

# 2024 COOK COUNTY PRELIMINARY FORECAST

# **TONI PRECKWINKLE**

COOK COUNTY BOARD PRESIDENT

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**OVERVIEW OF FY2023 YEAR-END AND FY2024 PRELIMINARY FORECAST** 

The Department of Budget and Management Services (DBMS) prepared this preliminary forecast report in accordance with Section 2-933 of the Cook County Code of Ordinances. The report presents a mid-year projection of year-end revenues and expenses for Fiscal Year 2023, and an initial forecast of Fiscal Year 2024 revenues and expenditures for the General Fund and Health Enterprise Fund, the County's two major operating funds.

## AN EQUITABLE AND FISCALLY RESPONSIBLE COOK COUNTY

Cook County has experienced no shortage of challenges over the last several years between a pandemic, stubborn inflation, economic uncertainty and numerous other global and local issues. Despite these unprecedented circumstances, strong financial management and responsible budgeting has positioned Cook County to navigate these difficult times while providing essential and equitable services to millions of its residents. The projected gap for FY2024 is expected to be \$85.6 million, down significantly from the height of the pandemic and its \$409.6 million gap.

In the face of multiple economic risks and budgeting challenges, Cook County has seen its bond rating upgraded, successfully pushed for legislation to fully fund pensions in 30 years, built up its reserve funds and developed hundreds of millions of dollars in equity programs and pandemic relief all while putting forward balanced budgets with no increases to existing taxes.

For the FY2023 year-end, the County projects positive net results of \$214.7 million in the General Fund. This surplus can in part be attributed to the inflationary impacts on sales tax receipts. Other contributing factors include increases in one-time revenues collected by the State of Illinois and distributed to local governments and the continued national trend of longer hiring timeframes increasing payroll savings.

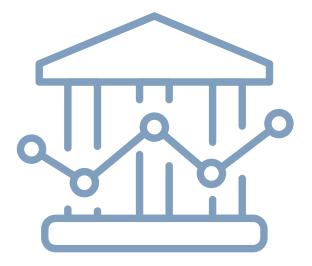
In FY2024, the County is forecasting a budget shortfall of \$82.6 million in the General Fund with revenues forecasted to be \$41.2 million below the FY2023 adopted budget. Despite an anticipated increase in sales tax revenue, the County is expecting a reduction of Personal Property Replacement Tax disbursements from the state. Expenses in the General Fund are forecasted to be \$41.4 million above the FY2023 adopted budget due to expected increases in personnel costs, the inflationary impact on the cost for goods and services procured by the County and a \$22 million increase in the County's supplemental pension payment to the Pension Fund.

The County's hospital system expects positive net results of \$402.1 million for the FY2023 year-end driven by several factors including the continued suspension of redeterminations and favorable autoenrollment percentages through year end, payroll savings due to a tight labor market, and higher than anticipated Medicaid Directed Payments from Managed Care organizations. For FY2024, the County's health system forecasts a budget shortfall of \$3.0 million driven by expected labor cost increases, lower CountyCare membership, and increased costs associated with care for asylum seekers.

While overseeing the nearly \$9 billion County budget, President Preckwinkle has also spearheaded an expansive and equitable collection of pandemic relief programs. This includes the nation's largest publicly funded guaranteed income initiative, millions of dollars for small business grant programs and funding to support the abolishment of \$1 billion in medical debt for those most in need.

The County is also addressing disparities and disinvestments through the Cook County Equity Fund. The Fund is enabling important work in the justice system, public safety, health, housing, economic opportunity, community development and social services to benefit historically marginalized communities. With this work, the Equity Fund has the potential to transform communities through direct reinvestment and allocation of resources. The County is committed to building on progress to date in Fiscal Year 2024.

While many outside factors can cause changes to the revenue and expenditure projections put forward in this report, this Preliminary Forecast is designed to provide a thorough and transparent snapshot of the current and anticipated budgets.



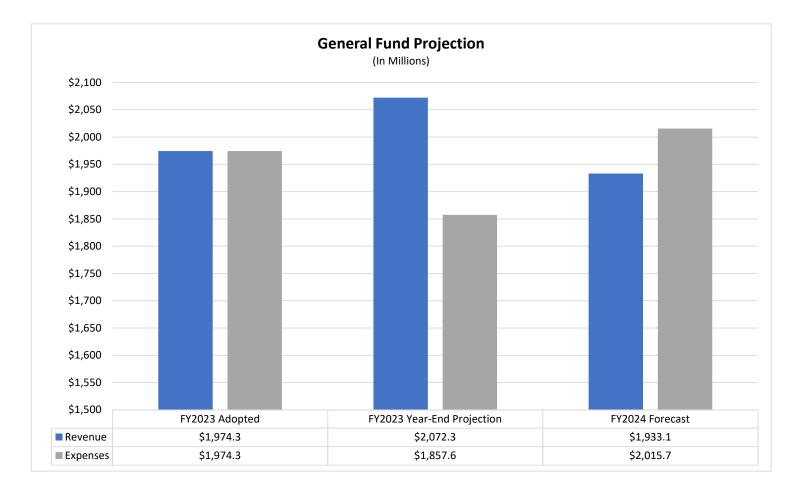
# **GENERAL FUND**

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# **GENERAL FUND REVENUES AND EXPENDITURES**

For FY2023, the General Fund is projecting to end the year with a favorable variance of \$214.7 million. Revenues are projecting \$98.0 million (or 5.0%) above the adopted budget and expenses are projecting \$116.7 million (or 5.9%) below the adopted budget.

For FY2024, the General Fund is projecting a budget gap of \$82.6 million. Revenues are forecasting \$41.2 million (or 2.1%) below the FY2023 adopted budget and expenses are forecasting \$41.4 million (or 2.1%) above the FY2023 adopted budget.



## **PROJECTED 2023 YEAR-END GENERAL FUND REVENUES AND EXPENDITURES**

Cook County's General Fund is projected to end FY2023 \$214.7 million favorable to budget.

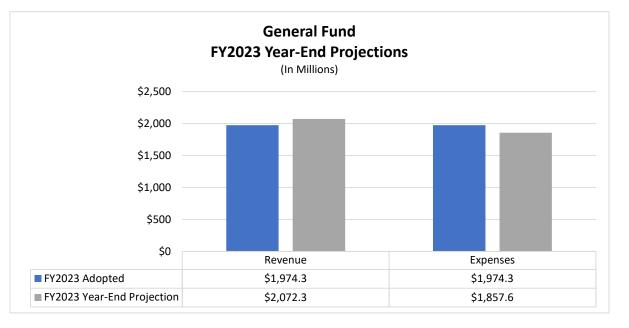
For FY2023, DBMS is projecting to end the year with a favorable variance of \$214.7 million in the General Fund, which is one of the County's major operating funds. The General Fund is comprised of the Corporate Fund and Public Safety Fund.

The projected favorable variance in FY2023 also reflects an allocation of \$311.7 million made in FY2023 for supplemental pension contributions continuing the County's path towards addressing the outstanding unfunded pension liability at the County Employee's and Officer's Annuity and Benefit Fund of Cook County (the "Retirement Fund") and fulfilling the commitment of the Board of Commissioners when they raised the Home Rule Sales Tax in 2015.

#### **FY2023 REVENUE PROJECTIONS**

General Fund revenues support the County's general operating funds and finance the Corporate and Public Safety Funds. The County's General Fund revenue is comprised of Property Tax, Non-Property Taxes, Fees, Intergovernmental Revenues, and Miscellaneous Revenues. The total budgeted FY2023 revenue for the General Fund is \$1,974.3 million.

The projected year-end revenue of \$2,072.3 million is higher than the budgeted revenue by \$98.0 million (or 5.0%). Non-Property Taxes are the largest driver of this favorable variance, accounting for an increase of \$81.0 million, or 6.0% compared to FY2023 budget. This is primarily the result of stronger than projected County Sales tax revenue



(\$33.0 million) due to inflation and a strong economy, as well as higher than budgeted Personal Property Replacement Tax (PPRT) by \$41.8 million. Hotel accommodation and amusement taxes are projected higher than FY2023 budget by \$4.2 million and \$3.7 million respectively due to a quicker than anticipated rebound in hotel reservations and increase in entertainment events. Investment income is also forecasted to be \$24.4 million favorable to budget due to rising interest rates.

# FY2023 YEAR-END EXPENDITURE PROJECTIONS

Year-end expenditures in the General Fund are projected to have a \$116.7 million (or 5.9%) favorable variance to budget. This is primarily attributable to lower than anticipated salary and wage expenses across the County as a result of attrition and slower than anticipated hiring due to a tight labor market. The estimated expenses for operations and maintenance are also favorable by \$5.3 million due to the deferral of planned projects.

## **2024 GENERAL FUND REVENUES AND EXPENDITURE FORECAST**

The outlook for FY2024 includes a General Fund deficit projected at \$82.6 million.

The FY2024 outlook includes a projected shortfall of \$82.6 million in the General Fund, with revenues forecasted to be \$41.2 million below the FY2023 adopted budget and expenses forecasted to be \$41.4 million above FY2023 adopted budget.

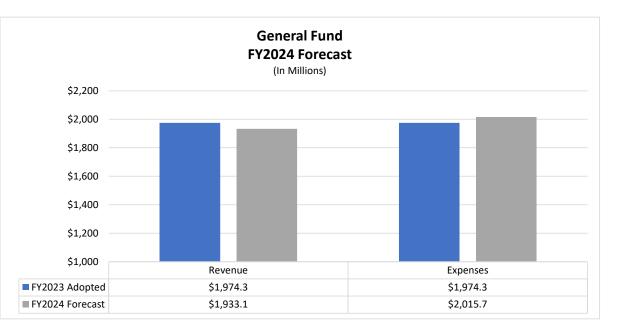
#### **FY2024 REVENUE FORECAST**

The preliminary estimate for General Fund revenues in FY2024 is \$1,933.1 million. This represents a decrease of \$41.2 million (or 2.1%) compared to FY2023 budgeted revenues. This figure assumes an operating tax allocation to the Health Enterprise Fund of \$157.7 million for public health and correctional health programs.

