regulatory exemptions) on an authorized leave of absence in excess of 365 days; unless such individuals contribute the full cost of the healthcare premium associated with said County healthcare benefits.

Section 8. That the Budget Director is hereby authorized to utilize or transfer amounts between the Salaries and Wages of Regular Employees (501010), Planned Salary Adjustment (501166), Planned Overtime Compensation (501211), Planned Benefit Adjustment (501226), Per Diem Personnel (501296), and Salaries and Wages of Employees per Contract (501421) accounts where necessary to support salaries, increases and wages for employees carried on these accounts and consistent with pay plans, salary schedules or the classification authority authorized in Chapter 44, Article II, Section 44-44 of the Cook County Code. Transfers in the Corporate, Public Safety, and Health Enterprise Fund, out of the Personal Services account series (501000) to the Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), Capital Equipment and Improvements (560000), or Contingency and Special Purposes (580000) account series will be required to follow the provisions outlined in Section 9 of this Resolution.

Section 9. Agencies must request and receive advance approval from the Budget Director in order to make necessary transfers of $50,000 or less in the Corporate, Public Safety and Health Enterprise Funds, within and between the Personal Services (501000) (other than from the Salaries and Wages of Regular Employees (501010)

account), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), or Contingency and Special Purposes (580000) accounts/account series. Upon request and justification from the Agency, the Budget Director is hereby authorized to review said transfer requests and approve said transfer requests in an amount equal to $50,000 or less within and between accounts without Board approval. The Budget Director shall issue a report of such approved transfers to the Cook County Board of Commissioners and the Cook County Health System Board, where applicable, on a quarterly basis for the preceding quarter.

Except for transfers authorized in Section 8, agencies must request and receive advance approval from the Board of Commissioners or in the case of Cook County Health, the Cook County Health System Board, in order to make necessary transfers that are (i) equal to or less than $50,000 from the Salaries and Wages of Regular Employees (501010) account or (ii) greater than $50,000 that are between the Personal Services (501000), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), or Contingency and Special Purposes (580000) account. The Agencies of the County, are prohibited from incurring any liability against any account in excess of the amount herein authorized for such account without securing prior approval by the Budget Director for transfers under $50,000, or the Budget Director, and the Board of Commissioners or the Cook County Health System Board, as applicable, for the pledging of appropriate unencumbered balances over $50,000 for subsequent transfer as provided for by the Board of Commissioners or the Cook County Health System Board, as applicable.

Transfers made by Department 1018 from the Office Supplies (530605) account are restricted to the following accounts: Seminars for Professional Employees (501770), Transportation and Other Travel Expenses for Employees (501838), Communication Services (520150), Printing and Internal Reproduction (520508), Technical Services (521265) or Rental of Office and Data Processing Equipment (550010).

No transfers are allowed from the Workers' Compensation (501541), Group Life Insurance Program (501590), Group Health Insurance (501610), Group Dental Insurance Plan (501640), Unemployment Compensation (501660), Vision Care Insurance (501690), Group Pharmacy Insurance (501715) and Reserve for Claims (580010) accounts, except for the purposes of payment of employee benefit claims and related expenses.

Any newly Elected or appointed Official who assumes office on or after December 1, 2020, but before September 1, 2021 is hereby authorized to transfer funds within and between the Personal Services (501000), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), or Contingency and Special Purposes (580000) accounts/account series under their respective departments or business units for 90 days after assuming office. Newly Elected or appointed Officials may also create and/or transfer positions among departments under their control during that 90-day period, subject to any necessary approval of any monitor appointed pursuant to the Shakman Consent Decree; provided however, that any funding of existing or newly created positions or transfer of funds within or between the Personal Services (501000), Contractual Services (520000), Supplies and Materials (530000), Operations and Maintenance (540000), Rental and Leasing (550000), or Contingency and Special Purposes (580000) account/account series by a newly Elected or appointed Official may not increase the total appropriation of their Office as Approved and Adopted in the 2021 Cook County Appropriation Bill. Any newly Elected

or appointed Official subject to this provision shall provide a report to the Budget Director and the Board of Commissioners summarizing any transfers made under this provision.

The Budget Director is hereby authorized to issue rules governing transfers in furtherance of Sections 8 and 9.

Section 10. Agencies of the County are prohibited from taking any employment action such as posting employment opportunities, offering employment or promotional opportunities, transferring personnel, changing funding sources, or implementing demotions without obtaining written approval and confirmation from the Budget Director that funds are available for said employment action.

Before any individual is extended an offer of employment and added to the payroll system or employees are recommended for a reclassification, the relevant Agency of the County must obtain the prior approval of the Budget Director to validate those funds as "available." Should employees be put onto the payroll system without these requisite prior approvals, while they will be paid for time worked, the Budget Director has the authority to withhold funding from an available account to pay for the unauthorized hire.

The Department of Budget and Management Service's validation of funds available for the purpose of position control shall include the combined Salaries and Wages of Regular Employees (501010), Planned Salary Adjustment (501166), Planned Overtime Compensation (501211), Planned Benefit Adjustment (501226), Per Diem Personnel (501296), and Salaries and Wages of Employees per Contract (501421) accounts. In those instances where the Department of Budget and Management Services has determined that an Agency or Department's annualized payrolls will exceed the turnover requirement for the next funding period, for purposes of position control, funds will be deemed to be unavailable.

Section 11. That persons funded from accounts designated as Extra Employees (501131), Salaries and Wages of Replacements for Employees on Authorized L.O.A. (501137), Salaries and Wages of Extra Employees (501140), Per Diem Personnel (501296) and Salaries and Wages of Employees per Contract (501421) must subscribe to account definitions and salary schedules, or classification authority as outlined in the Appendices or Chapter 44, Article II, Section 44-44 of the Cook County Code. Appointments to Salaries and Wages of Extra Employees (501140) positions are limited to new positions, programs or emergencies that were not anticipated during the budget process. New appointments to Salaries and Wages of Extra Employees (501140) positions must be authorized for Salaries and Wages of Regular Employees (501010) funding in the next fiscal year or the position will be deleted at year-end. The employment of persons as Extra Employees shall be in accordance with the rules established by the Bureau of Human Resources.

Section 12. The Budget Director will create internal service accounts for consolidating payments to a single vendor for goods and services rendered to the various agencies of county government into which the County Comptroller may from time to time make transfers from corresponding amounts budgeted to each agency. Payment of claims, premiums and other associated costs may be made directly from these internal service accounts. Each month, the County Comptroller shall make available to the County Board the Appropriation Trial Balance Report which shall include information related to said transfers.

That appropriations for Personal Services, Contingency and Special Purposes shall be assigned to the

Self-Insurance Fund during the fiscal year based upon premium and premium equivalent calculations and projections, including reserves as recommended by the Director of Risk Management, and shall be utilized to pay claims and costs associated with those items.

Section 13. Workers' compensation costs including indemnity and medical, and related payments associated with each workers' compensation claim shall be charged to the department, agency or elected office's workers' compensation funds in instances where the previous three year's annual workers' compensation expenditures generally averaged more than $50,000, calculated under policies jointly established by the Director of Risk Management and the Budget Director.

Section 14. That, in the event the Department of Facilities Management, Bureau of Technology or Comptroller's Office performs work on behalf of and at the behest of another County agency, the work performed on straight time using County employees shall not be charged to the beneficiary agency, but for all work performed on overtime, the overtime differential may be charged to the beneficiary agency's overtime account. Discretionary projects may be charged to beneficiary agency by approval of the space committee.

Section 15. That capital equipment purchases will follow an ongoing equipment replacement policy for each major category of equipment used by Agencies, as articulated in the County Performance Based Management and Budgeting Ordinance Article X Section 2-932, including but not limited to vehicles, telecommunications and technology equipment, office furniture, fixed plant and institutional equipment, and medical and lab equipment. During Fiscal Year 2021, all County Agencies shall submit an inventory of capital equipment to include specific inventories of software assets and technology hardware assets which shall identify such a replacement cycle. Capital Improvement projects shall be approved by the Board of Commissioners, with a replacement cycle where applicable, as identified in the Appropriation Bill. Total appropriations for approved capital equipment, capital improvements, and transportation and highway capital projects shall not exceed the amount as appropriated by the Board of Commissioners for said purposes during Fiscal Year 2021, except as permitted pursuant to Section 26. Capital equipment, capital improvements, and transportation and highway capital equipment should be funded, if possible, through a mix of funding sources including operating funds, special revenue funds, grant dollars, and short- and long-term financing alternatives including sales tax bonds, general obligation bonds, revolving lines or credit, or other debt instruments available to the County. In connection with any such short- and long-term financing alternatives, the Chief Financial Officer is authorized from time to time during Fiscal Year 2021 to declare in writing official intent that all or a portion of the proceeds from such financing alternatives be used to reimburse the County, which writing shall be filed and received with the Finance Committee.

That appropriation authority to procure capital equipment by Special Revenue Funds using short-term financing arrangements shall require repayment by the Special Revenue Fund over the period approved by the Chief Financial Officer. These repayments will be deposited annually to reimburse the funding source that was initially used to finance the project.

Section 16. That appropriations for Capital Improvements and Capital Equipment are made by projects and classified by a project type. The Budget Director is authorized to allocate available appropriations to projects within a project type. Additionally, the Budget Director is authorized to allocate available appropriations between Capitalizable

and Non-Capitalizable projects within the Motor Fuel Tax fund. Upon completion or deprioritization of a Capital Improvement project, the Chief of the Bureau of Asset Management shall submit a formal request to the Budget Director to close or deprioritize the project and may request a reallocation of excess appropriations to other approved Capital Improvement projects. With regards to Capital Equipment, the respective requesting agency shall submit a formal request to the Budget Director to close or deprioritize the project. In the event, excess appropriations remain, the Budget Director may reallocate the associated appropriations to other approved Capital Equipment projects within said fiscal year.

In the event of the Capital Equipment Appropriation reserves being exhausted, and Capital Equipment projects are not available to be deprioritized, the Budget Director is authorized to process a transfer from the Capital Improvement Appropriation with the approval of the Chief Financial Officer and Director of Capital Planning provided Internal Revenue Service Useful Life conditions are met.

The Budget Director and the Director of Capital Policy & Planning shall jointly submit on a quarterly basis to the County Board a Capital Improvements and Equipment Funding and Project Report, which consists of three sections. The first section of the report will identify all Capital Improvement and Capital Equipment expenditures, encumbrances and unencumbered balances by funding sources and shall show the bond funding by source and gross funds available through the end of the fiscal year. The second section of the report shall show all Capital Improvements by bond series and project number; and for each project, the funding allocated towards each project, the total amount of expenditures paid, the balance of encumbered funds, the amount of unencumbered funds, any transfers of funding allocated between projects, any adjustments made by the Budget Director upon the completion of a Capital Improvement project pursuant to this section, and the status of each project. The third section of the report shall show all Capital Equipment by bureau/department by bond series and project number; and for each project, the funding allocated towards each project, the total amount of expenditures paid, the balance of encumbered funds, the amount of unencumbered funds, any transfers of funding allocated between projects, and any adjustments made by the Budget Director upon the final purchase of Capital Equipment pursuant to this section.

Section 17. For the purpose of enabling the County to have in its treasury at all times sufficient money to meet demands thereon for ordinary and necessary expenditures and to provide adequate support for the County's bond ratings and protection against unanticipated revenue shortfalls, the total of the County's Working Cash Funds shall be maintained in the estimated amount of $209,969,390 projected as of November 30, 2020 (unless the Cook County Board of Commissioners elects to change this said amount as necessary), notwithstanding any provisions of the Illinois Compiled Statutes. The Working Cash Funds shall be reimbursed from time to time by authority of the Chief Financial Officer. The amount due to the Working Cash Funds after December 1, 2020 shall be repaid in its entirety by no later than November 30, 2021.

The Chief Financial Officer may direct the Comptroller to make a permanent transfer not to exceed $25 million after County Board approval by roll call vote, from the Working Cash Fund to defer future borrowing requirements for the Self-Insurance Fund and Capital Equipment. The Comptroller shall transfer all interest earnings from the Working Cash Fund to the County General Fund. Such transfers shall not be subject to the Annual Working Cash Repayment Resolution.

Section 18. The Chief Financial Officer, in accord with relevant authorizing ordinance or ordinances, and the associated forms of agreement as approved by the Board of Commissioners, may pay or pre-pay, from any unrestricted source, monies owed by the County as a result of a note or bond associated with a line of credit agreement, a revolver, or other debt instrument under which the County is a borrower, under such terms as are set forth in the governing documents and associated agreements.

Section 19. That the Comptroller and the Treasurer be and are hereby authorized and directed to close the accounts of the County pursuant to the Annual Appropriation Bill for the Fiscal Year 2020 and that such unexpended balances of the Annual Appropriation Bill for the Fiscal Year 2020 be placed to the credit of each specific fund.

Section 20. That there may be unencumbered balances in the various accounts in the different funds of the County that will be adequate to pay for services already rendered because of unforeseen deficiencies at the time the Annual Appropriation Bill for the Fiscal Year 2020 was passed and last adjusted. The Comptroller, Budget Director, and the Treasurer be, and are hereby authorized, to use these unexpended balances by way of transfers so that the deficiency may be liquidated, as part of closing out the year. For each fiscal year, the formatting arrangement of appropriations by object level in the relevant Appropriation Bill does not per se limit spending at the object level provided that total county expenditures do not exceed the total sum appropriated for the relevant fiscal year (including such sums as are appropriated on a continuing basis for the Health and Hospitals System) and, when required by this Resolution or other applicable law, expenditures greater than an object level are accomplished through permissible transfers made by the Board of Commissioners, or the Budget Director as authorized by the Board of Commissioners, pursuant to Section 9.

Per the Encumbrance Policy promulgated by the Chief Financial Officer, all operating expenses will be applied to the fiscal year in which the goods or services are received. Any outstanding operating encumbrances will therefore be released to the appropriate fund at the close of the fiscal year. Grant, and Capital Improvement programs have fiscal calendars that span more than one fiscal year. Therefore, Grant and Capital Improvement programs may have their encumbrances carried forward into the following fiscal year as appropriated, in accordance with the provisions of the encumbrance policy.

Section 21. When all accounts and books for Fiscal Year 2020 are closed and final amounts determined, the Comptroller shall report back to the County Board with the revised revenues, fund balances and balance sheets in the Comprehensive Annual Financial Report (CAFR). All appropriated amounts for Fiscal Year 2020 shall be reported as adopted by the County Board in the Annual Appropriation Bill for Fiscal Year 2020 and as subsequently adjusted by transfers of funds. Said information will be made available to the County Board and to the public via the Final Appropriation Trial Balance for 2020. The Final Appropriation Trial Balance for 2020 will be posted alongside the 2021 line item budget in a single document on the County's website by April 30, 2021, and shall be made concurrently available on the County's Open Data website in a format compatible with the County's Open Government Ordinance.

Section 22. That the Annual Appropriation Bill for Fiscal Year 2021 shall be made available on the Cook County website at www.cookcountyil.gov/Budget.

Section 23. As submitted in the 2021 Revenue Estimate, that the amounts equal to three percent of the estimated property tax levy allocated to the Public Safety Fund, Corporate Fund, Health Enterprise Fund and Election Fund are hereby appropriated for Fiscal Year 2021 for the Funds indicated for purposes of covering the loss and cost of collecting taxes levied for said Funds, and also the amounts of taxes so levied for the nonpayment of which real estate shall be forfeited to the State and abatements in the amounts of such taxes as extended upon the collectors' books; and to ensure the County meets its obligations for indebtedness as represented by the Bond and Interest Fund, and that the actual collections of property taxes received by the Annuity and Benefit Fund are commensurate with the amounts so levied, the County Clerk is authorized to extend loss and collections for these funds in a manner that is sufficient for these purposes.

Section 24. That the Chief Financial Officer shall cause the disbursement to the County Officers' and Employees' Annuity and Benefit Fund, from the Annuity and Benefit Fund 1590, sub-account 501226, Additional Board Appropriated Pension, in the sum of $342,000,000, provided that the County Board of Commissioners and the County Officers' and Employees' Annuity and Benefit Fund agree to the disbursement and receipt of such funds by way of an intergovernmental agreement; and further provided that until such time as the parties enter into said intergovernmental agreement, the Chief Financial Officer shall work with the Cook County Treasurer to invest the funds in sub-account 501226, in such manner as is permitted by law or intergovernmental agreement, the corpus and proceeds of which shall be fully reserved for the purpose stated in this Section 24.

