

FISCAL YEAR

20
17

COOK COUNTY PRELIMINARY FORECAST



Toni Preckwinkle

President,
Cook County Board of Commissioners



FY16 OVERVIEW & FY17 PRELIMINARY FORECAST

The Department of Budget and Management Services (DBMS) prepared this preliminary forecast report in accordance with Section 2-934(c) of the Cook County Code of Ordinances. The report presents a mid-year projection of year-end revenues and expenses for 2016, and an initial forecast of fiscal year 2017 revenues and expenditures.

Fiscal Year 2016 Year-End

For FY2016, DBMS anticipates a budget shortfall of \$23 million in the County's General Fund and \$24 million in the Health Enterprise Fund.

At the end of the first quarter, DBMS took precautionary measures to restrict expenditures in the General Fund, which resulted in an

expenditure reduction of \$5.2 million versus the initial adopted budget. The holdback is the primary driver for year-end expenditures estimated to come in roughly \$6.5 million below budget in the General Fund. These steps were taken to help mitigate risks due to the current State FY2016 budget impasse.

The projected County FY2016 General Fund shortfall is driven solely by revenue shortfalls, primarily a decline in revenues related to court filings; unrealized reimbursements from the Administrative Office of the Illinois Courts (AOIC), a decline in Cigarette Tax, and slower than anticipated growth in Home Rule Sales Tax revenue. The AOIC provides salary reimbursement for certain probation staff. In the 2016 budget, Cook County anticipated a reimbursement amount of \$49 million. However, absent appropriation in the State

budget, a court order allowed for reimbursement of only \$42.5 million, leaving a shortfall of approximately \$6.5 million. Home Rule Sales Tax revenue is projecting a negative variance of \$14.8 million; Cigarette Tax and Other Tobacco Products Tax together are \$9.6 million below budget expectations.

The remaining negative variance is attributed to the continued decline in court case filings, impacting revenue in both the Clerk of the Circuit Court and Sheriff's Office.

In the Health Fund, CCHHS is currently projecting a shortfall of \$24 million, driven primarily by expenditures exceeding budget. Though Managed Care (CountyCare) revenues are projected to come in \$46.3 million below budget, driven by lower than anticipated enrollment, CCHHS expects Patient Fees to offset this amount and that overall CCHHS revenues will come in greater than budgeted.

However, expenditures, predominantly in the CountyCare Managed Care Department, along with Overtime costs at Stroger Hospital are driving expenditures that are projected to exceed budget by \$45.3 million, for a net projected deficit at the Health Fund of \$24 million.

A holdback of \$23 million in non-personnel expenditures was undertaken earlier in FY2016, with further holdbacks in this area anticipated to correct the deficit trajectory.

Fiscal Year 2017 Forecast

The FY2017 outlook includes a \$134.6 million shortfall projected in the General Fund and a \$40 million shortfall at the Health Fund, creating a total operating funds projected deficit of \$174.3 million. This projection assumes a flat operating tax allocation for the Health System of \$121 million, and includes an increase in legacy debt service payments of \$30 million. This projected operating deficit also reflects increased funding for highway infrastructure of \$54.5 million, and an increased appropriation of \$350.4 million in funding for pensions that will put the County on a path to address the outstanding unfunded pension liability at the County Employee's and Officer's Annuity and Benefit Fund of Cook County (the "Retirement Fund"), consistent with the intention of the majority of the Board of Commissioners when they raised the Home Rule Sales Tax in 2015.

In the General Fund, projected expenditures of \$1,920 million will exceed projected revenues of \$1,785 million with a tax allocation to the Cook County Health and Hospital System assumed for these purposes at \$121 million, equal to the 2016 figure. The projected shortfall is driven by an increase in estimated expenditures of \$185 million and an increase in expected revenues of roughly \$50 million over the FY16 Adopted budget.

In the Health Fund, revenues are expected to increase by \$60 million and expenditures are projected to increase by \$99 million.

In the General Fund, projected cost increases driving this gap are an increase in supplemental pension appropriation of \$80M, expenditures for projected wages including the impact of labor agreements (\$52.2M), spending on technology and system maintenance (\$14.3M) that is increasingly being funded in operating accounts versus bond funded capital accounts, benefit increases (\$13.4M), and costs associated with the upcoming round of labor negotiations (\$2M).

Revenue declines are driven primarily by a decrease in the property tax available to the general fund due to an increase in Debt Service (\$30.0M) associated with significant legacy debt obligations. Additionally, the change in the timing of the Tax Sale under state legislation results in a decrease in revenue by \$12 million. These decreases are offset by increases in the County's non-property taxes of \$172 million, primarily driven by a full year implementation of the increase in Sales Tax (\$169.2M) which will be utilized to fund the increased supplemental appropriation to the Retirement Fund along with higher legacy debt service costs and increased transportation funding. A secondary positive impact is an increase in projected revenues associated with the full year implementation of the Hotel Accommodations Tax (\$15.6M).

The Cook County Department of Transportation is in the process of developing the first Long Range Transportation Plan for Cook County since 1940. Through that process, we have determined a

need for increased funding to support and rebuild our infrastructure. In 2016, an additional \$10 million was allocated to funding road construction projections, in 2017, we plan to increase funding by \$54.5 million from FY2016 funding levels, and dedicate all Motor Fuel Tax revenues to Highway funding in 2017 and future years.

A constitutional amendment (HJRCA36) passed in the Illinois General Assembly on May 5, 2016 that would require all revenue derived from taxes, fees, and excises relating to registrations or the operation or use of vehicles, highways, roads, streets, bridges, or fuel only be used for the costs of administering laws related to vehicles and transportation, and costs for construction and maintenance of roads and bridges, with additional provisions for costs associated with local governments.

This amendment will go to the voters in November 2016. The County is continuing to analyze the implications of this constitutional amendment should it be adopted. This amendment may have a negative impact on the County Public Safety Fund that is not incorporated in the analysis contained in this forecast.

Pension

The County Officers' and Employee's Annuity and Benefit Fund of Cook County continues to face a significant Unfunded Actuarial Accrued Liability, with 2015 unfunded liabilities of \$5.9 billion.



The County put forward a comprehensive pension reform legislative package in 2014 and 2015, but the measure was not adopted by the Illinois General Assembly.

While the County will continue to advocate for equitable and constitutionally sound pension reform, the FY2017 preliminary forecast incorporates a fiscally responsible, alternative payment schedule that includes a \$350.4 million supplemental appropriation to the Retirement Fund in 2017 with a target for 2% growth in payments thereafter should they continue to be appropriated by the County Board of Commissioners.

These payments were set at the lowest possible level to allow the Board of Commissioners to pay down the Retirement Fund's unfunded pension liabilities by 2046, and limit the projected growth rate of future payments to 2% or less.

State Budget Impasse

The State's FY2016 budget fiscal year began July 1, 2015 and ended June 30, 2016. For the first time in known history, the State failed to pass a budget. This had a significant impact on Cook County's FY2016 budget and guides the decisions necessary to form the FY2017 budget. As of April 30, 2016, the State owes Cook County \$53.1 million. The impact to the General Fund is approximately \$25.4 million, the remaining \$27.7 million relates to anticipated grant funding. While this preliminary forecast focuses on the General Fund, Health Fund and Special Purpose Funds, it is important to address the risks associated with the lack of State appropriations. Absent a State FY2017 budget, many grant funded programs will be forced to terminate. This will negatively impact certain services provided to residents of Cook County. Additionally, mandated programs that were once funded by the State will now have to be funded by local Cook County taxpayers .

PRELIMINARY FORECAST SUMMARY

The table below provides a detailed summary of the preliminary forecast:

\$ in Millions	2016 Budget	2016 Year-End Projection	2017 Preliminary Forecast
General Fund Revenues	\$1,734.4	\$1,704.6	\$1,784.9
General Fund Expenditures	\$1,734.4	\$1,728	\$1,919.5
Health Fund Revenues	\$1,640.4	\$1,661.6	\$1,700
Health Fund Expenditures	\$1,640.4	\$1,685.7	\$1,739.6
Total Revenue	\$3,374.8	\$3,366.2	\$3,484.9
Total Expenditures	\$3,374.8	\$3,413.7	\$3,659.2
General Fund Gap	-	(\$23.4)	(\$134.6)
Health Fund Gap	-	(\$24.1)	(\$39.6)
Operating Funds Gap	-	(\$47.5)	(174.3)



PRELIMINARY FORECAST PUBLIC FORUM

A public hearing and online forum will be held on the preliminary budget on July 19, 2016 at 6:00 p.m. in the Cook County Board Room to obtain constituent feedback on budget priorities. The Department of Budget and Management Services will work closely with residents, elected officials, and County departments to review potential efficiencies and cost savings opportunities that will allow for the presentation of a balanced budget recommendation to the Board of Commissioners in October.

More information about the Preliminary Forecast can be found at: www.cookcountyil.gov/Budget

PROJECTED FY2016 YEAR-END REVENUES

Cook County's General Fund is projected to end FY2016 with a \$23 million shortfall, while the Health Fund is projecting a \$24 million shortfall, for a combined deficit of \$47.5 million in the County's major operating funds.

2016 Year-End Revenue Projection

General Fund and Health Enterprise Fund revenues support the County's general operating funds and finance the Corporate, Public Safety and Health Enterprise funds and activities. The total projected combined revenue for FY2016 year-end is \$3,366 million, which represents a 0.3 percent, or \$8.6 million decrease from budgeted revenues.

General Fund

The total budgeted revenue for FY2016 is \$1,734 million for the General Fund. The projected year-end revenues of \$1,705 million are lower than budgeted revenues by \$29.8 million, or 1.7 percent. The projected decrease in revenues is mainly attributed to a decline in revenues related to court filings; reimbursements from the Administrative Office of the Illinois Courts (AOIC), and a decline in Cigarette Tax, and slower than anticipated growth in Home Rule Sales Tax revenue in concert with a slowing State and national economy.

Health Enterprise Fund

The total budgeted revenue for FY2016 is \$1,640 million for the Health Enterprise Fund. The projected year-end revenues of \$1,661 million are higher than budgeted revenues by \$21 million, or 1.3 percent. The projected increase in revenues is primarily attributed to the increased number of insured patients receiving service at CCHHS, and growth in Medicaid Fee-For-Service patient revenues.

The County's General Fund and Health Enterprise Fund revenues are comprised of Property Tax, Non-Property Taxes, Fees, Intergovernmental Revenues, Other Financing Sources and Miscellaneous Revenue sources such as rental income from leasing space and energy efficiency rebates.

Property Tax

The projected year-end Property Tax collection to the General and Health Enterprise Funds for FY2016 remains at the budgeted amount of \$310.0 million.

