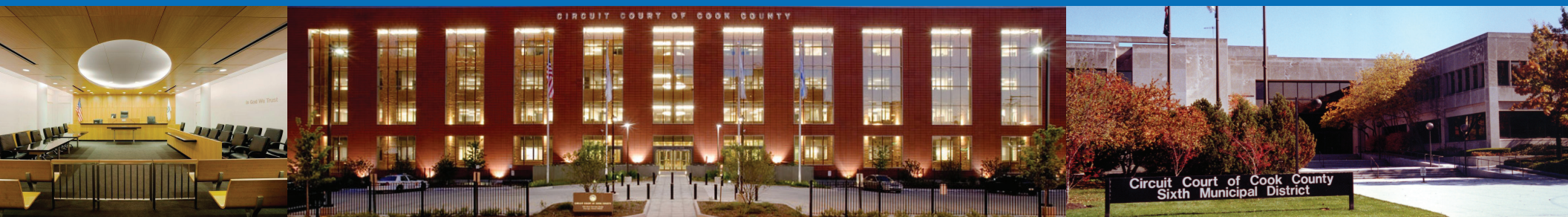




2021 | COOK COUNTY PRELIMINARY FORECAST



Toni Preckwinkle
President, Cook County Board of Commissioners

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OVERVIEW OF FY2020 YEAR-END AND FY2021 PRELIMINARY FORECAST

The Department of Budget and Management Services (DBMS) prepared this preliminary forecast report in accordance with Section 2-933 of the Cook County Code of Ordinances. The report presents a mid-year projection of year-end revenues and expenses for Fiscal Year 2020, and an initial forecast of Fiscal Year 2021 revenues and expenditures for the General Fund and Health Enterprise Fund, the County's two major operating funds.

IMPACT OF COVID-19 ON COUNTY FINANCES

The coronavirus is a public health crisis that has now developed into a financial crisis. Similar to businesses and households, the pandemic is creating a tremendous strain on the finances of state and local governments across the country. While Cook County has instilled sound fiscal discipline, reduced headcount, closed billions of dollars of budget gaps and pushed for a more efficient government, it has not been immune to the recent economic downturn or recession.

About 65% of Cook County revenue is considered economically sensitive with expected decreases in collections related to COVID-19's economic impact. Cook County is projecting revenue losses of more than \$297.2 million for the rest of this fiscal year and \$129 million for Fiscal Year 2021 for its General Fund. This means Cook County will collect \$430 million less over the next 18 months than expected. This revenue helps fund the critical public safety and other government services the County provides to its businesses and residents.

The challenges created by COVID-19 are widespread and touching nearly all aspects of Cook County operations. For example, fee revenues are expected to decline as courthouses operate at limited capacities and transactions at the Clerk of the Circuit Court are negatively impacted due to closures. Intergovernmental Revenue losses are forecasting lower as the continued hardship on the state will likely result in lower than anticipated reimbursements for County social workers, adult probationary officers and juvenile probation officers.

This year, the County's Sales Tax is down by over \$110 million as people spend less during times of economic uncertainty; Amusement Tax is declining by almost 84% as residents stay at home due to the suspension of sporting events and concerts; Gasoline Tax is down 19% as less people are driving; and the Hotel Accommodation Tax is down 60% as less people are traveling to Chicago and requiring this type of lodging. As a result, Cook County projects a budget gap of \$219.7 million this year for its General Fund.

Cook County Health's (CCH) finances were already under strain resulting from the larger than expected rise in uncompensated care over the past few years. As a reminder, CCH's two hospitals provide more than 50% of the charity care in Cook County. COVID-19 caused further financial damage when the Center of Disease Control mandated all hospitals cancel non-emergency care, resulting in a projected loss of revenue of \$264 million through the end of fiscal year 2020. While CCH received revenues from the CARES Act to help offset that loss, its pre-COVID-19 fiscal challenges remain. As a result, Cook County expects a

budget gap of almost \$61 million through the end of this year in the Health Fund. This combined with expenditure increases and continued increases in uncompensated care is resulting in a \$187 million budget gap for FY2021 in the Health Fund.

Cook County is the Midwest's cultural and economic center. Home to 5.2 million people, it is the second most populous county in the United States. Through an over \$6 billion budget, Cook County provides a system of vital services like running a system of safety net public hospitals and ambulatory clinics. Declines in revenue caused by this pandemic have the potential to wreak havoc on local budgets, jeopardize essential services and impact the day-to-day lives of residents.

Improvements in the fiscal climate are expected as Illinois and Cook County moves to reopen, but the vast financial impact of the pandemic is undeniable. This Preliminary Forecast is designed to provide a transparent accounting of the budget challenges faced by the County in the wake of the coronavirus pandemic.