Further, the Chief Financial Officer may from time to time transfer into a Pension Stabilization Account within the Pensions and Annuity Fund otherwise permissible funds, provided that each transfer of funds into the Pension Stabilization Account is, in the opinion of the Chief Financial Officer, feasible and prudent, taking into account the then-current and projected state of the County's revenues and authorized expenditures; provided further that such transfers do not, in the aggregate, exceed $20,000,000; and provided further that the Chief Financial Officer shall notify the Board of Commissioners immediately upon such transfer. Funds so transferred into the Pension Stabilization Account shall be available for payment to the County Officers' and Employees' Annuity and Benefit Fund, provided the disbursement, receipt, and purposes of such funds are authorized through an intergovernmental agreement between the County Board of Commissioners and the County Officers' and Employees' Annuity and Benefit Fund.

Section 25. The following accounts have additional requirements imposed on expenditures therefrom:

FIXED CHARGES AND SPECIAL PURPOSE APPROPRIATIONS

(1490/1499-521313) - Special or Cooperative Programs. All grants of funds from this account administered by any department to entities outside of Cook County, must first be approved by the Office of the Chief Procurement Officer in accordance with the procurement code or shall be disbursed and administered pursuant to Chapter 2, Article VI, Division 4 of the Cook County Code or as otherwise authorized by the Cook County Board of Commissioners.

Section 26. In accordance with procedures prescribed by the Budget Director, and subject to the limitations of this section, the President of the County Board and the heads of the various County Agencies are authorized to apply for grants or other financial awards from governmental and private grantors. With respect to such grants or other financial awards, the President of the Board and the heads of various County Agencies are authorized to execute agreements and amendments to effectuate the purposes of such grants or other financial awards and appropriations and provide such additional information, assurances, and certifications as are necessary, in connection with any of the foregoing.

All grant applications and renewals as well as any financial awards regardless of amount must be submitted to the Department of Budget and Management Services no later than two business days prior to submission to the granting or awarding agency. With respect to grants that do not require an application process, and are automatically renewed by the grantor, the date in which the Board authorized the previous grant, and the amount granted at that time shall be included in the current request to renew to the Department of Budget and Management Services.

Grants identified in the Annual Appropriation Bill include estimated award amounts. No expenditures will be allowed against a grant until the actual grant has been awarded and confirmed with an agreement or other commitment notice from the Funding Agency, in such form as is approved by the Budget Director. Additionally, no amount shall be expended on any grant except to the degree approved by the Budget Director. To the extent that revenue of a grant or other financial award is not described in the Annual Appropriation Bill, or that an amendment increases the budget of a project beyond the appropriation described in the Annual Appropriation Bill, in each case, in an amount greater than $150,000, no expenditure of such grant revenues or other financial award shall be made without prior approval of the County Board or Health System Board, as applicable. Grants, grant amendments, grant renewals or other financial awards received in an amount of $150,000 or less, or solely for time extensions, shall not require approval by the County Board or the Health System Board, as applicable, but shall be approved by the Budget Director.

Transfers of grant budgets or other financial awards are allowable subject to the terms of the specified agreements and advance approval from the Budget Director. Departments shall request capital appropriations during the annual budget process to expend grant funds on capital projects. Upon request from the Department, the Budget Director is authorized to allocate additional capital appropriation to projects when the grantor authorizes grant funds or other financial awards for use on such capital projects.

All grants are required to include indirect cost, unless otherwise disallowed by the granting agency or waived by the Budget Director.

All grants or other financial awards submitted for inclusion on the County Board Agenda shall state the following: Budget and Management Services has received all requisite documents and determined the fiscal impact of such grant or financial award on Cook County, if any.

The Comptroller and the heads of the various departments and agencies of County Government shall administer the revenues of grants or other financial awards received by standard accounts, in accordance with the standard classification of accounts.

The Budget Director shall issue a report to the Board of Commissioners by the 15th day of the end of each quarter identifying (i) all awards received and (ii) any grants, grant amendments, grant renewals or financial awards approved by the Budget Director pursuant to the terms of this Section 26, during the preceding quarter.

The Budget Director shall promulgate rules to County Agencies regarding the contents of a grant application, and the review and approval process for grant or financial awards, as well as the documents that must be submitted for review by the Department of Budget and Management Services prior to seeking approval by the County Board or seeking the application, renewal or acceptance of a grant or financial award.

Section 27. Notwithstanding any other provision of this Resolution and Annual Appropriation Bill for Fiscal Year 2021, the maximum amounts available for appropriation to each budgetary unit or groups of budgetary units shall be set at 97% of the Final Adopted Appropriation for personnel and non-personnel accounts. The Budget Director has the sole discretion and is hereby authorized to release a portion of this holdback or allotment upon request and justification by the Agency. Should an Agency's request for a release of the holdback be denied by the Budget Director, the Agency may request a release directly from the Board of Commissioners. Should the Budget Director deny a request from the Cook County Health System or the Cook County Land Bank Authority for a holdback release, the Cook County Health System or the Cook County Land Bank Authority may request the release directly from the Board of Commissioners with notice to their applicable governing board.

For purposes of controlling expenditures, the expenditure of or incurring of obligations against any appropriation may be further delayed, restricted, or terminated with regard to any object or purpose for which appropriations were made in the appropriation bill or resolution. A monthly schedule for the year of proposed expenditure, including any limitations or conditions against appropriations for each bureau and/or agency shall be made within 30 days of the adoption of the annual appropriation bill, and such schedule, as amended by the President of the County Board, shall be binding upon all Agencies, and such schedule of expenditure or of incurring obligations may not be exceeded, provided that any such schedule may be revised after three calendar months have elapsed since the last schedule. The monthly schedule and holdback provisions may differ across bureau/or agency based upon expenditures and revenues.

Section 28. Where Agencies identify new revenues for purposes of avoiding decreases in appropriations, such new revenues shall be allocated based on the Allocation of Revenue to Appropriations, by Fund and Program as shown in the Revenue Section. In like fashion, where such new revenues fall short of their Revenue Estimate, the Chief Financial Officer, the Comptroller, or the Budget Director shall report the shortfall to the Board of Commissioners for an amendatory reduction in appropriation authority previously granted to the budgetary unit(s), based on the Allocation of Revenue to Appropriations, by Fund and Program.

Annual revenue projections for all fees administered by Elected Officials shall be determined by the office of the Elected Official with appropriate jurisdictional authority over the fee(s). Each office, department, or agency with said authority shall be responsible for preparation of an annual plan to collect revenues at a sufficient level to meet projections. In the event that revenue generated from a fee does not meet the annual projection and a shortfall is projected, as determined by the Budget Director at the end of each quarter, and when it is further determined that the shortfall is a result of a failure to impose a fee as required by law, or a failure to properly administer and collect a fee as required by law, the Budget Director shall report the shortfall to the

Board of Commissioners for an amendatory reduction in appropriation authority previously granted, based on the Allocation of Revenue to Appropriations, by Fund and Program.

Notwithstanding this Section, when any Elected Official (or head of a department, office, institution, or agency) files a written Notice of Non-Concurrence with the Chief Financial Officer, the Comptroller, and the Budget Director of the County, not more than ten (10) days after amendatory action by the County Board, when such action results in an upward revision of any previously stated revenue estimate wherein the budgetary unit(s) so stated has management authority over the revenue generating activities, appropriations shall not be reduced as provided above.

Section 29. The Comptroller shall make available to the Finance Committee of the County Board a monthly report of revenue and expenses for the General Fund (which includes the Corporate and Public Safety Funds), the Health Enterprise Fund and Special Purpose Funds. The Comptroller shall also issue a monthly Appropriation Trial Balance that includes appropriations, expenditures, and unencumbered balances for the current fiscal year to the Board of Commissioners, other County elected officials, bureau chiefs, and department heads.

Section 30. Any employee who is required and is authorized to use his or her personally owned automobile in the regular conduct of official County business shall be allowed and reimbursed under the Cook County Transportation Expense Reimbursement and Travel Regulations Policy. This policy will supersede any other travel policy, except those provisions that may be contained in contracts approved by the County Board of Commissioners between the County and recognized collective bargaining agents. The Cook County Transportation Expense Reimbursement and Travel Regulations Policy is subject to change and such changes shall be issued by the Chief Financial Officer and the Comptroller.

Section 31. The County's Financial and Anti-Fraud Policies set forth in Volume I of this Appropriation Bill are fully incorporated herein by reference and hereby fully adopted. Said Financial and Anti-Fraud Policies apply to all Agencies, Employees, Appointees and Elected/Appointed Officials and are supplemental to provisions mandated in the County's Code of Ordinances. To maintain the fiscal stability considered important by credit rating agencies and in accordance with Government Finance Officers Association recommended best practices, an unreserved fund balance shall be carried to provide adequate support for the County's bond ratings, to protect against unanticipated revenue shortfalls, and to guard against contingencies. Cook County will maintain a prudent level of financial resources, as established in said Financial Policies, to protect against reducing service levels or raising taxes and fees due to temporary revenue shortfalls or unpredicted one-time expenditures in the current and future fiscal years.

Section 32. Any excess Cook County Health and Hospitals System "CCH" or "Cook County Health" revenues received in Fiscal Year 2021, shall be designated to fund CCH, as approved by the County Budget Director. A continuing appropriation is established for all amounts necessary for the express purpose of allowing the Health System to comply with payment terms of its Managed Care agreements. Any such continuing appropriation, under such controls as imposed by the County Budget Director, shall be appropriated strictly and solely to the Managed Care Claims (521155) account to pay for costs associated with managed care members. Any such

continuing appropriation for Managed Care Claims is contingent on Health Systems managed care expenditures not exceeding capitation revenue. Excess revenues shall not include a designated financial award; financial awards not anticipated in the annual appropriation may be appropriated in accordance with Section 26.

Section 33. Any additional revenues received in the State's Attorney's Narcotics Forfeiture, the Sheriff's Operations State Asset Forfeiture and Money Laundering State Asset Forfeiture special purpose funds in excess of the appropriation on a cash basis for Fiscal Year 2021 shall be designated to the aforementioned special purpose funds, respectively, under controls as imposed by the County Budget Director to pay for additional costs within these funds. This provision shall constitute a continuing appropriation of amounts necessary for such purposes subject to applicable procurement rules. A continuing appropriation is also established for all revenues received under the Cannabis Retailer Occupation Tax in Fiscal Year 2021, with any such revenues received in Fiscal Year 2021 being designated to the Public Safety Fund. Any such continuing appropriation for Cannabis Retailer Occupation Tax revenues shall be allocated under such controls as imposed by the County Budget Director and shall be appropriated strictly and solely to the Public Safety Fund. Any such continuing appropriation is contingent on Public Safety expenditures not exceeding revenue collection. Excess revenues shall not include a designated financial award; financial awards not anticipated in the annual appropriation may be appropriated in accordance with Section 26.

Section 34. Any excess Land Bank Authority revenues received in Fiscal Year 2021 shall be designated to fund the Land Bank. This provision shall constitute a continuing appropriation of amounts necessary for such purposes as may be authorized pursuant to Chapter 103, Article I, Section 103-1, et seq., of the Cook County Code.

The Land Bank may expend such sums as it draws against a Line of Credit that it is party to as approved by the Board of Commissioners, under such limits of repayment requirements as established by such Line of Credit. Excess revenues shall not include a designated financial award; financial awards not anticipated in the annual appropriation may be appropriated in accordance with Section 26.

Section 35. The County has established a Motor Fuel Tax Fund and the Illinois Highway Code authorizes any and all expenditures resulting from capital projects approved by the Illinois Department of Transportation to be paid from Motor Fuel Tax revenues, such projects having been funded by the County's Series 2012 Sales Tax Revenue Bonds. The County issued the Series 2012 Bonds as Sales Tax Revenue Bonds as was in the best interest of the County, and as would provide the County with a lower cost of borrowing than traditional Motor Fuel Tax Revenue Bonds. With the 2021 Appropriation Bill the County shall transfer $6,254,525 from the Motor Fuel Tax Fund to the Public Safety Fund to specifically reimburse the Public Safety Fund for Sales Tax Revenues that will be deposited into the pledged debt service account for the Series 2012 Sales Tax Revenue Bonds during the course of Fiscal Year 2021. The Treasurer of the County is hereby directed to execute the transfer from the Motor Fuel Tax Fund upon written request by the Comptroller. The Comptroller shall provide notice to the Cook County Board of Commissioners of the executed transfer within thirty days of the transfer of dollars from the Motor Fuel Tax Fund to the Public Safety Fund.

Section 36. Using Agency or Department Name Revision – Office 4896 – Managed Care – of the Cook County Health System will have a name change to Health Plan Services.

Section 37. Employment Grievance and Labor Resolution by the Bureau of Human Resources – The Chief of the Bureau of Human Resources for Cook County shall be granted the authority to settle employment related grievances, arbitrations and mediations without Board approval at the same settlement authority level as the Cook County State's Attorney's Office has in litigation matters. A monthly report of such settlements approved by the Chief of the Bureau of Human Resources shall be directly provided to the Litigation Committee, a subcommittee of the Cook County Finance Committee.

Section 38. Claim Resolution by the Department of Risk Management - The Department of Risk Management shall be granted the authority to resolve and execute small liability claims and settlements and recoveries for an amount not to exceed $25,000.00 for bodily injury and $25,000 for property damage per occurrence, and the resolution of medical bills in accordance with the County Jail Act and Cook County Ordinance 10-O-48. A report of such approved claim resolutions shall be made available to the Finance Committee of the County Board on a monthly basis by the Director of Risk Management.

Section 39. Severability - If any section, paragraph or provision of this resolution shall be held to be invalid or unenforceable for any reason, the invalidity or unenforceability of such section, paragraph or provision shall not affect any of the remaining provisions of this resolution.

Section 40. Repealed - All ordinances, resolutions or orders, or parts thereof, in conflict with the provision of this resolution are to the extent of such conflict hereby repealed.

Section 41. Constitutional power of the County - The Resolution is adopted pursuant to the constitutional and home rule powers of the County notwithstanding any provisions of the Illinois Compiled Statutes to the contrary.

Section 42. The Budget Director and the Comptroller are authorized to correct any factual errors or appropriation adjustments from the Appropriation Adjustments (580380) account in the Annual Appropriation Bill and to implement the adopted Amendments with any required modifications.

Section 43. Effective Date - The County Board hereby finds that this Resolution shall be in full force and effect immediately upon its adoption by the Board and approval by the President of the County Board.

Approved and Adopted this _____ day of November 2020.

TONI PRECKWINKLE
President of the Cook County Board of Commissioners

Attest: **KAREN A. YARBROUGH**, County Clerk

POLICIES

Cook County government is dedicated to delivering the highest levels of public service, while minimizing the use of taxpayer resources. The County recognizes that the best method for achieving this goal is to incorporate strong, goal-oriented financial policies and practices into all of its operations. Through the use of strategic planning and a sound resource allocation process, the County strives for fiscal resiliency that will ensure its core functions and mission are met even in the face of economic adversity.

The Cook County financial policies contained in this section provide a framework for the efficient and fiscally responsible management of County operations. The financial policies have been developed to (1) conform to Government Finance Officers Association (GFOA) and the National Advisory Council on State and Local Budgeting (NACSLB) best practices; (2) comply with the Cook County code of ordinances and State of Illinois statutes; and (3) provide various County entities with sound direction in managing the County's operations in an efficient and fiscally responsible manner.

1. BUDGETING POLICIES

ADOPTION OF A TIMELY BALANCED BUDGET

Cook County is committed to producing a balanced budget in a timely fashion.

The Cook County Board of Commissioners, in accordance with the applicable County code ordinance, will adopt an annual appropriation, which will appropriate sums of money to defray all necessary expenses and liabilities of Cook County. The County is committed to adhering to a balanced budget under normal circumstances and will provide disclosure when deviations are expected in either the preliminary budget forecast and/or executive budget proposal before the start of the next fiscal year.