The decrease in revenue is largely attributed to a decrease in Property Tax available for the General Fund. However, the County is forecasting increases in several Non-Property Taxes in FY2024 over the FY2023 adopted budget, including anticipated increases in Sales Tax by \$38.0 million, and Amusement Tax by \$3.8 million, Hotel Accommodations Tax and Gambling Machine Tax by \$3.0 million each. Further, the County expects the investment income to be higher than FY2023 budgeted revenues by \$34.9 million.

#### **PROPERTY TAX**

The preliminary estimate for the Property Tax Levy to the General Fund in FY2024 is \$191.1 million. This is \$76.6 million less than FY2023 budgeted property tax levy available for the General Fund. This reduction is due to an anticipated decline of PPRT, which funds the County's Annuity and Benefit Fund along



with the Property Tax. The Tax Increment Financing Surplus to the General Fund is forecasted to be \$18.1 million, which is \$7.8 million less than FY2023 budget.

#### **NON-PROPERTY TAX**

The preliminary estimate for revenues from Non-Property Taxes for FY2024 is \$1,389.0 million. This is \$48.5 million (or 3.6%) more than FY2023 budgeted non-property tax revenues. The County anticipates increases in Sales Taxes by \$38.0 million in FY2024. The County projects a continued decline in Cigarette Taxes with revenues falling short of the FY2023 adopted budget by \$6.0 million due to a change in consumer behaviors and inflation.

#### **GENERAL FUND FEES**

The County imposes various General Fund fees for services it performs. The fees charged by various County departments include, without limitation, fees for vital records, real estate transactions, court case filings, and delinquent taxes. The preliminary estimate for General Fund Fees in FY2024 is \$177.8 million, which is \$10.4 million (or 5.5%) less than FY2023 budgeted fee revenues. The main drivers of this decrease over FY2023 budgeted fee revenue include leveling off of pent-up demand for court activities that had precipitated the increase seen in FY2023, and a decrease of \$5.8 million in County Clerk fees.

#### INTERGOVERNMENTAL REVENUES

Revenue from intergovernmental sources is granted by other governmental units such as the U.S. Government, State of Illinois and other local units of government. The preliminary estimate for Intergovernmental Revenues for FY2024 is \$74.0million, \$2.6 million more than FY2023 budgeted intergovernmental revenues.

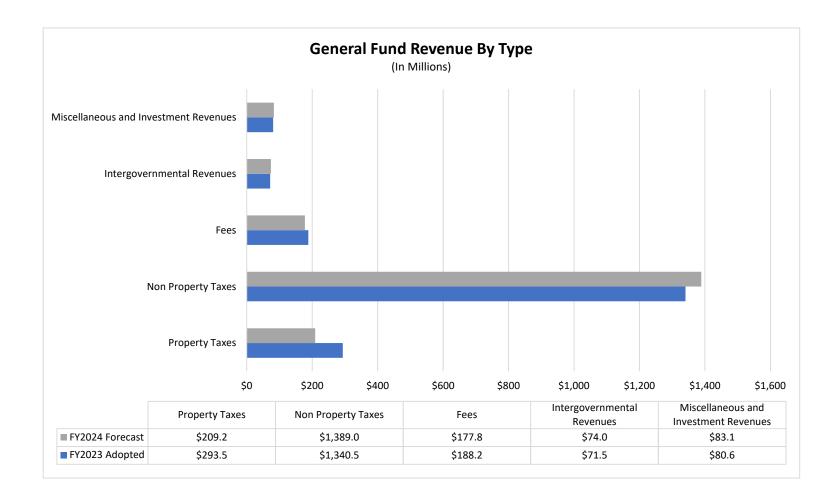
#### INVESTMENT INCOME AND MISCELLANEOUS REVENUES

Investment income is the interest garnered on the County's reserve fund balance. The County is projecting \$35.9 million in investment income for FY2024, a significant increase over FY2023 budgeted revenues of \$1.0 million. The preliminary estimate for Miscellaneous Revenues for FY2024 is \$47.2million, \$32.4 million less than FY2023 budgeted revenue. This reduction assumes less fund balance transfer to subsidy various Special Revenue Funds in FY2024.

#### **STATE IMPACT**

The County receives 3.9% of the Personal

Property Replacement Tax, which is a business income tax imposed by the State of Illinois. Annually, the Illinois Department of Revenue (IDOR) reallocates a portion of their overall business income tax revenues. This year, IDOR's annual income tax reconciliation process is anticipated to result in both one-time and ongoing shifts in PPRT disbursements, leading to a reduction of the PPRT revenue in FY2024.



## **FY2024 EXPENDITURE FORECAST**

FY2024 General Fund expenditures are forecasted to increase by \$41.4 million (or 2.1%) over the FY2023 adopted budget. This forecast is driven by increases in salaries, wages, and overtime costs due to normal salary progression as well as increases in goods and services contracted by the County due to inflationary pressures.

Another key component of the personnel related expense is employee health benefits costs. The County makes available both an HMO and a PPO medical plan. Cook County has seen an ongoing shift from HMO enrollment to the more costly PPO plan. Enrollment between the two plans is nearly equal. In FY2024, the overall cost of the HMO plan is expected to rise by 7.0%, while the PPO plan is projected to increase by 7.4%. The self-funded pharmacy plan is also anticipating an additional increase of 9.8%. The County continues to review programs and plan designs in order to align with best practices.

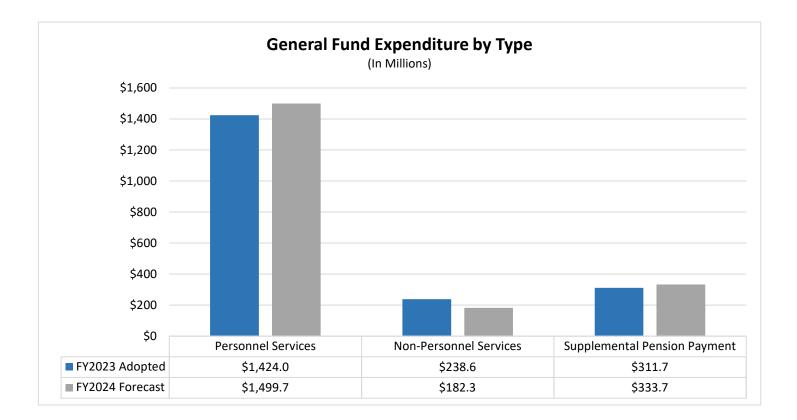
Non-personnel spending is forecasted to decrease by \$56.2 million compared to FY2023 adopted budget, largely driven by anticipated decreases in contingencies and special purpose.

The FY2024 preliminary forecast continues to incorporate a supplemental appropriation to the Pension Fund. The FY2024 supplemental pension payment amount is projected at \$333.70 million. These payments were set at the lowest possible level to allow the Board of Commissioners to pay down the unfunded pension liabilities by 2047 and limit the projected growth rate of future payments to 2.0% or less.

In 2016, the County began making supplemental payments to the Retirement Fund to help shore up unfunded pension liabilities. In 2018, the Pension Fund conducted an experience study and based on the findings, adopted a new set of assumptions impacting its outstanding liabilities. These assumptions helped the Fund reduce its overall liabilities, resulting in a decline in the actuarially required contribution to be made by the County under its Intergovernmental Agreement with the Fund. Despite that decline in the actuarially required contribution, the County established a Pension Stabilization account in the Annuity and Benefit Fund, in line with its long-term goal of continued commitment to address the Pension Fund's liabilities. By the end of FY2023, the County will have made more than \$2.6 billion in supplemental payments to address the Pension Fund's liabilities.

#### **DEBT SERVICE**

The County has undertaken a long-term plan to manage its debt service by targeting a growth rate of no more than 2.0% (but not to exceed \$400.0 million) annually. Even with this long-term plan achieved through strategic refinancing and a commitment to limiting the issuance of debt, debt service will continue to rise through 2034 before leveling off at approximately \$400.0 million based on a significant legacy debt service burden and the need to invest in County facilities and technology infrastructure. In FY2024, the amount of property tax allocated to support debt service is projected at \$259.6 million.





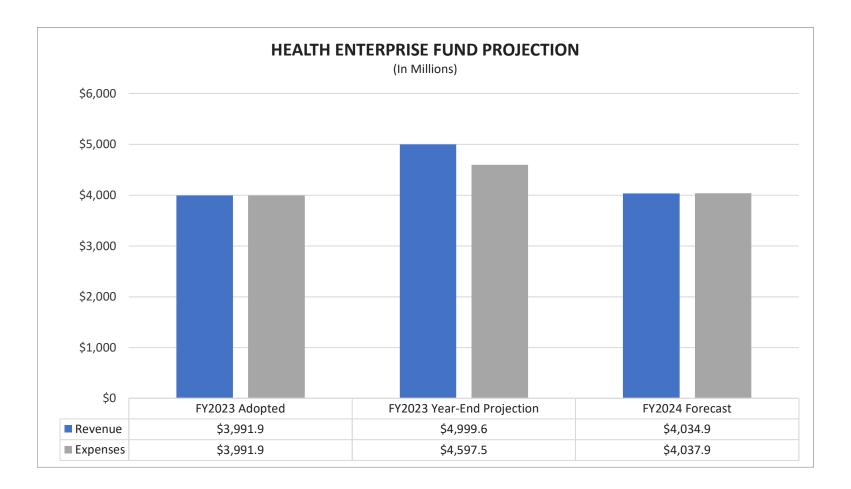
# **HEALTH ENTERPRISE FUND**

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# HEALTH ENTERPRISE FUND REVENUES AND EXPENDITURES

For FY2023, the Health Enterprise Fund is projecting to end the year with a favorable variance of \$402.1 million. Revenues are projecting \$1,007.6 million (or 25.2%) above the adopted budget and expenses are projecting \$605.5 million (or 15.2%) above the adopted budget.