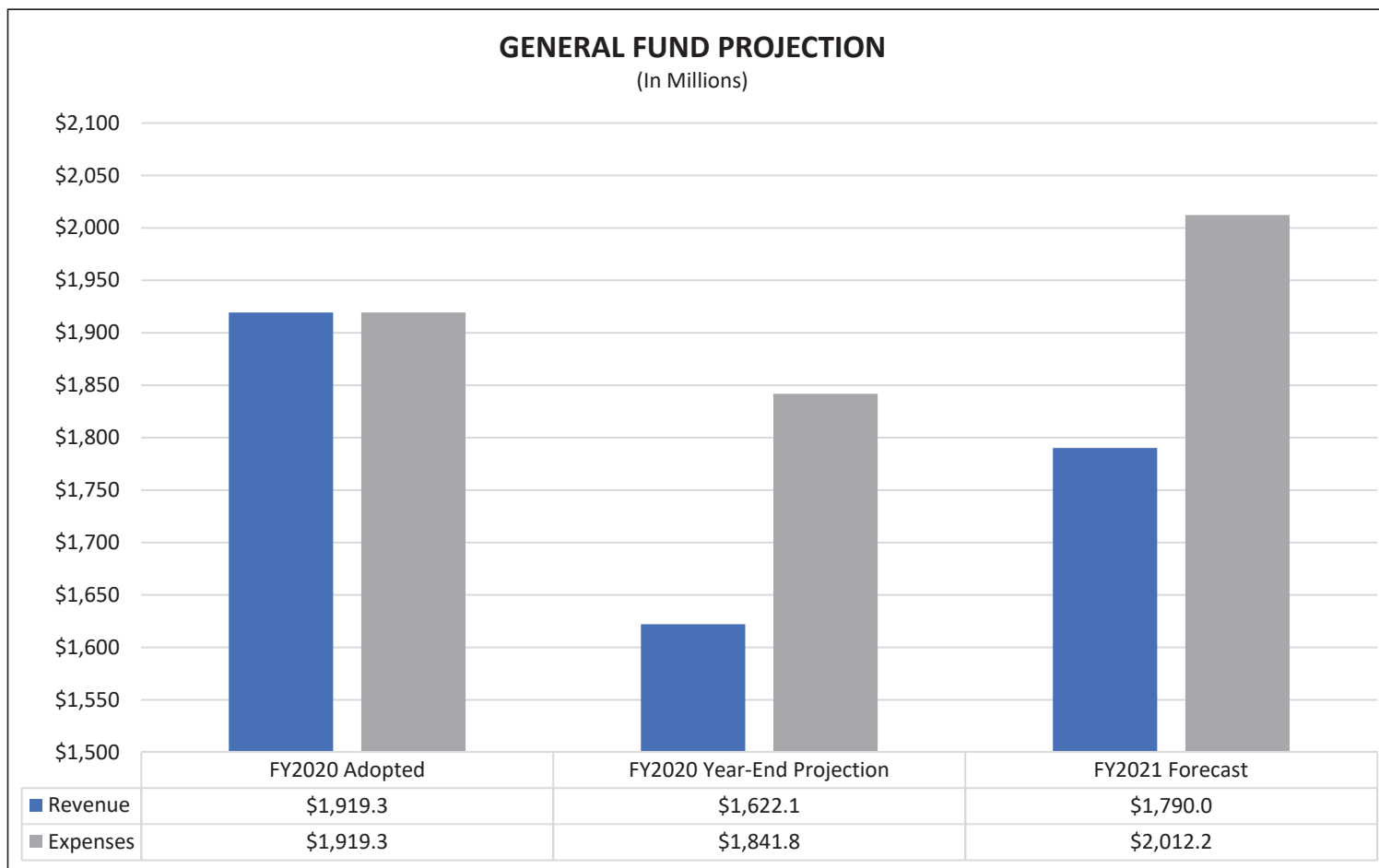
GENERAL FUND



GENERAL FUND REVENUES AND EXPENDITURES

For FY2020, the General Fund is projecting to end the year with an unfavorable variance of \$219.7 million. Revenues are projecting \$297.2 million (or 15%) below the adopted budget and expenses are projecting \$77.5 million (or 4%) below the adopted budget.

For FY2021, the General Fund is projecting a budget gap of \$222.2 million. Revenues are forecasting \$129.3 million (or 7%) below the FY2020 adopted budget and expenses are forecasting \$92.9 million (or 5%) above the FY2020 adopted budget.



PROJECTED 2020 YEAR-END GENERAL FUND REVENUES AND EXPENDITURES

Cook County's General Fund is projected to end FY2020 \$219.7 million unfavorable to budget.

For FY2020, DBMS is projecting to end the year with an unfavorable variance of \$219.7 million in the General Fund, which is one of the County's major operating funds. The General Fund is comprised of the Corporate Fund and Public Safety Fund.

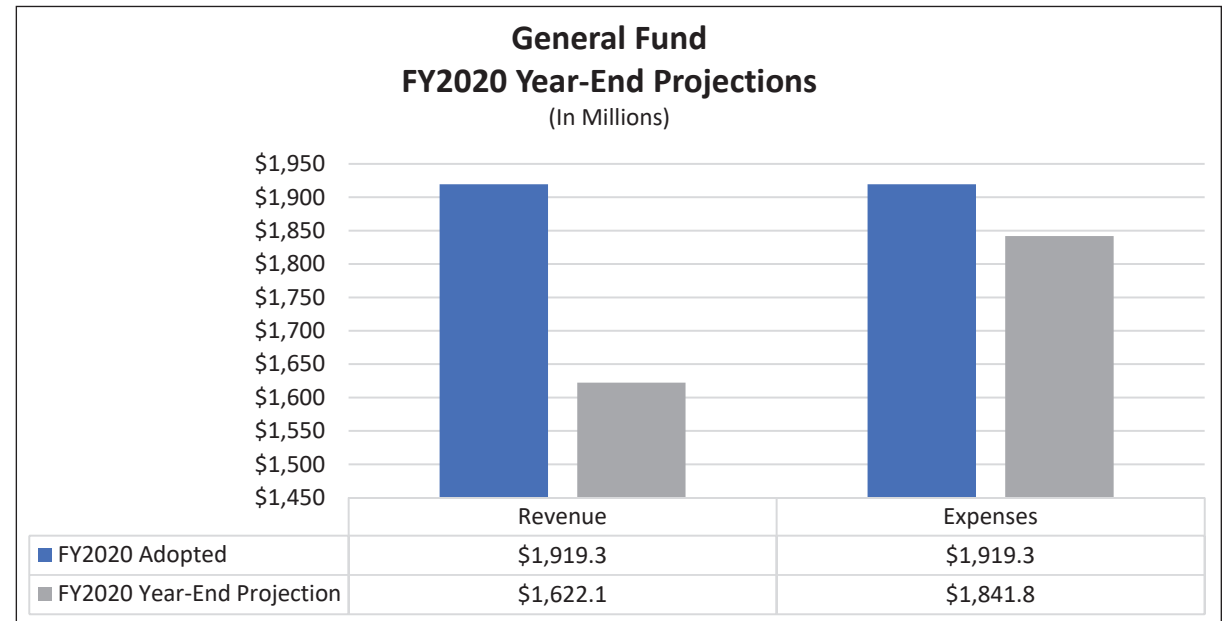
FY2020 REVENUE PROJECTIONS

General Fund revenues support the County's general operating funds and finance the Corporate and Public Safety Funds. The County's General Fund revenue is comprised of Property Tax, Non-Property Taxes, Fees, Inter-governmental Revenues, and Miscellaneous Revenues. The total budgeted FY2020 revenue for the General Fund is \$1,919.3 million.

The projected year-end revenue of \$1,622.1 million is lower than the budgeted revenue by \$297.2 million (or 15%). This projected deficit is a result of the economic disruption brought on by the COVID-19 pandemic.