Non-Property Taxes

Several of the Non-Property Taxes are on track to meet or exceed the FY2016 budgeted amounts. However, the projected year-end revenues of \$1,146 million fall short of budgeted revenues by \$10.9 million, or 0.9 percent. The challenge has been driven by slower

than anticipated growth in the Home Rule Sales Tax which is projecting to be \$14.8 million or 2.2 percent below budget. This slower growth rate is in concert with slowing economic growth in the State and nation. The largest decline in year over year revenue collection is driven by Cigarette Tax revenue that is \$8.7 million or 6.5 percent lower than anticipated. A revenue source that has also shown weakness is the Other Tobacco Products Tax as alternative products such as e-cigarettes have gained market share. Other Tobacco Products Tax revenues in FY2016 are projected to be \$7.8 million, representing a 10.4 percent, or \$.9 million decrease from the FY2016 budget. The County Use Tax projected year-end revenue for FY2016 is \$80.3 million, representing a 4.4 percent, or \$3.4 million increase from the budget due to improved vehicle sales, which in light of low gas prices is one of the few areas of retail sales which has shown strength in the region and across the nation.

General Fund Fees

The County imposes various General Fund fees for certain services that it performs. The fees charged by various County departments include fees for vital records, real estate transactions, court case filings, and delinquent taxes. General Fund fees are anticipated to be \$217 million for year-end FY2016. This represents a 5.3 percent, or \$12.1 million decrease in comparison to the FY2016 budget. The reduction is primarily due to a continued decline in court case filings.

County Cook Health and Hospital System Fees

The Health Enterprise Fund receives fees from patient fees and supplemental payments for care provided at County Hospitals. In addition, the Cook County Health and Hospital System (CCHHS) operates a Managed Care Community Network (MCCN) known as CountyCare. CountyCare receives a fixed per member per month reimbursement for each of its roughly 160,000 members.

CCHHS projects that it will end FY2016 with fees totaling \$1.5 billion, a 1.4 percent, or \$21.2 million increase to the FY2016 budget. Some of these increased fees are, however, offset by increased external network provider and pharmaceutical costs. The increased 2016 revenues projected by CCHHS are mainly attributed to the increased number of insured patients receiving services at CCHHS and the stabilization of Medicaid Fee-for-Service patients who have not yet transferred to a Managed Care program.

Intergovernmental Revenues

The projected year-end Intergovernmental Revenues for FY2016 is \$44.2 million, this represents a \$6.5 million, or 12.8 percent decrease from the budgeted amount. This decrease is solely driven by the lack of reimbursements from the Administrative Office of Illinois Courts for certain probationary staff that have not materialized as the State of Illinois failed to pass a Fiscal Year 2016 budget.



Miscellaneous Revenues

The County is projecting to receive Miscellaneous Revenues totaling \$33.1 million in FY2016; this is just slightly above budget expectations by 2.9%.

These miscellaneous revenues include various items such as real estate and rental income, asset marketing opportunities and investment income.

Other Financing Sources

Other Financing Sources entails the Public Safety allocation of the Motor Fuel Tax as well as Indirect Costs charged to Grants and Special Purpose Funds. The projected year-end Other Financing Sources revenues for FY2016 are \$63.4 million, this represents a \$1.2 million, or 1.9 percent decrease from the budgeted amount. The slight decrease in expected revenues is due to lower than anticipated indirect costs charged to Grants.

PROJECTED FY2016 YEAR-END EXPENDITURES

2016 Year-End Expenditure Estimate

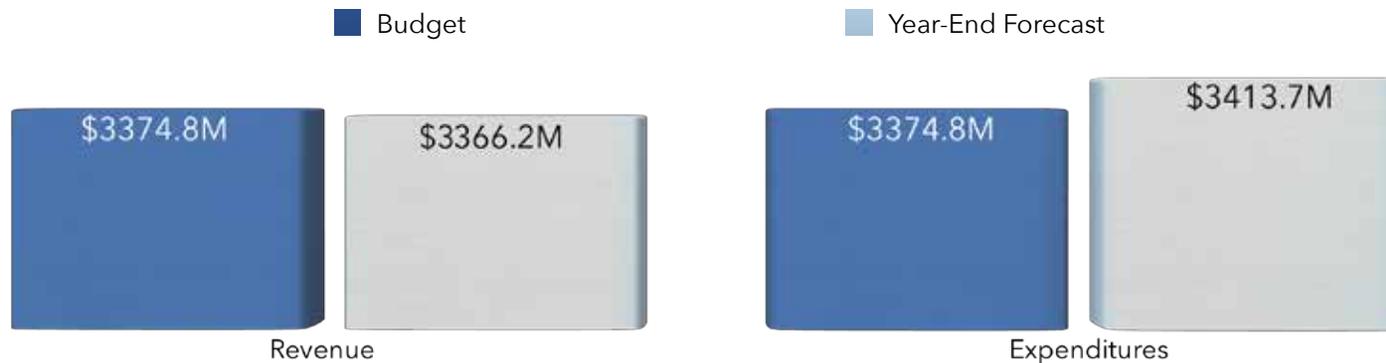
Year-end expenditures in the General Fund are projected to have a \$6.5 million positive variance. Cautionary measures, including a 0.5% holdback to the appropriation on personnel accounts and an additional 3% appropriation holdback on non-personnel accounts were taken in April of this year to minimize the impact of the State budget impasse to the County's FY16 budget.

The Health Fund year-end expenditures are projected to exceed the 2016 appropriation by about \$45 million. This is mainly due to projected overtime costs exceeding the budgeted amount by \$26.4 million, as well as under-utilization of hospital system facilities by

CountyCare members, resulting in higher than anticipated amount of claims for health care services paid to outside providers.

As a corrective action, CCHHS has implemented a mid-year \$25 million non-personnel cost reduction plan in order to hold their 2016 spending levels below the appropriated budget. This correction plan, combined with higher than budgeted revenue, is projected to offset the Health Fund's projected year-end shortfall.

The tables in the appendix section detail the 2016 revenue projections and expenditure estimates by department.



FY2017 PRELIMINARY FORECAST

The outlook for FY2017 includes a \$134.6 million shortfall projected in the General Fund. The total operating funds deficit of \$174.3 million for FY2017 includes an additional \$40 million deficit in the Health Enterprise Fund. The 2017 deficit includes a year-over-year increase in Sales Tax reflecting a full 12 months of collections along with the anticipated expenditure increases consistent with the intention of the majority of the Board of Commissioners when they raised the Home Rule Sales Tax in 2015. Specifically, the forecast reflects an increase in legacy debt service payments of \$30 million. It also reflects increased funding for highway infrastructure of \$54.5 million, and an increased supplemental appropriation of \$350.4 million in funding that will put the County on a path to address the outstanding unfunded pension liabilities at the County Employee's Annuity and Benefit Fund of Cook County in roughly 30 years.

2017 Revenue Overview

The preliminary revenue estimate for FY2017 is \$3,485 million for the General and Health Enterprise Funds. This represents a 3.3 percent, or \$110 million increase from the FY2016 budget.

The County's General Fund and Health Enterprise Fund revenues are comprised of Property Tax, Non-Property Taxes, Fees, Intergovernmental Revenues, Other Financing Sources and

Miscellaneous Revenue sources such as rental income from leasing space and energy efficiency rebates.

General Fund

The preliminary estimate for General Fund revenues in FY2017 is \$1,785 million, an increase of \$50 million, or 3 percent compared to FY2016 budgeted revenues.

This figure does not account for the pending revenue allocation which subsidizes the Health Enterprise Fund. The operating tax allocation included in this forecast is the 2016 figure of \$121 million. Further it should be noted that absent the projected year-over-year increase in sales taxes associated with the full 12 months of collections of the increase in FY2017, and excluding the associated reductions in Motor Fuel Taxes and property taxes allocated to the General Fund, revenues actually decrease year over year in 2017 by 4 percent.

Health Enterprise Fund

The preliminary estimate for Health Enterprise Fund revenues in FY2017 is \$1,579 million, an increase of \$60 million, or 3.7 percent compared to FY2016 budgeted revenues. This figure does not account for the pending operating tax allocation from the General Fund to the Health Enterprise Fund. Of note the operating tax

allocation as reported does not include additional local taxpayer funding of Pensions for CCHHS employees or debt service for CCHHS facilities.

Property Tax

The preliminary estimate for General and Health Fund Property Tax revenues in FY2017 is \$290.9 million, reduced from the prior fiscal year budget by \$30.4 million primarily due to rising legacy debt service obligations. This means that less of a relatively fixed property tax levy will be available to the General Fund. A secondary driver is \$6.2 million less in projected TIF surplus.

Non-Property Taxes

The preliminary estimate for revenues for Non-Property Taxes for FY2017 is \$1,329.7 million, which is \$172 million more than prior year budgeted revenues of \$1,158 million.

This increase is driven by a full year of collections for the 1 percent increase to the Cook County Sales Tax in FY2016 and secondarily by implementation of a Hotel Accommodations Tax at a rate of 1 percent of the gross rental or leasing charge. These projected increases offset other anticipated revenue losses resulting from policy and legislative changes. The largest reduction is in Cigarette Taxes, which continue to exhibit year over year declines as part of a long-term secular decline in national smoking rates, and the relatively high tax rates versus surrounding areas in Cook County.

General Fund Fees

The County imposes various General Fund fees for certain services that it performs. The fees charged by various County departments include fees for vital records, real estate transactions, court case filings, and delinquent taxes.

The preliminary estimate for General Fund fees in FY2017 is \$203.5 million, a \$26 million, or 11 percent decrease in comparison to FY2016 budgeted revenues. This is primarily the result of State legislation moving up the annual delinquent tax sale by 4 months as well as a continual decrease in court case filings.

Cook County Health and Hospital System Fees

The Health Enterprise Fund receives patient fees and supplemental payments for care provided at County Hospitals. In addition, the Cook County Health and Hospital System (CCHHS) operates a Managed Care Community Network (MCCN) referred to as CountyCare.

CountyCare receives a fixed per member per month reimbursement for each of its approximately 160,000 members. The CCHHS preliminary estimate for fees in FY2017 increases by about 3 percent, or \$38.7 million, to \$1.6 billion compared to year-end Fiscal Year 2016. The projected rise is associated with improved billing efforts as well as the renegotiation of all Medicaid health plans.

Intergovernmental Revenues

The preliminary estimate for Intergovernmental Revenues for FY2017 is \$44.3 million, or 13 percent less than 2016 budgeted revenues.

This projection reflects the AOIC reimbursement coming in level to 2016 receipts, which are lower than budget due to the failure of the State to adopt a FY2016 budget and lack of certainty that the State will adopt a 2017 budget.