Illinois statute provides that the Board of Commissioners adopt the annual appropriation bill prior to or during the first quarter of each fiscal year. County ordinance requires a budget forecast to be published no later than June 30th in any given year, in order to identify both the expected year-end status of the current fiscal year and to provide an initial estimate for the ensuing fiscal year. An executive budget proposal shall be presented no later than October 31st and be designed with the County's long-term financial outlook in mind, minimizing the use of non-recurring measures in favor of a structurally balanced approach. The final budget and appropriations are approved and adopted by the Cook County Board of Commissioners, with a target of adopting a balanced budget prior to the start of the ensuing fiscal year. Adopting a structurally balanced budget before the start of the fiscal year allows for greater accountability and enhanced capacity to make mid-year corrections.

The annual budget document will also include:

- An overview of all available funding in a "Revenue Section".
- Identification of the key variables that affect the level of revenue.
- Assessments of the level at which capital investment can be made in a "Capital Budget".
- Identification of future commitments and resource demands in a long-term forecast.

MULIT-YEAR FORECASTING OF REVENUES AND EXPENDITURES

The County recognizes the importance of forecasting revenues, other resources and expenditures in order to understand the level of funding available for services and investment in capital improvement and equipment. The County will employ a conservative, but realistic forecasting approach allowing it to forecast revenues and expenditures as accurately as possible, rather than dealing in worst- or best-case scenarios. Assumptions for expenditures forecasts are consistent with parallel revenue and program performance assumptions. Forecasting methodology will include the following criteria:

- Analysis of historical, demographic, micro-economic, macro-economic and regulatory trends.
- Understanding of the impact of strategic operational initiatives on future revenue and expenditures.
- Linear regression analysis for revenues to predict possible trends.

FINANCIAL POLICY REVIEW AND ADOPTION

Cook County will review the financial policies contained herein and any potential new policies annually during the budget process to ensure continued relevance and to identify any gap areas that should be addressed by new policies.

2. REVENUES

REVENUE DIVERSIFICATION

Prudent planning requires understanding the revenue streams that finance County operations. County revenue policies aim to achieve financial resiliency and thus minimize or eliminate service disruptions caused by revenue shortfalls through (1) limiting the exposure to one-time revenues; (2) conservatively estimating unpredictable revenues that fund ongoing expenditures; and (3) by diversifying its revenue base to avoid a single point of failure or overreliance on a single revenue solution.

The County requires a diversity of revenue sources in order to improve its ability to handle fluctuations in individual revenue sources associated with economic conditions. The County will review its projected revenue stream annually in conjunction with the executive budget proposal in order to (1) improve its revenue diversity to the extent feasible, and (2) ensure that taxes levied do not pose an undue burden on County residents or businesses or result in adverse economic effects when measured against the associated public services provided.

ONE-TIME AND UNPREDICTABLE REVENUES

The County defines one-time revenues as those that cannot be relied on in future budget periods. In order to decrease the County's dependence on these types of revenues, as well as mitigate the risk of not having these revenues in the future, the County shall use one-time revenues sparingly for recurring expenses. Prior to using one-time revenue for recurring expenses, the County must ensure that the source is structurally sound and that other revenue sources have been ruled out or exhausted. The source of one-time revenues must be thoroughly vetted, and a determination must be made whether the revenue will be used for either general fund or capital expenditures. The County will identify the one-time non-recurring revenues and aggregate them within the Executive Budget Recommendation.

When dealing with unpredictable revenues, revenue estimates must be made in a conservative manner, and accompanied by a commitment to reduce expenditures mid-year if the updated revenue estimates within the mid-year budget forecast show revenues not meeting projections.

FEES

Cook County imposes certain user fees to fund the provision of goods and services. A fee is imposed as a result of the public need to regulate activities, typically related to health, safety, or other protective purposes. Fees result in the purchase of a privilege or authorization and are applied to such activities as building permits and certain property tax-related services.

Per County code, Cook County maintains a comprehensive list of County fees. Some fees may be set at levels sufficient to cover the entire cost of service delivery or the service may be subsidized, as the County deems appropriate. The County will systematically review user fees and rates and consider adjustments as necessary to take into account the effects of additional service costs and inflation and to ensure that the rates will continue to support direct and indirect costs of operations, administration, plant maintenance, debt service, depreciation of capital assets, and moderate system extensions. The fee setting process will include (1) a calculation of the full cost of providing a service to provide the basis for setting the fee; and (2) a periodic review of the fees to ensure they are set at competitive rates.

3. GRANTS

Cook County Grants Management Policies are developed and enforced to (1) strengthen the oversight and requirements for internal controls; (2) ensure accountability of County agencies managing grant funds; and (3) ensure compliance with applicable federal, state, and County laws and regulations.

Each County agency applies and implements grant programs based on agreed upon compensation, performance, regulations, and guidelines outlined by each granting agency through a written and executed grant agreement. The County will only seek out grants that are consistent with its public mission and stated priorities and when the cost of administering the grant is at least fully offset by the funds received.

All County agencies shall adhere to procedures outlined in the County's Grants Manual for general administration of the grant, including accounting, budgeting, revenue recognition, eligible expenditure and reporting.

4. ASSET MANAGEMENT, CAPITAL IMPROVEMENT PLANNING AND BUDGETING OF CAPITAL

The following policies establish the framework for the County's overall capital asset planning and management. They provide guidance for current practices and a framework for evaluation of proposals for future projects. These policies also seek to improve Cook County's financial stability by providing a consistent approach to long-term fiscal strategy.

CAPITAL BUDGET

- The appropriation of the capital budget is part of the annual budget process. The capital budget will be directly linked to, and flow from, the multi-year Capital Improvement Program, the Transportation and Highway Program, and the annual Capital Equipment Program. Modifications, however, may be necessary based on changes in the project scope, funding requirements, or other issues.

CAPITAL IMPROVEMENT PLAN

The County's Capital Improvement Program (CIP) sets forth the plan for the design, construction and renovation of buildings and building systems, making them safe, functional, efficient, and cost-effective to deliver Cook County services to the public.

The CIP will be based on the capital renewal and deferred maintenance priorities of the County and will contain an analysis of the following:

- A 10-year plan for future investments
- The impact on future debt service costs
- The impact on the operating budget

CAPITAL FUNDING

Capital funding will be made using the following criteria:

- Use of debt to finance components of the capital budget will be used only when other financing sources have been evaluated and deemed unavailable.
- To the extent possible, improvement projects and major equipment purchases will be funded on a pay as-you go basis from existing or foreseeable revenue sources.
- All equipment with a useful life of less than 5 years will be funded through pay-as-you-go means.
- The County will prioritize equipment/projects costing less than $150,000 and equipment/projects with lower useful life to be funded through pay-as-you-go means.
- The County will seek to decrease the planned budgeted expenditure on debt supported capital equipment every year with the goal of eventually funding capital equipment through pay-as-you means entirely, with the exception of large non-recurring multi-year initiatives to acquire entirely new depreciable technology.
- The County will limit and clearly identify any County personnel that are associated with a capital project to be funded from debt proceeds and will avoid the funding of recurring personnel costs from debt proceeds.

DEBT ISSUANCE

Because interest costs impact our taxpayers and long-term financial flexibility, debt financing should be utilized only for the creation or full replacement of capital assets. Debt (including capital leases) may only be used to finance capital, including land acquisition, not ongoing operations. Projects that are financed through debt must have a useful service life at least equal to the debt repayment period.

FIXED ASSET INVENTORY

The County shall have a policy to inventory and assess all major capital assets annually. Accurate inventories of all physical assets, their condition, life spans, and cost will be maintained to ensure proper stewardship of public property.

ACHIEVEMENT OF MAXIMUM USEFUL LIFE

Cook County shall operate and maintain its physical assets in a manner that protects the public investment and ensures achievement of the assets' maximum useful lives. Establishing clear policies and procedures for monitoring, maintaining, repairing and replacing County equipment and essential components are central to good management practices. The County will develop written policies and procedures that address:

- Determination of ideal inventory totals per asset category.
- Multi-year planning for renewal and replacement cycles using steady state analysis.
- Determination of the best available funding stream for asset classes.
- Annual maintenance plans that avoid unnecessary deferred maintenance costs.

NEW FACILITIES

New County facilities will be planned within the overall business and service objectives of Cook County. To ensure that the public gains the maximum utility from the new facility or capital asset, the County will identify the full cost of building

and operating the facility throughout its useful life. Resources generated from its operation or other sources will be identified to meet these needs. Acquisition or construction of new facilities shall be done in accordance with County adopted facility and/or master plans. Prior to approving the acquisition or construction of a new asset, an estimate of the full cost to operate and maintain the facility through its useful life and the plan for meeting these costs will be established.

5. DEBT MANAGEMENT

- The County will prudently manage the issuance of debt to ensure that debt does not unduly burden County taxpayers or pose a risk to the County's credit ratings and overall credit worthiness.

Accordingly, the following self-imposed limitations will be observed:

- Direct debt will not exceed 1.25% of the estimated market value of County property or 4% of Equalized Assessed Valuation (EAV).
- Direct debt measured per capita will not exceed $1,000.
- Annual debt service costs associated with long-term debt obligations, as measured by the Debt Service Fund, should not be reasonably projected to exceed 15% of all funds' operating expenditures of the County in any given year.
- Any capital project or equipment funded through the issuance of bonds will be financed for a weighted average period not to exceed the life of the project or equipment.
- Annual debt service growth (including any issuance of new money) is aligned with the Federal Reserve's long-term aim for inflation at 2%.
- Variable rate debt will not exceed 20% of the total debt portfolio without a commitment to an analysis of variable rate assets and liabilities reflected on the County's balance sheet.
- Variable rate debt will not exceed 25% of total debt at any time.

The County may use various types of short-term borrowing as a cash management tool to provide interim financing for temporary cash flow deficits within a 12-month period and may not exceed in aggregate the amount of one month of general fund operating expenditures. Such types include, but are not limited to, short-term debt obligations (like commercial paper, tax anticipation notes, taxable short-term bonds, working cash notes, bond anticipation notes, lines of credit as well as any other appropriate instruments). In addition, the following processes will be observed:

- Communication will be maintained with bond and credit rating institutions, as well as capital market participants, lending institutions and financial advisors, regarding current and future financial conditions.
- Timely and comprehensive market disclosures will be provided, to include third-party credit agreements, budgets and Comprehensive Annual Financial Reports (CAFR).
- Post filings promptly within 15 days of execution.
- In accordance with changes made in 2009 to Rule 15c2-12, those filings must be made electronically at the Electronic Municipal Market Access (EMMA) portal (www.emma.msrb.org).

  - Maintain an up to date Investor Relations Page.
  - Provide full and comprehensive disclosure of annual financial, operating and other significant information in a timely manner.
- The County's credit agreements will not contain immediate acceleration provisions and acceleration will only be allowed upon the completion of a tax levy, extension and collection cycle.
- Use of Swaps/interest rate derivatives may only be used to achieve a specific objective consistent with the County's overall Debt Policy and as a measure to reduce or hedge interest rate risks the County is otherwise exposed to, furthermore:
  - The County will not use interest rate swaps that are speculative in nature or increase the overall risk profile of the County.
  - The County will not execute such agreements with counterparties that are rated lower than A2/A/A from Moody's Investors Service/Fitch Ratings/Standard & Poor's and will require collateral from any counterparties that are downgraded below such a threshold.

6. OPERATING/CAPITAL EXPENDITURE ACCOUNTABILITY

At a minimum, on a quarterly basis, operating expenditures will be reviewed via the budget forecast to ensure that they follow the plan set forth by the current year's Adopted Appropriation. If the budget forecast finds that operating expenditures will exceed the Adopted Appropriation, corrective actions, such as expenditure reductions, shall be implemented.

An annual review of capital expenditures shall be completed. This shall include a review of capital expenditures and encumbrances in relation to both the current budget and over the entire life of the respective project. This will be completed in order to ensure that capital funding is being spent according to the original plan approved when funds were obtained. If funds are not being spent according to plan, corrective action shall be taken. Corrective actions can include, but are not limited to, expenditure reductions, reallocation of capital funds and the sweeping of associated funds.

In FY2021, appropriations and authorized expenditures for County issued parking contracts; County owned or operated parking garages; the purchase, lease, rental, repair, and maintenance of motor vehicles utilized for County purposes or operations; authorized travel; ambulance services; Geographic Information Systems operations and costs; County costs associated with vehicular accidents (such as medical treatment, law enforcement, risk management, and the like); and various court costs as determined by the Director of Budget and Management Services are for transportation purposes authorized by the 2021 Appropriation Bill. The foregoing itemized list is not exhaustive, and the Director of Budget and Management Services is further authorized to deem additional appropriations and expenditures as for transportation purposes.

ENCUMBRANCES

An encumbrance is an accounting transaction where funds from a specific budgetary account are claimed for a specific purpose. Encumbrances allow the County to properly fund services that have been rendered and invoiced, but not yet paid. A fiscally sound encumbrance policy allows the County to liquidate encumbrance balances that are no longer required, while ensuring that our financial obligations are fully funded.

Accordingly, all operating fund encumbrances are available for the fiscal year following the date they are issued. One year later, all associated purchase orders that have not been expended are cancelled, unless the Department of Budget and Management grants an extension per the using department's request. While capital improvement and capital equipment encumbrances tend to have a longer encumbrance period, they are still evaluated using the same methodology for operating fund encumbrances.

7. LONG-TERM FINANCIAL PLANNING STRATEGY

The County recognizes that long-term financial planning is a key process to the County's goal of being fiscally responsible. Within the Annual Appropriation, the County shall forecast general fund revenues and expenditures five years into the future. This forecast will help the County plan where to allocate resources in future budgets. This forecast shall be updated annually with each budget and published in the Revenue Estimates section of Volume I of the Annual Appropriation. The revenue forecast will be informed by recommendations provided by the Independent Revenue Forecasting Commission. The deliberations of the Independent Revenue Forecasting Commission and their annual recommendation will be published on the County's website.

The County's long-range financial planning will help recognize the effects of economic cycles on the demand for services and the County's resources. Cook County financial planning will help ensure the delivery of needed services (many of which become more critical during economic downturns) by assuring adequate reliance on ongoing resources in order to support continued County services during economic downturns. The County is a major force in a complex regional economic system; hence, it must understand and anticipate changes in both regional and national economic trends in order to engage in strategic financial and management planning. Therefore, to the extent possible the long-term growth rate of the County's expenditures will be targeted to match the long-term growth rate of the County's revenue sources.

8. INVESTMENT MANAGEMENT

Cook County recognizes the need for a prudent, professional, and practical approach to the investment of its funds. The County shall maintain liquid cash balances that reflect its cash flow needs. It is the policy of the County to manage public funds in a manner that will meet cash flow needs, ensure security of principal, and provide the highest investment return while voluntarily complying with the Illinois Public Funds Investment Act (30 ILCS 235), although the County as a home rule unit of government is not bound by the Act. A separate investment policy is maintained by the Cook County Treasurer's Office.

Cook County acknowledges three inherent risks associated with investing public funds: (1) credit risk, the risk of investing in instruments that may default; (2) market risk (liquidity), the risk of selling an investment prior to maturity at less than book value; and (3) opportunity risk (yield/return), the risk of investing long term and having rates rise or investing short term and having rates fall, or foregoing investment income on a risk-adjusted basis based on inefficient investment selection.

The County will at all times consider actions to mitigate these risks. These include voluntarily abiding by the set of permitted investments authorized in the Illinois Public Funds Investment Act to reduce credit risk, maintaining good cash

flow estimates to reduce market risk, and integrating knowledge of prevailing and expected future market conditions with cash flow requirements to reduce opportunity risk. As with investment decisions made with other public funds, the balance is weighted heavily towards avoiding risk; accordingly, safety first, liquidity second, and yield third.

9. FUND DIVERSITY AND STABILIZATION/FINANCIAL RESERVE POLICY

PURPOSE

In its effort to achieve financial resiliency, Cook County has established a diversity of funds. Some of these different funds are used to account for non-current liabilities, like workers' compensation and legal settlements, while others are self-supporting internal funds that contribute to efficient overhead services. The diversity of funds helps reduce the burden on the General Fund and keeps it from becoming a single source of fiscal stress.

