



# COOK COUNTY

## QUARTERLY REPORT TO THE IRFC

January 31, 2022



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# — Roll Call

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# — Opening Remarks

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# Approval of the Minutes

# Agenda



<b>Section</b>	<b>Slide #</b>
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# Quarterly Updates

# Principals of the IRFC - Advanced Since 10/28/21



Principal	Action Taken
<i>Document Economic and Operational Drivers</i>	<i>Working with CCH to identify and provide monthly data sets on NPSR drivers such as gross revenues payer mix and reimbursement rates. In 2022, working to document fee structures (rates and volumes)</i>
<i>Pursue Consistency in Modeling</i>	<i>Continuing to update data sets</i>
<i>Systematically Track Monthly Operational and Revenue Data</i>	<i>Revenues on monthly basis continue to be updated. CCH COA</i>
<i>Catalogue Historical Rates and Policies</i>	<i>Cannabis Tax and Sports Wagering Tax have been added to the Tax history document on the IRFC website.</i>
<i>Review Alternative Scenarios</i>	<i>Updated GH Alternative scenarios leveraging Moody's Analytics alternative scenarios. Made considerable progress on the development of alternative scenarios for CCH.</i>
<i>Benchmark Forecasts Against Other Jurisdictions</i>	<i>No Significant Progress this period</i>
<i>Strive for Greater Collaboration</i>	<i>Continue to have regular meetings with CCH to develop and fine tune the alternative forecast scenarios with a forward-looking focus on COA Improvement.</i>

# Ongoing FY21 IRFC Deliverables



Rec #	Deliverable	Description	Timing
1	PMO Meetings	We have established weekly touchpoint meetings between the Office of the CFO and CCH Finance Team for additional knowledge and data transfer sessions.	Weekly meetings
2	Periodic transmission of data	As part of an ongoing process, will exchange files that provide historical average rates received by population and age cohort on monthly basis.	First week of the month on an ongoing basis
3	Pursue Changes to Chart of Accounts	In weekly meetings pursue changes to COA by leveraging discovery made in FY 2021.	Targeting FY 2023 Budget
6	Alternative scenario Methodology Document with clear and concise Procedures	The document will provide a central repository for the development of alternative scenarios in both the General and Health Fund	End of FY 2022



# General Fund Preliminary FY21 Actuals



THE COUNTY OF COOK, ILLINOIS  
Corporate / Public Safety Fund Analysis of Year-to-Date Revenues, Expenses and Encumbrances  
Thru Period 12 as of November 30, 2021

	Original Budget	EOY Projection	Variance	% Variance
<b>Revenues</b>				
Property Taxes	223,415,718	211,842,930	(11,572,788)	-5.2%
Property Tax Levy - Timing Differential	-	751,281	751,281	0.0%
Property Tax -TIF Surplus	23,525,945	19,213,092	(4,312,853)	-18.3%
Sales Tax	830,214,301	861,610,924	31,396,623	3.8%
Other Non Property Taxes	452,415,474	499,331,862	46,916,388	10.4%
Total Fees	180,228,082	266,590,054	86,361,972	47.9%
Total Intergovernmental Revenues	56,559,251	64,128,426	7,569,175	13.4%
Total Miscellaneous Revenues	39,024,540	73,838,851	34,814,311	89.2%
Other Financing Sources	90,944,354	88,488,856	(2,455,499)	-2.7%
<b>Total Corporate/ Public Safety Revenues</b>	<b>\$ 1,896,327,665</b>	<b>\$ 2,085,796,275</b>	<b>\$ 189,468,610</b>	<b>10.0%</b>
<b>Expenses</b>				
Salaries and Wages	951,672,854	853,563,406	98,109,448	10.3%
Other Personnel Services	276,574,568	336,975,765	(60,401,197)	-21.8%
Contractual Services	135,833,218	74,069,243	61,763,975	45.5%
Supplies and Materials	14,359,483	11,776,044	2,583,439	18.0%
Operations and Maintenance	106,377,037	106,501,293	(124,256)	-0.1%
Capital Expenditures	3,770,164	3,061,125	709,038	18.8%
Rental and Leasing	2,426,327	2,877,817	(451,490)	-18.6%
Contingency and Special Purposes	405,314,014	433,301,022	(27,987,008)	-6.9%
<b>Total Corporate/ Public Safety Expenses</b>	<b>\$ 1,896,327,664</b>	<b>\$ 1,822,125,715</b>	<b>\$ 74,201,949</b>	<b>3.9%</b>
<b>Net Result/Change in Fund Balance</b>	<b>\$ 0</b>	<b>\$ 263,670,560</b>	<b>\$ 263,670,560</b>	

# Health Fund Preliminary FY21 Actuals



THE COUNTY OF COOK, ILLINOIS  
Health Fund Analysis of Revenues, Expenses and Encumbrances  
Thru Period 12 as of November 30, 2021

	2021 Annual Budget	YTD Appropriation as Adjusted	Actuals	Variance	% Variance	Encumbrances	YTD Totals	% Variance
<b>Revenues</b>								
Property Taxes	\$ 122,704,917	\$ 122,704,917	\$ 78,689,371	(44,015,546)	-35.9%	-	\$ 78,689,371	-35.9%
Property Tax Levy - Timing Differential	\$ -	\$ -	\$ 40,000,000	40,000,000		-	40,000,000	0.0%
Patient Fees (Medicare, Medicaid, Private & 3rd)	\$ 647,123,679	647,123,679	665,610,984	18,487,305	2.9%	-	665,610,984	2.9%
CCHHS - Medicaid BIPA IGT	\$ 131,300,000	131,300,000	131,300,000	0		-	131,300,000	0.0%
Federal State Medicaid Programming Funding - DSH	\$ 177,190,608	177,190,608	210,858,016	33,667,408	19.0%	-	210,858,016	19.0%
Medicaid Expansion	\$ 2,642,678,214	2,642,678,214	2,656,191,922	13,513,708	0.5%	-	2,656,191,922	0.5%
Investment Income.	\$ -	-	6,536	6,536		-	6,536	0.0%
Federal Government	\$ -	-	-	0		-	-	0.0%
Public Health	\$ 4,000,000	4,000,000	1,844,128	(2,155,872)	-53.9%	-	1,844,128	-53.9%
Graduate Medical Education	\$ 73,660,707	73,660,707	75,756,954	2,096,247	2.8%	-	75,756,954	2.8%
Total Miscellaneous Revenues	\$ 11,000,000	11,000,000	12,804,243	1,804,243	16.4%	-	12,804,243	16.4%
<b>Total Health Fund Revenues</b>	<b>\$ 3,809,658,125</b>	<b>\$ 3,809,658,125</b>	<b>\$ 3,873,062,154</b>	<b>\$ 63,404,029</b>	<b>1.7%</b>	<b>-</b>	<b>\$ 3,873,062,154</b>	<b>1.7%</b>
<b>Expenses</b>								
Salaries and Wages	\$ 591,827,991	\$ 591,827,991	\$ 535,805,648	56,022,343	9.5%	\$ -	\$ 535,805,648	9.5%
Other Personal Services	\$ 187,978,286	\$ 187,978,286	\$ 156,396,829	31,581,456	16.8%	\$ 41,317	\$ 156,438,146	16.8%
Contractual Services	\$ 2,731,086,753	\$ 2,727,677,641	\$ 2,735,338,664	(7,661,023)	-0.3%	\$ 12,406,030	\$ 2,747,744,694	-0.7%
Supplies and Materials	\$ 128,436,703	\$ 128,436,703	\$ 161,457,755	(33,021,053)	-25.7%	\$ 12,939,429	\$ 174,397,184	-35.8%
Operations and Maintenance	\$ 106,524,153	\$ 106,524,153	\$ 105,898,357	625,796	0.6%	\$ 1,848,644	\$ 107,747,001	-1.1%
Rental and Leasing	\$ 35,159,841	\$ 35,159,841	\$ 33,278,529	1,881,312	5.4%	\$ (739,279)	\$ 32,539,250	7.5%
Capital Expenditures	\$ -	\$ -	\$ 518,155	(518,155)	0.0%	\$ 378,826	\$ 896,982	0.0%
Contingency and Special Purposes	\$ 28,644,399	\$ 32,053,511	\$ 39,127,982	(7,074,471)	-22.1%	\$ 14,837	\$ 39,142,818	0.0%
<b>Total Health Fund Expenses</b>	<b>\$ 3,809,658,125</b>	<b>\$ 3,809,658,125</b>	<b>\$ 3,767,821,921</b>	<b>\$ 41,836,205</b>	<b>1.1%</b>	<b>\$ 26,889,802</b>	<b>\$ 3,794,711,723</b>	<b>0.4%</b>
<b>Net Result/Change in Fund Balance</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 105,240,234</b>	<b>\$ 105,240,234</b>	<b>-</b>	<b>-</b>	<b>78,350,431</b>	<b>-</b>

# Changes in General Fund Forecasts since 10/28/21



	Budget	Forecast				
	FY22	FY23	FY24	FY25	FY26	
400010-Property Taxes	-	(12,535)	2,585,704	(13,796)	2,584,385	
401450-Other Tobacco Products	-	105,000	105,000	105,000	105,000	
401490-Firearms Tax	(1,650,000)	(1,650,000)	(1,650,000)	(1,650,000)	(1,650,000)	
403100-Supportive Services	-	5,000	6,000	6,000	6,000	
403280-Contract Compliance M/WBE Cert	-	(1,000)	(2,000)	(2,000)	(1,000)	
411495-Other Financing Sources	30,000,000	-	-	-	-	
<b>Total Revenue Changes</b>	<b>28,350,000</b>	<b>(1,553,535)</b>	<b>1,044,704</b>	<b>(1,554,796)</b>	<b>1,044,385</b>	