For FY2024, the Health Enterprise Fund forecasts a budget gap of \$3.0 million; with revenues forecasting \$43.0 million (or 1.1%) above the FY2023 adopted budget and expenses forecasting \$46.0 million (or 1.2%) above the FY2023 adopted budget.



## **PROJECTED 2023 YEAR-END HEALTH ENTERPRISE FUND REVENUES AND EXPENDITURES**

Cook County's Health Enterprise Fund is projected to end FY2023 \$402.1 million favorable to budget.

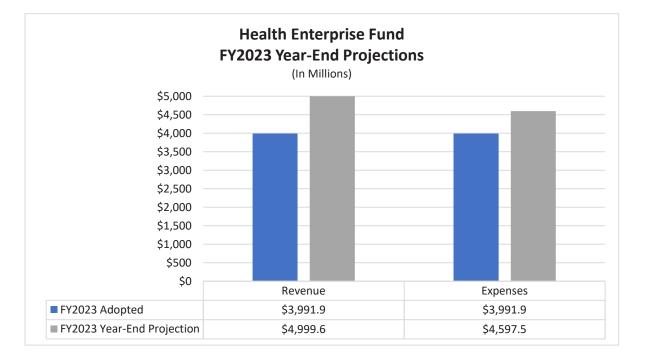
In the Health Enterprise Fund, CCH is projecting a favorable \$ 402.1 million variance. The positive variance is driven by higher than budgeted Medicaid revenues and CountyCare membership.

#### FY2023 YEAR-END REVENUE PROJECTIONS

The Health Enterprise Fund receives revenue from patient care provided at County Hospitals. In addition, Cook County Health (CCH) operates a County Managed Care Community Network (MCCN), known as CountyCare. CountyCare receives a fixed per member per month reimbursement. The total budgeted revenue for FY2023 is \$3,991.9 million for the Health Enterprise Fund and the projected year-end revenues of \$4,999.6 million are greater than budgeted revenues by \$1,007.6 million (or 25.2%). The increase in the revenue is largely due to the higher than anticipated monthly average number of CountyCare members at 443,695 (compared to the budgeted average monthly membership of 391,000) due to the suspension of Medicaid redetermination by the State and a favorable auto-enrollment percentage, and an increase in Medicaid directed payment.

#### FY2023 YEAR-END EXPENDITURE PROJECTIONS

The Health Enterprise Fund year-end expenditures are projected to exceed the FY2023 adopted budget by \$605.5 million primarily due to higher than anticipated contractual labor costs, and higher than budgeted County Care membership enrollment, resulting in an increase in health plan claims.

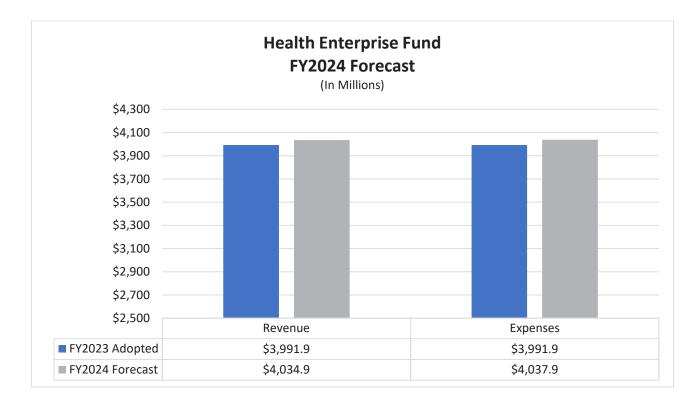


# **2024 HEALTH ENTERPRISE FUND REVENUES AND EXPENDITURES FORECAST**

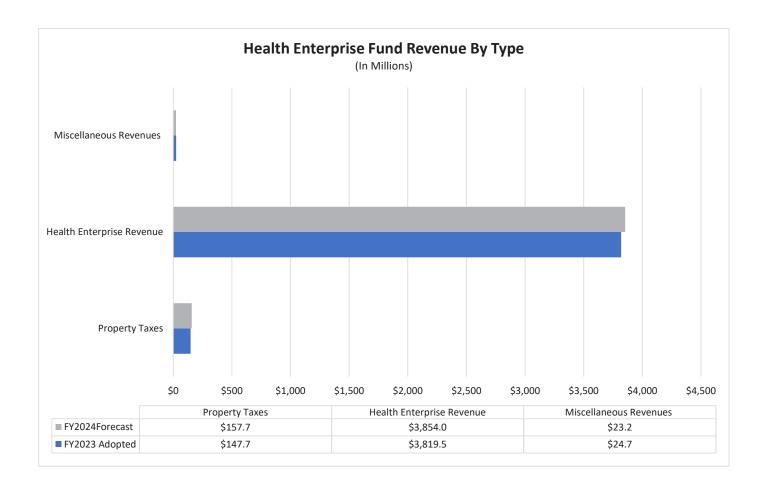
#### The outlook for FY2024 includes a \$3.0 million deficit in the Health Enterprise Fund.

The FY2024 outlook for the Health Enterprise Fund includes a \$3.0 million estimated shortfall. Preliminary revenue projections for the Health Enterprise Fund are \$4,034.9 million. This represents an increase of \$43.0 million (or 1.1%) compared to FY2023 budgeted revenues. This figure accounts for a preliminary estimate of the operating tax allocation from the General Fund to the Health Enterprise Fund by \$157.7 million.

The projected increase in revenue is driven by an increase in the CountyCare per member per month (PMPM) reimbursement rate and an increase in Net Patient Service Revenue in Cook County hospitals. In FY2024, the increase in expenses consists of normal salary progression, anticipated increases in contract labor cost, and the medical care provided to the asylum seekers.

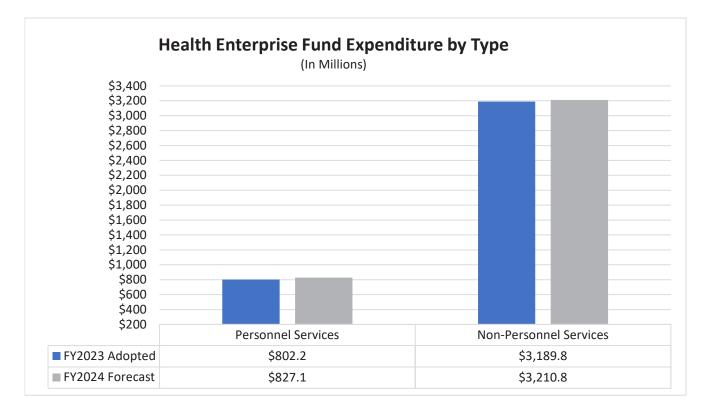


The Health Enterprise Fund is supported by patient fees, health plan revenues, and supplemental payments for care provided at County hospitals, pharmacies, and clinics. Patient fees include those from Medicare, Medicaid, private payers and insurance carriers, and health plan revenues through the Cook County Managed Care Commu-nity Network (MCCN), also known as CountyCare. Supplemental payments include those from the Benefits Im-provement and Protection Act (BIPA), and Disproportionate Share Hospital (DSH). The primary driver for changes in the FY2024 revenue budget is a projected increase in CountyCare Medicaid Revenue of \$80.4 million above FY2023 adopted budget. This increase is driven by the increased capitation rate per member per month, in spite of the anticipated decrease in average monthly membership level.



#### FY2024 EXPENDITURE FORECAST

Health Enterprise Fund expenditures are expected to increase by \$45.9 million (or 1.2%) above the FY2023 adopted budget, with forecasted expenses for FY2024 totaling \$4,037.9 million. FY2024 health providers expenses are anticipated to be higher due to an increase in medical costs of \$26.0 million associated with asylum seekers healthcare expenses. Further, costs associated with salaries and wages are set to increase by \$8.7 million as a result of normal salary progression.



# PRELIMINARY FORECAST PUBLIC FORUM

A public hearing and online forum will be held on the Preliminary Forecast on July 11, 2023 at 6 PM in the Cook County Board Room to obtain constituent feedback on budget priorities. The Department of Budget and Management Services will work closely with residents, elected officials, and County departments to review potential efficiencies and cost saving opportunities that will allow for the presentation of a balanced budget recommendation to the Board of Commissioners in October.

More information about the Preliminary Forecast can be found at: www.cookcountyil.gov/Budget.

Additionally, residents may provide recommendations on efficiencies and cost savings or submit budget questions at: www.cookcountyil.gov/service/submit-budget-questions.



# **APPENDICES**

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# **COOK COUNTY BUDGET CALENDAR**

| APRIL   | Departments submit Capital requests. Capital<br>Equipment is defined as an asset, usually not<br>attached to a building or grounds, with a project cost<br>of \$5,000 or more; a useful life of at least five years;<br>and that the County will purchase and own.          | SEPTEMBER            | Residents and departments provide input during<br>the final development of the County budget. The<br>President and DBMS work to balance department<br>requests with available resources.   |
|---------|---|----------------------|--|
| MAY     | Departments submit preliminary revenue and<br>expense estimates to the Department of Budget and<br>Management Services (DBMS).  | OCTOBER              | The President submits the Executive Budget<br>Recommendation to the Committee on Finance of<br>the Cook County Board of Commissioners.   |
| JUNE    | DBMS prepares the preliminary budget based on<br>the estimates submitted by the departments and<br>the revenue the County expects will be collected.<br>The preliminary budget forecast is filed with the<br>President's Office by June 30.                                 | OCTOBER/<br>NOVEMBER | The proposed budget is made available for public<br>review. Public hearings are conducted during which<br>the Committee on Finance considers testimony from<br>service providers, program staff, and the general<br>public. After the hearings have been completed and<br>any amendments inserted, the Board of Commis-<br>sioners approves and adopts the Appropriation Bill,<br>which authorizes funding and staffing levels for each<br>department. |
| JULY    | The President holds a public hearing on the<br>Preliminary Forecast, allowing the public to provide<br>feedback during the development of the Executive<br>Budget Recommendation.<br>Departments submit requests for budgetary appro-<br>priation for the next fiscal year. | DECEMBER             | The fiscal year begins. The Appropriation Ordinance is implemented on December 1.  |
| ONGOING | Monthly expenditure and revenue reports are reviewed  | to monitor the resou | urces allocated through the Appropriation Ordinance.   |