With stay at home orders in place and non-essential businesses closed through June, the County's economically sensitive revenues were significantly impacted. This includes decreases to Sales Taxes by \$110 million, Amusement Taxes by \$33.5 million, Parking Lot and Garage operations revenue by \$25.6 million, County Use Taxes by \$22.3 million and Hotel Accommodation taxes by \$20.7 million. Additionally, due to operational closures of County buildings

during the second quarter, the County Court system revenue is projected to decrease by approximately \$36.0 million. Certain revenues are projected to increase year-over-year, including revenue from the sales of firearms, which is projected to increase by \$273,000, and fees collected by the County Recorder which is projected to increase by \$1.6 million.



FY2020 YEAR-END EXPENDITURE PROJECTIONS

Year-end expenditures in the General Fund are projected to have a \$77.5 million (or 4%) favorable variance to budget. This is primarily attributable to lower than anticipated salary and wage expenses across the County as a result of delayed hiring, and expenditure control measures implemented to mitigate the projected year-end revenue shortfall. While the estimated expenses for contractual services and maintenance and operations are also favorable by \$13.0 million and \$1.9 million, respectively, due to the deferral of planned projects, the COVID-19 pandemic has resulted in projected expenditure

overages in other areas of the County's budget. Overtime expenses largely driven by costs in public safety offices are estimated to be \$43.5 million unfavorable to budget, with supplies and materials projected to be \$1.2 million unfavorable to budget.

FY2020 GAP MITIGATION PLAN

Considering the budget gap projected for the General Fund this year, the County has and will continue to take measures to mitigate the impact of the economic downturn on County finances. The goal of the mitigation efforts is to preserve essential services without disruption to County residents. As the impact of the

COVID-19 pandemic on the County's finances became more apparent, the County moved quickly to implement immediate expenditure controls on personnel and non-personnel expenditures. The County will continue to identify additional expenditure control measures to address the budget gap. Because the growth in the County's expenditures in FY2020 are largely attributable to costs incurred to address the COVID-19 pandemic, a significant amount of those costs are expected to be reimbursed through federal funding allocated to the County through the CARES Act, further reducing the County's FY2020 budget gap.

2021 GENERAL FUND REVENUES AND EXPENDITURE FORECAST

The outlook for FY2021 includes a General Fund deficit projected at \$222.2 million.

The FY2021 outlook includes a projected shortfall of \$222.2 million in the General Fund, with revenues forecasted to be \$129.3 million below the FY2020 adopted budget and expenses forecasted to be \$92.9 million above FY2020 adopted budget.

FY2021 REVENUE FORECAST

The preliminary estimate for General Fund revenues in FY2021 is \$1,790.0 million. This represents a decrease of \$129.3 million (or 8.0%) compared to FY2020 budgeted revenues. This figure assumes an operating tax allocation to the Health Enterprise Fund of \$82.7 million for public health and correctional health programs.

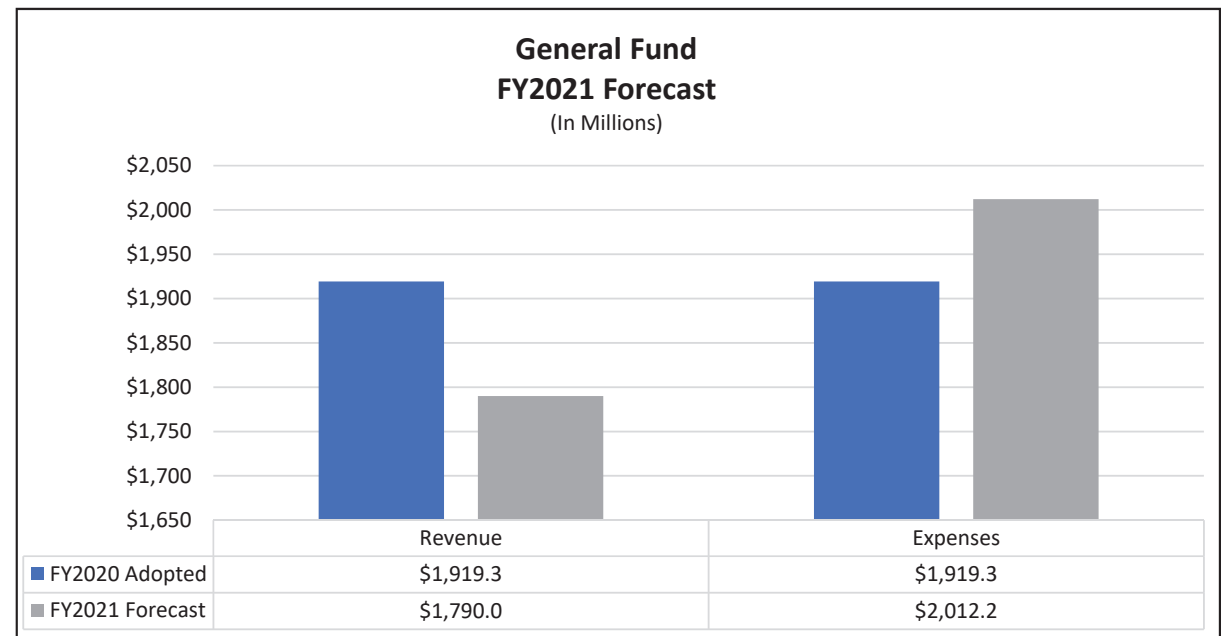
This projected deficit is a result of delayed economic recovery based on the phased re-opening of businesses and activities that serve as the County's economic base. The County is forecasting declines in several Non-Property Taxes throughout FY2021, including anticipated declines in Sales Taxes by \$30.0 million, Amusement Taxes

by \$15.5 million, and County Use Taxes by \$15.0 million. Anticipated declines in Sales tax revenues will be partially offset by Online Sales tax collections, which we anticipate we will begin receiving in April 2021. The County is also anticipating continued declines in revenue collected from fees, including declines in County Treasurer fees by \$10.0 million and Circuit Court fees by \$10.0 million. Despite the general decline in most revenues,

the County is anticipating increased revenue in FY2021 from the full implementation of new taxes, including the Cannabis Tax, Illinois Gaming Tax and Sport Wagering Tax.