# Preliminary FY21 Actuals for COVID-19 Impacted General Fund Revenues



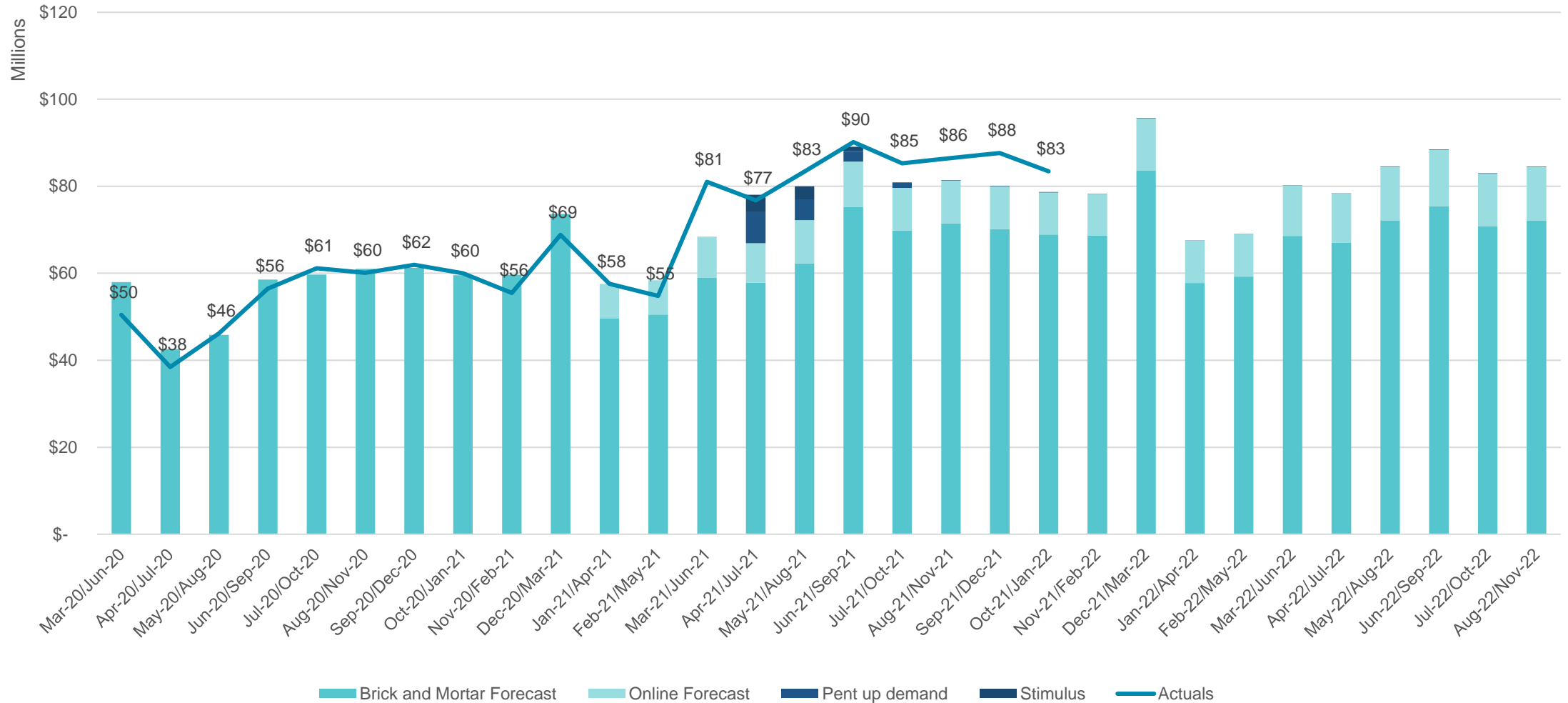
	FY2019	FY2020	FY2021*	FY19 to FY21 Percent Change
401150-County Sales Tax	838,744,833	721,645,078	861,610,924	2.7%
401130-Non Retailer Trans Use Tax	16,040,447	15,369,163	17,230,867	7.4%
401170-County Use Tax	85,031,373	79,265,705	93,528,935	10.0%
401190-Gasoline / Diesel Tax	94,964,538	82,585,421	85,028,471	-10.5%
401210-Alcoholic Beverage Tax	39,273,162	35,995,394	38,268,243	-2.6%
401230-New Motor Vehicle Tax	3,096,318	2,667,508	2,798,874	-9.6%
401330-II Gaming Des Plaines Casino	8,755,263	6,090,033	7,771,107	-11.2%
401350-Amusement Tax	38,690,207	12,515,261	17,937,856	-53.6%
401370-Parking Lot and Garage Operation	50,497,189	30,295,769	34,956,124	-30.8%
401390-State Income Tax	14,462,251	15,584,248	18,129,362	25.4%
401470-General Sales Tax	3,232,576	2,772,289	4,212,128	30.3%
401490-Firearms Tax	1,227,123	1,844,154	1,607,621	31.0%
401530-Gambling Machine Tax	2,639,200	2,705,700	2,764,589	4.8%
401550-Hotel Accommodations Tax	35,556,064	12,183,588	15,846,682	-55.4%
402548-Clerk of the Circuit Court Fees	74,623,675	68,179,064	68,175,957	-8.6%
402950-Sheriff General Fees	18,111,478	10,964,096	12,557,782	-30.7%
<b>Sum of Impacted Revenues</b>	<b>1,324,945,695</b>	<b>1,100,662,470</b>	<b>1,282,425,523</b>	<b>-3.2%</b>
Non-Impacted Revenues	595,275,832	634,745,506	803,370,752	35.0%
<b>TOTAL</b>	<b>1,920,221,528</b>	<b>1,735,407,976</b>	<b>2,085,796,275</b>	<b>8.6%</b>

\* FY2021 actuals are still preliminary results and subject to change. Non-Impacted Revenues include use of fund balance