Miscellaneous Revenues

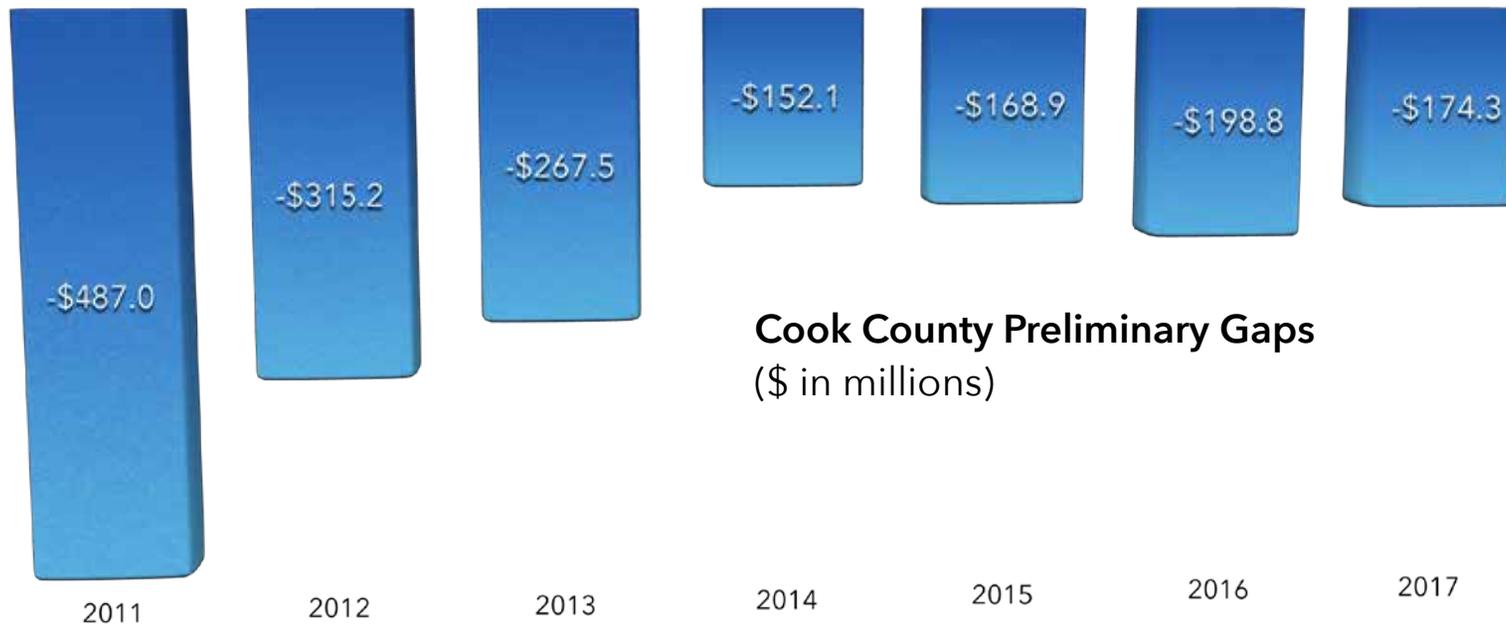
The preliminary estimate for Miscellaneous Revenues for FY2017 is \$28.6 million, which is a decrease of \$3.6 million, or 11 percent

compared to FY2016 revenues due in part to decreases in previous one-time revenues related to enforcement actions and settlements.

Other Financing Sources

Other Financing Sources entails the Public Safety allocation of the Motor Fuel Tax as well as Indirect Costs charged to Grants and Special Purpose Funds.

The preliminary estimate for Other Financing Sources for FY2017 is \$9 million, or 86 percent less than FY2016 revenues. This significant decrease is a result of a commitment to dedicate all Motor Fuel Tax revenues to funding Highway infrastructure projects beginning in 2017.



Cook County Preliminary Gaps
(\$ in millions)

PROJECTED FY2017 EXPENDITURES

General Fund

Total FY2017 expenditures in the General Fund are projected to increase by \$185 million over the FY2016 appropriation. This increase is driven by rising personnel costs (\$52.2M) as a result of the full year impact of the 2016 wage increase, two scheduled cost of living adjustments totaling 4.25 percent which in aggregate represent almost the entirety of the five year across the board wage increases absorbed in a single fiscal year. Further increases are driven by scheduled step increases. Another key driver of increasing expenses are rising employee health benefit costs (\$13.4M) which are expected to rise at the rate of medical inflation.

Non-personnel spending is also forecasted to increase by 17 percent over 2016 appropriations. Contributing non-personnel factors include increased technology spending as a result of upgrades and maintenance obligations (\$14.3M), spending that the County had traditionally funded from

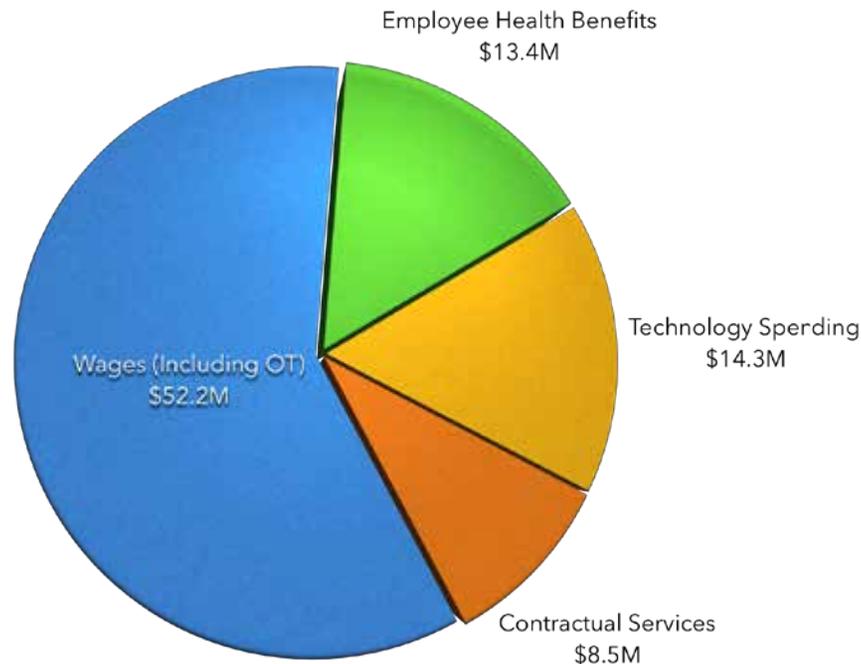
bond-funded capital projects, but has increasingly been shifting into operating funds. Further cost increases are projected in contractual services costs supporting Justice Initiatives and expenses related to upcoming labor negotiations (\$8.5M).

Absorbing unfunded mandates such as the State's Attorney Office's Appellate Assistance Program due to the current State budget impasse would potentially impact the General Fund by \$2 million.

Health Fund

Health Fund expenditures are expected to increase by about \$99 million from the 2016 appropriation, a 6 percent increase from the prior year with budgeted expenses for FY2017 totaling \$1.7 billion.

The primary drivers of the cost increases continue to be personnel expenditures, as well as the allocation of \$11 million in the operating budget to purchase medical and lab equipment as CCHHS will forego the funding of capital equipment purchases from debt proceeds in FY2017.



Debt Service Fund

Rising legacy debt service costs have a direct impact on the General Fund that is shown as a decrease in Property Tax revenue available. Increases in required debt service payments on legacy debt increase by \$30.0 million in 2017, and will continue to rise through 2022. These costs do not include any new debt that the County may need in coming years to fund investments in its facilities. The County currently projects a roughly \$4.2 million cost for new money debt service in 2017 to cover the cost of investments such as the new Central Campus CCHHS outpatient center building. The County has undertaken a long-term plan to manage its debt service in a manner which will target the rate at which debt service will grow in future years at no more than 2% off the 2017 figure, when including all projected new money borrowing.

Even with this long-term plan, achieved through strategic refinancing, limited principal re-amortization as necessary, and continuing to limit the issuance debt as the County has done in recent years, debt service will continue to rise through 2026 before leveling off at approximately \$335 million based on a significant legacy debt service burden and the need to invest in County facilities.

During 2009 and 2010 the County sold a significant amount of new money debt, approximately \$686 million, which was structured for a

roughly \$100 million increase in debt service in the 2011 fiscal year. Subsequent refinancing of this legacy debt service has allowed the County to create this multi-year ramp, and even though the County has limited the issuance of new money borrowing in recent years and has \$236 million less debt outstanding at the end of FY 2015 than in FY2011, the County's debt levels remain very elevated versus peer Counties across the nation.

Highway Infrastructure Funding

The Cook County Highway Department produced a detailed study of the highway plan for Cook County dated August, 1940. Since that time, there has not been another long range transportation planning effort led by the County until recent efforts.

The Department of Transportation and Highways is currently undergoing an initiative that will result in the development of Cook County's 2040 Transportation Plan. A need for increased funding for Roads and Bridges has been identified in the planning process.

As far back as at least 1997, Motor Fuel Tax (MFT) has been used to support Circuit Court Operations. In FY2016, Cook County began a rollback of the MFT funds supporting court operations.

By 2017, all MFT funds (\$54.5M over 2016 funding levels) will be allocated by Cook County to the Department of Transportation and Highways.

FY 2017 SPECIAL PURPOSE FUND OUTLOOK

The County's Annual Appropriation Bill contains Special Purpose Funds in addition to the General Fund, Health Fund and the Debt Service Fund. Special Purpose Funds are established for a specific and dedicated purpose, and are considered to be self-balancing. Self-balancing means that the appropriated revenues for each of the special purpose funds supports the required expenditures for the budgeted fiscal year.

MFT Illinois First (1st)

Used to plan, design, construct, maintain and operate highways in Cook County and is paid for out of proceeds from the State distribution of Motor Fuel Tax (MFT). For 2017, all MFT funds will be allocated to the Department of Transportation and Highways, ending the allocation to court related services. In 2017 the majority of expenses from Corporate Fund Department 500 are being transferred to Department 501. Motor Fuel Tax funds are expected to cover the 2017 budget of \$45,465,702, with the additional MFT funds covering long term capital projects in transportation infrastructure.

Animal Control Department

Prevents the transmission of rabies and other diseases from animals to humans. The department forecasts revenue in 2017 to be \$3.75

million, with \$3.84 million in expenditures and an \$8.59 million positive fund balance.

County Clerk - Election Division Fund; Board of Election Commissioners- Election Fund

Funds the cost of elections using property tax revenue. In 2017, the funds' expenses are projected to decrease by \$21.70 million due to the presidential election in FY16. This increases the amount of property tax revenue available to other obligations, such as the cost of debt service or capital project pay-as-you-go financing.