# FY2023 YEAR-END REVENUE PROJECTION

| Revenue by Type                         | 2023 Approved & Adopted | 2023 Actuals (Dec - May) | 2023 Projection (Jun - Nov) | 2023 Year End Projection |
|---|-------------------------|--------------------------|-----------------------------|--------------------------|
| 400001-Property Taxes                   |                         |                          |                             |                          |
| 400010-Property Taxes                   | \$267,660,808           | \$267,660,808            | -                           | \$267,660,808            |
| 400030-Prior Year Prop. Taxes           | -                       | (4,482,473)              | -                           | (4,482,473)              |
| 400040-Tax Increment Financing Taxes    | 25,872,500              | 20,142,482               | 5,730,018                   | 25,872,500               |
| 400060-Transfer of Tax Receipts         | -                       | 81,130                   | -                           | 81,130                   |
| Total 400001-Property Taxes             | \$293,533,308           | \$283,401,947            | \$5,730,018                 | \$289,131,965            |
| 401100-Non-Property Taxes               |                         |                          |                             |                          |
| 401110-Non Property Taxes               | -                       | 41,845,974               | -                           | 41,845,974               |
| 401130-Non Retailer Trans Use Tax       | -                       | 24,147                   | -                           | 24,147                   |
| 401150-County Sales Tax                 | 1,092,400,000           | 555,987,790              | 569,438,505                 | 1,125,426,295            |
| 401170-County Use Tax                   | -                       | (1,636)                  | -                           | (1,636                   |
| 401190-Gasoline / Diesel Tax            | -                       | (204,169)                | -                           | (204,169                 |
| 401210-Alcoholic Beverage Tax           | 37,500,000              | 17,984,651               | 19,945,142                  | 37,929,793               |
| 401250-Wheel Tax                        | -                       | (5,662)                  | -                           | (5,662                   |
| 401310-Off Track Betting Comm.          | 900,000                 | 453,337                  | 300,000                     | 753,337                  |
| 401330-II Gaming Des Plaines Casino     | 14,000,000              | 6,484,718                | 7,023,363                   | 13,508,081               |
| 401350-Amusement Tax                    | 37,250,000              | 22,992,415               | 17,982,770                  | 40,975,185               |
| 401370-Parking Lot and Garage Operation | -                       | (3,136)                  | -                           | (3,136                   |
| 401390-State Income Tax                 | 20,259,000              | 11,260,849               | 9,117,581                   | 20,378,430               |
| 401430-Cigarette Tax                    | 86,000,000              | 38,021,246               | 43,501,077                  | 81,522,323               |
| 401450-Other Tobacco Products           | 6,750,000               | 3,494,217                | 3,700,067                   | 7,194,285                |
| 401470-General Sales Tax                | 5,102,000               | 2,463,237                | 2,599,479                   | 5,062,716                |
| 401530-Gambling Machine Tax             | 3,900,000               | 212,900                  | 3,583,462                   | 3,796,362                |
| 401550-Hotel Accommodations Tax         | 28,500,000              | 13,967,111               | 18,708,779                  | 32,675,890               |
| 401570-Video Gaming                     | 900,000                 | 691,364                  | 465,000                     | 1,156,364                |
| 401590-Sports Wagering Tax              | 7,000,000               | 5,409,017                | 3,973,847                   | 9,382,864                |
| Total 401100-Non-Property Taxes         | \$1,340,461,000         | \$721,078,373            | \$700,339,072               | \$1,421,417,445          |
| 402000-Fees and Licenses                |                         |                          |                             |                          |
| 402548-Clerk of the Circuit Court Fees  | 66,039,338              | 26,347,541               | 33,347,233                  | 59,694,774               |
| 402010-Fees and Licenses                | 100,000                 | -                        | 300,000                     | 300,000                  |
| 402100-County Treasurer                 | 35,000,000              | 26,528,262               | 26,516,418                  | 53,044,680               |
| 402150-County Clerk                     | 56,049,402              | 3,449,584                | 5,071,547                   | 8,521,132                |
| 402200-County Recorder and Registrar    | -                       | 17,307,297               | 24,268,884                  | 41,576,181               |

# FY2023 YEAR-END REVENUE PROJECTION

| Revenue by Type                                    | 2023 Approved & Adopted | 2023 Actuals (Dec - May) | 2023 Projection (Jun - Nov) | 2023 Year End Projection |
|--|-------------------------|--------------------------|-----------------------------|--------------------------|
| 402300-Building and Zoning                         | 3,936,651               | 1,943,187                | 2,028,180                   | 3,971,367                |
| 402350-Environmental Control                       | 4,795,000               | 2,000,772                | 3,303,585                   | 5,304,357                |
| 402400-Highway Dept Permit Fees                    | 1,800,000               | 951,875                  | 990,000                     | 1,941,875                |
| 402450-Liquor Licenses                             | 315,000                 | 333,630                  | 18,900                      | 352,530                  |
| 402500-County Assessor                             | -                       | 762                      |                             | 762                      |
| 402950-Sheriff General Fees                        | -                       | 189,059                  | (186,062)                   | 2,997                    |
| 403010-Sheriff Municipal Division                  | 12,053,342              | 4,749,079                | 7,442,537                   | 12,191,616               |
| 403060-State's Attorney                            | -                       | 34,459                   | -                           | 34,459                   |
| 403100-Supportive Services                         | -                       | 2,070                    |                             | 2,070                    |
| 403120-Public Administrator                        | 1,584,896               | 1,094,840                | 271,194                     | 1,366,034                |
| 403150-Public Guardian                             | 2,500,000               | 1,171,481                | 1,213,000                   | 2,384,481                |
| 403210-Medical Examiner                            | 3,976,075               | 2,011,366                | 1,994,500                   | 4,005,866                |
| 403280-Contract Compliance M/WBE Cert              | 42,000                  | 15,000                   | 18,000                      | 33,000                   |
| Total 402000-Fees and Licenses                     | \$188,191,704           | \$88,130,266             | \$106,597,917               | \$194,728,183            |
| 404000-Governments                                 |                         |                          |                             |                          |
| 404060-Other Governments                           | 2,167,558               | 377,977                  | 1,625,669                   | 2,003,645                |
| Total 404000-Governments                           | \$2,167,558             | \$377,977                | \$1,625,669                 | \$2,003,645              |
| 405000-Investment Income                           |                         |                          |                             |                          |
| 405010-Investment Income                           | 1,000,000               | 8,671,793                | 16,764,035                  | 25,435,828               |
| Total 405000-Investment Income                     | \$1,000,000             | \$8,671,793              | \$16,764,035                | \$25,435,828             |
| 406000-Reimbursements From Other Governments       |                         |                          |                             |                          |
| 406008-Indirect Cost                               | 13,434,144              | 6,177,136                | 6,717,341                   | 12,894,477               |
| 406010-State of Illinois                           | 55,855,783              | 24,585,914               | 28,988,483                  | 53,574,398               |
| Total 406000-Reimbursements From Other Governments | \$69,289,927            | \$30,763,051             | \$35,705,824                | \$66,468,875             |
| 407000-Miscellaneous Revenue                       |                         |                          |                             |                          |
| 407010-Miscellaneous Revenue                       | 38,262,420              | 11,531,343               | 27,660,684                  | 39,192,027               |
| 407080-Other                                       | 41,373,000              | 1,489,724                | 32,396,590                  | 33,886,314               |
| Total 407000-Miscellaneous Revenue                 | \$79,635,420            | \$13,021,067             | \$60,057,274                | \$73,078,341             |
|  |                         |                          |                             |                          |
| Total General Fund                                 | \$1,974,278,917         | \$1,145,444,473          | \$926,819,808               | \$2,072,264,282          |
| 405000-investment income                           |                         |                          |                             |                          |
| 405010-Investment Income                           |                         | 5.318.380                | 8.286.307                   | 13.604.687               |

## **FY2023 YEAR-END REVENUE PROJECTION**

| Revenue by Type                                    | 2023 Approved & Adopted | 2023 Actuals (Dec - May) | 2023 Projection (Jun - Nov) | 2023 Year End Projection |
|--|-------------------------|--------------------------|-----------------------------|--------------------------|
| Total 405000-Investment Income                     | 2023 Approved & Adopted | \$5,318,380              | \$8.286.307                 | \$13,604,687             |
| 407000-Miscellaneous Revenue                       | -                       | \$0,010,000              | \$0,200,307                 | \$13,004,007             |
|  | 40.070.750              | 770.004                  | 0.000.000                   | 0.000.000                |
| 407010-Miscellaneous Revenue                       | 19,678,753              | 778,901                  | 9,028,008                   | 9,806,909                |
| 407080-Other                                       | 5,000,000               | -                        | 5,000,000                   | 5,000,000                |
| Total 407000-Miscellaneous Revenue                 | \$24,678,753            | \$778,901                | \$14,028,008                | \$14,806,909             |
| 409000-Health and Hospitals                        |                         |                          |                             |                          |
| 409549-Medicare                                    | 171,641,956             | 96,639,158               | 70,979,464                  | 167,618,623              |
| 409569-Private Payors and Carriers                 | -                       | (671,505)                | -                           | (671,505)                |
| 409574-CCHHS - Medicaid BIPA IGT                   | 143,100,000             | 37,550,000               | 93,450,000                  | 131,000,000              |
| 409579-Medicaid Revised Plan Revenue DSH           | 140,000,000             | 92,353,520               | 57,381,667                  | 149,735,187              |
| 409524-Affordable Care Act PMPM                    | 694,522,918             | 475,577,534              | 406,785,083                 | 882,362,617              |
| 409528-Family Health Plans PMPM                    | 765,565,014             | 379,372,445              | 465,758,830                 | 845,131,275              |
| 409532-Integrated Care Program PMPM                | 696,739,003             | 256,512,064              | 443,968,399                 | 700,480,463              |
| 409536-Managed Long Term Services and Support PMPM | 276,118,586             | 111,806,830              | 188,468,426                 | 300,275,256              |
| 409539-Other Population Revenue PMPM               | 98,825,502              | 49,459,345               | 83,172,153                  | 132,631,498              |
| 409542-Other State Revenue                         | 116,520,056             | 145,076,610              | 201,377,131                 | 346,453,741              |
| 409563-Graduate Medical Education                  | 73,660,707              | 35,113,563               | 34,602,909                  | 69,716,472               |
| 409593-Medicaid Fee For Service                    | 312,331,793             | 237,230,083              | 214,843,455                 | 452,073,537              |
| 409598-Private Payors & Carriers                   | 76,318,730              | 49,792,193               | 29,080,194                  | 78,872,388               |
| 409604-Directed Payments                           | 254,200,000             | 109,662,682              | 458,113,827                 | 567,776,509              |
| Total 409000-Health and Hospitals                  | \$3,819,544,265         | \$2,075,474,523          | \$2,747,981,539             | \$4,823,456,062          |
| Total CCHHS Fee Revenue                            | \$3,844,223,018         | \$2,081,571,804          | \$2,770,295,854             | \$4,851,867,658          |
| CCHHS Property Tax Subsidy                         | \$147,704,920           | \$71,649,086             | \$76,055,834                | \$147,704,920            |
| Total Health Enterprise Fund                       | \$3,991,927,938         | \$2,153,220,890          | \$2,846,351,688             | \$4,999,572,578          |
| Total General and Health Enterprise Fund           | \$5,966,206,855         | \$3,298,665,364          | \$3,773,171,496             | \$7,071,836,859          |