Cook County will maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees due to temporary cyclical revenue shortfalls or unpredicted one-time expenditures. The County recognizes that financial reserve funds provide the flexibility to respond to unexpected circumstances that may help the County achieve long-term fiscal objectives.

DEFINITIONS

GASB Statement 54 distinguishes fund balances based on the relative strength of the constraints that control the purposes for which specified amounts can be spent. Beginning with the most restrictive constraints, fund balance amounts will be reported in the following categories, though not all Governmental funds will have these fund balances:

- Non-spendable fund balance – amounts that are not in a spendable form (e.g., inventory) or are legally or contratually required to be maintained intact (e.g., permanent fund principal).
- Restricted fund balance – amounts that can be spent only for the specific purposes stipulated by external parties either constitutionally or through enabling legislation (e.g., grants or donations).
- Committed fund balance – amounts that can be used only for the specific purposes determined by a formal action of the Cook County Board of Commissioners (the "Board"). Commitments may be changed or lifted only by referring to the formal action that imposed the constraint originally (e.g. the Board's commitment in connection with future construction projects).
- Assigned fund balance – amounts intended to be used by the government for specific purposes. Intent can be expressed by the Board or by a designee to whom the governing body delegates the authority. In non-major governmental funds, the assigned fund balance represents the amount that is not restricted or committed. In major govermental funds (like the General Fund) the assigned fund balance represents amounts that are intended to be used by the government for a specific purpose.
- Unassigned fund balance – includes all amounts not contained in other classifications and is the residual classification of the General Fund only. Unassigned amounts are available for any legal purpose. The unassigned category is also used to fund any deficit balance amounts.

POLICY

Cook County's financial reserve policy is to maintain an unassigned fund balance for the General Fund ("unassigned fund balance") of no less than two months (16.67%) or "floor", and a "ceiling" of three-months-worth (25.0%), of the General Fund's total expenditures, plus total other financing uses (e.g. transfers out) from the most recent audit. This calculation will be based on the values reported in the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds in the most recently published Comprehensive Annual Financial Report ("CAFR").

MINIMUM UNASSIGNED FUND BALANCE

Should the unassigned fund balance fall below the two-month "floor", the County will develop an action plan to replenish it in coordination with the annual adopted budget. The action plan will include the unassigned fund balance from the most recent audit, an estimate of the current year's ending unassigned fund balance and a projection of the following three-year's-ending unassigned fund balance (as needed) derived from the County's annual long term financial plan. It will also address potential remedial actions that may need to be approved by the Board to achieve the two-month threshold over the next one-to-three years, as necessary, to return the balance to the two-month floor.

MAXIMUM UNASSIGNED FUND BALANCE

If the unassigned fund balance should exceed the three-month "ceiling", the County can use these funds to pay for non-recurring expenses, an outstanding liability (i.e. Pension or Other Post-Employment Benefits (OPEB) or bonded debt) or transfer it to a committed or assigned fund balance in the following fiscal year, subject to the level of approval necessary in the definitions above. Appropriation of any excess unassigned fund balance for any of these uses will be approved in the annual adopted budget and should only be considered if doing so will mean that the projected unassigned fund balance at year-end will not fall below the two-month floor in the upcoming fiscal year.

ASSIGNED FUND BALANCE

The County will maintain an assigned fund balance for the following purpose(s):

Pension Stabilization Fund: The value retained in the General Fund's fund balance for Pension Stabilization will be determined by the CFO, and will be used to offset unanticipated increases in the pension contributions to the Annuity and Benefit Fund, subject to the adoption of the Resolution and the Annual Appropriation Bill.

10. SELF-INSURANCE FUND

Cook County shall maintain a Self-Insurance Fund for employee health benefits, life insurance, unemployment compensation, workers compensation and liability related claims and expenses arising from operations. The purpose of the Self-Insurance Fund is to centralize and mitigate risk to the County and provide certainty to the operating units, while properly allocating indirect costs to operational units. The County will establish a premium or premium equivalent to represent the actuarial estimate of specific health plans based on which funds will be appropriated to each department within the General, Health Enterprise, Special Purpose, and Grant Funds annually. On a monthly basis, the premium or premium equivalent will be charged to each department and credited to the Self-Insurance Fund. The premium equivalent calculation shall be revised as necessary, but at least annually. The County will also establish an actuarial estimate of projected workers compensation and liability claim payments which will be appropriated to the General and Health

Enterprise Funds annually. On a monthly basis, the cost of workers compensation and liability claims will be credited to the Self-Insurance Fund.

Cook County recognizes that it is prudent to maintain a sufficient level of financial resources to protect against reducing service levels or raising taxes or fees due to large, unexpected or catastrophic events. The County shall strive to maintain a fund balance in the Self-Insurance Fund of not less than one and one-half times the three year average of claims and payments to provide financial support to cover unforeseen or catastrophic events and emergencies not covered by any stop-loss insurance procured by the County. However, the intent of the Self-Insurance Fund is not to accumulate a fund balance that is greater than what is required to offset the volatility inherent in such claims. At the end of the fiscal year, if the fund balance is greater than three times the three-year average of claims and payments, only then may funds be transferred to the General Fund for operating purposes at the request of the Chief Financial Officer (CFO).

11. ACCOUNTING, AUDITING & FINANCIAL REPORTING

Regular monitoring of budgetary performance provides an early warning of potential problems and gives decision makers time to consider actions that may be needed if major deviations in budget-to-actual results become evident. It is also an essential input in demonstrating accountability.

An open government is essential for citizen-driven governance. The importance of this aspect in financial reporting cannot be overstated. Regular and frequent reporting is necessary to provide accountability, educate and inform stakeholders, and improve their confidence in County government. The financial reporting process should include the following criteria:

- The documentation of accounting policies and procedures will be evaluated annually and updated periodically, no less than once every three years, according to a predetermined schedule.
- Maintain an accounting system adequate to provide all of the data needed to allow for the timely preparation of financial statements for the entire financial reporting entity in conformity with GAAP and GASB standards.
- Issue timely audited financial statements, no greater than 180 days after the completion of the fiscal year, in conformity with GAAP and GASB standards as part of a CAFR.
- On or before June 30th of each year, the Department of Budget and Management Services shall issue an assessment of the fiscal condition of the County prior to the next year's budget cycle in the form of a budget forecast.
- On or before September 1st of each year, the Cook County Board President shall conduct a public hearing on the budget forecast to hear from the public on budget priorities. This input will be taken into account as the executive budget is prepared.
- The Executive Budget Recommendation shall be presented to the Cook County Board of Commissioners by October 31st of each year.

12. PERFORMANCE MANAGEMENT

The use of performance measures and standards in the planning and resource allocation processes, as well as the public reporting of performance information, will result in a more efficient and effective utilization of County resources. Performance management will also yield improved results for the public and will ensure that the County as a whole is addressing its core functions and mission.

Cook County believes performance management can assess accomplishments and identify areas for improvement on an organization-wide basis. Performance management is used in both long-term and short-term strategic planning and decision-making processes that in turn drive financial performance. The goals and initiatives derived from performance management are used to appropriately determine the allocation of limited county resources.

Performance management utilizes a statement of program mission that identifies the goals and objectives of functional areas within the County. The goals and objectives are prioritized in order to allocate resources over a specific period of time. The outcomes from the objectives must be verifiable, understandable and timely.

These benchmarks are evaluated for program efficiency and effectiveness, which are constantly assessed for improvement. A transparent outcome evaluation is produced which allows for managerial decision-making.

13. EQUITY IN FINANCIAL DECISION-MAKING

Cook County recognizes the disparate impact of many of our revenue sources. Many of the County's revenue streams are regressive by nature. Flat taxes, such as the sales tax, place a higher burden on low-income communities and communities of color, in that these communities often have access to less financial resources, and must pay a higher proportion of their disposable income in order to pay the same amount in taxes as wealthier communities. As a part of our responsibility to promote Open Communities and ensure the best and most equitable use of taxpayer dollars, we commit to limiting our reliance on additional regressive revenue sources.

By endeavoring to forecast our revenues as accurately as possible, we can ensure that we do not raise the existing financial burden on these communities beyond what is required for the functioning of the County government. In the long run, this could allow us to begin correcting historical and current disinvestment in low-income communities and communities of color.

We commit to considering and tracking the specific burdens and historical contexts of the communities we are taxing. By holding true to these principles, we can lower the burdens placed disproportionately on low-income communities and communities of color, while simultaneously ensuring that resources are allocated more equitably to these communities going forward.

COOK COUNTY ANTI-FRAUD POLICY

PURPOSE

Cook County Government is committed to maintaining an environment containing high standards of honesty and ethical behavior by its Officials, Agencies, Board or Commissioner Appointees and Employees. The purpose of this Cook County Government Anti-Fraud Policy ("Policy") is to:

- Prohibit dishonest acts and/or fraudulent activity;
- Advise Officials, Agencies, Appointees and Employees of their responsibility to report suspected fraudulent activity;
- Guide appropriate behavior;
- Assign responsibility for the development of adequate management controls;
- Identify responsibility for performance of investigations relating to allegations of fraud; and
- Inform all Officials, Appointees and Employees regarding their obligations not to engage in fraud, and to assist in deterring fraud, as part of their fiduciary duties to the County.

SCOPE OF POLICY

This policy applies to any fraud, or suspected fraud, involving Officials, Agencies, Appointees or Employees. This Policy supplements, but does not supersede, any fraud-related provisions of the Cook County Independent Inspector General Ordinance, Cook County Ethics Ordinance, Cook County Auditor Ordinance, and the Cook County Procurement Code.

DEFINITIONS

AGENCY OR AGENCIES OF THE COUNTY means offices and departments under the jurisdiction of the Cook County Board President, the Cook County Board of Commissioners, Cook County Health and Hospitals System, Cook County State's Attorney, Cook County Sheriff, Cook County Public Defender, Clerk of the Circuit Court of Cook County, Cook County Treasurer, Cook County Clerk, Cook County Assessor, Chief Judge of the Circuit Court of Cook County, Cook County Board of Review, the Office of the Independent Inspector General, the Cook County Land Bank Authority, and the Cook County Public Administrator.

APPOINTEE means individuals appointed by an Official to any Boards or Commissions created by State Statute or County Ordinance whose members are appointed by the President or Official and is subject to the approval, confirmation or advice and consent of the Cook County Board.

BOARD OR COMMISSION means any Board or Commission created under County Ordinance or State Statute whose members are appointed by the President or Official subject to the approval, confirmation or advice and consent of the County Board.

COOK COUNTY OR COUNTY means Cook County Government and Agencies of the County.

EMPLOYEE means an individual employed by an Agency whether part-time or full-time or by a contract of employment.

FRAUD OR FRAUDULENT ACTIVITY means a deceptive act committed with the intent to secure an improper benefit to oneself or another. A fraudulent act may also involve an omission designed to conceal or mislead.

OFFICIAL means any elected official (or appointed official) of any Agency of the County, regardless of whether the official is compensated.

CONDUCT CONSTITUTING FRAUD

A fraudulent act encompasses a broad range of behavior, including anything calculated to deceive another, whether by presenting false information or concealing the truth. It is conduct involving dishonesty and is willful in nature. As used in this Policy, the term "fraud" and "fraudulent activity" may include, but is not limited to, the following conduct:

- Forgery or alteration of any document or account belonging to the County;
- Forgery or alteration of a check, bank draft, or any other financial document;
- The provision of false or misleading information in a County document or record made with the intent to deceive;
- Misappropriation or theft of funds, services, securities, supplies, or other assets through deceit or willful scheme;
- Impropriety in the handling or reporting of money or financial transactions, when done with an intent to deceive;
- Offering, accepting or seeking bribes or illegal gratuities;
- Destruction, removal or inappropriate use of Cook County Government property, records, or equipment, when done with an intent to deceive;
- Conduct that involves ghost-payrolling or timecard fraud, including assisting another in this conduct.

DUTIES AND RESPONSIBILITIES

- Officials, Appointees and Employees have a duty to comply with all applicable Federal, State, and County laws, rules, regulations and policies.
- Officials, Appointees and Employees should be alert for any indication of fraud within their areas of responsibility.
- Any Official, Appointee or Employee of Cook County Government who has a reasonable basis for believing a fraudulent act has occurred, or is occurring, has a responsibility to report such activity to the Office of the Independent Inspector General and, if appropriate, his or her supervisor or department head.
- Any manager who receives a report of fraudulent activity from a subordinate must conduct a reasonable investigation into the matter and, if warranted, report such activity to the Office of the Independent Inspector General without undue delay. Reporting detected or suspected fraud to the Office of the Independent Inspector General in no way limits management's ordinary responsibility to investigate detected or suspected fraud itself and

impose appropriate discipline on subordinates. In addition to the Office of the Independent Inspector General, management may report detected or suspected fraud to other appropriate authorities if warranted.

- Any Official, Appointee or Employee who is unsure if an event or situation constitutes a violation of the Policy may contact the Board of Ethics, the Office of County Auditor or Office of the Independent Inspector General for consultation or clarification.
- Agencies are responsible for establishing and maintaining proper management controls that will provide for the security and accountability of the resources entrusted to them. The Board of Ethics, Office of County Auditor and Office of the Independent Inspector General can be consulted for additional information or assistance in establishing such controls.
- Annual countywide training will be provided by the Board of Ethics, Office of County Auditor and Office of the Independent Inspector General. Officials and Employees have a responsibility to take this training when it is provided and to assist in the provision of this training within their Agencies as requested by the Board of Ethics, Office of County Auditor or Office of the Independent Inspector General. A copy of the training will be provided to Appointees upon appointment.

NON-RETALIATION

No Official, Appointee, or Employee who has acted in accordance with the reporting requirements of this Policy shall be:

- Disciplined or threatened with disciplinary action for following the Policy;
- Retaliated against, punished, harassed or penalized for following the Policy;
- Intimidated or coerced in retaliation for reporting fraud or fraudulent activity in accordance with this Policy.
- Employees found to have engaged in retaliatory conduct shall be subject to discipline, up to and including discharge.

FALSE ALLEGATIONS

It shall also be a violation of this Policy for any complainant to knowingly make a false allegation of fraudulent activity and/or to make an allegation with reckless disregard for its truth and that is intended to be disruptive or to cause harm, or to harass another individual. Any violation of this section will result in disciplinary action, up to and including discharge.

CONFIDENTIALITY

Any Official, Appointee or Employee contacted with respect to a suspected fraud or an ongoing audit/investigation into fraudulent activity shall treat the matter in a confidential manner. Any violation of this section may result in disciplinary action, up to and including discharge.

SANCTIONS

- In accordance with applicable personnel rules, employees may be suspended or placed on administrative leave during the course of an investigation into allegations involving fraud.
- Employees found to have participated in fraudulent activity may be subject to disciplinary action, up to and including discharge from employment, criminal prosecution or civil action, and/or fines levied by the Board of Ethics, consistent with the Cook County Ethics Ordinance.

- Employees found to have knowledge of fraudulent activity and who knowingly failed to report the activity may be subject to disciplinary action up to and including discharge from employment.

STATUTORY REFERENCES

Sources of County law related to the protection of the County against fraud include but are not limited to the following:

- Cook County Independent Inspector General Ordinance – Cook County Code, Ch. 2, Art. IV, Sec. 2-281, et seq.
- Cook County Ethics Ordinance – Cook County Code, Ch. 2, Art. VII, Sec. 2-541, et seq.
- Cook County Auditor Ordinance – Cook County Code, Ch. 2, Art. IV, Sec. 2-311, et seq.
- Cook County Procurement Code – Cook County Code, Ch. 34, Art. IV, Sec. 34-120, et seq.