PROPERTY TAX

The preliminary estimate for the Property Tax Levy to the General Fund in FY2021 is \$226.2 million. The Tax Increment Financing



Surplus to the General Fund is forecasted to be \$11 million. The County's base property tax levy remains flat, as there has been no adjustment to account for inflation since 1996. FY2021 will not include an allocation from property taxes to the Election Fund (since it is not an election year) but will see an additional allocation of \$20.0 million to the funding of capital projects.

NON-PROPERTY TAXES

The preliminary estimate for revenues from Non-Property Taxes for FY2021 is \$1,278.4 million. This is \$73.8 million (or 5%) less than FY2020 budgeted non-property tax revenues. The declines are most acutely felt in economically sensitive revenues. The County anticipates continued declines in Sales Taxes by \$30.0 million, Amusement Taxes by \$15.5 million, and County Use Taxes by \$15.0 million into FY2021. In addition, until the County transitions into the final phase of the State's phased recovery plan, which allows for large gatherings, the County fore-casts continued declines in other Non-Property Tax revenues such as Parking Lot and Garage

Operation fees, Gasoline and Diesel Tax, and Hotel and Accommodation Taxes.

GENERAL FUND FEES

The County imposes various General Fund fees for services it performs. The fees charged by various County departments include, without limitation, fees for vital records, real estate transactions, court case filings, and delinquent taxes. The preliminary estimate for General Fund Fees in FY2021 is \$178.8 million, which is \$22.6 million (or 11%) less than FY2020 budgeted fee revenues. The main drivers include a \$10.0 million decline in County Treasury fee revenue mostly related to recently initiated property tax relief measures and decreases of \$11.3 million due to a decline in fees and fines collected by the Circuit Court. Economic uncertainty created by COVID-19 impacting some residents ability to pay these fees and taxes is also a contributing factor to these decreases.

INTERGOVERNMENTAL REVENUES

Revenue from intergovernmental sources is granted by other governmental units such as

the State of Illinois and the Forest Preserve District of Cook County. The preliminary estimate for Intergovernmental Revenues for FY2021 is \$64.9 million, \$10.7 million less than FY2020 budgeted intergovernmental revenues. The negative variance in intergovernmental revenues is attributable to declines in revenues on the state and local levels due to the economic downturn.

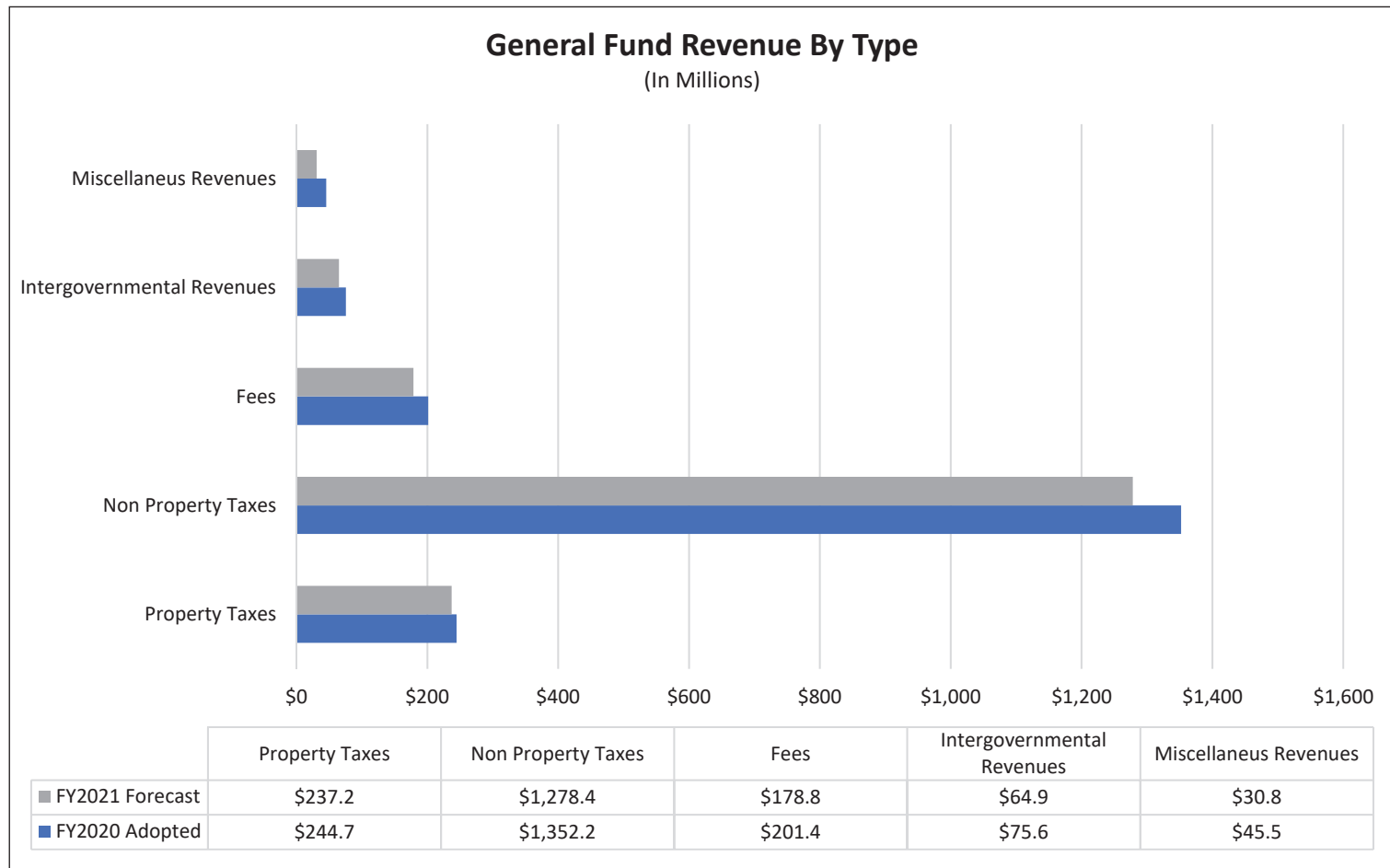
INVESTMENT INCOME AND MISCELLANEOUS REVENUES

Investment income is the interest garnered on the County's reserve fund balance. The County is projecting \$1.0 million in investment income for FY2021, \$1.1 million less than the FY2020 budgeted revenues of \$2.1 million, which is caused by Federal Reserve action lowering interest rates to combat the economic impact of the coronavirus.