# Sales Tax Forecast Update



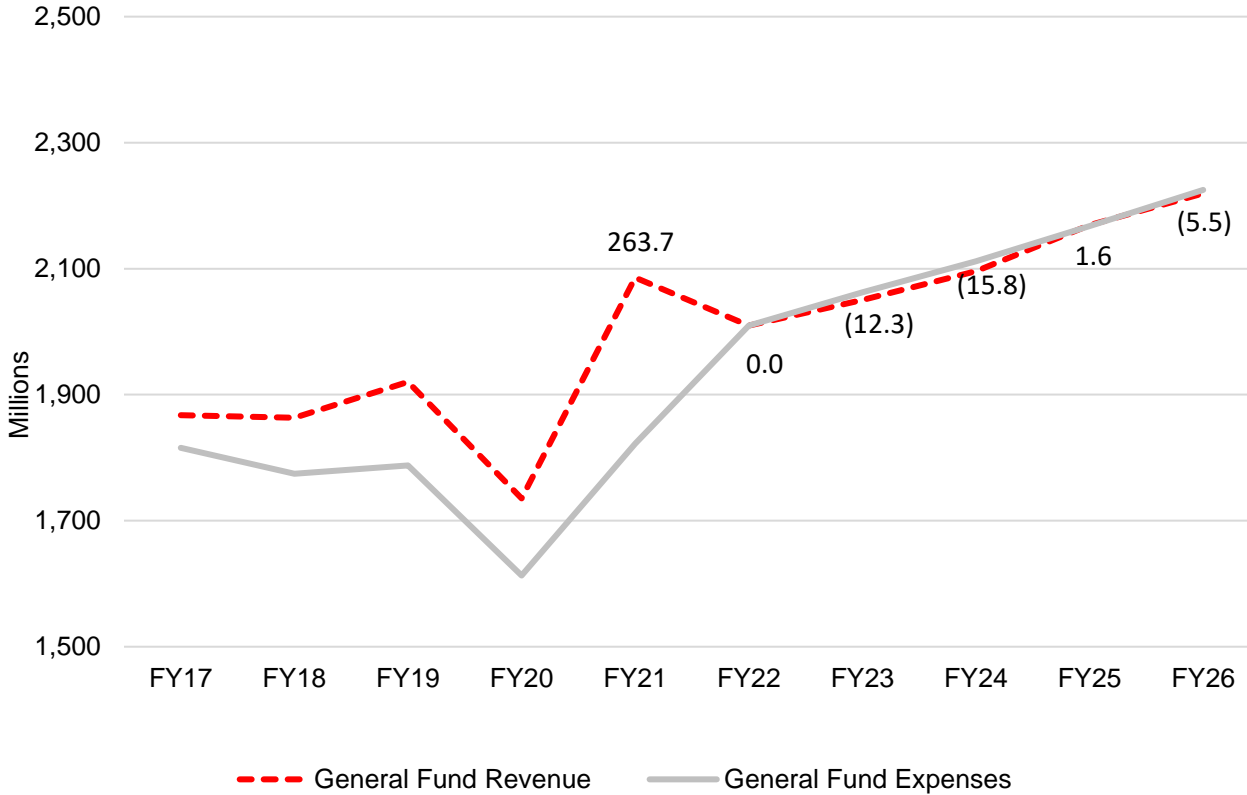
Sales Tax Forecast vs Actuals



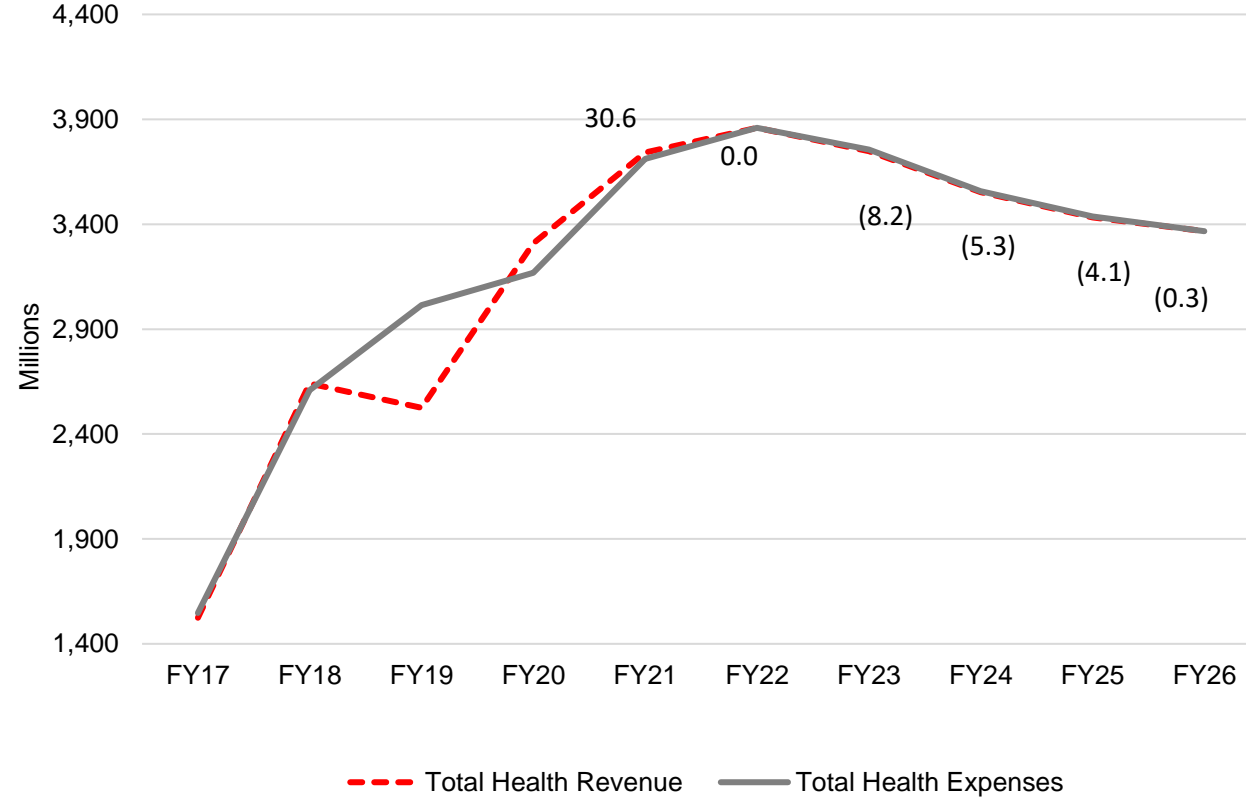
# Long-Term Fiscal Planning



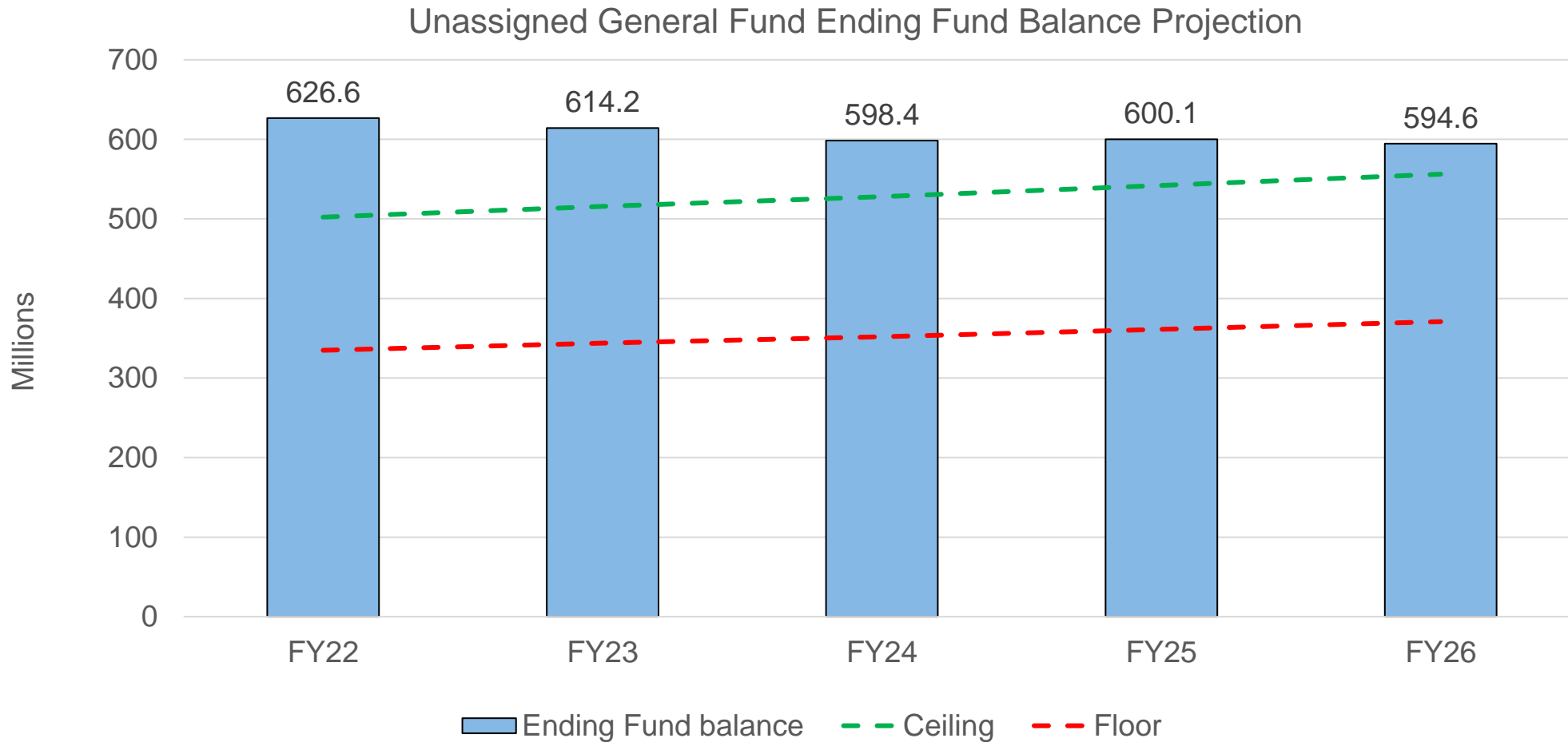
## General Fund - Net Surplus/(Deficit) Projection



## Health Fund - Net Surplus/(Deficit) Projection



# Ending Fund Balance



FY2021 Beginning Fund Balance was \$506.0 million, a net change of \$120.6 million in FY2021

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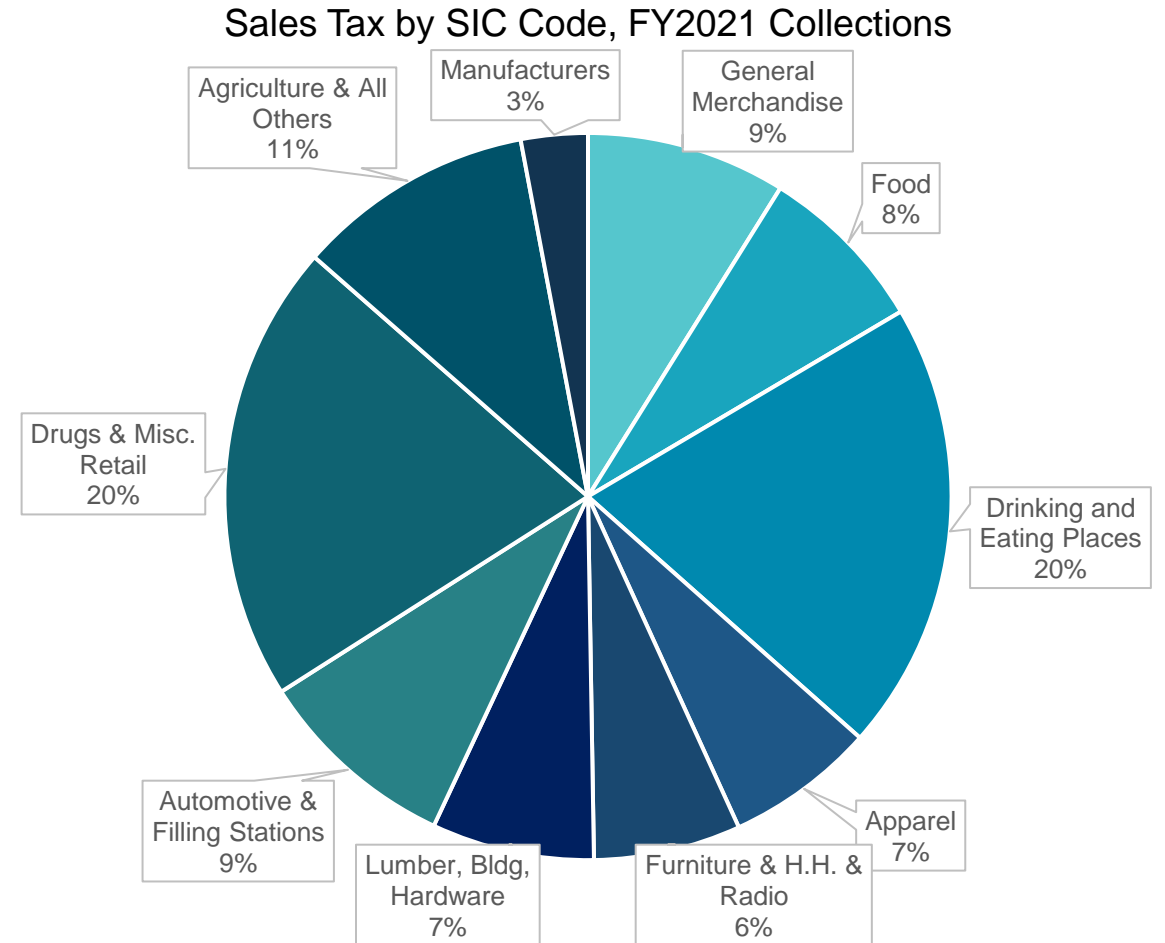
# — Considerations for FY2022



# Inflation



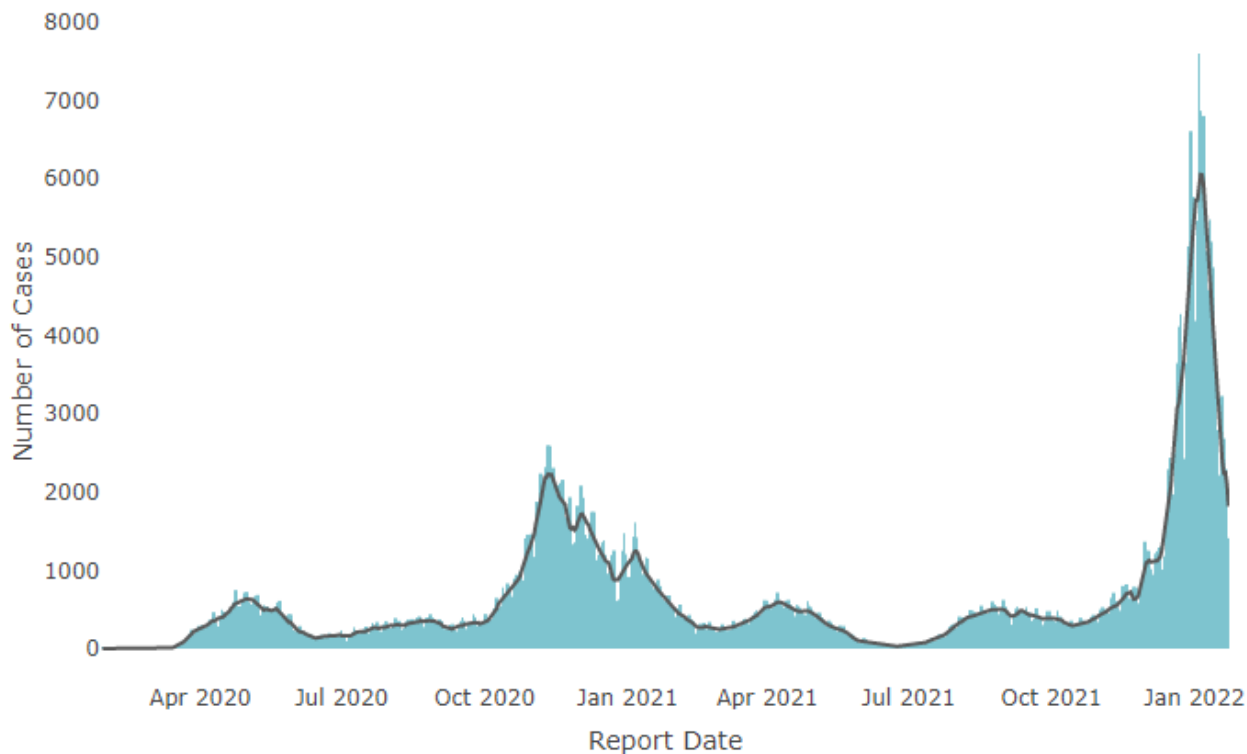
Expenditure category	Unadjusted percent change, Nov. 2020- Nov. 2021
All items	6.8
Food at home	6.4
Food away from home	5.8
Energy	33.3
Motor fuel	58.0
Electricity	6.5
Utility (piped) gas service	25.1
All items less food and energy	4.9
Commodities less food and energy commodities	9.4
Apparel	5.0
New vehicles	11.1
Used cars and trucks	31.4
Medical care commodities	0.2
Alcoholic beverages	1.9
Tobacco and smoking products	8.9
Services less energy services	3.4
Shelter	3.8
Medical care services	2.1
Transportation services	3.9