GLOSSARY OF TERMS

ACCRUAL BASIS	An accounting method where expenditures are recorded when good and services are received and where revenues are recorded when they are earned. It does not take into account when the payment was made or received.
ADMINISTRATION	A functional grouping of County departments that provide select services to other County departments and offices, and to the general public.
ANNUAL APPROPRIATION BILL	An Ordinance approved by the Cook County Board of Commissioners establishing the budget for Cook County government for the fiscal year.
ANNUAL BUDGET	The financial plan for maintaining Cook County government for one 12-month period.
APPROPRIATION	The legal authorization granted by the Cook County Board of Commissioners to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.
ASSESSED VALUATION	The estimated value of all land and real property in Cook County. The valuation is used as the basis for computing the Property Tax Levy.
BALANCED BUDGET	A budget that has total revenues equal to total expenses.
BOND	A written promise to pay a specified sum of money (called the face value or principal amount) at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
BONDED DEBT	The portion of indebtedness represented by outstanding bonds.
BUDGET	The budget is an estimate of proposed expenditures and the proposed means of financing them.
BUDGETARY ACCOUNTS	Accounts used to enter the formally adopted annual operating budget into the General Ledger.
BUDGETARY CONTROL	The management of a government in accordance with an approved budget to monitor and control expenditures within the limitations of approved appropriations and available revenues.
BUREAU	Organizational unit in which departments with related missions report to single executive such as Bureau Chief. Cook County has a Bureau of Administration, Bureau of Economic Development, Bureau of Finance, Bureau of Human Resources, Bureau of Technology, and Bureau of Asset Management.

BUSINESS UNIT (COST CENTER)	The division of the County which may require an income statement or balance sheet. This is where all accounting transactions are recorded. For the purpose of recording expenses, these divisions were previously called sub-activities or cost centers.
CAPITAL BUDGET	The estimate of capital project costs. It sets forth each project and equipment purchase, and specifies the resources estimated to be available to finance the projected expenditures.
CAPITAL EQUIPMENT	Equipment items that have physical substance, valued at $5,000 or more with a useful life of five years or more and depreciable, such as: institutional equipment, office furnishings and equipment, computer equipment, vehicles, automotive equipment, telecommunications equipment, and other equipment.
CAPITAL EXPENDITURES	Expenditures resulting in the acquisition of, or addition, to the County's general fixed assets.
CAPITAL IMPROVEMENT	Improvements or additions to fixed County assets and the acquisition of new County assets. Capital Improvements are detailed in a separate section of the budget and are financed through the direct issuance of general obligation bonds.
CAPITAL RENEWAL	A systematic management process to plan and budget for known cyclic repair and replacement requirements that extend the life and retain usable condition of facilities and systems. Capital renewal is a planned investment program that ensures that facilities will function at levels commensurate with the facilities mission. Included are major building and infrastructure systems and components that have a maintenance cycle in excess of one year.
CHARGEBACK	A transaction used for the financing of goods or services provided by one department to other departments or agencies of a government, or to other governments to reimburse costs.
CHART OF ACCOUNTS	A chart detailing the system (numbered and descriptive) of general ledger accounts used to designate funds, expenditures, revenues, and balance sheet accounts.
	Operating Accounts – Provide funding for the purchase of goods and services deemed necessary throughout the fiscal year, excluding purchases categorized as Capital Outlay (See Object Classification).
	Capital Accounts (New/Replacement) – These funds provide financing for the purchase of capital equipment. Capital Equipment is defined as durable goods with a useful life of five or more years.

Major Capital Accounts – These funds provide funding for certain projects with requirements and with a depreciable life of at least five (5) years.

Major Lease of Capital Accounts - These funds provide funding for projects that would benefit from lease financing arrangements. Projects include the lease of the mainframe computer, mainframe printers, and large capacity document printers.

CORPORATE FUND	The funds used to account for all financial resources attributable to government management and supporting services; control of environment; assessment, collection and distribution of taxes; election; economic and human development; and transportation.
COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR)	The official annual report stating the financial position and result of operations of Cook County for the fiscal year. It incorporates an opinion on the Report's general-purpose financial statements by an independent certified public accounting firm.
COST-OF-LIVING-ALLOWANCE (COLA)	A periodic adjustment to salaries and wages to allow for inflation.
DEBT	An obligation resulting from the borrowing of money or from the purchase of goods and services.
DEBT SERVICE REQUIREMENTS	The amount of money required to pay interest on outstanding debt, the principal of maturing bonds and required contributions to accumulate money to pay off term bonds.
DEFERRED MAINTENANCE	The practice of postponing maintenance activities such as repairs on both real property (i.e. infrastructure) and personal property (i.e. equipment) in order to save costs, meet budget funding levels, or realign available budget monies. The failure to perform needed repairs could lead to asset deterioration and ultimately asset impairment. Generally, a policy of continued deferred maintenance may result in higher costs, asset failure, and in some cases, health and safety implications.
DEPARTMENT	A unit of Cook County government.
DEPRECIATION	A reduction in the value of an asset with the passage of time.
DERIVATIVES	A contract whose value is determined by performance of the underlying asset. The most common underlying assets include stocks, bonds, commodities, currencies, interest rates and market indexes.

EMPLOYEE EXPENSES	A sub-category of the Personal Services object classification. Employee expenses consist of expenditures that are related to employees, but not considered salary or fringe benefits. An example of an employee expense would be the cost of a training program or professional seminar.
ENCUMBRANCES	Encumbrances represent the estimated amount of expenditures from unperformed contracts that would occur if the unperformed contracts in process are completed. Expenditures and liabilities, as defined by GAAP, are not encumbrances. GAAP is a set of accounting standards created by the Financial Accounting Standards Board to create financial consistency and transparency across organizations.
ENTERPRISE FUND	Budget and accounting units created for particular self-sustaining operations, to separate the revenue and financial control of such operations from the County's General Fund.
EQUALIZED ASSESSED	The assessed value of real property, as determined by the Cook County Assessor, multiplied by an annual equalization factor determined for the County by the Illinois Department of Revenue. The Assessed Valuation is the basis for levying property taxes.
EXPENDITURE	Any use of financial resources by Cook County for the provision or acquisition of goods and services for operations, debt service, capital outlay, transfers, or other financial uses.
FISCAL YEAR	A 12-month period for which the Annual Appropriation Bill is enacted. For Cook County, the fiscal year begins on December 1 and ends on November 30 of the succeeding year.
FRINGE BENEFITS	Personnel costs (hospitalization insurance, dental insurance, vision insurance, life insurance, employer match of employee's Medicare contribution, and pension) supplemental to an employee's salary or wages which are paid wholly or in part by the County.
FULL TIME EQUIVALENT (FTE)	A position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. A full-time position would be 1.0 FTE while a part-time position scheduled for a 20-hour week would be 0.5 FTE.
FUNCTION	Specific (or like group) activities or organizational units directed at attaining specific purposes or objectives. The principal functions of Cook County are health care, courts, and corrections.
FUND (COMPANY)	An independent, self-balancing account used to record revenue and expenditures within the budget. For Cook County, the major funds are the General Fund, comprised of Corporate and Public Safety; the Health Enterprise Fund; special purpose funds; and grant funds.

FUND BALANCE	The difference between assets and liabilities of governmental funds.
FUND TYPES	**Enterprise** - Budget and accounting units created for particular purposes, particularly self-sustaining operations, to separate the revenue and financial control of such operations from the General Fund. **Fiduciary** - Funds that are used to account for assets held in trust by the Cook County Government for the benefit of individuals or other entities. **Governmental** - Funds that are not concerned with profitability and usually rely upon a modified accrual basis. This involves recognizing revenue when it becomes both available and measurable, rather than when it is earned. **Major** - Local governments often manage and account for their financial activities in a limited number of funds, designated as major funds. **Special Revenue** - Fund types that are required to account for the use of revenue earmarked by the law for a particular purpose.
GENERAL FUNDS	The funds used to account for all financial resources, except those accounted for in special purpose funds and enterprise funds. The General Fund consists of the Corporate and Public Safety Funds.
GENERAL OBLIGATION DEBT	Debt backed by the full faith and credit of Cook County government.
GENERAL PUBLIC	The individuals that Cook County serves.
GRANTS	Contributions of cash or other assets from another government, public or private foundation, or department to be used for a specified purpose, activity, or facility.
GROSS BONDED DEBT	The total amount of direct debt that is composed of outstanding bonds.
HOME RULE COUNTY	A county that has authority to exercise any power and perform any function pertaining to its government and affairs including; but not limited to, the power to regulate for the protection of the public health, safety, morals, and welfare; to license; to tax; and to incur debt.
INFRASTRUCTURE	Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable.

INSURANCE	The transfer of risk of loss from one party (the insured) to another party (the insurer) in which the insurer promises to pay the insured (or others on the insured's behalf) an amount of money for economic losses sustained from specific events.
INTERGOVERNMENTAL REVENUES	Revenues from other governments (federal, state, and local) in the form of grants, entitlements, or shared revenues.
INVESTMENTS	Securities and real estate held for income in the form of interest, dividends, rentals, or lease payments.
LEASE-PURCHASE AGREEMENTS	Contractual agreements that are termed leases, but in substance, are purchase contracts.
LEVEL OF SERVICE	Used generally to define the current services, programs, activities, and/or facilities provided by a government to its residents.
LINE-ITEM BUDGET	The presentation of the County's budget in a form which lists each expense in a separate line along with the dollar amount budgeted.
LONG-TERM DEBT	Any obligation of the County with a remaining maturity term of more than one year.
MAJOR CAPITAL EQUIPMENT	Certain equipment items involved in projects with funding requirements greater than $1,000,000 and with a depreciable life of greater than five (5) years.
NON-RECURRING REVENUES	Revenues collected by to the County that are unique and occur at one time only, or follow a sporadic, unpredictable pattern.
OBJECT CLASSIFICATION	The categorization of expenditures grouped by similarity of purpose. For Cook County, the following object classifications are used: **Personal Services** - Include expenditures for salaries and wages, fringe benefits, and other costs directly related to the support of employees. All budgetary accounts 100 through 199 are included in this object classification. **Contractual Services** - Include expenditures for routine office/department activities such as, printing, transportation, communications and other purchased services. Also, included in this classification are all professional and technical services contracted by Cook County. All budgetary accounts 200 through 299 are included in this object classification. **Supplies and Materials** - Include expenditures for necessary supplies for each department. All budgetary accounts 300 through 399 are included in this object classification.

Operations and Maintenance - Includes expenditures for routine operation and maintenance, such as utility costs and repair of equipment. All budgetary accounts 400 through 499 are included in this object classification.

Rental and Leasing - Includes expenditures for the rental and leasing of office, automotive, medical equipment, and facilities. All budgetary accounts 500 through 599 are included in this object classification.

Capital Outlay - Includes expenditures for the acquisition of fixed assets including land, buildings and equipment. All budgetary accounts 600 through 699 are included in this object classification.

Contingencies and Special Purpose Appropriations - Include various unanticipated and estimated expenditures, and reserves. All budgetary accounts 800 through 899 are included in this object classification.

OBJECT ACCOUNT

The numeric system that uniquely distinguishes each account in the County's Chart of Accounts.

OFFICE

A unit of Cook County government. Offices are generally managed by elected County officials. However, the term is also used to designate some non-elective units of County government.

OPERATING BUDGET

The primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. The Operating Budget excludes capital improvements.

PERFORMANCE-BASED BUDGETING

Performance-based budgeting uses statements of missions, goals and objectives to explain why the money is being spent. It is a way to allocate resources to achieve specific objectives based on program goals and measured results.

PUBLIC SAFETY FUND

The funds used to account for all financial resources attributable to the protection of persons and property (corrections and courts), to include the costs of administering laws related to vehicles and transportation; and government management and supporting services related to ensuring public health and safety in postmortem examinations.

PROGRAM

The functional units of a County Department or Agency focused on particular objectives and further delineated with employee and cost data specific to that function.

PROGRAM INVENTORY

A comprehensive listing of services offered by each Cook County Agency or Department to both external and internal users; organized to provide transparency into Cook County governmental services provided to Cook County residents, employees and elected officials.

RESERVED FUND BALANCE	Those portions of fund balance that cannot be used for expenditure or that are legally restricted for a specific future use.
REVENUE	The amount of monies collected from taxes, fines, fees, and reimbursements from others for the purpose of financing governmental operations and services.
REVISED REQUEST	A modification to a department's initial request, as deemed necessary, by a department; in conjunction with the Department of Budget and Management Services.
RISK MANAGEMENT	Use of the various ways and means to avoid accidental loss, or to reduce its consequences if it does occur.
SPECIAL PURPOSE FUNDS	These funds are used to account for the proceeds from special revenue sources, and the expenditures for specified or restricted purposes.
TAX EXTENSION	The process of calculating tax rates for all local governments.
TAX LEVY	The total dollar amount of the Cook County Annual Appropriation Bill that is to be covered by property taxes.
TAX RATE	The rate calculated to generate the revenue required from the tax levy. For Cook County, the rate is determined by dividing the final tax levy by the total Equalized Assessed Valuation of County real property.
TURNOVER ADJUSTMENT	The amount used to adjust the projected spending in salaries to account for the decrease in expenditures resulting from vacated positions.
ZERO-BASED BUDGETING	A budgeting approach which breakdowns service delivery functions into meaningful identifiable unit costs. Resources are allocated based on the fundamental level of service and budget priorities.

ACRONYMS

ACA ---------- Affordable Care Act
ADA ---------- Americans with Disabilities Act
AOIC ---------- Administrative Office of the Illinois Courts
BIPA ---------- Benefits Improvement and Protection Act
BOT ---------- Bureau of Technology
CAFR ---------- Comprehensive Annual Financial Report
CCDOC ---------- Cook County Department of Corrections
CCHHS ---------- Cook County Health and Hospitals System
COLA ---------- Cost of Living Allowance
CPI-U ---------- Consumer Price Index for All Urban Consumers
DBMS ---------- Department of Budget and Management Services
DSH ---------- Disproportionate Share Hospital
EAV ---------- Equalized Assessed Valuation
ERP ---------- Enterprise Resource Planning
FEMA ---------- Federal Emergency Management Agency
FHP ---------- Family Health Plan
FTE ---------- Full Time Equivalent
GAAP ---------- Generally Accepted Accounting Principles
GASB ---------- Governmental Accounting Standards Board
GFOA ---------- Government Finance Officers Association
JTDC ---------- Juvenile Temporary Detention Center
LRTP ---------- Long Range Transportation Plan
MCCN ---------- Managed Care Community Network
MFT ---------- Motor Fuel Tax
NACo ---------- National Association of Counties
PPRT ---------- Personal Property Replacement Tax
REASRP ---------- Real Estate Asset Strategic Realignment Plan
ROI ---------- Office of Research, Operations and Innovation
SPD ---------- Seniors and Persons with Disabilities
SPF ---------- Special Purpose Funds
TIF ---------- Tax Increment Financing

DEPARTMENT DIRECTORY

The **Department of Administrative Hearings** is an independent entity that hears cases relating to violations of the County Ordinance and violations of the Cook County Human Rights Ordinance.

The **Adult Probation Department** provides the courts with quality information and offers viable, cost-effective sentencing options. Under the Office of the Chief Judge, the department provides a balance of enforcement and treatment strategies, holds offenders accountable, and affords them opportunities to become productive, law-abiding citizens.

Ambulatory and Community Health Network (ACHN) provides quality primary and specialty care services to children and adults in their own communities.

Animal and Rabies Control provides health protection to the residents of Cook County through preparation, education, rabies vaccination and stray animal control.

Asset Management is responsible for implementing and monitoring the County's capital improvement program and reviewing policy concerning capital construction in the County. Additionally, it maintains, operates, and repairs County properties and operating equipment. It also provides the personnel and supervision needed to remodel, rehabilitate, construct, and install the facilities, offices, and equipment needed to keep the County functioning.

The **Board of Commissioners** is the governing board and legislative body of the County. It is comprised of 17 Commissioners; each serving a four-year term and elected from single member districts; and is responsible for the management of the affairs of Cook County.

The **Board of Election Commissioners** is responsible for providing a fair electoral system for all citizens, promoting convenient voter registration, encouraging voter turnout, and maintaining state-of-the-art equipment and registration records.

The **Board of Review** provides an efficient and citizen-focused review process to adjudicate real estate assessment appeals in a prompt manner pursuant to the Illinois Property Tax Code.

Budget and Management Services prepares the Annual Appropriation Bill of Cook County and coordinates the development of annual and long-term budgetary projections. Additionally, it coordinates budgetary and central reporting for all County grants, directs an expansive capital equipment program and monitors annual appropriations.