The preliminary estimate for Miscellaneous Revenues for FY2021 is \$29.8 million, \$3.6 million less than FY2020 budgeted revenue. The negative variance is mainly driven by reductions in real estate revenue due to uncertainty in the sale and leasing of real estate.

STATE IMPACT

Over the course of FY2019 and FY2020 the State of Illinois enacted several revenue-generating measures, including legalizing recreational marijuana, expanding casino gambling and allowing wagering on sporting events. The County will begin to see the full impact of these new revenues during FY2021. In January 2021, the State of Illinois will enact the Online Sales Tax which will allow for the application of a 1.75% Retailer Occupation Tax (Sales tax) on online sales delivered to addresses in Cook County. Preliminary FY2021 revenue estimates for the Online Sales tax allocation to the County are \$53.7 million.



FY2021 EXPENDITURE FORECAST

FY2021 General Fund expenditures are forecasted to increase by \$92.9 million (or 4.8%) over the FY2020 adopted budget. This increase is driven by an overall increase of \$72.8 million (or 5.7%) in personnel expenditures.

Costs related to salaries and wages are increasing by \$13.2M due to annual step increases and a full-year impact of the Board approved wage increases implemented in June 2020. FY2020 represents the last year of the current collective bargaining agreements. This agreement included a 2% mid-year Cost of Living Allowance in FY2020. In addition, overtime expenses are expected to increase by \$31.2M over FY2020, mainly attributed to costs in public safety offices.

Another key component of the personnel related expense increase is rising employee health benefits costs by \$23.2M, which are expected to rise at a rate above medical inflation. The County makes available both an HMO and a PPO medical plan. The majority of employees choose the HMO, but the PPO plan still covers nearly 7,600 members (employees and dependents). Cook County has seen an ongoing shift from HMO enrollment to the more costly PPO plan. HMO membership declined 2%, while PPO membership increased 2% in the same period. The County

covers nearly twice the number of members in the HMO than in PPO. Yet, on a monthly basis, the cost of the plans is nearly equal. In FY2021, the overall cost of the HMO plan is expected to rise by 9%, while the PPO plan is projected to increase by 12%, in part as a result of the deferral of medical services into FY2021 due to the suspension of certain medical procedures in FY2020 and the COVID pandemic. The County is continuing to review the plans and cost sharing model to be more in line with best practices.

Non-personnel spending is forecasted to increase by \$20.1M above the FY2020 Adopted Budget, largely driven by anticipated increases in Contractual Services by \$7.9M, Operations and Maintenance by \$4.1M, and Supplies and Materials by \$1.3M to address a potential resurgence in the coronavirus next year.

PENSION

This projected operating deficit also reflects an allocation of \$306.2 million made in FY2020 for supplemental pension contributions continuing the County's path towards addressing the outstanding unfunded pension liability at the County Employee's and Officer's Annuity and Benefit Fund of Cook County (the "Retirement Fund") and fulfilling the commitment of the Board of Commissioners when they raised the Home Rule Sales Tax in 2015.

In 2016, the County began making supplemental payments to the Retirement Fund to help shore up unfunded pension liabilities.

In 2018 the Pension Fund conducted an experience study, based on which it adopted a new set of assumptions impacting its outstanding liabilities. These assumptions helped the Fund reduce its overall liabilities, resulting in a decline in the actuarially required contribution to be made by the County under its Intergovernmental agreement with the Fund. Despite that decline in the actuarially required

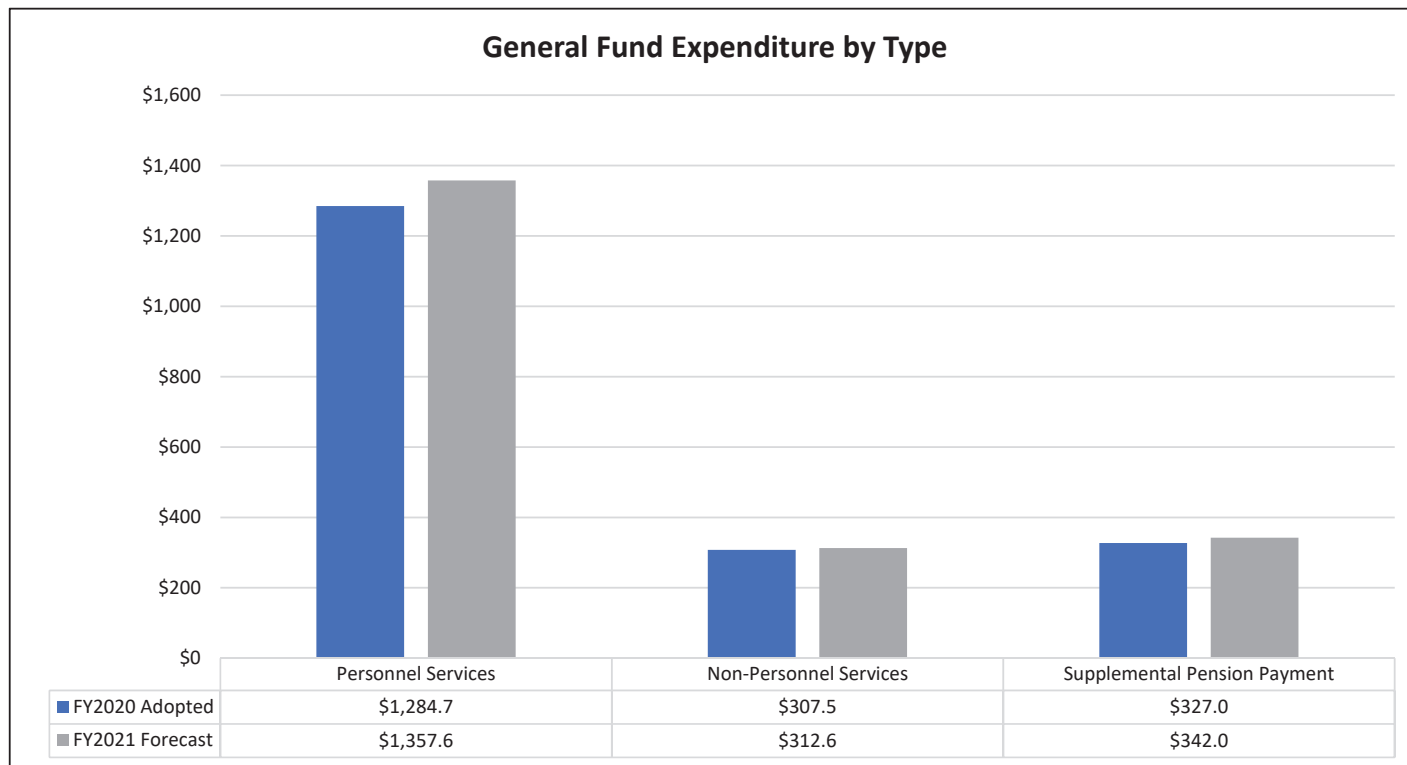
contribution, the County established a Pension Stabilization account in the Annuity and Benefit Fund, in line with its long-term goal of continued commitment to address the Pension Fund's liabilities. At the end of FY2020, the County would have made over \$1.6 billion in supplemental pension payments to address the Pension Fund's liabilities. The FY2021 preliminary forecast continues to incorporate a supplemental appropriation to the Pension Fund. The FY2021 payment amount is projected at \$342 million. These