Note: FY2023 Health Plan Services revenues (HPS) include Directed Payments that it receives from the State, which are then passed through to Stroger Hospital. The FY2023 approved budget includes directed payments as a result of this passthrough in both 409543 – Other State Revenue at HPS and 409594-Medicaid Fee for Service at Stroger Hospital. Going forward, this revenue at Stroger Hospital, estimated to total \$313,576,509 in the FY2023 preliminary forecast, will be recognized as 409605-Directed Payments, rather than 409594-Medicaid Fee for Service. For FY2024, these domestic Directed Payments will only appear at Stroger Hospital within 409605-Directed Payments, estimated to total \$103,243,946. Similarly, a domestic claim is made when Stroger Hospital receives a claims reimbursement after billing HPS for their CountyCare claims expenses. In FY2023, an estimated \$143,422,947 in revenue associated with domestic claims is included in 409594-Medicaid Fee For Service revenue at Stroger Hospital as well as PMPM revenue at HPS. In FY2024, the domestic claims portion of the domestic transfer, estimated to total \$143,623,948, will be offset in a separate account.

# FY2023 YEAR-END EXPENSE PROJECTION

| Expenditure by Department   | 2023 Approved<br>&Adopted | 2023 Adjusted<br>Appropriation | 2023 Actuals Dec<br>May | 2023 Projection<br>June - Nov | 2023 Year End<br>Projection |
|---|---------------------------|--------------------------------|-------------------------|-------------------------------|-----------------------------|
| 1010-Office of the President  | 6,194,664                 | 6,192,414                      | 1,856,397               | 2,699,139                     | 4,555,536                   |
| 1205-Justice Advisory Council   | 1,396,471                 | 1,396,297                      | 614,510                 | 662,008                       | 1,276,518                   |
| 1021-Office of the Chief Financial Officer                              | 2,787,669                 | 2,787,213                      | 678,790                 | 910,672                       | 1,589,462                   |
| 1007-Revenue  | 11,256,211                | 11,234,200                     | 4,310,138               | 5,544,084                     | 9,854,222                   |
| 1008-Risk Management  | 2,897,253                 | 2,896,706                      | 1,128,922               | 1,269,297                     | 2,398,220                   |
| 1014-Budget and Management Services                                     | 3,684,059                 | 3,684,894                      | 1,418,958               | 1,567,282                     | 2,986,240                   |
| 1020-County Comptroller   | 5,420,822                 | 5,419,097                      | 1,795,470               | 2,067,808                     | 3,863,278                   |
| 1022-Contract Compliance  | 2,297,663                 | 2,297,357                      | 1,035,142               | 611,799                       | 1,646,941                   |
| 1030-Chief Procurement Officer  | 7,375,720                 | 7,372,413                      | 1,924,789               | 3,266,948                     | 5,191,737                   |
| 1009-Enterprise Technology  | 27,214,104                | 27,207,187                     | 9,840,043               | 11,510,078                    | 21,350,121                  |
| 1011-Office of Chief Admin Officer                                      | 5,219,452                 | 4,874,444                      | 1,715,829               | 1,766,526                     | 3,482,356                   |
| 1161-Department of Environment and Sustainability                       | 2,434,384                 | 2,432,870                      | 1,271,151               | 796,324                       | 2,067,475                   |
| 1259-Medical Examiner   | 18,511,620                | 18,471,677                     | 7,878,594               | 9,621,223                     | 17,499,817                  |
| 1265-Cook County Department of Emergency Management & Regional Security | 2,211,858                 | 2,203,021                      | 1,285,795               | 747,466                       | 2,033,261                   |
| 1500-Department of Transportation And Highways                          | 513,805                   | 502,495                        | 343,137                 | 152,910                       | 496,047                     |
| 1027-Office of Economic Development                                     | 7,029,314                 | 6,895,486                      | 1,389,072               | 3,901,272                     | 5,290,344                   |
| 1013-Planning and Development   | 1,599,887                 | 1,598,828                      | 904,405                 | 681,013                       | 1,585,417                   |
| 1160-Building and Zoning  | 5,629,455                 | 5,756,135                      | 2,694,879               | 2,910,332                     | 5,605,211                   |
| 1170-Zoning Board of Appeals  | 430,744                   | 430,632                        | 199,616                 | 218,268                       | 417,884                     |
| 1032-Department of Human Resources                                      | 8,211,116                 | 8,206,109                      | 2,696,230               | 3,053,578                     | 5,749,807                   |
| 1033-Department of Labor Relations                                      | 2,651,919                 | 2,651,684                      | 1,058,588               | 1,188,548                     | 2,247,136                   |
| 1019-Employee Appeals Board   | 70,895                    | 70,604                         | 0                       | 40,679                        | 40,679                      |
| 1031-Office of Asset Management   | 6,108,526                 | 6,107,579                      | 1,447,866               | 3,171,186                     | 4,619,052                   |
| 1200-Department of Facilities Management                                | 63,394,485                | 63,137,798                     | 30,876,581              | 32,241,886                    | 63,118,467                  |
| 1002-Human Rights And Ethics  | 1,535,664                 | 1,535,389                      | 540,516                 | 686,191                       | 1,226,708                   |
| 1026-Administrative Hearing Board                                       | 1,527,970                 | 1,527,369                      | 519,279                 | 673,942                       | 1,193,221                   |
| 1070-County Auditor   | 1,911,725                 | 1,911,305                      | 525,501                 | 642,036                       | 1,167,537                   |
| 1260-Public Defender  | 81,787,599                | 81,714,154                     | 35,707,563              | 38,976,320                    | 74,683,884                  |
| 1018-Office of The Secretary To The Board of Commissioners              | 2,044,852                 | 2,039,106                      | 818,266                 | 1,011,275                     | 1,829,540                   |
| 1081-First District   | 450,000                   | 448,920                        | 140,305                 | 307,602                       | 447,907                     |
| 1082-Second District  | 450,000                   | 449,550                        | 173,780                 | 273,861                       | 447,640                     |
| 1083-Third District   | 450,000                   | 449,625                        | 192,297                 | 254,446                       | 446,743                     |
| 1084-Fourth District  | 450,000                   | 449,175                        | 189,043                 | 258,918                       | 447,961                     |
| 1085-Fifth District   | 450,000                   | 449,850                        | 172,995                 | 275,051                       | 448,046                     |