Building and Zoning enforces provisions of the Cook County Building Code and Cook County Zoning Ordinance while governing the erection, construction, alteration, demolition, relocation and/or inspections of all buildings and structures within zoning districts of unincorporated Cook County.

Cermak Health Services of Cook County provides high-quality, effective and cost-efficient clinical services as well as early disease detection to the detainees at the Cook County Department of Corrections.

The **Chief Administrative Officer** coordinates the activities of the following seven Cook County departments: Animal and Rabies Control, Environment and Sustainability, Transportation and Highways, Law Library, Medical Examiner, Emergency Management and Regional Security and the Office of the Chief Administrative Officer.

The **Chief Financial Officer** coordinates and supervises all the financial activities of the County. The Chief Financial Officer manages the Bureau of Finance to ensure financial integrity, encourage streamlined governance, and promote long-term fiscal responsibility.

The **Chief Procurement Officer** leverages the County's purchasing power by managing the contracting process for all County agencies, except those in the Health and Hospital System and Forest Preserve District. Additionally, the office is responsible for the disposition and auctioning of salvage and surplus items no longer needed by the County.

The **Clerk of the Circuit Court** keeps records for all judicial matters brought to the Circuit Court. The Clerk is responsible for attending all sessions of the courts, preserving all files and papers associated with judicial proceedings, maintaining a complete record of all determinations made in the Circuit Court, and performing all administrative duties required by law or the rules and orders of the Circuit Court.

Contract Compliance is responsible for the day to day operation of the Cook County Minority Business Enterprise/Women's Business Enterprise/Veterans' Business Enterprise Ordinance. In an effort to make Cook County a more attractive business partner for minority, women and Veteran-owned businesses, the office monitors contractor activities for compliance.

The **Cook County Law Library** provides professional library services at seven branch locations, offering one of the largest and broadest collections of law books in the nation.

The **Community Corrections Department** under the Sheriff includes Electronic Monitoring (EM), the Sheriff's Work Alternative Program (SWAP), and Restoring Neighborhoods Workforce (RENEW). These programs provide public safety, alternatives to incarceration, and community supervision for participants in these programs.

The **County Assessor** is responsible for setting accurate values for 1.8 million parcels of real property in Cook County, maintaining fair and equitable real property assessments and maximizing services for Cook County citizens in the processing and understanding of their assessments.

The **County Auditor** audits County fee offices and information systems, works with external auditors on the County's annual audit and performs special audits as directed by the President and the County Board of Commissioners.

The **County Clerk** is the official custodian of Cook County records and books. The office is charged with issuing tax extension rates, permanent real estate tax numbers and new tax codes. As the Clerk of the County Board of Commissioners, the office also keeps all minutes and agendas of Board proceedings. Its vital statistics department is responsible for the safekeeping of all birth, death and marriage records generated within Cook County and for issuing all marriage applications and licenses, certifying notary publics and registering businesses operating under an assumed name. Its ethics division follows State and County laws by receiving and administering statements filed under the Illinois Governmental Ethics Act, the Illinois Campaign Financing Act and the Cook County Lobbyist Registration Ordinance. As of December 2020, the County Clerk assumed the former Recorder of Deeds duties. The County Clerk now records, stores, and provides accurate and easily retrievable information including public records for land transactions, federal and state tax liens, articles of incorporation, and Uniform Commercial Code filings.

The **County Comptroller** reviews and discharges all debts or credits in which the County is financially concerned. The Comptroller maintains a record of all budgetary appropriations, expenditures, encumbrances and revenues made or received during each fiscal year.

The **County Treasurer** is responsible for the collection of real estate tax revenues and the distribution of those funds to taxing agencies throughout Cook County. The Office also serves as the County's banker responsible for the prudent investment of public funds.

Court Services Division under the Sheriff executes all court orders issued by the Circuit Court of Cook County; maintains decorum and security in the courtrooms of all divisions of the Circuit Court; and is responsible for the apprehension of defendants who fail to respond to court orders. Court Services also supervises the Child Support Enforcement Division of the Sheriff's Office and coordinates the Sheriff's Preventive Programs section.

The **Department of Corrections** under the Sheriff has the statutory responsibility for the detention of persons awaiting trial and those persons convicted of crimes and sentenced for up to one year of incarceration. Additionally, the department coordinates various programming for inmates. The various programs provide substance abuse counseling, vocational skills training, GED services, family counseling and health education to male and female nonviolent offenders. It also houses the fastest growing population within the Cook County Department of Corrections – women. The department consolidates, coordinates, and strategically plans the future intervention, supervision, and service plans for all females within the Sheriff's jurisdiction.

The **Department of Emergency Management and Regional Security (DEMRS)** provides a Countywide security and emergency management system that responds to, coordinates and communicates with all county departments, local governments, state and federal governments, and private entities. DEMRS directs efforts to ensure an appropriate County strategy for terrorist threats, attacks or natural disasters within Cook County. DEMRS develops, coordinates, biennially reviews, and revises strategies and emergency operations plans.

The **Employee Appeals Board** is charged with hearing all appeals of any career service employee, not represented by a union, for disciplinary action relating to discharge, demotion or suspension for a period of more than ten days to assure fair and equitable treatment of employees in a professional manner.

Enterprise Technology works to plan, develop, and manage enterprise software, hardware, infrastructure, and technology services in conjunction with numerous Cook County agencies. It works to provide County government services that are cost-effective and easy to use for residents and employees. It also identifies opportunities for cross-agency collaboration to improve efficiency and a greater return on technology investments.

The Department of Environment and Sustainability protects the health and welfare of the people of Cook County through the preservation, protection and improvement of the environment.

Facilities Management is charged with maintaining and operating Cook County's physical plant, which is comprised of approximately eleven million square feet.

Forensic Clinical Services under the Chief Judge gathers psychosocial histories of defendants and performs psychiatric and psychological examinations. Results and recommendations based on these studies are reported to the appropriate judges of the Circuit Court. The examining clinicians also provide direct testimony in court on issues of fitness to stand trial, questions of sanity at the time of offense and fitness for custody of children.

Health Plan Services, as part of the Health and Hospital System, provides comprehensive medical care to enrollees in CountyCare, the County's Medicaid expansion program offered through the Affordable Care Act. Health Plan Services coordinates and manages patient care through a Primary Care Medical Home model while creating and implementing all aspects of CountyCare.

Health Services – Juvenile Temporary Detention Center provides quality, timely, effective and cost-efficient clinical services, and early disease detection to the detainees in the Juvenile Temporary Detention Center in accordance with acceptable community, accreditation and regulatory standards.

Health System Administration administers all operational, planning and policy matters of the health care institutions, programs and agencies under the jurisdiction of the Cook County Board of Commissioners.

The **Human Resources Bureau** oversees the County's personnel functions. The department is charged with attracting and retaining exemplary and helpful County employees. It provides the President and other County executives with the necessary flexibility and management control to assure the delivery of quality public service. Additionally, it establishes and enforces equitable hiring and promotion procedures for employees and applicants.

Human Rights and Ethics implements the activities of the Cook County Commission on Human Rights and the Cook County Board of Ethics. The department investigates and adjudicates complaints filed under the Cook County Ethics Ordinance. It also works to prevent discrimination, improve human relations, and encourage ethical conduct in County government. The department works with Administrative Hearings to hear cases related to violations of the Cook County Human Rights Ordinance.

The **Office of the Chief Judge** administers the Circuit Court of Cook County by providing administrative support and legal research for judges, supervising approximately 2,100 non-judicial employees, reviewing and addressing the Court's space requirements, providing conciliation services in domestic relations proceedings, summoning jurors, drafting court rules and general orders, and educating the public about the Circuit Court. The Chief Judge also administers the Court's fiscal operations by representing the Court before the Cook County Board of Commissioners and preparing grant applications, budgets, and compliance reports.

The **Office of Economic Development** strives to improve the quality of life for the residents of Cook County by implementing programs to ensure affordable housing, infrastructure improvements, and economic growth through effective and coordinated strategic planning.

The **Office of the Independent Inspector General** investigates citizen complaints relative to the performance of County employees with respect to any fraud, corruption or deceit in operating procedures.

John H. Stroger, Jr. Hospital is the flagship of the Cook County Health & Hospitals System, with a staff of more than 340 attending physicians along with more than 450 medical residents and fellows, offering a full range of specialized medical services. The hospital maintains a strong commitment to the healthcare needs of Cook County's underserved population, while partnering with communities and providers to enhance public health, and advocate for policies that promote the physical and mental well-being of the people of Cook County.

The **Judiciary** under the Chief Judge administers one of the largest unified court systems in the nation. Through the efforts of over 400 judges and associate judges, the Court completes approximately 1 million cases annually. The judges of the Court are assigned to the County Department, the Municipal Department, or the Juvenile Justice and Child Protection Department.

The **Justice Advisory Council** works to improve the administration of justice in the County and formulates recommendations concerning legislation and other measures designed to encourage appreciable improvements.

The **Juvenile Probation and Court Services Department** under the Chief Judge serves the welfare of children and their families within a sound framework of public safety. The department is committed to providing the guidance, structure and services needed by every child under its supervision. In partnership with the community, the Department promotes the healing and recovery of neglected children and directs delinquent children toward reforming their behavior and making responsible decisions.

The **Juvenile Temporary Detention Center** under the Chief Judge provides the children in its custody with a caring environment, useful programs, and a structure that enhances personal development and improves opportunities for success.

The **Land Bank Authority** facilitates the return of abandoned and tax-delinquent properties to productive use to combat community deterioration, create economic growth and stabilize the housing and job markets. The Land Bank will acquire, hold, and transfer interest in real property throughout Cook County as approved by its Board of Directors to promote redevelopment, support targeted efforts to stabilize neighborhoods, and stimulate residential, commercial and industrial development.

The **Medical Examiner's Office** determines the cause and manner of death of those decedents whose death falls under the jurisdiction of the office.

Planning and Development is committed to developing sustainable communities by fostering economic opportunities and business development; preserving and expanding the supply of safe, decent, and affordable housing; facilitating infrastructure improvements; promoting fair housing; and supporting programs that address the problems of homelessness.

The **President of the Cook County Board of Commissioners** is the Chief Executive Officer of Cook County. As such, the President directs the administrative functions of the County.

Provident Hospital of Cook County continuously improves the quality and availability of comprehensive primary health care services to residents of Cook County. It works to enhance access to inpatient obstetrical, medical, surgical and diagnostic services, offer unique teaching, training and research opportunities, and provide comprehensive emergency services.

The **Public Administrator** provides comprehensive investigative and estate administrative services for Cook County decedents with unknown heirs.

The **Public Defender** is appointed by the court to act as attorney, without fee, for all persons who are held in custody or charged with criminal offense and who the court finds are unable to employ counsel.

The **Public Guardian** under the Chief Judge provides guardianship to adults with disabilities, acts as Guardian ad Litem and/or attorney for minors whose parents are charged with abuse, neglect or are involved in disputed proceedings.

Public Health is responsible for protecting and promoting the health of the citizens of suburban Cook County.

The **Revenue Department** is responsible for the administration, collection and enforcement of all Cook County home-rule taxes.

Risk Management plans, directs, and coordinates a comprehensive risk management program, which minimizes the County's potential exposure to loss.

The **Ruth M. Rothstein CORE Center** is a specialized health care facility operating as a joint venture with Rush Medical Center to provide a broad range of outpatient care to individuals and families affected by HIV/AIDS and other infectious diseases.

The **Secretary to the Board of Commissioners** provides legislative support and information for the Cook County Board of Commissioners, President, elected officials, agencies, departments and members of the public. By providing information regarding Board proceedings, it helps ensure an open, accessible and transparent government.

The **Office of the Sheriff** directs and administers eight departments: Administration, Information Technology, Court Services, Police Department, Community Corrections, Department of Corrections, Merit Board, and the Office of Professional Review, Professional Integrity and Special Investigations.

The **Sheriff's Administration** streamlines the fiscal, legal, policy, and communications administrative functions to ensure that the operational departments of the Sheriff's Office are provided with the necessary resources to carry out their mission. This bureau is comprised of the Legal Department, Office of Policy and Communication, Office of Intelligence Center, Fiscal Administration, and Payroll Department.

The **Sheriff's Department of Information and Technology** promotes the integration of technology, provides reliable, predictable and stable technology services to all Sheriff's Office departments. The Department provides project transparency through clear governance processes and predictability. In addition, the Department administers human resources, training, support, and vehicle services. This bureau is comprised of the Office of Information Technology, Office of Policy and Accountability, Vehicles Department, Department of Support Services, Training Institute, Office of Peer Support, and Human Resource's Administration.

The **Sheriff's Merit Board** adopts rules and regulations for governing the Sheriff's departments and conducts promotional exams for the Police Department and the Department of Corrections. The Board investigates all disciplinary problems within the Sheriff's budgetary units.

The **Sheriff's Office of Professional Review, Professional Integrity & Special Investigations** audits and evaluates activities in order to deter and prevent corruption, fraud, waste, mismanagement and unlawful political discrimination within the Sheriff's Office.

The **Sheriff's Police Department** is responsible for the preservation of peace, suppression of crime, and enforcement of regulatory ordinances. The police patrol unincorporated areas of Cook County, coordinate activities, and provide assistance to other police agencies throughout the County.

Social Service is a community corrections and court services department under the Chief Judge mandated by the Court to direct adult felony and misdemeanor offenders in satisfying court-ordered conditions and penalties. Staff craft and employ offender-specific strategies to achieve the sentencing objective of the court, which the Illinois Constitution defines as restoring the offender to useful citizenship. In partnership with the Court and the community, the Department increases public safety by redirecting offenders toward noncriminal behavior in the home, school, workplace, and community.

The **State's Attorney** works to preserve public safety, ensure the fair and efficient administration of justice, improve the delivery of services to the citizens of Cook County in the prosecution of criminal offenses, provide assistance to victims and witnesses, and vigorously represent Cook County and its officers in all civil proceedings.

Transportation and Highways is responsible for maintaining the highways in order to provide safe and economical movement of people and goods. It is also charged with creating a system of roads and highways that supports the development of the regional economy.

The **Zoning Board of Appeals** considers and hears all zoning appeals pertaining to land uses in unincorporated Cook County. Public hearings for Map Amendments and/or Special Use applications are conducted in the townships in which the property is located to decide a just and lawful determination of issues involved.

CHART OF ACCOUNTS FISCAL YEAR 2021

CLASSIFICATION DESCRIPTIONS AND CODING DEFINITIONS BY OBJECT AND PURPOSE OF APPROPRIATIONS BUREAU OF FINANCE DEPARTMENT OF BUDGET AND MANAGEMENT SERVICES

STATEMENT OF PURPOSE

This Chart of Accounts offers a detailed description of classifications and coding by object and purpose of accounts as a guideline for appropriate account usage in budgeting functions throughout Cook County.

REVENUE

400010 Property Taxes
Revenue from taxes levied on an assessed valuation of real and/or personal property.

400040 Tax Increment Financing Taxes
Revenue from tax increment finance (TIF) districts.

401130 Non-Retailer Trans Use Tax
Revenue from a tax on the transfer or purchase of a motor vehicle that is titled or registered from a non-retailer.

401150 County Sales Tax
Revenue from a tax imposed on general merchandise at the rate of 1.75%.

401170 County Use Tax
Revenue derived from a tax that applies to tangible personal property (e.g. cars, motorcycles, boats) titled or registered with a State agency, within the corporate limits of Cook County.

401190 Gasoline / Diesel Tax
Revenue from a tax imposed on the retail sale of gasoline and diesel in Cook County.

401210 Alcoholic Beverage Tax
Revenue from a tax imposed on the retail sale of all alcoholic beverages in Cook County.

401230 New Motor Vehicle Tax
Revenue from a tax that applies on the retail sale of new motor vehicles in Cook County.

401250 Wheel Tax
Revenue from an annual license fee authorizing the use of any motor vehicle within the unincorporated areas of Cook County.

401310 Off Track Betting Comm.
Fees collected from off track betting.

401330 Il Gaming Des Plaines Casino
Revenue from gambling machines at the Des Plaines Casino.

401350 Amusement Tax
Revenue from a tax imposed upon the patrons of amusement within Cook County, such as sporting events and theaters.