payments were set at the lowest possible level to allow the Board of Commissioners to pay down the unfunded pension liabilities by 2049 and limit the projected growth rate of future payments to 2% or less.

DEBT SERVICE

The County has undertaken a long-term plan to manage its debt service by targeting a growth rate of no more than 2% (but not to exceed \$400 million) annually. Even with this

long-term plan achieved through strategic refinancing and a commitment to limiting the issuance of debt, debt service will continue to rise through 2025 before leveling off at approximately \$337 million; based on a significant legacy debt service burden and the need to invest in County facilities and technology infrastructure. In FY2021, the amount of property tax allocated to support debt service is projected at \$272 million.



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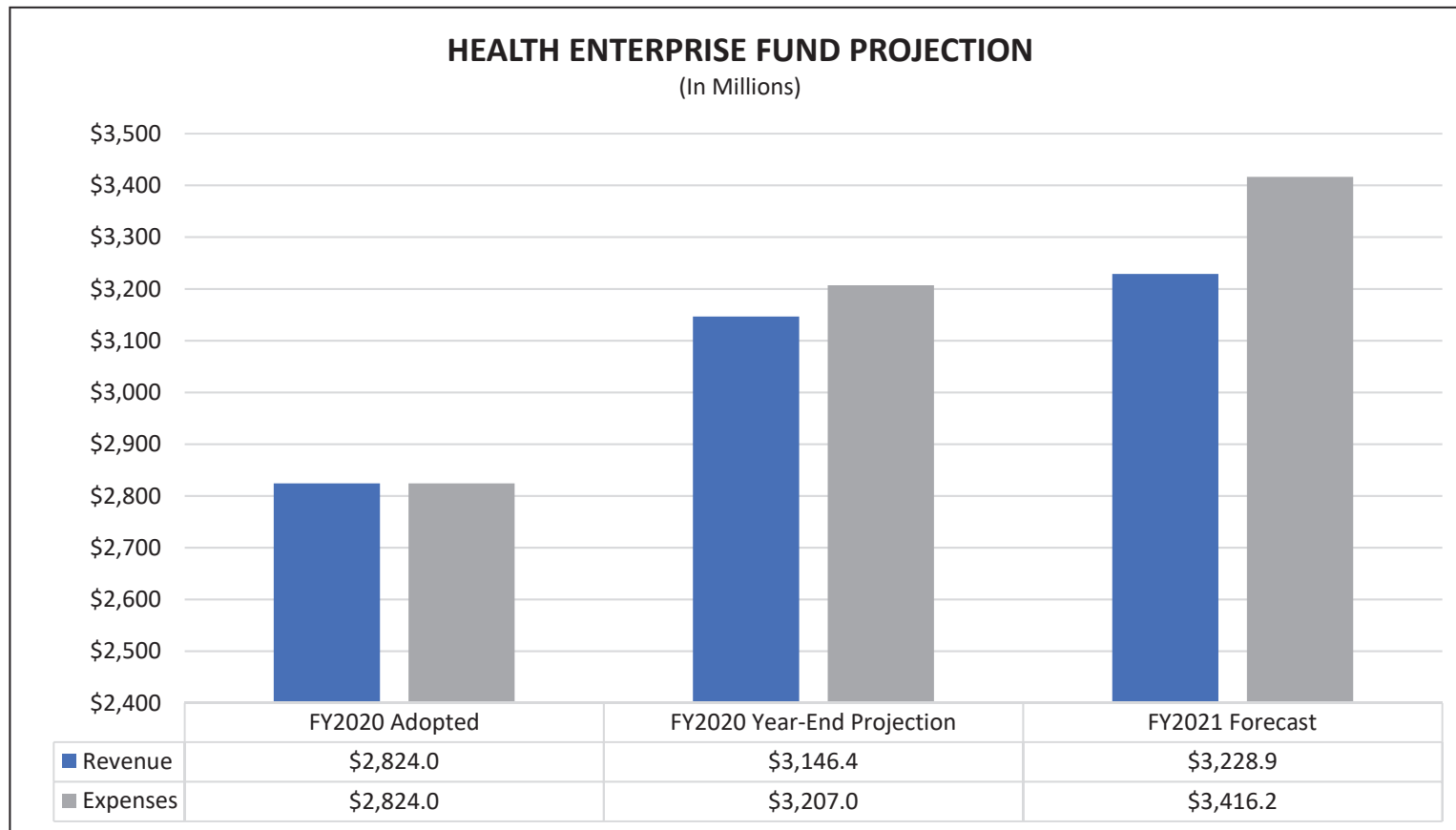
HEALTH ENTERPRISE FUND



HEALTH ENTERPRISE FUND REVENUES AND EXPENDITURES

For FY2020, the Health Fund is projecting to end the year with an unfavorable variance of \$60.6 million. Revenues are projecting \$322.4 million (or 11%) above the adopted budget and expenses projecting \$383 million (or 14%) above the adopted budget.

For FY2021, the Health Fund forecasts a budget gap of \$187.4 million; with revenues forecasting \$404.9 million (or 14%) above the FY2020 adopted budget and expenses forecasting \$592.2 million (or 21%) above the FY2020 adopted budget.