# FY2023 YEAR-END EXPENSE PROJECTION

| Expenditure by Department   | 2023 Approved<br>&Adopted | 2023 Adjusted<br>Appropriation | 2023 Actuals Dec<br>May | 2023 Projection<br>June - Nov | 2023 Year End<br>Projection |
|---|---------------------------|--------------------------------|-------------------------|-------------------------------|-----------------------------|
| 1086-Sixth District   | 450,000                   | 449,640                        | 167,617                 | 280,160                       | 447,777                     |
| 1087-Seventh District   | 450,000                   | 449,550                        | 134,585                 | 312,613                       | 447,198                     |
| 1088-Eighth District  | 450,000                   | 449,934                        | 130,278                 | 317,173                       | 447,451                     |
| 1089-Ninth District   | 450,000                   | 449,671                        | 141,349                 | 303,362                       | 444,711                     |
| 1090-Tenth District   | 450,000                   | 449,886                        | 128,629                 | 308,866                       | 437,495                     |
| 1091-Eleventh District  | 508,500                   | 508,440                        | 169,969                 | 331,507                       | 501,476                     |
| 1092-Twelfth District   | 450,000                   | 449,643                        | 198,035                 | 250,835                       | 448,870                     |
| 1093-Thirteenth District  | 450,000                   | 450,000                        | 180,052                 | 268,714                       | 448,766                     |
| 1094-Fourteenth District  | 450,000                   | 449,730                        | 194,602                 | 250,767                       | 445,370                     |
| 1095-Fifteenth District   | 450,000                   | 449,713                        | 171,158                 | 277,672                       | 448,829                     |
| 1096-Sixteenth District   | 450,000                   | 449,145                        | 180,657                 | 265,528                       | 446,185                     |
| 1097-Seventeenth District   | 450,000                   | 450,000                        | 180,887                 | 265,984                       | 446,871                     |
| 1040-County Assessor  | 31,378,311                | 31,327,653                     | 12,788,349              | 14,838,790                    | 27,627,139                  |
| 1050-Board of Review  | 18,007,729                | 17,999,134                     | 7,689,772               | 9,674,855                     | 17,364,628                  |
| 1060-County Treasurer   | 708,963                   | 707,190                        | 310,287                 | 384,224                       | 694,511                     |
| 1080-Office of Independent Inspector General                      | 2,307,093                 | 2,306,322                      | 931,301                 | 885,667                       | 1,816,969                   |
| 1110-County Clerk   | 20,619,487                | 20,587,162                     | 8,386,424               | 9,612,024                     | 17,998,448                  |
| 1210-Office of the Sheriff  | 2,397,819                 | 2,397,819                      | 1,055,548               | 1,065,734                     | 2,121,282                   |
| 1214-Sheriff's Administration And Human Resources                 | 37,170,349                | 37,102,895                     | 16,677,228              | 18,927,888                    | 35,605,116                  |
| 1216-Office of Prof Review, Prof Integrity Special Investigations | 3,795,376                 | 3,794,116                      | 1,784,665               | 2,045,600                     | 3,830,265                   |
| 1217-Sheriff's Information Technology                             | 28,381,401                | 28,377,951                     | 9,533,026               | 18,140,370                    | 27,673,397                  |
| 1239-Department of Corrections                                    | 262,599,838               | 256,687,469                    | 126,823,092             | 127,360,361                   | 254,183,453                 |
| 1249-Sheriff's Merit Board  | 1,876,458                 | 1,876,073                      | 804,800                 | 1,016,996                     | 1,821,796                   |
| 1230-Court Services Division                                      | 90,345,519                | 92,157,256                     | 43,254,169              | 48,398,842                    | 91,653,011                  |
| 1231-Police Department  | 50,711,496                | 55,437,236                     | 27,924,299              | 27,361,120                    | 55,285,419                  |
| 1232-Community Corrections Department                             | 18,249,387                | 16,799,588                     | 7,068,513               | 10,027,227                    | 17,095,739                  |
| 1250-State's Attorney   | 127,793,567               | 127,675,491                    | 54,857,743              | 70,800,648                    | 125,658,390                 |
| 1310-Office of the Chief Judge                                    | 49,311,461                | 49,119,023                     | 20,671,736              | 20,723,621                    | 41,395,357                  |
| 1280-Adult Probation Dept.  | 51,443,735                | 51,427,534                     | 23,593,072              | 27,105,910                    | 50,698,982                  |
| 1305-Public Guardian  | 25,612,502                | 25,601,203                     | 11,881,468              | 13,190,853                    | 25,072,321                  |
| 1312-Forensic Clinical Services                                   | 3,366,401                 | 3,365,861                      | 1,386,808               | 1,592,622                     | 2,979,430                   |
| 1313-Social Service   | 18,360,179                | 18,349,324                     | 8,741,572               | 9,580,560                     | 18,322,132                  |
| 1326-Juvenile Probation   | 37,051,823                | 36,935,444                     | 14,495,466              | 20,630,148                    | 35,125,614                  |
| 1300-Judiciary  | 15,079,928                | 14,952,905                     | 6,645,054               | 6,928,497                     | 13,573,551                  |

# **FY2023 YEAR-END EXPENSE PROJECTION**

| Expenditure by Department                                 | 2023 Approved<br>&Adopted | 2023 Adjusted<br>Appropriation | 2023 Actuals Dec<br>May | 2023 Projection<br>June - Nov | 2023 Year End<br>Projection |
|---|---------------------------|--------------------------------|-------------------------|-------------------------------|-----------------------------|
| 1440-Juvenile Temporary Detention Center                  | 62,636,187                | 62,603,749                     | 29,013,325              | 25,525,389                    | 54,538,714                  |
| 1335-Clerk of the Circuit Court-Office of Clerk           | 92,105,882                | 92,067,239                     | 40,018,112              | 39,052,465                    | 79,070,577                  |
| 1390-Public Administrator                                 | 1,652,231                 | 1,646,611                      | 759,320                 | 857,326                       | 1,616,646                   |
| 1452-Veterans Assistance Commission                       | -                         | 342,935                        | 10,714                  | 312,257                       | 322,971                     |
| 1490-Fixed Charges and Special Purpose Appropriations     | 546,774,216               | 546,947,788                    | 246,682,447             | 277,925,343                   | 524,607,790                 |
| 1499-Fixed Charges and Special Purpose Appropriations     | 83,483,170                | 85,429,008                     | 31,743,027              | 41,349,914                    | 73,092,940                  |
| Total General Fund  | \$1,974,278,917           | \$1,974,278,917                | \$874,853,601           | \$982,708,402                 | \$1,857,562,003             |
| 4890-Health System Administration                         | 85,892,359                | 91,348,824                     | 38,798,520              | 57,449,935                    | 96,248,456                  |
| 4240-Cermak Health Services                               | 91,603,319                | 92,071,312                     | , ,                     | 51,129,916                    | 90,386,713                  |
| 4240-Cerma Treath Services                                | 9,655,114                 | 8,634,403                      | , ,                     |                               | 7,823,843                   |
|   | , ,                       | , ,                            | , ,                     | , ,                           | , ,                         |
| 4891-Provident Hospital                                   | 81,840,934                | 77,776,757                     | , ,                     | 50,444,124                    | 82,086,465                  |
| 4893-Ambulatory & Community Health Network of Cook County | 129,644,852               | 134,030,236                    | 62,451,950              | 92,277,990                    | 154,729,940                 |
| 4894-Ruth M. Rothstein CORE Center                        | 30,083,916                | 28,079,575                     | 7,710,823               | 15,303,757                    | 23,014,580                  |
| 4895-Department of Public Health                          | 20,461,383                | 17,412,363                     | 7,570,014               | 9,757,832                     | 17,327,846                  |
| 4896-Health Plan Services                                 | 2,650,936,266             | 2,640,936,126                  | 1,708,566,132           | 1,493,518,676                 | 3,202,084,807               |
| 4897-John H. Stroger Jr, Hospital of Cook County          | 852,244,215               | 848,616,090                    | 396,399,853             | 487,608,268                   | 884,008,121                 |
| 4898-Oak Forest Health Center                             | -                         | -                              | 0                       | 0                             | 0                           |
| 4899-Special Purpose Appropriations                       | 39,565,580                | 53,022,252                     | 16,951,321              | 22,812,946                    | 39,764,267                  |
| Total Health Enterprise Fund                              | \$3,991,927,938           | \$3,991,927,938                | \$2,312,853,770         | \$2,284,621,267               | \$4,597,475,037             |
| Total General and Health Enterprise Fund                  | \$5,966,206,855           | \$5,966,206,855                | \$3,187,707,371         | \$3,267,329,669               | \$6,455,037,040             |

Note: FY2023 4896 - Health Plan Services expenses (HPS) include Directed Payments that it receives from the State, which are then passed through to 4897-John H. Stroger Jr, Hospital of Cook County (Stroger Hospital). The FY2023 preliminary forecast includes an estimated \$313,576,509 in expenses at both HPS and at Stroger Hospital. Similarly, a domestic claim is made when Stroger Hospital bills HPS for CountyCare claims expenses. Accordingly, the FY2023 preliminary forecast includes an estimated \$143,422,947 in expenses at both HPS and Stroger Hospital for domestic claims. However, in FY2024, the directed payments will be offset from revenue rather than recorded as a claims expense, and the domestic claims expense, estimated to total \$143,623,948, will be offset in a separate account.

| Revenue by Type                         | 2023 Approved &<br>Adopted | 2023 Year End<br>Projection | 2024 Forecast   |
|---|----------------------------|-----------------------------|-----------------|
| 400001-Property Taxes                   |                            |                             |                 |
| 400010-Property Taxes                   | \$267,660,808              | \$267,660,808               | \$191,052,178   |
| 400030-Prior Year Prop. Taxes           | -                          | (4,482,473)                 | -               |
| 400040-Tax Increment Financing Taxes    | 25,872,500                 | 25,872,500                  | 18,115,200      |
| 400060-Transfer of Tax Receipts         | -                          | 81,130                      | -               |
| Total 400001-Property Taxes             | \$293,533,308              | \$289,131,965               | \$209,167,378   |
| 401100-Non-Property Taxes               |                            |                             |                 |
| 401110-Non Property Taxes               | -                          | 41,845,974                  | -               |
| 401130-Non Retailer Trans Use Tax       | -                          | 24,147                      | -               |
| 401150-County Sales Tax                 | 1,092,400,000              | 1,125,426,295               | 1,130,448,000   |
| 401170-County Use Tax                   | -                          | (1,636)                     | -               |
| 401190-Gasoline / Diesel Tax            | -                          | (204,169)                   | -               |
| 401210-Alcoholic Beverage Tax           | 37,500,000                 | 37,929,793                  | 37,640,000      |
| 401250-Wheel Tax                        | -                          | (5,662)                     | -               |
| 401310-Off Track Betting Comm.          | 900,000                    | 753,337                     | 750,000         |
| 401330-II Gaming Des Plaines Casino     | 14,000,000                 | 13,508,081                  | 16,000,000      |
| 401350-Amusement Tax                    | 37,250,000                 | 40,975,185                  | 41,000,000      |
| 401370-Parking Lot and Garage Operation | -                          | (3,136)                     | -               |
| 401390-State Income Tax                 | 20,259,000                 | 20,378,430                  | 21,309,000      |
| 401430-Cigarette Tax                    | 86,000,000                 | 81,522,323                  | 80,000,000      |
| 401450-Other Tobacco Products           | 6,750,000                  | 7,194,285                   | 7,100,000       |
| 401470-General Sales Tax                | 5,102,000                  | 5,062,716                   | 5,297,500       |
| 401530-Gambling Machine Tax             | 3,900,000                  | 3,796,362                   | 6,900,000       |
| 401550-Hotel Accommodations Tax         | 28,500,000                 | 32,675,890                  | 31,500,000      |
| 401570-Video Gaming                     | 900,000                    | 1,156,364                   | 1,061,000       |
| 401590-Sports Wagering Tax              | 7,000,000                  | 9,382,864                   | 10,000,000      |
| Total 401100-Non-Property Taxes         | \$1,340,461,000            | \$1,421,417,445             | \$1,389,005,500 |
| 402000-Fees and Licenses                |                            |                             |                 |
| 402548-Clerk of the Circuit Court Fees  | 66,039,338                 | 59,694,774                  | 62,556,000      |
| 402010-Fees and Licenses                | 100,000                    | 300,000                     | 300,000         |
| 402100-County Treasurer                 | 35,000,000                 | 53,044,680                  | 35,000,000      |
| 402150-County Clerk                     | 56,049,402                 | 8,521,132                   | 9,722,948       |