County Recorder Document Storage System Fund

Funds the equipment, materials and necessary expenses to implement and maintain the Recorder of Deeds' document storage system. Fees are charged for record retrieval and other items. 2017 revenue estimates are \$3.06 million, with \$5.0 million in expenditures, resulting in a 2017 year end fund balance estimated at negative \$2.5 million. This fund is one of a number of Special Purpose Funds that required a corrective action plan to restore solvency.

Circuit Court Automation Fund

Maintains the automated systems which support the activities of the

Circuit Court, meets the needs of Court constituents, and provides constant access to both internal and external users. After a projected reduction of the negative fund balance by \$2.0 million in FY16, 2017 revenues are estimated to be \$10.40 million, with expenditures of \$10.30 million. The fund is projecting a negative \$7.64 million balance for 2017 year-end, which will require updating the corrective action plan established last year.

Clerk of the Circuit Court Document Storage Fund

Manages Circuit Court records. Projected revenues for 2017 are \$9.10 million and expenditures of \$9.00 million. The 2017 ending fund balance is estimated to be a negative \$5.39 million, which the Clerk of the Court will need to address over several years, though increased efficiencies and space consolidations.

County Law Library

Provides legal information resources to legal professionals, judiciary, government officials, litigants and residents of Cook County at six locations. In 2017, revenues are estimated to be \$5 million, with \$4.88 million in expenditures. The fund is projecting a 2017 negative fund balance of \$703,774, and has been reducing the negative balance via a multi-year corrective action plan.

Circuit Court-Illinois Dispute Resolution Fund

This fund is used to record fees from civil filings disbursed to dispute resolution centers. The fund is projected to receive \$165,000 in revenues in 2017, with estimated expenditures at \$221,678. Due to prior years' fund balance, the fund is projecting a positive balance of \$17,092 by the end of 2017, but will not be able to withstand a similar shortfall of revenues versus expenditures in future years.

Adult Probation/Probation Service Fee Fund

Collects court-ordered fees from certain adult felony offenders by order of the Court, based upon the defendants' ability to pay. Revenue estimates for 2016 are projected to be \$3.85 million, which is approximately \$345,000 less than initial revenue projections. 2017 revenues are estimated at \$3.85 million, \$4.10 million in expenditures, and a projected fund balance of \$1.37 million by the end of 2017.

County Clerk Automation Fund

Funds automation of the County Clerk's Office non-election activities, and is funded by vital records fees. 2017 revenue estimates are \$1.17 million with expenditures projected at \$1.76

million. The County Clerk Automation fund is projected to end 2017 with a negative balance of \$258,481, and the Clerk's office is developing a five year plan for this fund and related automation activities.

County Treasurer-Tax Sales Automation Fund

Funds automation-related expenses in the Cook County's Treasurer's Office. In 2017, there is an estimated \$9.50 million in revenue with estimated expenditures of \$11.54 million. There is a projected 2017 positive ending fund balance of \$14.04 million.

Intergovernmental Agreement/ETSB

Provides telephone service to unincorporated Cook County and municipalities that are part of the Emergency Telephone System Board 911 telephone system. Revenue for 2017 is expected to be \$1.74 million with expenses projected to be \$3.20 million. The fund balance will be a negative \$5.42 million; a multi-year plan will be required to correct the current imbalance.

Social Services/Probation and Court Services Fund

Collects court-ordered fees from certain adult offenders based upon the defendants' ability to pay. Revenue for 2017 is projected to be \$2.9 million, with expenditures at \$2.83 million. There is a projected \$946,110 positive fund balance for this fund by year-end 2017.

Lead Poisoning Prevention Fund

Reduces the dangers of lead-based paint in Cook County dwellings; prevents lead poisoning through lead abatement and mitigation; educates residents to the dangers of lead based paint; and disseminates lead-poisoning prevention materials to residents of lead mitigated dwellings. The 2017 projected fund balance is \$7.34 million, with \$1.50 million in expenditures and no revenue. The Lead Poisoning Prevention fund is financed by the repeal of Torrens Fund in January 2014, which represents a one-time transfer to this account.

Geographical Information Systems

Provides maintenance and access to Cook County's enterprise geographic information system. The estimated revenue to this fund for 2017 is \$8.22 million with expenditures of \$11.97 million. There is a positive fund balance projected to be \$3.76 million for year-end 2017.

State's Attorney Narcotics Forfeiture

Supports work with the State, City and County Agencies on various drug related cases. Revenue is estimated to be \$3.80 million in 2017 with expenditures estimated to be \$3.47 million. There is an estimated negative fund balance of \$2.32 million for year-end 2017. This fund is one of a number of Special Purpose Funds that required a corrective action plan to restore solvency.

TB Sanitarium District

Serves to prevent, diagnose, treat, and care for all Cook County residents afflicted with tuberculosis. In 2017, revenue is projected to be \$1.11 million along with expenditures of \$5.31 million, for a projected FY2017 ending fund balance of \$4.6 million. The fund balance originates from a surplus of real estate taxes from the State, and is required by the State to be used exclusively for the purposes of this fund.

Clerk of the Circuit Court Administrative Fund

The Clerk's Office administration utilizes the fund to improve information technology, operational efficiency, customer service, employee development and training, and financial accountability. For 2017, estimated revenues are \$820,000 with expenditures of \$710,000. The 2017 year-end estimated negative fund balance is \$71,857, down from a 2015 negative balance of \$225,346.

Recorder's GIS Fee Fund

Provides and maintains a countywide map through a geographic system. In 2017, the Recorder's Office revenue estimate is \$1.9 million, with a 2017 expenditure estimate slightly higher of \$2.04 million. The fund is projecting a negative balance of \$746,359, a result of decreased real estate revenue, which the fund will work to address prior to the final recommendation.

Rental Housing Support Fee Fund

Established to assist in addressing the need for rental housing, a state surcharge funds this program. In 2017, the Recorder's Office estimates revenue for this fund at \$268,051 with expenditures of \$280,749.

Children's Waiting Room

Court services fees are credited to this fund to operate and administer the children's waiting rooms in Cook County. Updated revenue estimates for 2016 is \$2.10 million, \$500,000 more than original projections. For 2017, estimated revenues are \$2.10 million with expenditures higher at \$2.45 million, utilizing the remaining fund balance of \$353,956.

Women's Justice Services Fund

The fund operates rehabilitation programs provided by the Sheriff's Department of Women's Justice Services including mental health and substance abuse services. 2017 projected revenue of \$40,000 is double projected expenditures; the 2017 projected fund balance is \$41,202.

Court Funds: The Mental Health Fund ; Peer Court Fund; Drug Court Fund

Various court services fees are credited to the appropriate funds to

operate and administer court programs. In 2017, the Mental Health Fund, is projecting revenue of \$756,000 and expenditures of \$401,376. The Peer Court Fund is projecting revenue of \$320,000 compared to expenditures of \$151,456. The Drug Court Fund is projecting \$366,000 and \$251,129 of revenue and expenditures respectively. The Mental Health Fund is projected to end FY17 with a fund balance of \$20,048.

The Peer Court Fund is projected to end FY17 with a negative fund balance of \$40,230. The Drug Court Fund is projected to end FY17 with a negative fund balance of \$37,747.

Vehicle Purchase Fund

Fees from violations of Illinois Vehicle Codes support the acquisition or maintenance of law enforcement vehicles. Estimated revenue for 2017 is \$250,000 in revenues, lower than the expenditure estimate of \$300,000, resulting in a positive \$816,628 estimated year-end fund balance.

Assessor Special Revenue Fund

Revenues generated by the Assessor's Office from marketing opportunities used to pay for costs in the Assessor's Office. Revenues and expenditures are projected at \$815,000 in 2017, with a positive fund balance projection of \$70,508.

Circuit Court Clerk Electronic Citation Fund

Establishes and maintains electronic citations, used to defray the Clerk's expenses of establishing and maintaining electronic citations in any traffic, misdemeanor, municipal ordinance, or conservation case upon a judgment of guilty or grant of supervision. The 2017 revenue projection is \$250,000 with equal expenditures.

State's Attorney Records Automation

Supports expenditures for hardware, software, research and development costs and personnel related to Records Automation. Fees are collected by defendants upon a finding of guilty or supervision in a court of law. This Special Purpose Fund is projected to collect \$138,000 in 2017, with equal expenditures, and a 2017 projected fund balance of \$186,579.

Public Defender Records Automation

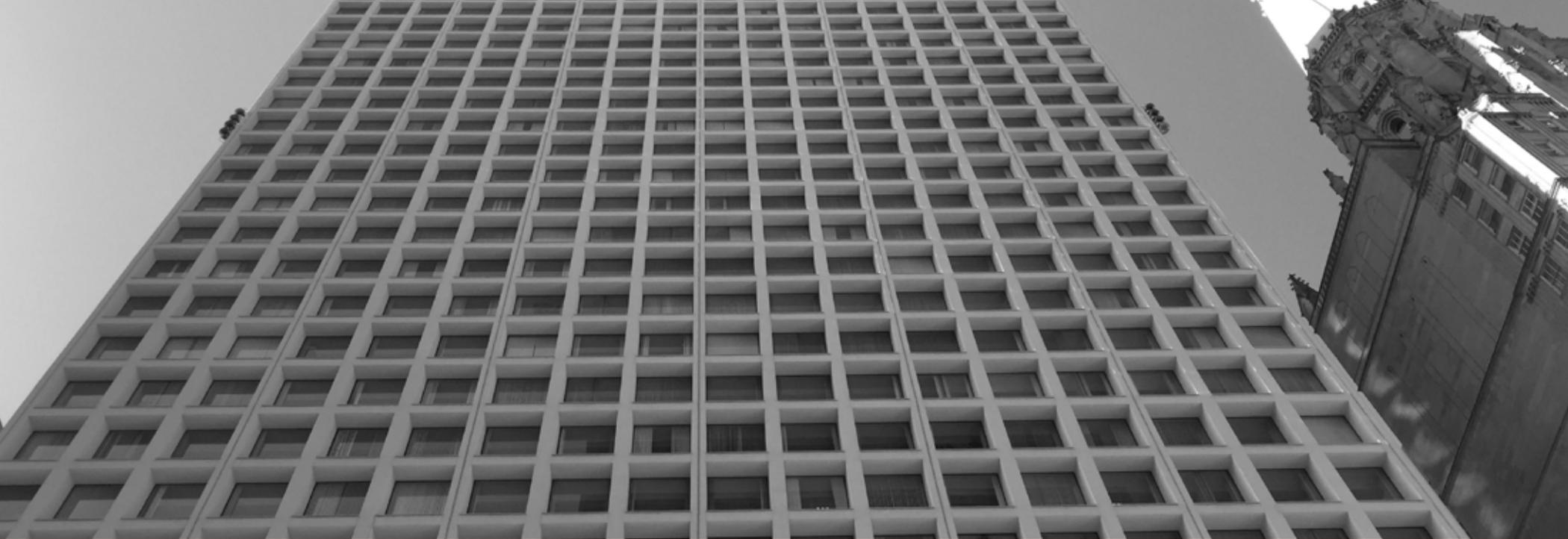
Identical to the State's Attorney Records Automation fund, this fund supports expenditures for hardware, software, research and development costs and personnel related to Records Automation. Fees are collected by defendants upon a finding of guilty or supervision in a court of law. This Special Purpose Fund is projected to collect \$158,000 in 2017, with equal expenditures, and a 2017 projected fund balance of \$57,082.