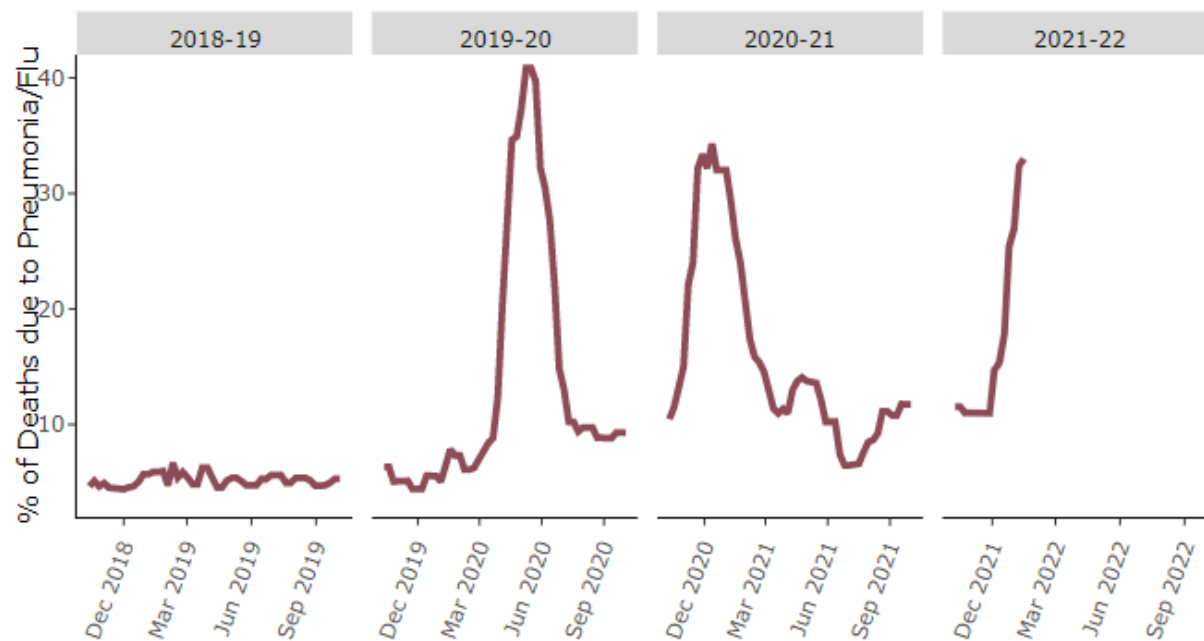
# Omicron Variant



COVID-19 Cases by Report Date in Suburban Cook County



Proportion of Deaths Associated with Pneumonia, Influenza, or COVID-19



# FY2022 ARPA Allocations



**Toni Preckwinkle**  
President, Cook County Board of Commissioners

# SLFRF County Allocation Approach

\$1B Total Allocation

\$385m\*  
FY 21 & FY22

\$615m  
FY23 & FY24

\$100m  
County Operations through Revenue Loss

\$285m  
Community Program Initiatives Based on Policy Roadmap Priorities

Admin  
Costs

Capital/  
Infrastructure

One time and  
sustainable ongoing  
Personnel Costs

Cook County will ensure sustainability for all ARPA-funded operational expenditures with ongoing revenues in out years.

## Revenue Loss – To be used to support County operations through the pandemic

- One-time personnel and non-personnel costs (e.g., pandemic pay and administration costs for ARPA management)
- Building County capacity to meet increased demands and to support ARPA initiatives
- Capital improvement projects that would have required debt funding instead

Under this approach the County expects to allocate 70% of its ARPA funds for community recovery programs

\*Unused FY2021 funding will be rolled into FY22 initiatives.

# SLFRF County Allocation Approach

**\$1,000,372,385**  
Total Allocation from Treasury

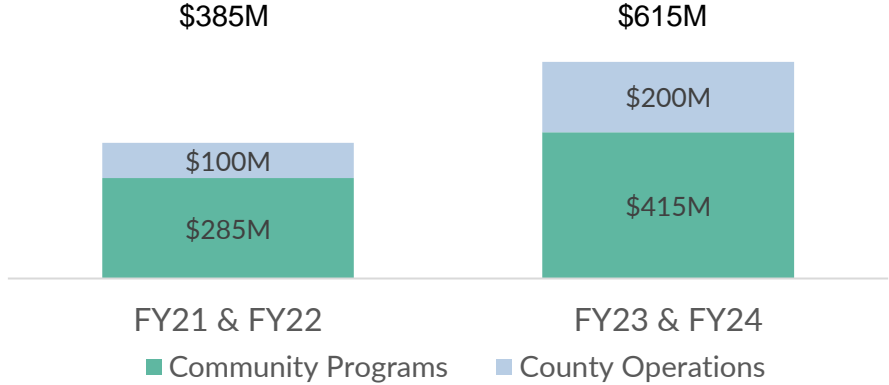
**\$300M**

County Operations\*

**\$700M**

Community Programs

Estimated Spending by Fiscal Year



Unused allocations will be rolled over into the following fiscal year

## Maximum Program Spending by Policy Pillar in FY22:

**\$100m**

Vital Communities

**\$60m**

Safe & Thriving Communities

**\$60m**

Healthy Communities

**\$40m**

Smart Communities





**\$25m**

Sustainable Communities

\*includes Revenue Loss, Admin, Capital, Pandemic Pay, one-time and sustainable ongoing Personnel Costs

# FY22 Community Program Initiative Allocations

\$285m Adjusted Total Allocation - \$257m Initially Allocated for FY22

1	2	3	4	5
<b>HEALTHY Communities</b>	<b>VITAL Communities</b>	<b>SAFE &amp; THRIVING Communities</b>	<b>SUSTAINABLE Communities</b>	<b>SMART Communities</b>
				
<b>Total Allocation: \$60,000,000</b>	<b>\$100,000,000</b>	<b>\$60,000,000</b>	<b>\$25,000,000</b>	<b>\$40,000,000</b>
<b>Initial Allocation: \$50,582,166</b>	<b>\$86,878,667</b>	<b>\$55,539,166</b>	<b>\$25,000,000</b>	<b>\$38,524,214</b>
<ul style="list-style-type: none"> <li>› <b>\$21.7m:</b> Healthcare</li> <li>› <b>\$15.4m:</b> Mental &amp; Behavioral Health</li> <li>› <b>\$9.0m:</b> Public Health Education &amp; Outreach</li> <li>› <b>\$4.5m:</b> Food Security &amp; Nutrition</li> </ul>	<ul style="list-style-type: none"> <li>› <b>\$37.0m:</b> Small Business Agenda</li> <li>› <b>\$27.7m:</b> Household Assistance &amp; Social Services</li> <li>› <b>\$8.1m:</b> Sector Support &amp; Regional Development</li> <li>› <b>\$7.5m:</b> Housing</li> <li>› <b>\$6.6m:</b> Worker Support &amp; Workforce Development</li> </ul>	<ul style="list-style-type: none"> <li>› <b>\$35.9m:</b> Violence Prevention</li> <li>› <b>\$16.3m:</b> Services to Justice-Involved Residents</li> <li>› <b>\$3.0m:</b> Alternatives to Incarceration &amp; Policing</li> <li>› <b>\$350.0k:</b> Emergency Preparedness &amp; Response</li> </ul>	<ul style="list-style-type: none"> <li>› <b>\$15.0m:</b> Hazard Mitigation &amp; Pollution Prevention</li> <li>› <b>\$10.0m:</b> Environmental Justice</li> </ul>	<ul style="list-style-type: none"> <li>› <b>\$30.5m:</b> Transportation</li> <li>› <b>\$5.0m:</b> Water Infrastructure</li> <li>› <b>\$3.0m:</b> Digital Equity</li> </ul>

# ARPA Funding Request Information: *Is the initiative Financially Sustainable?*

Is this initiative currently receiving or anticipated to receive any other federal, state, or other funding beyond those provided under ARPA? \*

Yes  No

3

Identify each grant funding source, amount, specific use (if known) and funding timeframe. Add each source by clicking on "Add Funding Source"

Funding Source Name *	Amount *	End Date of Funding Source *	Does this require a match? *
<input type="text"/>	<input type="text" value="0.00"/>	<input type="text"/>	<input type="radio"/> Yes <input type="radio"/> No

[Add Funding Source](#)

Is this initiative anticipated to require funding past the 12/31/2026 ARPA-eligible spending window? \*

Yes  No

Funding Past 2026

These ARPA funds only support programs through FY 2026. In an effort to help the County better understand how to plan for the future, please answer the following questions:

What type of funding source is anticipated to be used to support this initiative in 2026 and beyond? \*

- Federal, State, or Local Grants
- Regular Operating Dollars
- Other Funding Source