| Revenue by Type                                    | 2023 Approved &<br>Adopted | 2023 Year End<br>Projection | 2024 Forecast   |
|--|----------------------------|-----------------------------|-----------------|
| 402200-County Recorder and Registrar               | -                          | 41,576,181                  | 40,500,000      |
| 402300-Building and Zoning                         | 3,936,651                  | 3,971,367                   | 4,100,000       |
| 402350-Environmental Control                       | 4,795,000                  | 5,304,357                   | 4,795,000       |
| 402400-Highway Dept Permit Fees                    | 1,800,000                  | 1,941,875                   | 1,900,000       |
| 402450-Liquor Licenses                             | 315,000                    | 352,530                     | 331,000         |
| 402500-County Assessor                             | -                          | 762                         | -               |
| 402950-Sheriff General Fees                        | -                          | 2,997                       | -               |
| 403010-Sheriff Municipal Division                  | 12,053,342                 | 12,191,616                  | 10,465,000      |
| 403060-State's Attorney                            | -                          | 34,459                      | 0               |
| 403100-Supportive Services                         | -                          | 2,070                       | -               |
| 403120-Public Administrator                        | 1,584,896                  | 1,366,034                   | 1,608,000       |
| 403150-Public Guardian                             | 2,500,000                  | 2,384,481                   | 2,500,000       |
| 403210-Medical Examiner                            | 3,976,075                  | 4,005,866                   | 4,015,000       |
| 403280-Contract Compliance M/WBE Cert              | 42,000                     | 33,000                      | 34,200          |
| Total 402000-Fees and Licenses                     | \$188,191,704              | \$194,728,183               | \$177,827,147   |
| 404000-Governments                                 |                            |                             |                 |
| 404060-Other Governments                           | 2,167,558                  | 2,003,645                   | 2,168,000       |
| Total 404000-Governments                           | \$2,167,558                | \$2,003,645                 | \$2,168,000     |
| 405000-Investment Income                           |                            |                             |                 |
| 405010-Investment Income                           | 1,000,000                  | 25,435,828                  | 35,910,000      |
| Total 405000-Investment Income                     | \$1,000,000                | \$25,435,828                | \$35,910,000    |
| 406000-Reimbursements From Other Governments       |                            |                             |                 |
| 406008-Indirect Cost                               | 13,434,144                 | 12,894,477                  | 13,703,000      |
| 406010-State of Illinois                           | 55,855,783                 | 53,574,398                  | 58,136,659      |
| Total 406000-Reimbursements From Other Governments | \$69,289,927               | \$66,468,875                | \$71,839,659    |
| 407000-Miscellaneous Revenue                       |                            |                             |                 |
| 407010-Miscellaneous Revenue                       | 38,262,420                 | 39,192,027                  | 33,022,555      |
| 407080-Other                                       | 41,373,000                 | 33,886,314                  | 14,173,000      |
| Total 407000-Miscellaneous Revenue                 | \$79,635,420               | \$73,078,341                | \$47,195,555    |
| Total General Fund                                 | \$1,974,278,917            | \$2,072,264,282             | \$1,933,113,239 |

| Revenue by Type                                    | 2023 Approved &<br>Adopted | 2023 Year End<br>Projection | 2024 Forecast   |
|--|----------------------------|-----------------------------|-----------------|
| 405000-Investment Income                           |                            |                             |                 |
| 405010-Investment Income                           | -                          | 13,604,687                  | 3,000,000       |
| Total 405000-Investment Income                     | -                          | \$13,604,687                | \$3,000,000     |
| 407000-Miscellaneous Revenue                       |                            |                             |                 |
| 407010-Miscellaneous Revenue                       | 19,678,753                 | 9,806,909                   | 20,159,321      |
| 407080-Other                                       | 5,000,000                  | 5,000,000                   | 0               |
| Total 407000-Miscellaneous Revenue                 | \$24,678,753               | \$14,806,909                | \$20,159,321    |
| 409000-Health and Hospitals                        |                            |                             |                 |
| 409549-Medicare                                    | 171,641,956                | 167,618,623                 | 163,033,167     |
| 409569-Private Payors and Carriers                 | -                          | (671,505)                   | -               |
| 409574-CCHHS - Medicaid BIPA IGT                   | 143,100,000                | 131,000,000                 | 131,000,000     |
| 409579-Medicaid Revised Plan Revenue DSH           | 140,000,000                | 149,735,187                 | 150,000,000     |
| 409524-Affordable Care Act PMPM                    | 694,522,918                | 882,362,617                 | 713,225,838     |
| 409528-Family Health Plans PMPM                    | 765,565,014                | 845,131,275                 | 778,413,175     |
| 409532-Integrated Care Program PMPM                | 696,739,003                | 700,480,463                 | 731,874,505     |
| 409536-Managed Long Term Services and Support PMPM | 276,118,586                | 300,275,256                 | 276,835,470     |
| 409539-Other Population Revenue PMPM               | 98,825,502                 | 132,631,498                 | 111,803,518     |
| 409542-Other State Revenue                         | 116,520,056                | 346,453,741                 | 27,045,898      |
| 409563-Graduate Medical Education                  | 73,660,707                 | 69,716,472                  | 69,000,000      |
| 409585-Domestic Transfer - Elimination             | -                          | 0                           | (143,623,948)   |
| 409593-Medicaid Fee For Service                    | 312,331,793                | 452,073,537                 | 453,314,307     |
| 409598-Private Payors & Carriers                   | 76,318,730                 | 78,872,388                  | 78,872,388      |
| 409604-Directed Payments                           | 254,200,000                | 567,776,509                 | 313,243,946     |
| Total 409000-Health and Hospitals                  | \$3,819,544,265            | \$4,823,456,062             | \$3,854,038,263 |
| Total CCHHS Fee Revenue                            | \$3,844,223,018            | \$4,851,867,658             | \$3,877,197,584 |
| CCHHS Property Tax Subsidy                         | \$147,704,920              | \$147,704,920               | \$157,704,920   |
| Total Health Enterprise Fund                       | \$3,991,927,938            | \$4,999,572,578             | \$4,034,902,504 |
| Total General and Health Enterprise Fund           | \$5,966,206,855            | \$7,071,836,859             | \$5,968,015,743 |

# FY2024 EXPENSE FORECAST

| Expenditure by Department   | 2023 Approved &<br>Adopted | 2023 Year<br>EndProjection | 2024 Department<br>Estimate | 2024 Forecast |
|---|----------------------------|----------------------------|-----------------------------|---------------|
| 1010-Office of the President  | 6,194,664                  | 4,555,536                  | 6,306,018                   | 6,306,018     |
| 1205-Justice Advisory Council   | 1,396,471                  | 1,276,518                  | 1,461,952                   | 1,461,952     |
| 1021-Office of the Chief Financial Officer                              | 2,787,669                  | 1,589,462                  | 2,976,798                   | 2,976,798     |
| 1007-Revenue  | 11,256,211                 | 9,854,222                  | 11,117,919                  | 11,117,919    |
| 1008-Risk Management  | 2,897,253                  | 2,398,220                  | 3,006,287                   | 3,006,287     |
| 1014-Budget and Management Services                                     | 3,684,059                  | 2,986,240                  | 3,863,517                   | 3,863,517     |
| 1020-County Comptroller   | 5,420,822                  | 3,863,278                  | 5,371,055                   | 5,371,055     |
| 1022-Contract Compliance  | 2,297,663                  | 1,646,941                  | 2,669,657                   | 2,669,657     |
| 1030-Chief Procurement Officer  | 7,375,720                  | 5,191,737                  | 7,635,981                   | 7,635,981     |
| 1009-Enterprise Technology  | 27,214,104                 | 21,350,121                 | 28,618,923                  | 28,618,923    |
| 1011-Office of Chief Admin Officer                                      | 5,219,452                  | 3,482,356                  | 4,891,177                   | 4,891,177     |
| 1161-Department of Environment and Sustainability                       | 2,434,384                  | 2,067,475                  | 2,606,532                   | 2,606,532     |
| 1259-Medical Examiner   | 18,511,620                 | 17,499,817                 | 19,553,300                  | 19,553,300    |
| 1265-Cook County Department of Emergency Management & Regional Security | 2,211,858                  | 2,033,261                  | 2,371,488                   | 2,371,488     |
| 1500-Department of Transportation And Highways                          | 513,805                    | 496,047                    | 692,432                     | 692,432       |
| 1027-Office of Economic Development                                     | 7,029,314                  | 5,290,344                  | 7,716,907                   | 7,716,907     |
| 1013-Planning and Development   | 1,599,887                  | 1,585,417                  | 1,635,482                   | 1,635,482     |
| 1160-Building and Zoning  | 5,629,455                  | 5,605,211                  | 6,052,468                   | 6,052,468     |
| 1170-Zoning Board of Appeals  | 430,744                    | 417,884                    | 450,330                     | 450,330       |
| 1032-Department of Human Resources                                      | 8,211,116                  | 5,749,807                  | 8,260,716                   | 8,260,716     |
| 1033-Department of Labor Relations                                      | 2,651,919                  | 2,247,136                  | 2,807,427                   | 2,807,427     |
| 1019-Employee Appeals Board   | 70,895                     | 40,679                     | 70,604                      | 70,604        |
| 1031-Office of Asset Management   | 6,108,526                  | 4,619,052                  | 6,359,314                   | 6,359,314     |
| 1200-Department of Facilities Management                                | 63,394,485                 | 63,118,467                 | 67,342,349                  | 67,342,349    |
| 1002-Human Rights And Ethics  | 1,535,664                  | 1,226,708                  | 1,450,491                   | 1,450,491     |
| 1026-Administrative Hearing Board                                       | 1,527,970                  | 1,193,221                  | 1,484,449                   | 1,484,449     |
| 1070-County Auditor   | 1,911,725                  | 1,167,537                  | 2,170,183                   | 2,170,183     |
| 1260-Public Defender  | 81,787,599                 | 74,683,884                 | 85,178,513                  | 85,178,513    |
| 1018-Office of The Secretary To The Board of Commissioners              | 2,044,852                  | 1,829,540                  | 2,086,159                   | 2,086,159     |
| 1081-First District   | 450,000                    | 447,907                    | 450,000                     | 450,000       |
| 1082-Second District  | 450,000                    | 447,640                    | 450,000                     | 450,000       |
| 1083-Third District   | 450,000                    | 446,743                    | 450,000                     | 450,000       |
| 1084-Fourth District  | 450,000                    | 447,961                    | 450,000                     | 450,000       |