Environmental Control Solid Waste Program Fund

Fund established for the collection of fees associated with Environmental Control's Solid Waste Program. The Solid Waste Program improves the quality of the environment for the residents of Cook County through inspection, compliance and sustainability. 2017 projected revenues are estimated at \$480,000 and \$514,849 in expenditures, with a projected fund balance of \$407,636.

Land Bank Authority

Fund established to reduce and return vacant and abandoned properties back into productive and sustainable community assets. In 2017, revenues are estimated at \$18.13 million and expenditures at \$23.73 million resulting in an ending fund balance of \$579,999.



CONCLUSION

The fiscal environment for the County remains challenging. The figures for FY2016 indicate a need for additional corrective action on expenditures. The Preliminary Forecast for FY2017 is also challenging, with both revenue and expenditure pressures projected. Many of the revenue challenges are driven by either the failure of the State to pass a budget and the slowing rate of growth in the regional and national economy.

In FY2017 the County anticipates targeting both expenditure and revenue solutions to create a long-term comprehensive plan to

continue to shape County government into a more efficient entity, while addressing the long-term challenges associated with legacy debt service, the solvency of the Retirement Fund, and highway infrastructure funding.

The administration looks forward to working with the Board of Commissioners, elected offices, taxpayers, employees and other stakeholders to address the challenges. The tables that follow in the appendix provide further analysis as described in this summary overview.

COOK COUNTY BUDGET CALENDAR

MAY/JUNE

Departments submit preliminary revenue and expense estimates to the Department of Budget and Management Services (DBMS). The agencies specifically summarize issues, request specific funding levels, and justify staffing requests.

JUNE

DBMS prepares the preliminary budget forecast based on the requests submitted by the departments and the revenue the County expects will be collected. It is filed with the President's Office by June 30.

JULY

The President holds a public hearing on the Preliminary Budget, allowing the public to provide feedback.

SEPTEMBER

Residents and departments provide input during the final development of the County budget. The President and DBMS work to balance department requests with available resources.

OCTOBER

The President submits the Executive Budget Recommendation to the Committee on Finance of Cook County.

OCTOBER – NOVEMBER

The proposed budget is made available for public review at various locations throughout the County. Public hearings are conducted during which the Committee on Finance considers testimony from service providers, program staff, and the general public.

After the hearings have been completed and any amendments inserted, the Board of Commissioners approves and adopts the Appropriation Bill, which authorizes funding and staffing levels for each department.

DECEMBER

The fiscal year begins. The Appropriation Ordinance is implemented on December 1.

APPENDIX

FY 2016 Year-End Revenue Projections: A1 - A3

FY 2016 Year-End Expense Projections: B1 - B7

FY 2017 Preliminary Revenue Projections: C1 - C3

FY 2017 Preliminary Expense Projections: D1 - D6

FY 2017 Preliminary Special Purpose Fund Projections: E1 - E3

FY2016 YEAR-END REVENUE PROJECTIONS

PROJECTED FY2016 YEAR-END REVENUES

2016 YE Revenue Projections	Adopted FY16	Actual (Dec - May)	Estimated (Jun - Nov)	Estimated FY16 YE
Property Taxes				
Property Tax Tax Levy	\$188,852,350	\$33,808,577	\$33,808,577	\$188,852,350
Property Tax Tax Increment Financing Surplus	11,266,000	10,034,000	1,232,000	11,266,000
Total Property Tax Revenue	\$ 200,118,350	\$ 43,842,577	\$ 35,040,577	\$ 200,118,350
Non-Property Taxes				
Home Rule Sales Tax	663,500,000	233,280,540	415,441,460	648,722,000
County Use Tax	77,000,000	39,973,472	40,390,515	80,363,987
Off Track Betting Commission	1,150,000	751,387	450,000	1,201,387
Illinois Gaming Casino	8,450,000	4,216,954	4,300,000	8,516,954
Retail Sale of Motor Vehicle Tax	3,200,000	1,626,541	1,762,855	3,389,396
Retailer's Occupation Tax	2,440,000	1,456,915	1,541,085	2,998,000
Wheel Tax	4,100,000	242,595	3,851,675	4,094,270
State Income Tax	13,900,000	7,075,444	5,852,555	12,927,999
Alcoholic Beverage Tax	37,000,000	17,766,485	19,640,960	37,407,445
Gas/Diesel Fuel Tax	88,650,000	49,201,223	43,873,900	93,075,123
Cigarette Tax	134,000,000	61,866,551	63,404,250	125,270,801
Other Tobacco Products Tax	8,750,000	3,497,335	4,343,800	7,841,135
Firearms Tax	930,000	531,775	484,000	1,015,775
Hotel Accommodations Tax	15,400,000	-	15,400,000	15,400,000
Gambling Machine Tax	1,500,000	311,500	1,460,000	1,771,500
Non-Retailer Transaction Use Tax & State Amusement Tax	22,000,000	10,702,533	11,227,200	21,929,733
Amusement Tax	30,250,000	18,742,122	14,528,840	33,270,962
Parking Lot/Garage Operations Tax	45,500,000	23,876,278	23,698,240	47,574,518
Total Non-Property Tax Revenue	\$ 1,157,720,000	\$ 475,119,650	\$ 671,651,335	\$ 1,146,770,985

PROJECTED FY2016 YEAR-END REVENUES

2016 YE Revenue Projections	Adopted FY16	Actual (Dec - May)	Estimated (Jun - Nov)	Estimated FY16 YE
Fees				
County Treasurer	54,000,000	28,122,000	26,100,000	54,222,000
County Clerk	10,350,000	4,908,605	5,538,820	10,447,425
Recorder of Deeds	33,293,302	20,135,450	11,368,187	31,503,637
Recorder Audit Revenues	750,000	12,953	150,000	162,953
Clerk of Circuit Court	77,990,000	36,457,000	36,145,000	72,602,000
County Sheriff	21,416,600	10,728,179	8,513,168	19,241,347
State's Attorney	1,850,000	781,078	780,000	1,561,078
Building & Zoning	3,550,000	1,663,434	1,857,500	3,520,934
Environmental Control	4,770,000	1,341,159	3,428,841	4,770,000
County Assessor	56,760	25,560	31,200	56,760
County Assessor Tax Fraud	3,453,250	811,200	811,200	1,622,400
Highway Department Permits	1,800,000	663,582	1,200,000	1,863,582
Public Administrator	900,000	315,605	584,395	900,000
Liquor Licenses	330,000	316,000	15,000	331,000
Public Guardian	3,000,000	1,628,370	1,372,111	3,000,481
Medical Examiner	1,500,000	913,000	640,000	1,553,000
Sheriff Court Service Fees	8,474,000	4,133,854	4,133,796	8,267,650
Cable TV Franchise	1,320,000	550,103	550,000	1,100,103
Other Fees	262,500	128,377	116,348	244,725
Total Fee Revenues	\$ 229,066,412	\$ 113,635,509	\$ 103,335,566	\$ 216,971,075
Intergovernmental Revenues				
State Criminal Alien Assist (Federal)	1,436,985	-	1,436,985	1,436,985
Probation, Juvenile Court & JTDC (State)	49,000,000	24,791,750	17,708,250	42,500,000
Salaries of State's Attorney (State)	195,784	97,895	97,889	195,784
Salaries of Public Defender (State)	129,703	62,333	67,370	129,703
Total Intergovernmental Revenues	\$ 50,762,472	\$ 24,951,978	\$ 19,310,494	\$ 44,262,472

PROJECTED FY2016 YEAR-END REVENUES

2016 YE Revenue Projections	Adopted FY16	Actual (Dec - May)	Estimated (Jun - Nov)	Estimated FY16 YE
Miscellaneous Revenues				
Investment Income	260,236	131,154	129,082	260,236
Estate of Heirs	500,000	-	500,000	500,000
Telephone Commissions	2,400,000	1,678,800	1,678,800	3,357,600
Real Estate and Rental Income	9,197,272	2,371,000	5,631,360	8,002,360
Other	19,823,829	3,952,000	17,039,776	20,991,776
Total Miscellaneous Revenues	\$ 32,181,337	\$ 8,132,954	\$ 24,979,018	\$ 33,111,972
Other Financing Sources				
Motor Fuel Tax	54,500,000	31,146,870	23,353,130	54,500,000
Indirect Costs	10,087,429	4,315,200	4,556,778	8,871,978
Total Other Financing Sources	\$ 64,587,429	\$ 35,462,070	\$ 27,909,908	\$ 63,371,978
Total General Fund	\$ 1,734,436,000	\$ 701,144,738	\$ 882,226,898	\$ 1,704,606,832
County Health and Hospital Fees				
Patient Fees (Medicare, Medicaid and Private)	266,000,000	142,283,565	193,000,000	335,283,565
Patient Fees - Medicaid Plan BIPA IGT	131,250,000	3,337,500	131,249,000	134,586,500
Fed. State Med. Program Funding	162,338,232	78,369,156	78,369,156	156,738,312
Managed Care	952,420,286	397,101,212	509,000,000	906,101,212
CCHHS Miscellaneous Fees	5,108,481	3,038,854	2,000,000	5,038,854
Public Health	2,000,000	586,320	2,000,000	2,586,320
Total CCHHS Fee Revenue	\$ 1,519,116,999	\$ 624,716,607	\$ 915,618,156	\$ 1,540,334,763
CCHHS Property Tax Allocation	\$ 121,235,196	\$ 121,235,196	\$ 121,235,196	\$121,235,196
Total Health Enterprise Fund	\$ 1,640,352,195	\$ 745,951,803	\$ 1,036,853,352	\$ 1,661,569,959
Total General and Health Enterprise Fund	\$ 3,374,788,195	\$ 1,447,096,541	\$ 1,919,080,250	\$ 3,366,176,791