What actions do you plan to take to ensure this program will have funding beyond the completion of ARPA Funding? What assistance, if any, will be required to identify future funding sources? \*

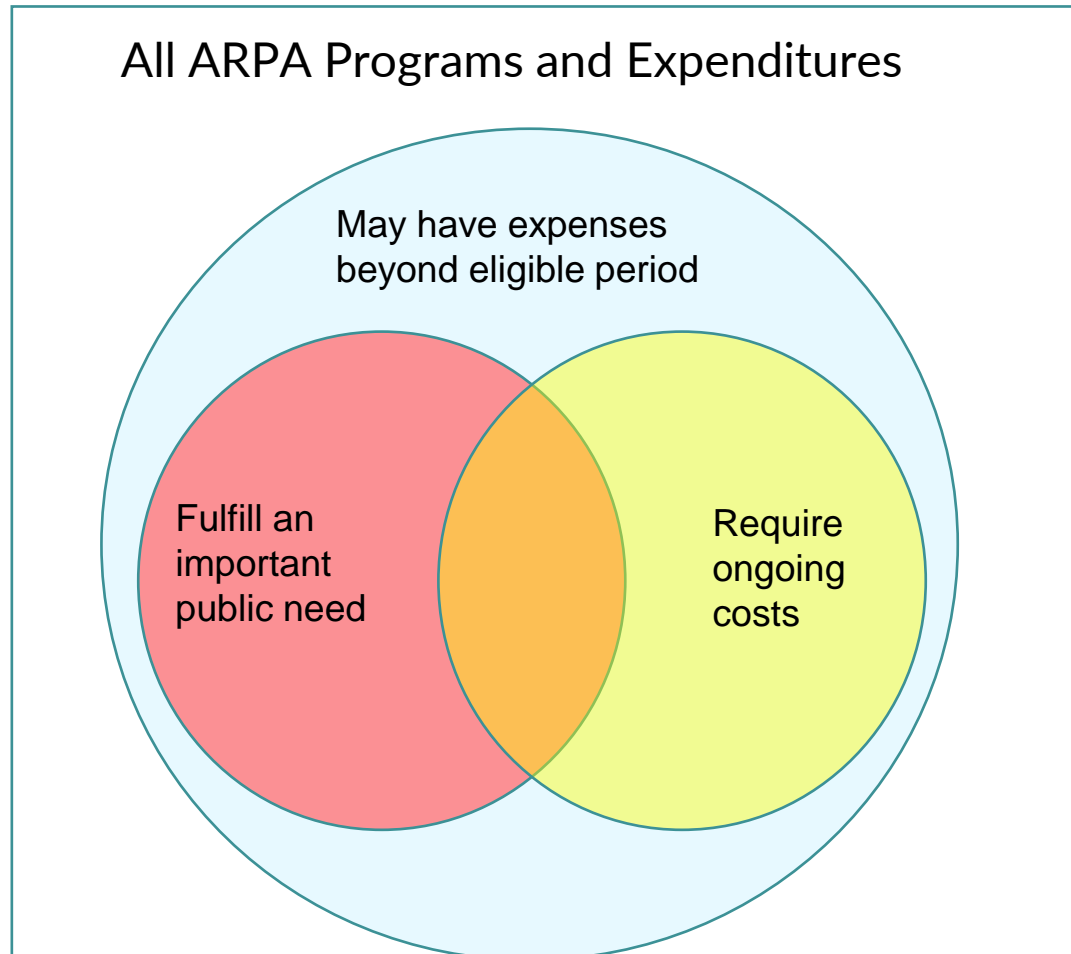
Check whether any rules are attached to the other funding opportunities

These details will allow the PMO Board to maximize ARPA funding

The PMO Board wants to understand the sustainability of the program, its outlook post-2026

# Financial Sustainability: Risk Identification and Mitigation

## Risk Identification



## Risk Mitigation

- **Identify Additional Funding Sources/Grants**
- **Develop a reserve from operational surpluses to offset costs that temporarily extend beyond the eligible period**
- **Replace current operational services with new services developed as part of ARPA**
- **Expand services to the extent that increases in revenues exceed expenses**
- **Cut ARPA created services as part of the budgeting process**



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# FY2022 CCH Project Plans

# Chart of Accounts Process Overview



## Hierarchy Review and Budget Finalization

- Meet with Budget, ERP and Comptroller's Office to review the proposed hierarchy, budget and account changes for CCH and HPS COA
- Incorporate feedback and adjust based on input

## Establishment of Test Environment

- Submit tickets for the establishment of a test environment and addition of new revenue accounts and hierarchical relationships
- Load budget values into appropriate object accounts as agreed to in step 1

## Monthly Tests and Reconciliations

- Leveraging production environment reconcile transactions for previous months into the test environments new account structure
- Document procedures and source documents needed as necessary
- Adjust account structure and budget structure from step 1 where appropriate

## Report Review and Adjustment

- Make corresponding changes in other environments (I.E. Hyperion and BI) and monitor the impact of COA changes to reports
- Adjust reports according to design and intent of the COA change

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# Next Steps

# Upcoming Dates



January						
S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	<b>31</b>					

**January 31: IRFC Quarterly Meeting**

February						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28					

March						
S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

April						
S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	<b>28</b>	29	30

**April 28: IRFC Quarterly Meeting**

## Proposed FY22 IRFC Meetings

- Monday, January 31<sup>st</sup>
- Thursday, April 28<sup>th</sup>
- Thursday, June 30<sup>th</sup>
- Thursday, July 28<sup>th</sup>
- Wednesday, August 31<sup>st</sup>
- Monday, October 31<sup>st</sup>

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A large teal circle is centered on the page. Inside the circle, near the top, is a white horizontal dash. The word "Adjournment" is written in white, sans-serif font across the middle of the circle. The background of the slide features a grid of light gray dots that fades out towards the right, and a wavy pattern of light gray lines on the left side.

# Adjournment

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# Appendix



# HEALTHY COMMUNITIES

**\$60,000,000**

**\$21.7m**  
Healthcare

**\$15.4m**  
Mental & Behavioral Health

**\$9.0m**  
Public Health Education & Outreach

**\$4.5m**  
Food Security & Nutrition

## 1.1 Healthcare – \$21,700,000

Program Name	Description
NT887 – Contact Tracing Initiative Continuation	The Cook County Department of Public Health will continue conducting COVID-19 contact tracing for congregate settings like nursing homes and schools and other high-risk and high-volume exposures (e.g., factories) until 12/31/2022.
NT895 – Vaccine Incentives Program	Cook County Health (CCH) will provide a \$100 incentive gift card for any individual who received their first dose of the COVID-19 vaccine at a CCH community health center or community event hosted by the Cook County Department of Public Health. Additionally, CountyCare will implement a one-time \$25 reward loaded onto a member's Over the Counter (OTC) Rewards Card to buy approved health and personal care items at participating stores.
NT899 – Medical Respite Center	Cook County Health will improve the health of Cook County Health patients and CountyCare members who are at risk for homelessness by funding supportive housing through the Flexible Housing Pool, provide Medical Respite care to patients who need post-discharge clinical support and are at risk of homelessness, and establish a Homeless Housing Navigation program to intercept at-risk patients in the emergency room to help them apply for longer-term housing options.

## 1.2 Mental & Behavioral Health – \$15,386,500

Program Name	Description
TR011 – Cook County Behavioral Health Services <span style="color: orange;">●</span>	To meet the growing behavioral health needs of Cook County residents, Cook County Health (CCH) proposes transforming its current Behavioral Health footprint to offer a robust menu of mental and behavioral health services and ensure easy access to services of all County residents. The first year will focus on creating and standing up a new Department of Mental Health Services, expanding existing CCH programs, and planning for long term expansions.
NT793 – Behavioral Health Specialists at HACC <span style="color: orange;">●</span>	The Housing Authority of Cook County (HACC) will provide full-time behavioral health specialists at all HACC affordable housing properties. Many HACC residents have complex behavioral health needs that threaten their ability to live independently and negatively affect quality of life for themselves and others. This proposal aims to reach some of the County's most marginalized and isolated residents by bringing services directly to them and allowing them to build ongoing relationships with service providers. Consistent service by a trusted professional will help many of these individuals remain stably housed and participate fully in their communities.
NT896 – Additional Behavioral Health Personnel and Support at Existing Clinics	Cook County Health (CCH) will enhance community behavioral health care and access by adding additional social workers to CCH's Ambulatory Care sites and adding afterhours behavioral health clinics in the community. These additional resources will supplement existing behavioral health resources available at CCH's Ambulatory Care sites and connect high risk patients with the Healing Hurt People program. This enhancement will also serve as a bridge to the transformative project to establish a CCH Department of Mental Health Services.

● Indicates a Longer Term or Transformative Initiative





## HEALTHY COMMUNITIES

\$60,000,000

**\$21.7m**  
Healthcare

**\$15.4m**  
Mental & Behavioral Health

**\$9.0m**  
Public Health Education & Outreach

**\$4.5m**  
Food Security & Nutrition

### 1.2 Mental & Behavioral Health – \$15,386,500 (cont.)

Program Name	Description
NT037 – Sustaining Mental Health Hotline for Suburban Residents	The Cook County Department of Public Health will expand an existing mental health support line in the City of Chicago to provide support and referral for suburban Cook County residents. The hotline will be staffed seven days a week and is expected to field 3,500-4,000 calls per year from suburban Cook. The hotline will provide emotional support; refer callers to mental health treatment, substance use, and other resources; and provide intensive case support for callers with significant needs through its clinical support program. The suburban hotline is funded until May 2023. ARPA dollars will provide for another 19 months of service to suburban Cook County residents.

### 1.3 Public Health Education & Outreach – \$9,011,666

Program Name	Description
NT033 – Lead Poisoning Prevention Fund	The Lead Poisoning Prevention Fund supplies funding for the Cook County Department of Public Health's lead program, including some staff costs and all the local investment in lead hazard remediation. The fund was created with Torrens Indemnity Fund dollars. The Torrens fund is now defunct, so no additional investments have been added to support the lead program. Investing ARPA dollars will extend funding for the lead program for an additional three years.
NT036 – Opioid Overdose and Substance Use Prevention Initiative	The opioid overdose prevention initiative expands on existing prevention activities to address the impact of COVID-19 on opioid and substance use disorder in suburban Cook County. The initiative includes 1) distributing naloxone, especially for people who are justice-involved and are especially vulnerable to overdose; 2) bolstering capacity for harm reduction services in the South and West suburbs where harm reduction non-profits are few and far between; 3) expanding medication-assisted treatment capacity in priority communities; and 4) expanding initiatives to leverage existing and new data sources to inform prevention efforts.
NT886 – Public Health Emergency Preparedness Expansion	The Cook County Department of Public Health (CCDPH) will expand its Emergency Preparedness and Response Unit. Current funding for this unit comes from federal pass-through dollars and is not at parity with the City of Chicago despite similar population size. This limited CCDPH's ability to respond as effectively to the COVID-19 pandemic.
NT043 – Suburban Cook County Worker Protection Program	The Suburban Cook County Workers Protection Program will continue to equip employers and workers, including temporary and gig workers, with the information, resources, and supports to minimize the transmission of diseases, including COVID-19, in workplaces. The program will work to advance sustainable tri-directional, worker-centered systems for education, reporting and compliance, and support policy changes that promote worker rights, health, and safety.