PROJECTED 2020 YEAR-END HEALTH FUND REVENUES AND EXPENDITURES

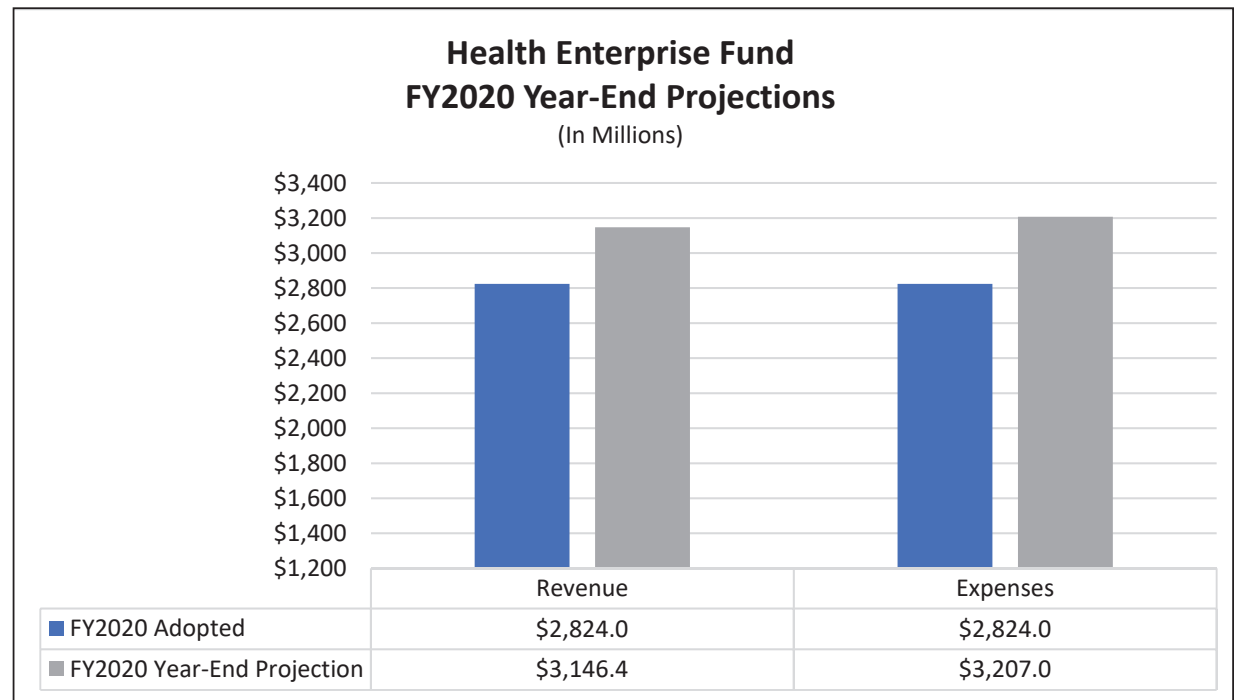
Cook County's Health Fund is projected to end FY2020 with a \$60.6 million shortfall.

In the Health Enterprise Fund, Cook County Health (CCH) is projecting a deficit of \$60.6 million. This unfavorable variance is driven by patient fee revenue performing under budget and higher than anticipated personnel costs. Overall, revenue for CCH is projected to be \$322.4 million favorable to budget due to increased revenue support provided by the federal and Illinois state governments under the Coronavirus Aid, Relief and Economic Security Act. In addition, Medicaid Public Assistance revenue is projected to increase by \$141 million above budget due to a surge in member enrollment in the third and fourth quarters of FY2020. While CCH year-end revenue is projected to be above budget, expenditures are also projected to be \$383 million above the adopted budget. CCH is currently implementing a mid-year mitigation plan to address the budget shortfall.

FY2020 YEAR-END REVENUE PROJECTIONS

The Health Enterprise Fund receives revenue from patient care and supplemental payments for care provided at County Hospitals. In addition, Cook County Health (CCH) operates a County Managed Care Community Network (MCCN) known as CountyCare. CountyCare

receives a fixed per member per month reimbursement. The total budgeted revenue for FY2020 is \$2,824 million for the Health Enterprise Fund. The projected year-end revenues of \$3,146.4 million are greater than budgeted revenues by \$322.4 million (or 11%). The projected increase is due to higher than anticipated membership enrollment in CountyCare as a result of the economic downturn.



Revenue received from federal and state CARES Act funding in an amount projected to be \$127.6 million will offset patient fee revenue losses. The average number of members per month projected for FY2020 was budgeted at 326,000. Due to economic factors caused by COVID-19 and the state's auto-assignment enrollment process, CCH anticipates monthly membership to peak in FY2020 at approximately 390,000. As a whole, the State of Illinois is experiencing a sharp increase in Medicaid enrollment.

FY2020 YEAR-END EXPENDITURE PROJECTIONS

The Health Fund year-end expenditures are projected to exceed the FY2020 adopted budget by \$383.0 million primarily due to higher than budgeted member enrollment in CountyCare, causing an increase in Managed Care claims. Projected overtime costs are expected to exceed the budgeted amount by \$13.7 million while employee salaries will be over budget by \$30.7 million due to personnel hiring outpacing budgeted turnover.