FY2016 YEAR-END EXPENSE PROJECTIONS

Department	Description	2016 Approved & Adopted	2016 Adjusted Appropriation	Dec. - May Expenditures	June - Nov. Estimated Expenditures	Total 2016 Estimated Expenditures
2	Department of Human Rights and Ethics	815,762	809,712	315,839	439,758	755,597
7	Revenue	7,044,988	6,995,823	2,533,014	4,333,592	6,866,606
8	Risk Management	1,606,087	1,599,137	743,747	877,320	1,621,067
9	Enterprise Technology	14,057,116	13,950,162	6,541,537	7,037,276	13,578,813
10	Office of President	1,982,892	1,972,705	968,774	954,500	1,923,274
11	Office of Chief Administrative Officer	2,401,356	2,385,269	1,061,183	1,413,576	2,474,759
13	Planning and Development	1,023,036	1,008,930	508,529	555,440	1,063,969
14	Budget and Management Services	1,629,836	1,632,839	834,928	873,603	1,708,531
18	Office of Secretary to the Board of Commissioners	908,996	898,759	594,509	303,451	897,961
19	Employee Appeals Board	100,870	98,584	30,390	62,055	92,445
20	County Comptroller	3,250,938	3,236,603	1,539,947	1,687,693	3,227,640
21	Chief Financial Officer	1,015,913	1,012,068	486,352	516,522	1,002,874
22	Contract Compliance	859,325	855,027	396,617	445,599	842,216
26	Administrative Hearing Board	1,315,813	1,310,596	534,566	697,305	1,231,871
27	Office of Economic Development	589,779	574,108	310,874	332,583	643,457

PROJECTED FY2016 YEAR-END EXPENSES

Department	Description	2016 Approved & Adopted	2016 Adjusted Appropriation	Dec. - May Expenditures	June - Nov. Estimated Expenditures	Total 2016 Estimated Expenditures
29	Enterprise Resource Planning	1,646,778	1,640,429	784,016	860,931	1,644,947
30	Chief Procurement Officer	2,923,075	2,908,282	1,405,628	1,611,871	3,017,499
31	Capital Planning	2,251,230	2,241,540	953,052	1,292,360	2,245,412
32	Human Resources	4,295,374	4,268,186	2,207,580	1,985,300	4,192,880
40	County Assessor	24,647,431	24,439,602	10,921,578	11,131,619	22,053,197
50	Board of Review	8,965,108	8,925,038	4,280,545	4,644,493	8,925,038
60	County Treasurer	1,150,893	1,143,668	503,560	632,056	1,135,616
70	County Auditor	934,930	929,857	449,892	465,487	915,379
80	Office of the Independent Inspector General	2,032,335	2,020,748	882,235	1,084,782	1,967,017
81	1st District - Office of the County Commissioner	378,176	376,757	180,118	196,013	376,131
82	2nd District - Office of County Commissioner	394,608	391,026	162,213	208,109	370,322
83	3rd District - Office of the County Commissioner	397,793	395,673	158,683	207,491	366,175
84	4th District - Office of the County Commissioner	396,549	394,050	179,730	209,874	389,605
85	5th District Office of the County Commissioner	397,347	394,510	226,467	168,019	394,486

PROJECTED FY2016 YEAR-END EXPENSES

Department	Description	2016 Approved & Adopted	2016 Adjusted Appropriation	Dec. - May Expenditures	June - Nov. Estimated Expenditures	Total 2016 Estimated Expenditures
86	6th District - Office of the County Commissioner	392,987	391,491	201,923	181,581	383,505
87	7th District - Office of the County Commissioner	396,957	395,152	195,446	199,679	395,125
88	8th District - Office of the County Commissioner	392,596	390,850	186,442	204,266	390,707
89	9th District - Office of the County Commissioner	395,415	393,721	197,424	192,943	390,366
90	10th District Office of the County Commissioner	360,003	358,782	171,801	185,891	357,691
91	11th District Office of the County Commissioner	503,076	500,185	103,850	136,922	240,773
92	12th District Office of the County Commissioner	395,802	393,818	164,561	202,567	367,128
93	13th District Office of the County Commissioner	399,616	398,170	173,435	210,646	384,081
94	14th District Office of the County Commissioner	398,182	396,362	174,903	212,253	387,156
95	15th District Office of the County Commissioner	393,986	388,875	113,404	215,755	329,159

PROJECTED FY2016 YEAR-END EXPENSES

Department	Description	2016 Approved & Adopted	2016 Adjusted Appropriation	Dec. - May Expenditures	June - Nov. Estimated Expenditures	Total 2016 Estimated Expenditures
96	16th District Office of the County Commissioner	397,547	395,995	176,175	206,420	382,595
97	17th District Office of the County Commissioner	398,993	396,116	177,157	214,474	391,631
110	County Clerk	8,250,150	8,208,925	3,888,605	4,250,787	8,139,392
130	Recorder of Deeds	5,246,777	5,222,655	2,433,010	2,564,714	4,997,724
160	Building and Zoning	3,338,790	3,321,676	1,562,769	1,922,028	3,484,797
161	Department of Environmental Control	1,639,172	1,621,938	812,045	806,229	1,618,274
170	Zoning Board of Appeals	461,143	457,813	196,740	230,592	427,332
200	Department of Facilities Management	44,246,399	43,822,355	22,915,260	21,585,600	44,500,860
205	Justice Advisory Council	551,455	549,361	275,730	295,687	571,417
210	Office of the Sheriff	2,265,629	2,256,490	1,170,089	1,149,428	2,319,517
214	Sheriff's Administration and Human Resources	9,821,744	9,738,075	4,460,606	5,086,718	9,547,324
216	Office of Professional Review	6,124,647	6,107,515	2,864,603	3,314,657	6,179,260
217	Sheriff's Information Technology	21,109,764	20,853,422	7,138,215	11,041,974	18,180,189
230	Court Services Division	87,666,583	87,320,999	41,810,082	44,515,542	86,325,624

PROJECTED FY2016 YEAR-END EXPENSES

Department	Description	2016 Approved & Adopted	2016 Adjusted Appropriation	Dec. - May Expenditures	June - Nov. Estimated Expenditures	Total 2016 Estimated Expenditures
231	Police Department	57,059,457	56,814,243	26,967,738	28,261,460	55,229,198
239	Department of Corrections	327,264,131	326,091,261	156,716,493	176,769,586	333,486,079
249	Sheriff's Merit Board	2,040,012	2,028,365	867,237	1,143,594	2,010,831
250	State's Attorney	103,747,610	103,191,102	51,906,057	51,275,160	103,181,217
259	Medical Examiner	10,981,754	10,886,458	5,749,520	5,041,731	10,791,251
260	Public Defender	64,940,872	64,580,583	25,813,348	38,724,715	64,538,063
265	Homeland Security and Emergency Management	2,066,102	2,034,847	1,291,051	948,078	2,239,129
280	Adult Probation	43,608,245	43,379,183	21,225,893	21,640,166	42,866,059
300	Judiciary	13,683,358	13,661,966	6,168,736	7,295,591	13,464,327
305	Public Guardian	18,253,972	18,162,831	8,841,975	9,208,517	18,050,492
310	Office of Chief Judge	39,950,515	39,474,140	18,457,636	20,356,644	38,814,280
312	Forensic Clinical Services	2,889,809	2,879,129	1,138,833	1,240,042	2,378,875
313	Social Service	9,637,904	9,588,460	5,366,429	4,232,790	9,599,219
326	Juvenile Probation and Court Services	37,158,149	36,953,346	16,974,848	20,651,029	37,625,877
335	Clerk of the Circuit Court Office of the Clerk	82,643,016	82,245,162	40,144,861	42,093,820	82,238,681
390	Public Administrator	1,111,234	1,100,581	548,520	588,968	1,137,489

PROJECTED FY2016 YEAR-END EXPENSES

Department	Description	2016 Approved & Adopted	2016 Adjusted Appropriation	Dec. - May Expenditures	June - Nov. Estimated Expenditures	Total 2016 Estimated Expenditures
440	Juvenile Temporary Detention Center	57,920,297	57,537,301	27,592,882	30,759,638	58,352,520
451	Office of Adoption and Child Custody Advocacy	738,807	735,771	300,934	320,872	621,806
452	Veterans' Assistance Commission	575,000	548,955	276,404	272,551	548,955
490	Fixed Charges/Special Purpose - Corporate	327,583,377	328,447,760	46,363,330	275,195,268	321,558,598
499	Fixed Charges/Special Purpose - Public Safety	240,251,817	245,740,336	106,550,162	140,535,054	247,085,216
500	Transportation and Highways	5,368,815	5,263,791	2,845,749	2,701,375	5,547,124
	Total General Fund	\$1,734,436,000	\$ 1,734,436,000	\$ 704,369,016	\$ 1,023,612,680	\$ 1,727,981,696

PROJECTED FY2016 YEAR-END EXPENSES

Department	Description	2016 Approved & Adopted	2016 Adjusted Appropriation	Dec. - May Expenditures	June - Nov. Estimated Expenditures	Total 2016 Estimated Expenditures
240	Cermak Health Services of Cook County	65,591,831	65,228,681	25,755,773	38,255,914	64,011,687
241	Health Services - JTDC	3,798,200	3,795,721	1,584,047	1,867,896	3,451,943
890	Health System Administrator	113,488,087	113,121,149	57,342,137	55,616,412	112,958,549
891	Provident Hospital of Cook County	46,844,425	46,575,396	22,121,718	29,455,015	51,576,733
893	Ambulatory and Community Health Network	78,815,125	78,505,328	30,154,795	40,764,773	70,919,568
894	The Ruth M. Rothstein Core Center	12,183,198	12,016,028	3,421,654	8,816,219	12,237,872
895	Department of Public Health	10,836,201	10,820,549	5,008,964	5,005,584	10,014,548
896	Managed Care	646,044,653	628,448,036	532,521,609	159,678,189	692,199,798
897	John H. Stroger Jr. Hospital of Cook County	544,088,008	539,612,741	317,061,602	229,930,494	546,992,096
898	Oak Forest Regional Outpatient Center	10,388,027	10,292,562	5,572,104	5,572,197	11,144,301
899	Fixed Charges/Special Purpose - Health	108,274,440	131,936,004	43,395,435	66,798,233	110,193,668
	Total Health Enterprise Fund	\$1,640,352,195	\$ 1,640,352,195	\$ 1,043,939,836	\$ 641,760,926	\$ 1,685,700,763
	Total General and Health Enterprise Fund	\$3,374,788,195	\$ 3,374,788,195	\$ 1,748,308,852	\$ 1,665,373,606	\$ 3,413,682,458