401370 Parking Lot and Garage Operation
Revenue from tax imposed upon the use and privilege of parking a motor vehicle in any parking lot or garage in Cook County.

401390 State Income Tax
Revenue from a flat tax of 4.95% on income.

401430 Cigarette Tax
Revenue from a tax imposed on packs of 20 cigarettes.

401450 Other Tobacco Products
Revenue from a tax imposed on all other tobacco products including vapor products.

401470 General Sales Tax
Revenue derived primarily from the Illinois Retailer's Occupation Tax which is imposed on persons engaged in selling tangible personal property at retail and persons in the business of selling services in the state.

401490 Firearms Tax
Revenue from a tax on firearms and ammunition sold in Cook County.

401530 Gambling Machine Tax
Revenue from tax on gambling machines.

401550 Hotel Accommodations Tax
Revenue from tax on gross rentals or leasing.

401570Video Gaming Tax
Revenue generated from annual application and license fees for video gaming terminals.

401580 Cannabis Tax
Revenue derived from the Cannabis Retailer's Occupation Tax.

401590Sports Wagering Tax
Revenue from licenses, fees and taxes associated with sports wagering in Cook County.

402100 County Treasurer
Revenue primarily from fees and fines related to the delinquent collection of property taxes.

402150 County Clerk
Revenue primarily from fees related to the issuance of birth records, death records and marriage certificates records.

402200 County Recorder and Registrar

Fees, Taxes, and Fines related to the sale and purchase of real estate across the County including the Real Estate Transfer Tax.

402250 Recorder Audit Revenues

Revenue collected from audits of real estate transactions to recoup taxes that had previously been filed incorrectly.

402300 Building and Zoning

Building and Zoning Administration fees including the issuances of permits and contractor registration fees.

402350 Environmental Control

Fees issued by the Department of Environmental Control for permits and other fees.

402400 Highway Dept Permit Fees

Fees collected from Construction and Hauling permits.

402450 Liquor Licenses

Revenue from fees and fines related to the issuance of liquor licenses.

402500 County Assessor

Revenue derived from fees on FOIA requests.

402950 Sheriff General Fees

General fees collected by the Sheriff's office coming primarily from traffic tickets and overweight alarm permits and Fees collected by the Sheriff's Municipal division for summons and evictions.

403060 State's Attorney

Revenue from fees for felony and misdemeanor convictions in Circuit Court that are imposed by judges and collected by the Clerk of the Circuit Court.

403100 Supportive Services

Revenue collected from fees related to adoption.

403120 Public Administrator

Revenue from administrative fees for investigation and administration services for people who die in Cook County without a will or where there is no person with the right or desire to administer the state.

403150 Public Guardian

Revenue from legal and estate fees charged to clients to manage their estates.

403170 Court Service Fee

Fee dedicated to defraying court security expenses incurred by the Sheriff in providing court services or for any other court services deemed necessary by the sheriff to provide for court security.

403210 Medical Examiner

Fees related to the provision of services by the Cook County Medical Examiner.

403280 Contract Compliance M/WBE Cert

Fees related to the certification and registration MBE and WBE Vendors.

404040 State of Illinois Reimbursements

Reimbursement by the State of Illinois for the Salaries of Public Defenders, State's Attorneys and Other Probationary Officers.

404060 Other Governments

Reimbursements to the County from the Forest Preserve.

405010 Investment Income

Returns and Interest on financial investments.

406008 Indirect Cost

Reimbursements to the General Fund for indirect costs provided to the Special Purpose Funds on behalf of the County.

407010 Miscellaneous Revenue

Largely consists of revenues related to Pharmaceutical Rebates, telephone commissions, 69 west rental income, energy efficiency rebates and other revenues.

407080 Other

Revenues related to Favorable Settlements, Parking fees Cable TV Franchise fees, and miscellaneous other fees.

410050 Other Revenue

Miscellaneous CCHHS related revenue.

402548 Clerk Of the Circuit Court Fees

Fees collected by the Clerk of the Circuit Court for the provision of services within the Courts of Cook County.

409549 Medicare

Reimbursements to CCHHS from the federal health insurance program for people who are 65 or older, certain younger people with disabilities and people with end-stage renal disease.

409559 Medicaid Public Assistance

Reimbursements to CCHHS from Medicaid, a jointly funded State and Federal government program that pays for medical assistance for eligible children, parents and caretakers of children, pregnant women, persons who are disabled, blind or 65 years of age or older, those who were formerly in foster care services, and adults aged 19-64 who are not receiving Medicare coverage and who are not the parent or caretaker relative of a minor child.

409569 Private Payors and Carriers

Payments to CCHHS from individual or employer-based insurance plans for healthcare services.

409574 CCHHSMedicaid BIPA IGT

Reimbursements to CCHHS under the Medicare, Medicaid, and SCHIP Benefits Improvement and Protection Act of 2000 (BIPA) for healthcare services provided to a disproportionate number of Medicaid and low-income patients.

409579 Medicaid Revised Plan Revenue DSH

Reimbursements to CCHHS under Federal law which requires that state Medicaid programs make Disproportionate Share Hospital (DSH) payments for providing healthcare services to a large number of Medicaid and uninsured patients.

EXPENSES

501000 Personal Services

This category includes accounts from which payment is made for personal services rendered to the County by an officer or employee of the County, any amount required or authorized to be deducted from salary for specific benefit programs, retirement or tax, or any amount directly related to authorized reimbursable employee expenses.

501005 Salaries and Wages of Employees with Benefits

Amounts paid to County employees appointed to positions indicated in the approved and adopted budget.

501006 Salaries and Wages of Regular Employees
501130 Salaries and Wages of Non-Regular Employees with Benefits

501164 Planned Salary Adjustments

Amounts paid to employees for authorized work performed in addition to the normal work period for which an employee is compensated as provided by County policy or agreement. Includes expenses for per diem employees and other employees under contract with the County.

501165 Planned Salary Adjustment
501210 Planned Overtime Compensation
501225 Planned Benefit Adjustment
501295 Salaries and Wages of Per Diem Employees
501420 Salaries and Wages of Employees per Contract

501510 Mandatory Medicare Costs

Payments mandated by Federal law to be paid by the County to match the Medicare (FICA) tax deducted from eligible employees. This amount is calculated by the DBMS.

501511 Mandatory Medicare Costs

501540 Workers' Compensation

Amounts contributed to the Self Insurance Fund for payments of temporary total disability benefits to employees for work-related injury, payments to medical providers, and payments of awards or settlements mandated by the Industrial Commission of the State of Illinois. This amount is calculated by DBMS.

501541 Workers' Compensation

501585 Insurance Benefits

Estimated value of payments made to carriers and providers on behalf of County employees for benefits.

501586 Insurance Benefits
501590 Group Life Insurance
501610 Group Health Insurance
501640 Group Dental Insurance
501660 Unemployment Compensation
501690 Vision Care
501710 Fringe Benefits
501715 Group Pharmacy Insurance
501750 Shared Tuition

501765 Professional Development and Fees

Payments associated with the continuing training or education of Cook County personnel.

501766 Professional Development and Fees
501770 Seminars for Professional Employees
501790 Professional and Technical Membership Fees
501805 Training Programs for Staff Personnel
501830 Personal Allowances Not Classified

501835 Transportation and Travel Expenses

Expenditures associated with the travel expense of employees to other County facilities, work locations, training, seminars and meetings. These costs may include reimbursement for automobile usage, public transportation or private carriers, and are paid at a rate determined by the Bureau of Administration.

501836 Transportation and Travel Expenses
501838 Transportation or Resident

520000 Contractual Services

This category includes accounts funded for payment of services that by their nature can be performed only by persons or firms with specialized skills and knowledge. Although a product may or may not result from the transaction, the primary reason for the purchase is the service provided. Included are services that support the various policy-making and managerial activities of the County, professional services supporting various County facilities, and services that are not regarded as professional but that require basic scientific knowledge or specialized skills. Expenditures related to routine building service functions are appropriately charged to these accounts. Excluded are expenditures for operation, maintenance and repair of equipment or facilities; any items related to capital building projects; and all capital equipment purchases. All persons paid for services rendered from accounts in this series will receive a 1099 form for federal and state income tax purposes. No payment will be made via payroll.

520005 Ambulance Service

Expenditures for transport provided by specially equipped vehicles for escorted transfer of the medically disabled between facilities for appointments, treatment, specialized care, or tests.

520010 Ambulance Service

520029 Armored Car Service

Expenditures for transport provided by specially equipped vehicles to transfer currency from various County facilities to depositories.

520030 Armored Car Service

520049 Scavenger and Hazardous Materials Services

Expenditures for transport of disposable waste and obsolete materials and equipment from County facilities.

520050 Scavenger and Hazardous Materials Services

520095 Transport Services

Expenditures for transport of persons involved in special activities or projects which are sponsored by or are the responsibility of the County. Expenditures for transport not specified in other accounts, are in this category. This includes transportation expenses for non-employees traveling on the County's business for consulting, interviewing and recruitment activities or legal matters. Purpose for which funding is requested should be specified in the appropriation request.

520100 Transport Services

520149 Communication Services

Expenditures for telecommunication services as determined by central services. Also, this account is used to pay for expenditures related to IP Addresses for Transmittal of Election Results.

520150 Communication Services

520189 Laundry and Linen Services

Expenditures for the management and operation of the linen delivery and laundry function at County facilities. The cost of the service may include charges for management, pick-up and delivery of linen, replacement of linen and transportation related costs. For charges related to laundry supplies, refer to supply account 530175.

520190 Laundry and Linen Services

520209 Food Services

Expenditures for management of the food service function at County facilities. The cost of the food is included only if the service and the food are part of the same contract. For charges related to food and dietary supplies, refer to supply account 530010.

520210 Food Services

520239 Media Broadcasting Services

Expenditures for cable transmission of programs or data.

520240 Media Broadcasting Services

520259 Postage

Expenditures for postage stamps and service for general office and institutional use, including postage meter setting payments, stamped envelopes, stamped post cards, postal permit deposits, overnight/express mail, postal registry, and other U.S. Postal Services. For charges related to parcel delivery and courier service, refer to account 520280.

520260 Postage

520279 Shipping and Freight Services

Expenditures for private courier or parcel delivery, such as Federal Express, United Parcel Service, etc. For charges related to the U.S. Postal Service, refer to account 520260.

520280 Shipping and Freight Services

520325 Lodging for Non-Employees

Expenditures for lodging and meals of non-employees participating in County programs and prisoners in the custody of the County.

520330 Lodging for Non-Employees

520339 Lodging for Non-Employees

520389 Contract Maintenance Services

Expenditures for services rendered such as janitorial, cleaning of buildings, carpet cleaning, control of vermin, window washing, snow removal, lawn care, mowing and grounds maintenance services. Excluded are building and site reconstruction or reconditioning activities typically provided by trades such as painters, tuck pointers, glaziers and similar trades (refer to account 540370) or the services of landscapers, cement contractors, pavers and similar providers of grounds improvement services (refer to account 540430).

520390 Contract Maintenance Services

520469 Services for Minors or the Indigent

Expenditures for housing, food and other services for minors, veterans, and the indigent as required by County programs or the courts.

520470 Services for Minors or the Indigent

520485 Graphics and Reproduction Services

Expenditures and chargebacks for printing and publishing of media used for daily County operations and special events such as bound volumes of County Board proceedings, ballots, displays, brochures, and business materials, including business cards, stamps, seals, and labels. Includes expenditures for professional surveyors, providers of operational functions and non-employee staff submitting reports.

520490 Graphics and Reproduction Services

520508 Printing and Inside Reproduction Services

520512 Surveys, Operations and Reports

520518 Developing Services

520569 Collection Services

Cost of payments to businesses or individuals who perform collection services for unpaid billings or delinquent accounts related to charges for services provided by the County.

520570 Collection Services

520609 Advertising and Promotions

Expenditures for media advertising and publicizing for specific purposes such as employment, property sales, approved budget, bids, legal notices and similar purposes. Purpose for which funding is requested should be specified in the appropriation request.

520610 Advertising and Promotions

520649 Media Storage Services

Expenditures for imaging County records. This includes the cost of document preparation, transfer and image processing.

520650 Media Storage Services

520670 Professional Services

Cost of purchased services not specified in other accounts in this category.

520675 Purchased Services

520725 Loss and Valuation

Premium cost paid to insurance companies to provide bonding services and liability insurance coverage to the County. It includes protection against catastrophic liability claims and losses of certain types of capital equipment.

520730 Loss and Valuation

520790 Malpractice Insurance

520810 Premiums for Equipment Insurance

520825 Professional Services

Charges for services that by their nature can only be performed by persons or firms with specialized skills and knowledge. Included in this account are the services of architects, engineers, auditors for the independent County-wide audit and professional non-medical consultants. Also included are charges for consultant, technical and special services (e.g., court interpreters, data processors and security services).

520830 Professional Services

520894 Auditing Services

521005 Professional Legal Expenses

Charges for the services of law firms, attorneys, medical consultants, expert witnesses and court reporters relating to labor law, statutory compliance, union negotiation, and other legal county matters.

521010 Professional Legal Expenses

521019 Court Reporting

521024 Medical Consultation Services

521044 Legal Fees Regarding Labor Matters

521054 Legal Services

521074 Expert Witnesses

521119 Registry Services

Charges for the services of professionals, who are required to be registered, licensed or certified in their specialty and whose services are obtained through businesses established as professional registries to provide services as needed.

521120 Registry Services

521155 Managed Care Claims

Reimbursement to service providers for managed care members.

521160 Managed Care Claims

521200 Laboratory Testing and Analysis

Charges for professional laboratories or scientific professionals for performing or analyzing specimens.

521205 Laboratory Testing and Analysis
521210 Laboratory Test for Indigent Patients
521225 Hospital Billings for Prisoners
521235 Laboratory Related Services
521245 Expenses for the Cook County Board of Health Directors
521265 Other Technical Services

521300 Special or Cooperative Programs

For all county-wide costs of special or cooperative programs established by the County as self-sustaining or as a cooperative program with private or other governmental agencies.

521306 Confiscated Vehicles in Accordance with Illinois Revised Statutes
521308 Revolving Fund Not Otherwise Classified
521310 Economic Development Cable TV
521313 Special or Cooperative Programs

521515 Other Contractual Services

Charges for services not specified in other accounts are in this category which are not professional, managerial or technical in nature, and are not transportation services or purchased services. Services for which funding is requested should be specified in the appropriation request.

521520 Impersonal Services Not Otherwise Classified

530000 Supplies and Materials

This category includes expenditures in connection with current operations to purchase articles of a consumable nature which show material change or depreciation with use. These items may also lose their identity through fabrication or incorporation into different or more complex units or substances. These accounts should not be used for outside services relating to operation, maintenance and repair of equipment or facilities but solely for the purchase of consumable supplies and materials. Items of equipment with a unit cost of less than $1,000 are considered supplies and not capital equipment.

530005 Food Supplies

Expenditures for the acquisition of all fresh, frozen, canned or otherwise preserved foods and beverages commonly associated with food service, including delivery cost. Also included are cost of items allied with food service, such as dietary sets, paper and plastic serving ware, utensils, paper products and other items not for consumption.

530010 Food Supplies

530100 Wearing Apparel

Cost of all uniforms, protective clothing and specialized wearing apparel, including shoes, for employees and non employees. Material for fabrication of wearing apparel should not be charged to this account (refer to account 530228).

530105 Wearing Apparel

530170 Institutional Supplies

Operating expenses for the purchase of supplies that are directly related to the administration of a department's or program's stated purpose or mission.

530175 Institutional Supplies
530188 Institutional Supply Expense
530212 Miscellaneous Dietary Supplies
530221 Formula
530224 Road Materials for Maintenance
530226 Other Maintenance Supplies
530228 Supplies and Materials Not Otherwise Classified
530257 Office Expense Secretary to the Board of Commissioners
530259 Office Expenses Chairman, Committee on Finance

530600 Office Supplies

Charges for office machine supplies, writing supplies, art supplies, markers, chair pads, calendars and other items commonly considered stationer supplies. Also included are such items as bottled drinking water and coffee service (including delivery, supplies, and use of cooler or coffee maker). Items considered office equipment and furnishing should not be charged to this account unless the unit cost is less than $1,000.