# HEALTHY COMMUNITIES

\$60,000,000



**\$21.7m**  
Healthcare


**\$15.4m**  
Mental & Behavioral Health

**\$9.0m**  
Public Health Education & Outreach

**\$4.5m**  
Food Security & Nutrition

## 1.4 Food Security & Nutrition – \$4,484,000

Program Name	Description
NT118 – Capacity-Building Investments in Food Access Sites	As Cook County responds to the public health and economic crisis, we have a unique opportunity to build a better, stronger more resilient emergency food system that not only copes and recovers in emergency but thrives in a way that it provides stability for anyone in need. This multi-year effort will transform the emergency food system by strategically investing in new food partners where needed and building the capacity of existing partners to serve the communities’ needs.
NT042 – Good Food Purchasing Program	The Good Food Purchasing Program (GFPP) is a procurement strategy that directs institutional food purchasing toward five core values: local economies, environmental sustainability, valued workforce, animal welfare, and nutrition. GFPP provides a metrics-based, flexible framework to assess progress of public institutions as they work to become a recognized Good Food Provider. In 2018, Cook County passed a resolution promoting GFPP. This program can support transforming the local food system into one that is transparent and racially equitable by investing in local food producers and businesses of color and ensuring safe and fair working conditions for frontline food chain workers.
NT053 – Food as Medicine	 Cook County Health (CCH) will expand efforts to identify and address food insecurity among patients, while also improving their health outcomes through the “Fresh Start” program. Fresh Start is a one-stop, whole-person approach to wellness to build and sustain healthy behaviors, which will establish access to healthy foods at CCH facilities, support a multi-disciplinary clinical support team, and provide nutrition education to address patients’ dietary needs and manage chronic disease. We will build on the success of other health systems that have established “food pharmacies”. CCH will document impact on clinical outcomes, utilization, and behavior change and partner with payers to sustain this work.
NT017 – Urban Farming Initiative Gap Analysis Research	 South Suburban Cook County municipalities contain many areas that have been identified as food deserts, or urban areas in which it is difficult to buy affordable or good-quality fresh food. Initiating or supporting current urban farming projects in these areas will help deliver healthy and sustainable food options while educating community members on sustainable farming practices and composting organics. Cook County will conduct a gap analysis study to get a more in-depth understanding of how to best support current and future initiatives in the short-, medium-, and long-term.

 Indicates a Longer Term or Transformative Initiative



# HEALTHY COMMUNITIES

**\$60,000,000**

**\$21.7m**  
Healthcare

**\$15.4m**  
Mental & Behavioral Health

**\$9.0m**  
Public Health Education & Outreach

**\$4.5m**  
Food Security & Nutrition

## Upcoming Initiatives Preview

Program Name	Description
NT045 - Hyperlocal Vaccination Program	The Cook County Department of Public Health (CCDPH) will Fund vaccination providers to continue mobile clinics for COVID-19 vaccination and expand to include possibly needed COVID-19 vaccine boosters and annual influenza. Cook County Department of Public Health (CCDPH) will also fund associated community engagement and outreach needed to develop and promote mobile vaccination clinics in high-risk communities and fund community-based organizations and consultants to continue to focus on increasing COVID-19 vaccination in communities with high Cook County Vulnerability Index scores and low vaccination rates via outreach and education campaign.
NT046 - In-Home Vaccination Program	The Cook County Department of Public Health will fund vaccination providers to continue in-home vaccinations for COVID-19 vaccination and expand to include possibly needed COVID-19 vaccine boosters and annual influenza.
NT884 - Community Health Workers	Due to the current landscape in suburban Cook County and the need to strengthen access to health care and community resources, the Community Health Worker (CHW) initiative expands the number and capacity of CHWs integrated within CCH's multidisciplinary care team and in community-based organizations to reach suburban Cook County communities hardest hit by COVID-19 and connect individuals from our priority populations to resources. The CHWs will also support outreach, education, and community engagement across suburban Cook County to maximize their impact. This funding will also support a network of CHWs across suburban Cook County along with training and education.
NT041 - Building Healthy Communities Initiative	The Building Healthy Communities Initiative is an overall community engagement strategy that builds power and capacity of community-based organizations to advance community health solutions towards racial and health equity. Through this initiative, the Cook County Department of Public Health will administer a community-driven grants program that supports organizations in implementing evidence-informed policies or programs reaching priority populations and communities and making suburban Cook County a healthier place to live, work, learn and play.

● Indicates a Longer Term or Transformative Initiative



## VITAL COMMUNITIES

**\$100,000,000**

**\$37.0m**

Small Business Agenda

**\$27.7m**

Household Assistance & Social Services

**\$8.1m**

Sector Support & Regional Development

**\$7.5m**

Housing

**\$6.6m**

Working Support & Workforce Development

### 2.1 Small Business Agenda – \$37,050,000

Program Name	Description
NT111 – Small Business Grant Program	The Bureau of Economic Development will provide grants to small businesses with less than 20 employees that continue to suffer from the impacts of COVID-19, as well as early-stage businesses formed since the onset of COVID-19. The grants will position businesses for growth and a sustainable path forward. The County will continue to link its small business advising services to receipt of grant funds to maximize the impact of these grants. The program will result in renewed entrepreneurship capacity in the short-term and renewed community wealth in the long-term.
NT110 – Small Business Assistance Program & One Stop Shop	Launched in response to the challenges small businesses faced in the wake of COVID-19, the Small Business Assistance Program supports a coordinated network of over 30 partners that provide one-on-one business advising, webinars, and recovery grants. The strong network coupled with pairing grants with services made this award-winning program successful and enabled over 65% of technical assistance support to serve businesses owned by people of color. New funding will further build the capacity of partners to deliver services, increase availability of services in suburban Cook, and support the establishment of a Cook County “One-Stop Small Business Service Center.”
NT108 – Advancing Equitable Recovery in the Southland - Building Capacity in the Southland	The Southland Development Authority (SDA) drives comprehensive, transformative and inclusive economic growth in Cook County’s South Suburbs. Funding will allow the SDA to continue to support the small business growth programs to advance key sectors.

### 2.2 Household Assistance & Social Services – \$27,700,000

Program Name	Description
NT115 – Cook County Legal Aid for Housing and Debt	Cook County Legal Aid for Housing and Debt (CCLAHD) helps residents resolve eviction, foreclosure, consumer debt, and tax deed issues pre-court and during the court process. CCLAHD provides free legal aid, mediation services, case management, and connections for tenants and landlords dealing with evictions, property owners who are behind on their mortgage payments or property taxes, and creditors and debtors with issues related to consumer debt. CCLAHD is a partnership between many Cook County agencies and has received national recognition for its innovative approach to eviction prevention and housing stability.
NT092 – The Cook County Water Affordability Program	The Cook County Water Affordability Program will provide water utility bill payment assistance to help households suffering from income loss and mounting bills during the pandemic. The program will reduce uncollectable debt for municipal water utilities. The anticipated focus of the program is on communities with a high-water burden, meaning that the household spends a significantly larger portion of their income on the water and sewer bill.



## VITAL COMMUNITIES

**\$100,000,000**

**\$37.0m**

Small Business Agenda

**\$27.7m**

Household Assistance & Social Services

**\$8.1m**

Sector Support & Regional Development

**\$7.5m**

Housing

**\$6.6m**

Working Support & Workforce Development

## 2.2 Household Assistance & Social Services – \$27,700,000 (cont'd)

Program Name	Description
NT116 – Guaranteed Income Program	The Cook County Guaranteed Income Program will provide recurring monthly unrestricted payments to a to-be-defined set of residents for at least 12 months to improve participants' long-term economic stability. The Guaranteed Income Program builds on the demonstrated success of guaranteed income programs in other jurisdictions in increasing residents' financial stability and improving their health outcomes. Cook County's program will include a research evaluation component to help the County better understand participant impacts.
NT888 – Veteran Grant Program	The Department of Veterans Affairs will establish a fund to provide grants to community-based veteran service organizations and veteran-owned businesses. The Veteran Grant Program will begin with a seed of \$5 million for grants in the following areas: Program Enhancement; Capital Improvements; and Small Business Development.
TR002 – Abolish Medical Debt	Cook County will partner with a qualified non-profit organization to purchase and retire the medical debt of income-eligible patients of hospitals located within Cook County who are unable to cover their medical bills. The \$12M program will retire an estimated \$1B in medical debt incurred during the ARPA-eligible period. Eligible recipients will have incomes up to 200% of the federal poverty line or have medical debt that is at least 5% of their household annual income.
NT092 – Cook County Residential Water Conservation and Energy Efficiency Program	The program will increase housing affordability for residents by reducing utility costs. Specifically, the project identifies residents for home energy and water assessments and implement energy efficiency improvements and water conservation measures (such as window replacement, roof repairs, insulation, air sealing, HVAC improvements, LED lighting, energy-efficient windows and doors, installing low-flow water appliances and repairing leaks). This program will also serve as a jobs program by employing local residents.

● Indicates a Longer Term or Transformative Initiative

## 2.3 Sector Support & Regional Development – \$8,100,000

Program Name	Description
NT104 – Suburban Cook County Travel, Tourism, and Hospitality Economic Recovery Initiative	The five suburban State designated Convention and Tourism Bureaus will develop and implement a collaborative recovery action plan to invest in the lodging, dining, entertainment, retail, and small sectors that have been severely impacted by COVID-19.
NT100 – Cook County Manufacturing Rebound and Recover Programming	With the onset of the COVID-19 pandemic, Cook County partnered with the Illinois Manufacturing Excellence Center (IMEC) to ascertain the impact of this unprecedented situation and the unique challenges experienced by Cook County's manufacturing community due to structural changes to this sector brought upon by the pandemic. We surveyed and connected with over 1,000 manufacturers in suburban Cook County to understand their most pressing needs as a result of the changed landscape. Based upon these findings, IMEC and Cook County will partner to provide a comprehensive set of solutions for county manufacturers to rebound from the pandemic and improve their global competitiveness, focused on production, market growth, technology, and workforce.