# FY2024 EXPENSE FORECAST

| Expenditure by Department   | 2023 Approved &<br>Adopted | 2023 Year<br>EndProjection | 2024 Department<br>Estimate | 2024 Forecast |
|---|----------------------------|----------------------------|-----------------------------|---------------|
| 1085-Fifth District   | 450,000                    | 448,046                    | 450,000                     | 450,000       |
| 1086-Sixth District   | 450,000                    | 447,777                    | 450,000                     | 450,000       |
| 1087-Seventh District   | 450,000                    | 447,198                    | 450,000                     | 450,000       |
| 1088-Eighth District  | 450,000                    | 447,451                    | 450,000                     | 450,000       |
| 1089-Ninth District   | 450,000                    | 444,711                    | 450,000                     | 450,000       |
| 1090-Tenth District   | 450,000                    | 437,495                    | 450,000                     | 450,000       |
| 1091-Eleventh District  | 508,500                    | 501,476                    | 508,500                     | 508,500       |
| 1092-Twelfth District   | 450,000                    | 448,870                    | 450,000                     | 450,000       |
| 1093-Thirteenth District  | 450,000                    | 448,766                    | 450,000                     | 450,000       |
| 1094-Fourteenth District  | 450,000                    | 445,370                    | 450,000                     | 450,000       |
| 1095-Fifteenth District   | 450,000                    | 448,829                    | 450,000                     | 450,000       |
| 1096-Sixteenth District   | 450,000                    | 446,185                    | 450,000                     | 450,000       |
| 1097-Seventeenth District   | 450,000                    | 446,871                    | 450,000                     | 450,000       |
| 1040-County Assessor  | 31,378,311                 | 27,627,139                 | 32,116,064                  | 32,116,064    |
| 1050-Board of Review  | 18,007,729                 | 17,364,628                 | 18,535,424                  | 18,535,424    |
| 1060-County Treasurer   | 708,963                    | 694,511                    | 754,320                     | 754,320       |
| 1080-Office of Independent Inspector General                      | 2,307,093                  | 1,816,969                  | 2,403,777                   | 2,403,777     |
| 1110-County Clerk   | 20,619,487                 | 17,998,448                 | 21,372,764                  | 21,372,764    |
| 1210-Office of the Sheriff  | 2,397,819                  | 2,121,282                  | 2,374,514                   | 2,374,514     |
| 1214-Sheriff's Administration And Human Resources                 | 37,170,349                 | 35,605,116                 | 37,958,465                  | 37,958,465    |
| 1216-Office of Prof Review, Prof Integrity Special Investigations | 3,795,376                  | 3,830,265                  | 4,195,558                   | 4,195,558     |
| 1217-Sheriff's Information Technology                             | 28,381,401                 | 27,673,397                 | 43,481,775                  | 43,481,775    |
| 1239-Department of Corrections                                    | 262,599,838                | 254,183,453                | 288,105,282                 | 288,105,282   |
| 1249-Sheriff's Merit Board  | 1,876,458                  | 1,821,796                  | 2,035,321                   | 2,035,321     |
| 1230-Court Services Division                                      | 90,345,519                 | 91,653,011                 | 93,434,725                  | 93,434,725    |
| 1231-Police Department  | 50,711,496                 | 55,285,419                 | 59,057,448                  | 59,057,448    |
| 1232-Community Corrections Department                             | 18,249,387                 | 17,095,739                 | 18,925,161                  | 18,925,161    |
| 1250-State's Attorney   | 127,793,567                | 125,658,390                | 148,516,349                 | 148,516,349   |
| 1310-Office of the Chief Judge                                    | 49,311,461                 | 41,395,357                 | 51,361,976                  | 51,361,976    |
| 1280-Adult Probation Dept.  | 51,443,735                 | 50,698,982                 | 58,554,669                  | 58,554,669    |
| 1305-Public Guardian  | 25,612,502                 | 25,072,321                 | 26,162,311                  | 26,162,311    |
| 1312-Forensic Clinical Services                                   | 3,366,401                  | 2,979,430                  | 3,311,695                   | 3,311,695     |
| 1313-Social Service   | 18,360,179                 | 18,322,132                 | 21,835,453                  | 21,835,453    |

# FY2024 EXPENSE FORECAST

| Expenditure by Department                                 | 2023 Approved &<br>Adopted | 2023 Year<br>EndProjection | 2024 Department<br>Estimate | 2024 Forecast   |
|---|----------------------------|----------------------------|-----------------------------|-----------------|
| 1326-Juvenile Probation                                   | 37,051,823                 | 35,125,614                 | 38,618,933                  | 38,618,933      |
| 1300-Judiciary  | 15,079,928                 | 13,573,551                 | 15,665,710                  | 15,665,710      |
| 1440-Juvenile Temporary Detention Center                  | 62,636,187                 | 54,538,714                 | 61,552,944                  | 61,552,944      |
| 1335-Clerk of the Circuit Court-Office of Clerk           | 92,105,882                 | 79,070,577                 | 97,288,112                  | 97,288,112      |
| 1390-Public Administrator                                 | 1,652,231                  | 1,616,646                  | 1,705,116                   | 1,705,116       |
| 1452-Veterans Assistance Commission                       | -                          | 322,971                    | 1,116,139                   | 1,116,139       |
| 1490-Fixed Charges and Special Purpose Appropriations     | 546,774,216                | 524,607,790                | 489,209,004                 | 489,209,004     |
| 1499-Fixed Charges and Special Purpose Appropriations     | 83,483,170                 | 73,092,940                 | 72,132,163                  | 72,132,163      |
| Total General Fund  | \$1,974,278,917            | \$1,857,562,003            | \$2,015,698,100             | \$2,015,698,100 |
|   |                            |                            |                             |                 |
| 4890-Health System Administration                         | 85,892,359                 | 96,248,456                 | 95,059,651                  | 95,059,651      |
| 4240-Cermak Health Services                               | 91,603,319                 | 90,386,713                 | 98,271,215                  | 98,271,215      |
| 4241-Health Services - JTDC                               | 9,655,114                  | 7,823,843                  | 9,924,161                   | 9,924,161       |
| 4891-Provident Hospital                                   | 81,840,934                 | 82,086,465                 | 90,765,636                  | 90,765,636      |
| 4893-Ambulatory & Community Health Network of Cook County | 129,644,852                | 154,729,940                | 190,149,854                 | 190,149,854     |
| 4894-Ruth M. Rothstein CORE Center                        | 30,083,916                 | 23,014,580                 | 29,672,279                  | 29,672,279      |
| 4895-Department of Public Health                          | 20,461,383                 | 17,327,846                 | 24,010,218                  | 24,010,218      |
| 4896-Health Plan Services                                 | 2,650,936,266              | 3,202,084,807              | 2,498,580,027               | 2,498,580,027   |
| 4897-John H. Stroger Jr, Hospital of Cook County          | 852,244,215                | 884,008,121                | 965,791,507                 | 965,791,507     |
| 4899-Special Purpose Appropriations                       | 39,565,580                 | 39,764,267                 | 35,650,266                  | 35,650,266      |
| Total Health Enterprise Fund                              | \$3,991,927,938            | \$4,597,475,037            | \$4,037,874,815             | \$4,037,874,815 |
| Total General and Health Enterprise Fund                  | \$5,966,206,855            | \$6,455,037,040            | \$6,053,572,915             | \$6,053,572,915 |

Note: FY2023 4896 - Health Plan Services expenses (HPS) include Directed Payments that it receives from the State, which are then passed through to 4897-John H. Stroger Jr, Hospital of Cook County (Stroger Hospital). The FY2023 preliminary forecast includes an estimated \$313,576,509 in expenses at both HPS and at Stroger Hospital. Similarly, a domestic claim is made when Stroger Hospital bills HPS for CountyCare claims expenses. Accordingly, the FY2023 preliminary forecast includes an estimated \$143,422,947 in expenses at both HPS and Stroger Hospital for domestic claims. However, in FY2024, the directed payments will be offset from revenue rather than recorded as a claims expense, and the domestic claims expense, estimated to total \$143,623,948, will be offset in a separate account.

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2024 COOK COUNTY PRELIMINARY FORECAST • 34

**Toni Preckwinkle** Cook County Board President

**John P. Daley** Chairman, Committee on Finance

**Tanya S. Anthony** Chief Financial Officer

Kanako Ishida Musslewhite Interim Budget Director Tara Stamps 1st District Commissioner

**Dennis Deer** 2nd District Commissioner

Bill Lowry 3rd District Commissioner

**Stanley Moore** 4th District Commissioner

**Monica Gordon** 5th District Commissioner

**Donna Miller** 6th District Commissioner Alma E. Anaya 7th District Commissioner

Anthony Quezada 8th District Commissioner

**Maggie Trevor** 9th District Commissioner

**Bridget Gainer** 10th District Commissioner

John P. Daley 11th District Commissioner

**Bridget Degnen** 12th District Commissioner **Josina Morita** 13th District Commissioner

Scott R. Britton 14th District Commissioner

Kevin B. Morrison 15th District Commissioner

Frank J. Aguilar 16th District Commissioner

Sean Morrison 17th District Commissioner

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