530605 Office Supplies

530635 Books, Periodicals and Publications

Charges for the acquisition of vital records, books, periodicals, publications and on-line data services for facility or institutional use. LexisNexis and data services for PTAB are included.

530640 Books, Periodicals and Publications
530646 County Wide LexisNexis Contract
530649 Data Services for PTAB

530700 Multimedia Supplies

Charges for supplies directly related to copier, photographic and printing operations. Included in this account are film, developers, papers, inks, toners, solvents and similar products. Excluded are computer printer-related supplies (refer to account 531670).

530705 Multimedia Supplies

530785 Medical, Dental, and Laboratory Supplies

Charges for consumable supplies used in medical, dental and laboratory functions. Items such as utensils, disposable personal care items (health facilities only), oxygen, gases, reagents, solutions, therapy supplies, dentistry supplies and general laboratory supplies should be charged to this account.

530790 Medical, Dental, and Laboratory Supplies
530804 Clinical Laboratory Supplies
530814 Radioactive Agents
530822 Blood Derivatives

530905 Pharmaceutical Supplies

Charges for all drugs, such as controlled substances, agents, liquids (including I.V. solutions), enzymes, vitamins and unclassified therapeutic substances which are prescribed in a medical service facility. Charges for surgical instruments, applicators, bandages, trays, packs, kits and similar surgical supplies are also included.

530910 Pharmaceutical Supplies
530941 Surgical Supplies
530963 AZT Drugs

531645 Computer and Data Processing Supplies

Charges for all data processing supplies, including cut and continuous feed papers, forms, diskettes, connectors, cables, toner cartridges for computer printers, and other computer supplies. Software and other computer equipment should not be charged to this account unless the unit cost is less than $1,000.

531670 Computer and Data Processing Supplies

531900 Other Supplies and Materials

Charges for supplies and materials not specified in other accounts are in this category.

531906 Miscellaneous Supplies and Materials

540000 Operations and Maintenance

This category includes all accounts to which charges are made for the operation and maintenance of facilities, office equipment, automotive equipment, road repair equipment and all other plant or institutional equipment. Charges may include contractual maintenance, emergency repairs, cost of heating, public water supply, natural and propane gas for heating, electricity, remodeling, and maintenance work done by the Department of Facilities Management and site improvements. Cost of parts and charges from providers of repair and maintenance service are included in this group of accounts. Generally, expenditures made for operation and maintenance are related to a capital item such as a vehicle or building. They are necessary for either the basic operation of the capital item, such as gasoline for cars, or to preserve the value of the capital item, such as tuckpointing of facilities.

540005 Utilities

Charges made for utilities such as electricity, water and gas at County facilities.

540008 Utilities
540010 Utilities Oil
540016 Water
540022 Utilities Electricity
540028 Utilities Gas
540034 Other Utilities

540105 Moving Expenses and Remodeling

Charges related to the minor remodeling of County facilities at the request of the department and performed by the Department of Facilities Management. Also included are moving expenses for relocation of County facilities, equipment, or materials.

540110 Moving Expenses and Remodeling

540129 Maintenance and Subscription Services

Non-capitalizable expenses related to the maintenance and repair of equipment, including mainframe and personal computers, peripherals, and software. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service.

540130 Maintenance and Subscription Services
540135 Working Capital Maintenance and Repair of Data Processing Equipment and Software
540140 Repair of Medical Equipment
540146 Operation of Automotive Equipment
540149 Other Maintenance Services

540165 Countywide Contract for Maintenance of Data Processing Equipment

Charges for Countywide contracts for maintenance and repair of data processing equipment, such as mainframe and personal computers, peripherals, software and similar equipment. The costs may include any charges for usage, parts, labor, travel, etc. as billed by the vendor or provider of the maintenance or repair service. Charges for accessories, non-replacement parts or upgrades purchased from any supplier or vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account.

540170 Countywide Contract for Maintenance of Data Processing Equipment

540245 Automotive Operations and Maintenance

Charges for maintenance and repair of all automotive equipment, including automobiles, trucks, hauling and other motorized road equipment. The costs may include any charges for replacement parts, oil, filters, tires, labor or other items included in billing for the commodity or service. Charges for accessories, non-replacement parts or upgrades purchased from the manufacturer or other vendor, which include or exclude installation, should not be charged to this account, but to the appropriate supply or equipment account. Charges related to the operation of the vehicle that are consumable, such as fuel, should be charged to account 540146-Operation of Automotive Equipment.

540250 Automotive Operations and Maintenance

540345 Property Maintenance and Operations

Charges for the operation, grounds improvement and maintenance of County facilities including the Richard J Daley Center and 69. W. Washington.

540350 Property Maintenance and Operations
540370 Maintenance of Facilities
540390 Operating Costs for the Richard J. Daley Center
540402 Operating Costs for the Cook County Adm. Bldg. 69 W. Washington
540410 Maintenance by the Department of Facilities Management
540430 Grounds Improvement

550000 Rental and Leasing

This category includes accounts from which payments are made for rental or leasing of automotive, institutional, medical and office equipment, and rental of offices or other facilities as required by various departments or elected officials of the County. Rental or lease agreements may include the cost of maintenance and utilities or other stipulated cost. Appropriate agencies of the County should be consulted before entering into negotiations for rentals or leases.

550005 Office and Data Processing Equipment Rental

Charges for the rental or lease of typewriters, computers, proprietary software, copiers and other office equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased office equipment remains the property of the lessor.

550010 Office and Data Processing Equipment Rental

550029 Countywide Office and Data Processing Equipment Rental

Expenses related to the leasing and maintenance of Cook County's multi-functional printing and scanning devices.

550030 Countywide Photocopier Lease

550059 Automotive Equipment Rental

Charges for the rental or lease of automobiles, trucks, buses and other automotive equipment. Costs may include delivery, routine repair and maintenance, parts or other provisions as stipulated in the rental or lease agreement. All rented or leased automotive equipment remains the property of the lessor. Charges for vehicles obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 560269). If leased vehicle usage by an elected official is less than 100 percent for County business then the percentage of vehicle usage attributable to County business must be specified and substantiated with a mileage log that documents date, location of County activity, and round trip miles for the day as a substantiation of the daily portion of County business use being claimed. Mileage logs must be submitted with any request for reimbursement.

550060 Automotive Equipment Rental

550079 Medical Equipment Rental

Charges for the rental or lease of radiography, patient care or clinical laboratory equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased medical equipment remains the property of the lessor.

550080 Medical Equipment Rental

550099 Institutional Equipment Rental

Charges for the rental or lease of durable equipment which is considered necessary to the function of an institution, such as refrigeration units and kitchen or laundry equipment. Costs may include delivery, maintenance, parts or upgrades as stipulated in the rental or lease agreement. All rented or leased institutional equipment remains the property of the lessor. Charges for institutional equipment obtained through Lease Purchase Plan Agreements should not be charged to this account (refer to account 560269).

550100 Institutional Equipment Rental

550129 Facilities and Office Space Rental

Charges for the rental or lease of space, equipment or facilities.

550130 Facilities and Office Space Rental

550137 Rental and Leasing Not Otherwise Classified

560000 Capital Equipment and Improvements

This category includes those accounts to which expenditures are charged for capital equipment and improvements to buildings. Items funded in this series of accounts are considered durable and are generally expected to be useful for five or

more years and cost more than $5,000. Certain equipment, although not expected to be useful for five or more years, is also considered capital in nature and should be charged to accounts in this series. Typical capital equipment items are automobiles, trucks, road building vehicles, computers, computer peripherals, computer software, office machines, office furnishings and durable equipment, parts or accessories. Included in this category are accounts established for capital equipment obligations and reimbursement for capital equipment purchased in prior years. For additional detail and restrictions, see the Capital Equipment New Replacement Policy.

560005 Real Estate Operations

Expenditures related to enhancements to a plot of land to make it more usable.

560010 Real Estate Operations
560019 Land Improvements

560100 Property Maintenance and Operations

Capitalizable costs related to the purchase of buildings, land and easements, including the costs associated with the completion of the purchase process.

560105 Property Maintenance and Operations
560107 Building Improvements
560109 Fixed Plant Equipment
560111 Equipment – Special Fund

560150 Institutional Supplies

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as power-driven kitchen or laundry machines, stoves, refrigerators, implements, power tools and other portable machinery valued over $5,000. In general, equipment other than fixed equipment which is necessary for the functioning of a particular facility, which is considered durable and retains specific identity, can be charged to this account.

560155 Institutional Supplies

560180 Medical, Dental and Laboratory Equipment

Charges for the acquisition, at delivered price including transportation and assembling/installation costs, of such equipment as EKG machines, X-ray machines, scopes, respirators, dental drills, test analyzers, microscopes and all other similar equipment for use in a medical, dental or laboratory facility.

560185 Medical, Dental and Laboratory Equipment

560200 Communication Services

Charges for telephone instruments, switchboards, answering devices, facsimile machines, data terminals, interconnection equipment and all radio based, mobile, portable or paging equipment, including transmission and receiving antennae. Cost may include delivery, setup or installation charges as approved.

560205 Communication Services

560220 Computer & Data Processing Supplies

Charges for the acquisition of durable equipment for electronic data processing use, including transportation and assembling/installation costs, such as mainframe computers, personal computers, peripherals, software and

similar equipment. Certain items under $1,000 per unit (such as monitor, CPU and keyboard) should be grouped together and purchased as "desktop set". Expenditures for "proprietary software", which remains the property of the supplier and is leased by agreement, should not be charged to this account (refer to account 550010).
560225 Computer & Data Processing Supplies

560240 Furniture Supplies

Charges for the acquisition, at delivered price including transportation and assembly/installation costs, of such equipment and furnishings as typewriters, cash registers, copiers, microfilm machines, desks, chairs, tables, file cabinets, floor covering (carpeting, tile, etc.), draperies and other furnishings suitable for office or institutional use. Certain items individually under $1,000 (such as a conference room set of chairs and table) may be grouped and purchased through this account. Excluded from this account are charges for medical, communications, and computer equipment, for which separate accounts have been established (refer to accounts 560185, 560205, and 560225). For individual items under $1,000 in unit value, refer to account 530605.
560245 Furniture Supplies

560260 Vehicle Equipment & Supplies

Charges for the acquisition of vehicles and the equipment used for the repair of vehicles.
560265 Vehicle Equipment & Supplies
560267 Automotive Equipment
560269 Lease Purchase Plan Vehicles

560300 Capital Projects

Funds allocated for payment over a period defined by the Bureau of Finance for capital improvement programs.
560305 Capital Projects
560311 Expenses on CIP Projects
560318 Alterations and Remodeling by the Department of Facilities Management
560320 Bond Expenses

560350 Capital Equipment

Charges for durable equipment not included in other Capital Equipment and Improvement accounts. Included are reimbursements for capital equipment purchases made in prior years from operating funds.
560355 Capital Equipment
560371 Reimbursement for Capital Equipment

580000 Contingency and Special Purposes

This category includes accounts established to provide funds for general expenses, special programs and other expenses which fluctuate each fiscal year and require contingent funding. These accounts are established by the Bureau of Finance as authorized.

580001 Reserve for Claims

Funds appropriated to be used for the payment of awards or settlements as a result of litigation arising out of liability.
580010 Reserve for Claims

580031 Reimbursement to Designated Fund

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred or to supplement available resources, including grant matching funds. Specify recipient fund in the appropriation request.

580033 Reimbursement to Designated Fund

580050 Cook County Administration

Reimbursement for administrative services provided by offices in the County Corporate Fund.

580055 Cook County Administration

580060 Fees of Counsel and Expert Witnesses for Indigent

Expenses for attorneys and expert witnesses for the indigent as authorized upon request of the Office of the Public Defender.

580065 Fees of Counsel and Expert Witnesses for Indigent

580070 Expenses by Order of Appellate Court

Expenses for implementing orders of the Appellate Court as a result of litigation.

580075 Expenses by Order of Appellate Court

580080 Federal Court Fines

Costs of fines levied by the United States District Court as a result of litigation.

580085 Federal Court Fines

580090 Reimbursement of Estates

Funds for distribution to heirs after an estate is settled.

580095 Reimbursement of Estates

580105 Workers' Compensation Settlements

Amounts paid to settle Workers' Compensation claims against the County and paid from the County Self-Insurance Fund.

580110 Workers' Compensation Settlements

580135 Self-Insurance Settlements

Amounts paid to settle claims against the County and paid from the County Self-Insurance Fund.

580140 Self-Insurance Settlements

580165 Grant Disbursements

Funds disbursed to other agencies or individuals from a grant administered by the County.

580170 Grant Disbursements

580175 Expenditures Related to the Redistricting Process

Costs associated with the mandated redistricting of Cook County.

580180 Expenditures Related to the Redistricting Process

580195 Expenses Related to External Borrowing

Expenses include but are not limited to interest payments for a line of credit, rating agency service fees, trustee fees, arbitrage rebate calculations and investor relationship service fees.

580200 Expenses Related to External Borrowing

580215 Institutional Memberships & Fees

Charges for membership of various County institutions in professional organizations related to their function or service or for licensure or certification by professional organizations as desired or required by the County agency.

580220 Institutional Memberships & Fees

580235 Public Programs and Events

Costs for County-sponsored public programs and events, such as County Awareness Day and similar activities.

580240 Public Programs and Events

580279 Contingency (As Mandated by Law)

Contingency funds for purposes and in amounts as mandated.

580280 Contingency (As Mandated by Law)

580299 General and Contingent Expenses Not Otherwise Classified

County contingency funds for miscellaneous expenses and purposes not otherwise provided for; the Comptroller shall render a final account to the County Board and return any surplus remaining to the County Treasurer.

580300 General and Contingent Expenses Not Otherwise Classified

580339 Contingencies for Investigations

Special County contingency funds for special investigative purposes at the request of the President and the Board of Commissioners. The President of said Board shall report all expenditures made, and all unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

580340 Contingencies for Investigations

580359 Contingency Fund for the Use of the State's Attorney

Special contingency funds for the use of the State's Attorney. The State's Attorney shall report all expenditures made to the County Board, and unexpended funds shall be returned to the County Treasurer at the end of the fiscal year.

580360 Contingency Fund for the Use of the State's Attorney

580379 Appropriation Adjustments

Funds approved to adjust appropriations as authorized.

580380 Appropriation Adjustments

580399 Reimbursement for Special Purposes Programs

Amounts allocated for transfer to designated fund for reimbursement of expenses incurred.

580400 Reimbursement for Special Purposes Programs

580419 Appropriation Transfer

Amounts designated as transfer from a designated fund for reimbursement of expenses incurred or to supplement available resources.

580420 Appropriation Transfer

580431 Interest on Tax Anticipation Notes

Interest paid to financial institutions for funds made available on a short-term basis in anticipation of repayment by the County when revenues from taxes are received.

580432 Interest on Tax Anticipation Notes

580435 Allowance for Delinquent Taxes

An allowance for that portion of the property tax levy which is anticipated to be delinquent in the year due. This amount is determined by the DBMS. In FY 1993 and subsequent years, this appropriation was made as a subsection of the Budget Resolution.

580436 Allowance for Delinquent Taxes

580439 Short-Term Financing Expenses

Expenses incurred related to the issuance of short-term debt, such as tax anticipation notes, tender notes and letters of credit. Interest expense related to the short-term financing instrument should not be charged to this account (see account 580432).

580440 Short-Term Financing Expenses

580451 Reserve for Flexible Spending Account Program

Contingent funds reserved to pay the cost of Flexible Spending Account charges incurred or not recovered.

580452 Reserve for Flexible Spending Account Program

580455 Reserve for County Health Insurance Program

Contingent funds reserved to pay the cost of medical treatment or to reimburse insurance carriers for benefits assigned on behalf of employees and eligible dependents.

580456 Reserve for County Health Insurance Program

580499 Capital Outlay

Used to account for the acquisition, construction, and renovation of major Capital facilities of the County.

580500 Capital Outlay

580549 Principal

To record principal payments due on the general long-term debt incurred by the County.

580550 Principal

580559 Interest and Other Charges

To record interest payments due on the general long-term debt incurred by the County.

580570 Interest and Other Charges

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