FY2017 PRELIMINARY REVENUE PROJECTIONS

2017 Revenue Projections	Adopted FY16	Estimated FY 16 YE	Preliminary Estimate FY 17
Property Taxes			
Property Tax Tax Levy	\$189,087,546	\$189,087,546	\$164,940,493
Property Tax Tax Increment Financing Surplus	11,266,000	11,266,000	5,000,000
Total Property Tax Revenue	\$ 200,353,546	\$ 200,353,546	\$ 169,940,493
Non-Property Taxes			
Home Rule Sales Tax	663,500,000	648,722,000	832,700,000
County Use Tax	77,000,000	80,363,987	80,000,000
Off Track Betting Commission	1,150,000	1,201,387	1,000,000
Illinois Gaming Casino	8,450,000	8,516,954	8,500,000
Retail Sale of Motor Vehicle Tax	3,200,000	3,389,396	3,400,000
Retailer's Occupation Tax	2,440,000	2,998,000	3,030,000
Wheel Tax	4,100,000	4,094,270	4,200,000
State Income Tax	13,900,000	12,927,999	13,280,000
Alcoholic Beverage Tax	37,000,000	37,407,445	37,000,000
Gas/Diesel Fuel Tax	88,650,000	93,075,123	88,000,000
Cigarette Tax	134,000,000	125,270,801	124,000,000
Other Tobacco Products Tax	8,750,000	7,841,135	8,000,000
Firearms Tax	930,000	1,015,775	960,000
Hotel Accommodations Tax	15,400,000	15,400,000	31,000,000
Gambling Machine Tax	1,500,000	1,771,500	1,600,000
Non-Retailer Transaction Use Tax & State Amusement Tax	22,000,000	21,929,733	16,000,000
Amusement Tax	30,250,000	33,270,962	31,500,000
Parking Lot/Garage Operations Tax	45,500,000	47,574,518	45,500,000
Total Non-Property Tax Revenue	\$ 1,157,720,000	\$ 1,146,770,985	\$ 1,329,670,000

2017 Revenue Projections	Adopted FY16	Estimated FY 16 YE	Preliminary Estimate FY 17
Fees			
County Treasurer	54,000,000	54,222,000	42,000,000
County Clerk	10,350,000	10,447,425	10,350,000
Recorder of Deeds	33,293,302	31,503,637	32,133,710
Recorder Audit Revenues	750,000	162,953	200,000
Clerk of Circuit Court	77,990,000	72,602,000	73,200,000
County Sheriff	21,416,600	19,241,347	18,226,300
State's Attorney	1,850,000	1,561,078	1,600,000
Building & Zoning	3,550,000	3,520,934	3,500,000
Environmental Control	4,770,000	4,770,000	4,630,000
County Assessor	56,760	56,760	56,760
County Assessor Tax Fraud	3,453,250	1,622,400	1,622,400
Highway Department Permits	1,800,000	1,863,582	1,800,000
Public Administrator	900,000	900,000	900,000
Liquor Licenses	330,000	331,000	305,000
Public Guardian	3,000,000	3,000,481	2,600,000
Medical Examiner	1,500,000	1,553,000	1,650,000
Sheriff Court Service Fees	8,474,000	8,267,650	7,440,885
Cable TV Franchise	1,320,000	1,100,103	1,000,000
Other Fees	262,500	244,725	253,000
Total Fee Revenues	\$ 229,066,412	\$ 216,971,075	\$ 203,468,055
Intergovernmental Revenues			
State Criminal Alien Assist (Federal)	1,436,985	1,436,985	1,436,985
Probation, Juvenile Court & JTDC (State)	49,000,000	42,500,000	42,500,000
Salaries of State's Attorney (State)	195,784	195,784	195,784
Salaries of Public Defender (State)	129,703	129,703	129,703
Total Intergovernmental Revenues	\$ 50,762,472	\$ 44,262,472	\$ 44,262,472

2017 Revenue Projections	Adopted FY16	Estimated FY 16 YE	Preliminary Estimate FY 17
Miscellaneous Revenues			
Investment Income	260,236	260,236	260,236
Estate of Heirs	500,000	500,000	500,000
Telephone Commissions	2,400,000	3,357,600	\$2,200,000
Real Estate and Rental Income	9,197,272	8,002,360	8,773,468
Other	19,823,829	20,991,776	16,841,185
Total Miscellaneous Revenues	\$ 32,181,337	\$ 33,111,972	\$ 28,574,889
Other Financing Sources			
Motor Fuel Tax	54,500,000	54,500,000	-
Indirect Costs	10,087,429	8,871,978	8,971,978
Total Other Financing Sources	\$ 64,587,429	\$ 63,371,978	\$ 8,971,978
Total General Fund	\$ 1,734,671,196	\$ 1,704,842,028	\$ 1,784,887,887
County Health and Hospital Fees			
Patient Fees (Medicare, Medicaid and Private)	266,000,000	335,283,565	356,000,000
Patient Fees (Medicaid Plan BIPA IGT)	131,250,000	134,586,500	131,250,000
Fed. State Med. Program Funding	162,338,232	156,738,312	162,338,232
Managed Care	952,420,286	906,101,212	922,420,286
CCHHS Miscellaneous Fees	5,108,481	5,038,854	5,000,000
Public Health	2,000,000	2,586,320	2,000,000
Total CCHHS Fee Revenue	\$ 1,519,116,999	\$ 1,540,334,763	\$ 1,700,008,518
CCHHS Property Tax Allocation	\$ 121,000,000	\$ 121,000,000	\$ 121,000,000
Total Health Enterprise Fund	\$ 1,640,116,999	\$ 1,661,334,763	\$ 1,700,008,518
Total General and Health Enterprise Fund	\$ 3,374,788,195	\$ 3,366,176,791	\$ 3,484,896,405

FY2017 PRELIMINARY EXPENDITURE PROJECTIONS

Department	Description	2016 Approved & Adopted	Total 2016 Estimated Expenditures	Department Estimated 2017	Executive 2017 Estimate
2	Department of Human Rights and Ethics	815,762	755,597	838,636	839,459
7	Revenue	7,044,988	6,866,606	7,478,575	7,345,644
8	Risk Management	1,606,087	1,621,067	1,673,704	1,671,629
9	Enterprise Technology	14,057,116	13,578,813	25,675,873	25,675,946
10	Office of President	1,982,892	1,923,274	2,047,953	2,047,953
11	Office of Chief Administrative Officer	2,401,356	2,474,759	2,521,825	2,521,825
13	Planning and Development	1,023,036	1,063,969	1,124,257	1,124,894
14	Budget and Management Services	1,629,836	1,708,531	1,723,692	1,723,692
18	Office of Secretary to the Board of Commissioners	908,996	897,961	921,357	921,357
19	Employee Appeals Board	100,870	92,445	98,445	98,445
20	County Comptroller	3,250,938	3,227,640	3,380,194	3,361,162
21	Chief Financial Officer	1,015,913	1,002,874	1,059,315	1,052,423
22	Contract Compliance	859,325	842,216	913,315	905,265
26	Administrative Hearing Board	1,315,813	1,231,871	1,501,178	1,367,914
27	Office of Economic Development	589,779	643,457	946,413	945,302

Department	Description	2016 Approved & Adopted	Total 2016 Estimated Expenditures	Department Estimated 2017	Executive 2017 Estimate
29	Enterprise Resource Planning	1,646,778	1,644,947	1,697,918	1,682,768
30	Chief Procurement Officer	2,923,075	3,017,499	3,123,091	3,108,925
31	Capital Planning	2,251,230	2,245,412	3,026,950	3,026,950
32	Human Resources	4,295,374	4,192,880	4,601,547	4,601,547
40	County Assessor	24,647,431	22,053,197	26,450,248	26,150,248
50	Board of Review	8,965,108	8,925,038	9,571,023	9,571,023
60	County Treasurer	1,150,893	1,135,616	1,191,521	1,191,521
70	County Auditor	934,930	915,379	984,075	984,075
80	Office of the Independent Inspector General	2,032,335	1,967,017	2,093,049	2,093,049
81	1st District - Office of the County Commissioner	378,176	376,131	389,747	389,747
82	2nd District - Office of County Commissioner	394,608	370,322	400,451	400,451
83	3rd District - Office of the County Commissioner	397,793	366,175	403,364	403,364
84	4th District - Office of the County Commissioner	396,549	389,605	400,589	400,589
85	5th District Office of the County Commissioner	397,347	394,486	405,878	405,878

Department	Description	2016 Approved & Adopted	Total 2016 Estimated Expenditures	Department Estimated 2017	Executive 2017 Estimate
86	6th District Office of the County Commissioner	392,987	383,505	399,227	399,227
87	7th District - Office of the County Commissioner	396,957	395,125	405,187	405,187
88	8th District - Office of the County Commissioner	392,596	390,707	399,594	399,594
89	9th District - Office of the County Commissioner	395,415	390,366	404,585	404,585
90	10th District Office of the County Commissioner	360,003	357,691	373,442	373,442
91	11th District Office of the County Commissioner	503,076	240,773	502,909	502,909
92	12th District Office of the County Commissioner	395,802	367,128	398,933	398,933
93	13th District Office of the County Commissioner	399,616	384,081	408,324	408,324
94	14th District Office of the County Commissioner	398,182	387,156	401,652	401,652
95	15th District Office of the County Commissioner	393,986	329,159	406,952	406,952
96	16th District Office of the County Commissioner	397,547	382,595	401,229	401,229
97	17th District Office of the County Commissioner	398,993	391,631	412,039	412,039
110	County Clerk	8,250,150	8,139,392	8,861,360	8,861,360

Department	Description	2016 Approved & Adopted	Total 2016 Estimated Expenditures	Department Estimated 2017	Executive 2017 Estimate
130	Recorder of Deeds	5,246,777	4,997,724	5,691,554	5,691,554
160	Building and Zoning	3,338,790	3,484,797	3,702,418	3,702,353
161	Department of	1,639,172	1,618,274	1,816,495	1,816,495
170	Zoning Board of Appeals	461,143	427,332	470,810	470,310
200	Department of Facilities	44,246,399	44,500,860	47,460,660	47,460,660
205	Justice Advisory Council	551,455	571,417	580,420	593,345
210	Office of the Sheriff	2,265,629	2,319,517	2,334,663	2,366,842
214	Sheriff's Administration and Human Resources	9,821,744	9,547,324	10,195,758	9,885,893
216	Office of Professional	6,124,647	6,179,260	6,525,493	6,535,499
217	Sheriff's Information	21,109,764	18,180,189	21,379,601	19,764,166
230	Court Services Division	87,666,583	86,325,624	93,632,849	93,551,342
231	Police Department	57,059,457	55,229,198	57,740,580	57,689,211
239	Department of Corrections	327,264,131	333,486,079	346,814,612	348,727,153
249	Sheriff's Merit Board	2,040,012	2,010,831	2,136,145	2,121,694
250	State's Attorney	103,747,610	103,181,217	110,216,790	110,216,790
259	Medical Examiner	10,981,754	10,791,251	11,563,905	11,563,905
260	Public Defender	64,940,872	64,538,063	69,537,604	69,537,604
265	Homeland Security and Emergency Management	2,066,102	2,239,129	2,550,071	2,266,260