# VITAL COMMUNITIES

\$100,000,000

\$37.0m

Small Business Agenda

\$27.7m

Household Assistance & Social Services

\$8.1m

Sector Support & Regional Development

\$7.5m

Housing

\$6.6m

Working Support & Workforce Development

## 2.3 Sector Support & Regional Development- \$8,100,000 (cont'd)

Program Name	Description
NT830 – Cook County Arts and Artists	The Bureau of Economic Development will develop a Cook County arts and artists program with two major components. An Arts Connection will invest in artists and arts organizations, providing direct arts experiences, giving voice to the County's identity with a focus on the arts and culture assets in suburban Cook. An Arts Integration program infuses the arts into the county's existing plans facilities, programs, and outreach, with a focus on public health and environmental conservation.
NT106 – Advancing Equitable Recovery in the Southland – Southland Metals Hub	The Southland Development Authority Metals Hub will build on the region's strength in Metals, Machinery and Equipment (MME) manufacturing. The Hub will assist firms address and recover from the pandemic's disruption of manufacturing supply chains and assist in the identification of new ones. The Metals Hub intends to bring MME firms together to enter new markets and leverage existing strengths and capacity to bolster the productivity and growth of metal manufacturing firms in the region.

● Indicates a Longer Term or Transformative Initiative

## 2.4 Housing – \$7,466,667

Program Name	Description
NT117 – Fixed-Site Emergency Shelter for People Experiencing Homelessness	The Bureau of Economic Development will support organizations within the Cook County Continuum of Care to stand up fixed-site shelter in 5-7 locations to provide health and safety to people in a housing crisis who cannot be diverted from homelessness. These organizations will also provide shelter services to ensure their experience of homelessness is short by reconnecting them to housing and other supports.
NT120 – Hotel-Based Sheltering	The Bureau of Economic Development will continue the hotel-based sheltering approach implemented during the pandemic, when the existing PADS model of shelter with congregate shelter in rotating church basements was no longer viable. Shelter, meals, and case management will be provided by shelter agencies at various hotels across Cook County. Supportive services will aim to shorten their experience of homelessness by reconnecting them to housing and other supports. Hotel sheltering will decrease over time as the transition to new permanent shelter or other shelter options occurs.



# VITAL COMMUNITIES

**\$100,000,000**

**\$37.0m**

Small Business Agenda

**\$27.7m**

Household Assistance & Social Services

**\$8.1m**

Sector Support & Regional Development


**\$7.5m**


Housing

**\$6.6m**

Working Support & Workforce Development

## 2.5 Worker Support & Workforce Development – \$6,562,000

Program Name	Description
NT900 – Investing in Families and Youth	 Cook County will provide support to workforce and training programs that offer young adults quality paid work experiences to explore career pathways in target sectors or provide opportunities for a “community service corps”. The County will also support the expansion of workforce development programs that serve hard to engage populations including people without stable housing, youth in care and graduates of foster care system, people with disabilities, returning residents, and pregnant and parenting youth. Program resources will support residents of suburban Cook County.
NT125 – Community Conservation Corps	The Forest Preserves along with corps partners will recruit and hire up to 282 adult corps members per year from Cook County who are currently unemployed or under-employed to conduct meaningful conservation work in their local Forest Preserve. Corps members will be deployed in teams of 6 to 10 participants and supervised by experienced Field Leaders who have the technical skills to train and supervise conservation work while providing soft job skills for those new to the work force. A minimum of 75% of participants will gain at least three advanced industry skill certifications.
NT123 – Supporting Apprenticeships in Suburban Cook	As a designated Apprenticeship Navigator by the Illinois Department of Commerce and Economic Opportunity, Cook County will support the establishment of new apprenticeships or expansions of existing apprenticeships in suburban Cook County. The Bureau of Economic Development will fund eligible partners and Illinois Department of Commerce and Economic Opportunity intermediaries to sponsor and manage apprenticeship programs, conduct industry engagement, provide technical assistance to businesses, and support apprentices' progress.

 Indicates a Longer Term or Transformative Initiative



## VITAL COMMUNITIES

**\$100,000,000**

**\$37.0m**

Small Business Agenda

**\$27.7m**

Household Assistance  
& Social Services

**\$8.1m**

Sector Support &  
Regional Development

**\$7.5m**

Housing

**\$6.6m**

Working Support &  
Workforce Development

### Upcoming Initiatives Preview

Program Name	Description
NT093 – Emergency Mortgage Assistance	The Bureau of Economic Development will administer an Emergency Mortgage Assistance program to support delinquent mortgage, insurance escrow, and residential real estate tax escrow payments. The program will also provide additional housing services supports to offset foreclosure and further increase household stability.
NT094 – Emergency Rental Assistance	The Bureau of Economic Development will administer an Emergency Rental Assistance program to support renter household stability by covering delinquent rent, utilities, and household expenses and forward rent. The program will also provide additional housing service supports to offset evictions and further increase household stability.
NT114 – Metropolitan Chicago 211	211 provides connections to essential health and human services available in a caller’s community. Through phone, chat, text or web screenings, 211 will connect individuals with services such as rental and utility bill payment assistance, public health information and services like vaccine scheduling, disaster services, and many more. 211 is projected to start service in 2022 in the Chicagoland area.
NT127 – Strategic Regional Growth Plan	Cook County serves as a champion for regional collaboration to advance the economic recovery of the metro area. The Chicago Metropolitan Agency for Planning, the City of Chicago and the collar counties have jointly committed to develop a regional plan to support the region's global competitiveness and inclusive growth. In 2022 planning efforts will be supported by the Chicago Community Trust and the Brookings Institution. This is especially true for Black and brown communities which were disproportionately impacted by income loss, job changes, and business reductions and closings due to Covid-19.





# SAFE & THRIVING COMMUNITIES

**\$60,000,000**

**\$35.9m**

Violence Prevention

**\$16.3m**

Services to Justice-Involved Residents

**\$3.0m**

Alternatives to Incarceration & Policing

**\$350k**

Emergency Preparedness & Response

## 3.1 Violence Prevention– \$35,889,166

Program Name	Description
NT897 – Violence Prevention and Reduction Grant Portfolio	The Justice Advisory Council (JAC) will expand funding for community-based services supporting justice-involved adults or youth, and those at high risk of experiencing violence as either a victim or perpetrator. These resources build upon the existing JAC grants portfolio and are complementary with similar investments made by the State of Illinois, City of Chicago, and philanthropy. Communities served include areas in Chicago and suburban Cook with highest incidents of shootings and homicides as well as justice system involvement. Services include direct street-level intervention, mentoring, basic needs assistance, educational and vocational programming, and behavioral health and wellness support.
NT885 – Behavioral Health Expansion	The Cook County Department of Public Health (CCDPH) will expand existing mental health and substance use services, treatment, and prevention programs in priority communities in suburban Cook County in part through a community-based grants program in partnership with the Justice Advisory Council. Key areas of focus will include suicide prevention (including school-based screening), counseling and treatment, behavioral health workforce development, and youth-focused programs, including restorative justice and school discipline reform. CCDPH will also hire additional staff including a program coordinator, health educators, an epidemiologist, and a policy analyst to support this work.
NT715 – Strengthening Chicago’s Youth Juvenile Justice Collaborative Expansion	This project aims to reduce violence and minimize justice involvement of youth who have experienced violence or trauma or are at high risk of exposure to violence. Services include trauma-informed care coordination for 500 justice-involved youth per year over three years, including youth on diversion (arrested for a felony or violent misdemeanor) or youth granted deferred prosecution. Services include intake, assessment, connection to evidence-based programming and pro-social services, emergency assistance, family support services, and post-discharge monitoring. In addition to providing care coordination and direct services for youth and their families, funds will support data tracking and analysis, continuous quality improvement, and developing an evaluation plan.
NT075 – Healing Hurt People Chicago	Healing Hurt People (HHP) is a trauma-informed violence intervention program for survivors of urban intentional violence. HHP works to advance the notion that unaddressed psychological trauma is a key driver of the cycle of violence, fueled by the structural violence of racism and stigma. HHP Chicago’s goals are to reduce re-injury, retaliation, and criminal justice involvement by having a positive impact on trauma recovery, mental health, and drug use, and help participants achieve independence, work, education, and create a strong future.
NT740 – Gun Crime Strategy Unit	The Gun Crimes Strategies Unit (GCSU) embeds Assistant State’s Attorneys in six of the most violent police districts in Chicago. Expansion of the Gun Crimes Strategies Unit will allow the Cook County State’s Attorney’s Office to expand the reach and efforts of the GCSU in order to help combat the rise in violence and shootings within the City and the South Suburbs. These communities have been historically disinvested in and are some of the most impacted by COVID-19. Expanding the GCSU will have a direct impact on public safety and will align with President Biden’s directive to increase investigation into gun trafficking and gun traffickers to prevent the further influx of illegal guns in our communities.

● Indicates a Longer Term or Transformative Initiative



# SAFE & THRIVING COMMUNITIES

**\$60,000,000**

**\$35.9m**

Violence Prevention

**\$16.3m**

Services to Justice-Involved Residents

**\$3.0m**

Alternatives to Incarceration & Policing

**\$350k**

Emergency Preparedness & Response

## 3.1 Violence Prevention – \$35,889,166 (cont'd)

Program Name	Description
NT745 – State’s Attorney’s Office Crime Investigations	This request will assist the Cook County State’s Attorney’s Office in investigating and prosecuting violent gun crimes. The State’s Attorney’s Office will use funding to add Investigators to the unit to work with prosecutors (state and federal, law enforcement agencies, etc.) and other stakeholders to help ensure public safety in communities across Cook County.
NT085 – Supporting Education and Employment Development	The Justice Advisory Council will provide funds to sustain and expand the Supporting Education and Employment Development (SEED) Program. This program is a 13-month pre-plea diversion program for individuals aged 18 to 30, charged with possession with intent to deliver or manufacturing/delivery of a substance. The program provides case management, educational services, trauma-informed and cognitive behavioral interventions, job readiness training, job development and placement, supported employment, and restorative justice activities. The successful completion of the program results in case dismissal and expungement at graduation.

## 3.2 Services to Justice-Involved Residents – \$16,300,000

Program Name	Description
NT514 - Programs and Services for Domestic Violence Victims and Survivors	The Offices Under the President will administer grants to providers that serve survivors of domestic violence. Domestic violence advocates have requested this funding to support legal resources, mental health resources, and rapid housing resources for domestic violence victims and survivors.
NT764 - Reentry Housing Resources	The Justice Advisory Council will fund Cook County community-based organizations to provide rental assistance, security deposit assistance, and outreach counseling to justice-involved individuals. The initiative will also explore more effective housing strategies, partnerships and supports to connect these individuals to stable and permanent housing thus helping to reduce recidivism.
NT766 - Emergency Reentry Vouchers	The Justice Advisory Council will administer emergency re-entry vouchers to assist people leaving Cook County Jail in securing safe housing. Currently, approximately 1,100 people in Cook County are kept behind bars after their release date because they cannot find affordable housing.
TR018 – Public Defender Community Defense Center	The Law Office of the Cook County Public Defender proposes to develop a Community Defense Center to leverage the success of the Public Defenders Police Representation Unit (PSRU) with the work of community organizations to provide robust legal services to two Cook County communities that have been disproportionately affected by COVID-19, incarceration, and gun violence. The Community Defense Center will seek to partner with and support communities within the two identified neighborhoods with legal services, community empowerment, advocacy and education. The Community Defense Center will work predominantly with African American and Latinx communities in greater Roseland/South Chicago and greater West Garfield Park/Humboldt Park.

● Indicates a Longer Term or Transformative Initiative



# SAFE & THRIVING COMMUNITIES

**\$60,000,000**

**\$35.9m**

Violence Prevention

**\$16.3m**

Services to Justice-Involved Residents

**\$3.0m**

Alternatives to Incarceration & Policing

**\$350k**

Emergency Preparedness & Response

## 3.3 Alternatives to Incarceration & Policing – \$3,000,000

Program Name	Description
NT086 – Justice Reinvestment Plan	The Justice Advisory Council will engage consultants to review Cook County's criminal justice budgets and develop a report with 1) an overview of our current spending; 2) an outline of duplicative efforts or overspending; 3) a strategy to make reductions in criminal justice spending and invest in community; and 4) best practices from jurisdictions that have successfully reinvested criminal justice dollars into public health and community resources.
NT084 – 911 Alternative Model Study and Strategic Plan	The Justice Advisory Council will engage consultants to develop a report and strategic plan on 9-1-1 alternative response models for Cook County. This includes 1) a comprehensive analysis of Cook County's current 9-1-1 system, 2) best and emerging practices in putting in place alternative responses, and 3) recommendations and a strategic plan on how Cook County may move forward with a new model. The goal of this project is to develop a plan for a response system that both better responds with mental health and other emergency services that do not require a traditional law enforcement response, needs which have been exacerbated during the lengthy pandemic, and to prevent unnecessary involvement of individuals in the criminal justice system.

## 3.4 Emergency Preparedness & Response – \$350,000

Funding for

Program Name	Description
NT078 – Supporting Suburban Cook County municipalities in developing, training on and operationalizing preparedness planning	Through the Department of Emergency Management and Regional Security, this funding will support a vendor to develop planning templates and training resources for Emergency Operations (EOP), Continuity of Operations (COOP), Continuity of Government (COG), and recovery plans for all Cook County departments and municipalities. This effort will engage and strengthen the County's preparedness and resiliency, which has been proven especially important during the COVID-19 pandemic.



# SUSTAINABLE COMMUNITIES

\$25,000,000

**\$15.0m**

Hazard Mitigation & Pollution Prevention

**\$10.0m**

Environmental Justice

## 4.1 Hazard Mitigation & Pollution Prevention – \$15,000,000

Program Name	Description
NT019 - Neighborhood Revitalization Brownfield Remediation	Brownfield sites are underutilized or vacant sites that have real or perceived environmental issues that deter their redevelopment. The Department of Environment and Sustainability proposes expanding its current brownfield program, currently limited to a few communities the County received Federal grants to serve, to assess and remediate sites throughout suburban Cook County to promote economic growth and investment through redevelopment. Marketing will be targeted to Environmental Justice communities. Brownfield sites can also be remediated and returned to other productive uses such as open green space, parks, and flood and stormwater retention.
NT005 - South Suburban Hazardous Household Waste Facility and Satellite Collection Locations	This initiative is for a facility in the south suburbs for residents to properly dispose Household Hazardous Waste (HHW). HHW include items typically present in homes including toxic cleaners, pharmaceuticals, and gasoline/oil and pose serious health and safety concerns and can cause environmental damage. There are no facilities conveniently located for residents of the south suburbs to dispose of HHW, negatively impacting a region already with historically high pollution and open dumping issues. The facility will also serve as a consolidation location for satellite collection events and will be operated through an agreement with Illinois Environmental Protection Agency which will fund ongoing disposal costs.

## 4.2 Environmental Justice – \$10,000,000

Program Name	Description
NT014 - Healthy Homes and Deep Energy Retrofit Residential Properties	Currently, children identified as having elevated blood lead levels are referred to the Cook County Department of Public Health and families who qualify for services can receive free lead remediation at the residence. In this extension effort, Healthy Homes inspectors will complete an assessment within these same residences, identify other household health impacts, and address repairs or remediation. Additionally, a free energy assessment will be conducted. Families selected for full program participation will receive grant-covered household enhancements including deep energy retrofits, beneficial electrification, and renewable energy integrated strategies to deliver the greatest cost savings and health improvements.



**SMART  
COMMUNITIES**  
**\$40,000,000**

**\$30.5m**  
Transportation

**\$5.0m**  
Water Infrastructure

**\$3.0m**  
Digital Equity

## 5.1 Transportation – \$30,524,214

Program Name	Description
NT025 - Invest in Cook Expansion	Invest in Cook is an existing grant program that annually awards \$8.5 million to communities to advance local transportation infrastructure projects that implement the priorities of the County's long-range transportation plan and support economic outcomes. The current demand for this program far exceeds the funding available. The expansion of this program will increase the award amount for broader infrastructure projects over the next three years, yielding an additional \$25 million investment overall.
NT011 - Electric Vehicle Charging Stations	This initiative involves four components related to increasing access to electric vehicle charging stations throughout Cook County, focusing on where there are currently large gaps in service areas, primarily in the south and west suburbs, through installing 50 Level 2 charging stations, 10 DC fast chargers, 10 Level 2 streetlight charging stations and purchasing one all-electric bus and wireless charger installation to pilot at the Department of Corrections Campus. The initiative will be community driven, increase access for residents in multifamily homes, reduce the locations without an electric vehicle charging station dramatically and greatly increasing the regional charging network.

## 5.2 Water Infrastructure – \$5,000,000

Program Name	Description
NT792 - Lead Pipe Removal at Vera Yates Homes and Richard Flowers Homes	This initiative will remove remaining lead water pipes at two Housing Authority of Cook County (HACC) affordable family housing properties: the Vera Yates Homes in Ford Heights and the Richard Flowers Homes in Robbins. This funding will allow HACC to remove all lead pipes at each of these properties, preventing children living at these sites from suffering irreparable, life-long neurological damage associated with lead exposure, and provide all residents of these developments a healthier, safer living environment.

## 5.3 Digital Equity – \$3,000,000

Program Name	Description
NT795 - Broadband Expansion at HACC Properties	<span style="color: teal;">●</span> This initiative will upgrade broadband infrastructure at all Housing Authority of Cook County-owned (HACC) properties. Current network infrastructure can only support 2-3 users at a time and is inadequate to meet the needs of both staff and residents who use the communal computers. This upgrade responds to the increased need for Internet access among HACC residents and staff due to COVID-19 restrictions and will additionally address the digital divide by providing low-income residents access to high-speed Internet.

● Indicates a Longer Term or Transformative Initiative



## SMART COMMUNITIES

\$40,000,000

**\$30.5m**  
Transportation

**\$5m**  
Water Infrastructure

**\$3m**  
Digital Equity

### 5.3 Digital Equity – \$3,000,000 (cont'd)

Funding for

Program Name	Description
NT119 - Digital Equity Planning	To coordinate our long-term digital equity work, Cook County will develop an action plan to evaluate where suburban Cook's digital divide exists and outline solutions. Specifically, this action plan will cover gaps in broadband access, physical connectivity infrastructure, and financial barriers residents face when accessing digital devices and connections. Using best practices, guidance from digital inclusion experts, and insight from internal and external stakeholders, the process will conclude with a final document that provides policy recommendations, along with a detailed action plan, describing detailed initiative plans, including implementing partners, resources identified, timeline, and evaluation metrics.

### Upcoming Initiatives

Program Name	Description
NT099 – Municipal Capacity for Capital Improvements	● This program would provide technical assistance to suburban Cook communities to help them prioritize and implement as well as attracting funding for critical capital improvement projects. Priority would be offered to communities disproportionately impacted by COVID and/or with historic disinvestment. This initiative will leverage existing expertise within the County and provide new capacity via County staff or other partners.
NT097 – Lead Service Pipe Replacement – Pilot Program	● The Cook County Lead Service Line Replacement (LSLR) Program would work in partnership with municipal water utilities to oversee and manage lead service line replacement across Cook County. This program will target high risk communities and high-risk facilities including pre-schools, daycare centers, home daycare providers, group daycare homes, parks, playgrounds, hospitals and clinics.
NT096 – CSFN Expansion	● Expanding Broadband Access to Municipal Anchor Institutions in Cook County South Suburbs through an initiative called Chicago Southland Fiber Network (CSFN). CSFN provides gigabit broadband to Government, Education, Healthcare and Businesses in Chicago South Suburbs
NT012 – Rain Ready Plan and Implementation	● The Rain Ready Plan seeks to put these six communities -Blue Island, Calumet City, Calumet Park, Dolton, Riverdale, and Robbins- on a path towards greater resilience through improved stormwater management, sustainable economic development, and integrated planning. This project would implement many of the green infrastructure recommendations from the plans to decrease the hazardous flooding in the area, improving stormwater infrastructure in this region and increasing the environmental sustainability and the economic vitality of these communities. Some of the recommended Rain Ready projects include the creation of a bioswale in Blue Island, a Green Town Center in Calumet City, creating Green Streets in Dolton, and a Green School in Calumet Park, to name a few. This initiative would also fund the creation of Rain Ready plans that will help additional communities prioritize what needs to be done in order to create a more resilient community.

● Indicates a Longer Term or Transformative Initiative