Department	Description	2016 Approved & Adopted	Total 2016 Estimated Expenditures	Department Estimated 2017	Executive 2017 Estimate
280	Adult Probation	43,608,245	42,866,059	47,243,326	47,270,706
300	Judiciary	13,683,358	13,464,327	13,795,418	14,215,418
305	Public Guardian	18,253,972	18,050,492	19,497,164	19,496,997
310	Office of Chief Judge	39,950,515	38,814,280	41,221,743	41,308,742
312	Forensic Clinical Services	2,889,809	2,378,875	2,962,716	2,962,716
313	Social Service	9,637,904	9,599,219	11,641,572	11,641,572
326	Juvenile Probation and Court Services	37,158,149	37,625,877	40,440,747	40,441,097
335	Clerk of the Circuit Court Office of the Clerk	82,643,016	82,238,681	86,421,798	86,454,798
390	Public Administrator	1,111,234	1,137,489	1,149,888	1,149,888
440	Juvenile Temporary Detention Center	57,920,297	58,352,520	60,570,344	60,920,345
451	Office of Adoption and Child Custody Advocacy	738,807	621,806	769,739	769,739
452	Veterans' Assistance Commission	575,000	548,955	800,215	575,000
490	Fixed Charges/Special Purpose - Corporate	327,583,377	321,558,598	420,088,552	420,088,552
499	Fixed Charges/Special Purpose - Public Safety	240,251,817	247,085,216	257,541,892	257,541,892
500	Transportation and Highways	5,368,815	5,547,124	938,000	938,000
Total General Fund		\$ 1,734,436,000	\$ 1,727,981,696	\$ 1,919,853,158	\$ 1,919,525,016

PROJECTED FY2017 EXPENSES

Department	Description	2016 Approved & Adopted	Total 2016 Estimated Expenditures	Department Estimated 2017	Executive 2017 Estimate
240	Cermak Health Services of Cook County	65,591,831	64,011,687	73,558,885	72,290,485
241	Health Services - JTDC	3,798,200	3,451,943	3,963,521	3,887,028
890	Health System Administrator	113,488,087	112,958,549	124,326,640	120,773,584
891	Provident Hospital of Cook County	46,844,425	51,576,733	54,426,645	52,485,042
893	Ambulatory and Community Health Network	78,815,125	70,919,568	87,163,281	81,318,841
894	The Ruth M. Rothstein Core Center	12,183,198	12,237,872	12,723,642	12,732,173
895	Department of Public Health	10,836,201	10,014,548	11,266,150	11,183,851
896	Managed Care	646,044,653	692,199,798	673,678,034	673,700,751
897	John H. Stroger Jr. Hospital of Cook County	544,088,008	546,992,096	596,396,314	578,372,417
898	Oak Forest Regional Outpatient Center	10,388,027	11,144,301	10,493,376	10,892,216
899	Fixed Charges/Special Purpose - Health	108,274,440	110,193,668	106,232,175	122,001,738
	Total Health Enterprise Fund	\$ 1,640,352,195	\$ 1,685,700,763	\$ 1,754,228,663	\$ 1,739,638,125
	Total General and Health Enterprise Fund	\$ 3,374,788,195	\$ 3,413,682,458	\$ 3,674,081,821	\$ 3,659,163,141

FY2017 SPECIAL PURPOSE FUND PROJECTIONS

PROJECTED FY2017 SPECIAL PURPOSE FUNDS

Dept.	Description	FY15 Ending Balance	FY16 Revised Revenue Projection	FY16 Estimated Total Resources	FY16 Projected Expenditures	FY16 Projected Ending Fund Balance	FY17 Revenue Estimate	FY17 Total Resources	FY17 Exec. Estimated Expenditures	FY17 Ending Fund Balance Estimate
501	MFT Illinois First (1st)	4,296,671	25,925,235	30,221,906	24,853,599	5,368,307	45,465,702	50,834,009	45,465,702	5,368,307
510	Animal Control Department	8,832,644	3,376,752	12,209,396	3,533,728	8,675,668	3,750,000	12,425,668	3,836,054	8,589,614
524	County Clerk-Election Division Fund	-	25,186,174	25,186,174	25,186,174	-	21,291,521	21,291,521	21,291,521	-
525	Board of Election Commissioners-Election Fund	-	18,882,955	18,882,955	18,882,955	-	1,081,992	1,081,992	1,081,992	-
527	County Recorder Document Storage System Fund	1,302,363	2,999,928	4,302,291	4,845,274	(542,983)	3,059,927	2,516,944	5,012,708	(2,495,764)
528	Circuit Court Automation Fund	(9,789,575)	11,419,000	1,629,425	9,372,683	(7,743,258)	10,400,000	2,656,742	10,300,000	(7,643,258)
529	Clerk of the Circuit Court Document Storage Fund	(7,585,339)	10,372,000	2,786,661	8,278,132	(5,491,471)	9,100,000	3,608,529	9,000,000	(5,391,471)
530	Cook County Law Library	(956,792)	5,000,000	4,043,208	4,862,261	(819,054)	5,000,000	4,180,946	4,884,721	(703,774)
531	Circuit Court-Illinois Dispute Resolution Fund	101,323	165,000	266,323	192,553	73,770	165,000	238,770	221,678	17,092
532	Adult Probation/ Probation Service Fee Fund	1,621,088	3,854,592	5,475,680	3,857,572	1,618,108	3,854,000	5,472,108	4,103,037	1,369,071
533	County Clerk Automation Fund	771,430	1,176,124	1,947,554	1,613,664	333,890	1,165,000	1,498,890	1,757,371	(258,481)
534	County Treasurer-Tax Sales Automation Fund	17,049,018	9,515,466	26,564,484	10,486,388	16,078,096	9,500,000	25,578,096	11,538,848	14,039,248
535	Intergovernmental Agreement/ETSB	(2,589,525)	1,547,283	(1,042,242)	2,921,761	(3,964,003)	1,738,406	(2,225,597)	3,198,709	(5,424,306)
541	Social Service/ Probation and Court Services Fund	2,621,655	2,693,934	5,315,589	4,408,055	907,534	2,868,000	3,775,534	2,829,424	946,110

PROJECTED FY2017 SPECIAL PURPOSE FUNDS

Dept.	Description	FY15 Ending Balance	FY16 Revised Revenue Projection	FY16 Estimated Total Resources	FY16 Projected Expenditures	FY16 Projected Ending Fund Balance	FY17 Revenue Estimate	FY17 Total Resources	FY17 Exec. Estimated Expenditures	FY17 Ending Fund Balance Estimate
544	Lead Poisoning Prevention Fund	10,155,108	-	10,155,108	1,320,571	8,834,537	-	8,834,537	1,497,113	7,337,424
545	Geographical Information Systems	12,357,389	8,696,981	20,573,163	13,061,458	7,511,705	8,215,774	15,727,479	11,966,316	3,761,163
561	State's Attorney Narcotics Forfeiture	(2,826,785)	3,775,737	948,952	3,597,408	(2,648,456)	3,800,000	1,151,544	3,471,685	(2,320,141)
564	TB Sanitarium District	12,867,942	1,110,608	13,978,550	5,161,774	8,816,776	1,110,000	9,926,776	5,310,103	4,616,673
567	Clerk of the Circuit Court Administrative Fund	(225,346)	820,000	594,654	776,511	(181,857)	820,000	638,143	710,000	(71,857)
570	Recorder GIS Fee Fund	(671,621)	1,870,447	1,198,826	1,813,067	(614,241)	1,907,856	1,293,615	2,039,974	(746,359)
571	Rental Housing Support Fee Fund	196,670	262,795	459,465	280,706	178,759	268,051	446,810	280,749	166,061
572	Children's Waiting Room	620,292	2,100,000	2,720,292	2,366,336	353,956	2,100,000	2,453,956	2,453,956	-
573	Women's Justice Services Fund	(3,137)	64,339	61,202	40,000	21,202	40,000	61,202	20,000	41,202
574	Mental Health Fund	(409,037)	756,000	346,963	681,539	(334,576)	756,000	421,424	401,376	20,048
575	Peer Court Fund	(227,626)	320,000	92,374	301,148	(208,774)	320,000	111,226	151,456	(40,230)
576	Drug Court Fund	(217,372)	366,000	148,628	301,246	(152,618)	366,000	213,382	251,129	(37,747)

Dept.	Description	FY15 Ending Balance	FY16 Revised Revenue Projection	FY16 Estimated Total Resources	FY16 Projected Expenditures	FY16 Projected Ending Fund Balance	FY17 Revenue Estimate	FY17 Total Resources	FY17 Exec. Estimated Expenditures	FY17 Ending Fund Balance Estimate
577	Vehicle Purchase Fund	861,628	500,000	1,361,628	495,000	866,628	250,000	1,116,628	300,000	816,628
579	Assessor Special Revenue Fund	70,508	815,000	885,508	815,000	70,508	815,000	885,508	815,000	70,508
580	Circuit Court Clerk Electronic Citation Fund	44,740	268,000	312,740	268,000	44,740	250,000	294,740	250,000	44,740
583	State's Attorney Records Automation	207,502	137,488	344,990	158,411	186,579	138,000	324,579	138,000	186,579
584	Public Defender Records Automation	86,749	128,333	215,082	158,000	57,082	158,000	215,082	158,000	57,082
585	Environmental Control Solid Waste Program Fund	405,924	480,000	885,924	443,439	442,485	480,000	922,485	514,849	407,636
586	Land Bank Authority	3,434,796	9,140,656	12,575,452	6,394,518	6,180,934	18,129,066	24,310,000	23,730,001	579,999

Toni Preckwinkle
President, Cook County Board of Commissioners

John P. Daley
Chairman, Committee on Finance

Ivan Samstein
Chief Financial Officer

Tanya S. Anthony
Budget Director

Richard R. Boykin
1st District Commissioner

Robert B. Steele
2nd District Commissioner

Jerry Butler
3rd District Commissioner

Stanley Moore
4th District Commissioner

Deborah Sims
5th District Commissioner

Joan Patricia Murphy
6th District Commissioner

Jesús G. García
7th District Commissioner

Luis Arroyo Jr.
8th District Commissioner

Peter N. Silvestri
9th District Commissioner

Bridget Gainer
10th District Commissioner

John P. Daley
11th District Commissioner

John A. Fritchey
12th District Commissioner

Larry Suffredin
13th District Commissioner

Gregg Goslin
14th District Commissioner

Timothy O. Schneider
15th District Commissioner

Jeffrey R. Tobolski
16th District Commissioner

Sean M. Morrison
17th District Commissioner

www.cookcountyil.gov/Budget

Printed internally by