FY2021 HEALTH FUND REVENUES AND EXPENDITURES FORECAST

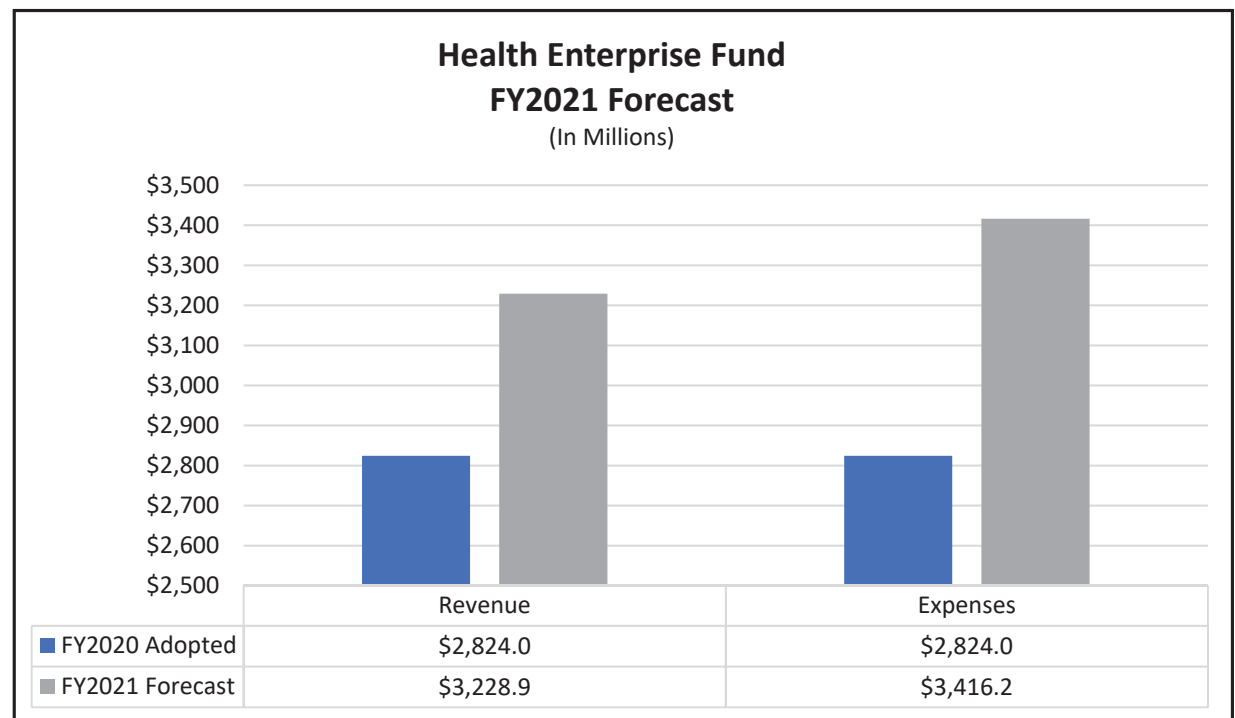
The outlook for FY2021 includes a \$187.4 million deficit in the Health Enterprise Fund.

The FY2021 outlook for the Health Enterprise Fund includes a \$187.4 million shortfall. Preliminary revenue estimates for the Health Enterprise Fund are \$3,228.9 million. This represents an increase of \$404.9 million, (or 14%) compared to FY2020 budgeted

revenues. This figure accounts for a preliminary estimate of the operating tax allocation from the General Fund to the Health Enterprise Fund of \$82.7 million.

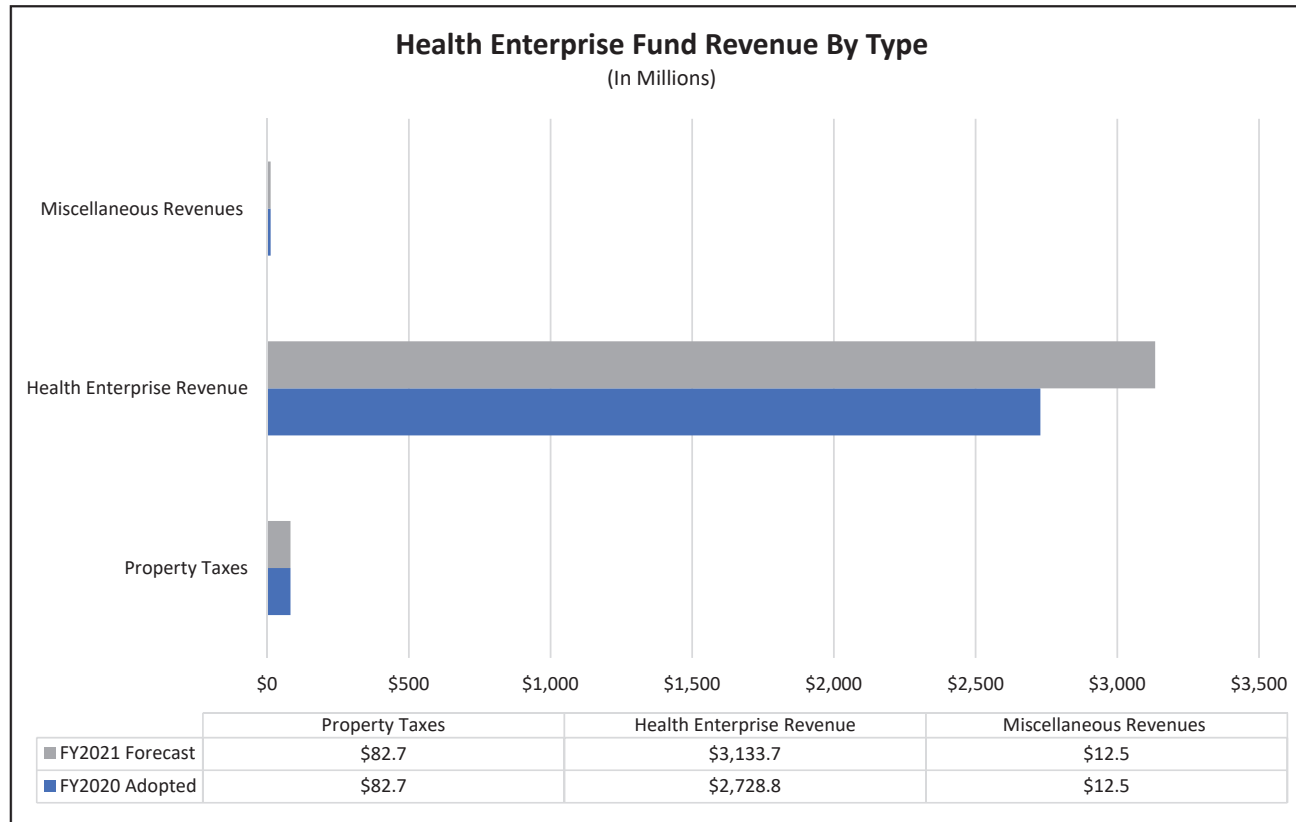
The projected increase in revenue is due to a continued increase in CountyCare enrollment

over FY2020 budgeted membership levels. The FY2021 budget forecast anticipates an increase in CountyCare enrollment from 326,000 members per month in 2020 to 350,000 members per month in 2021.



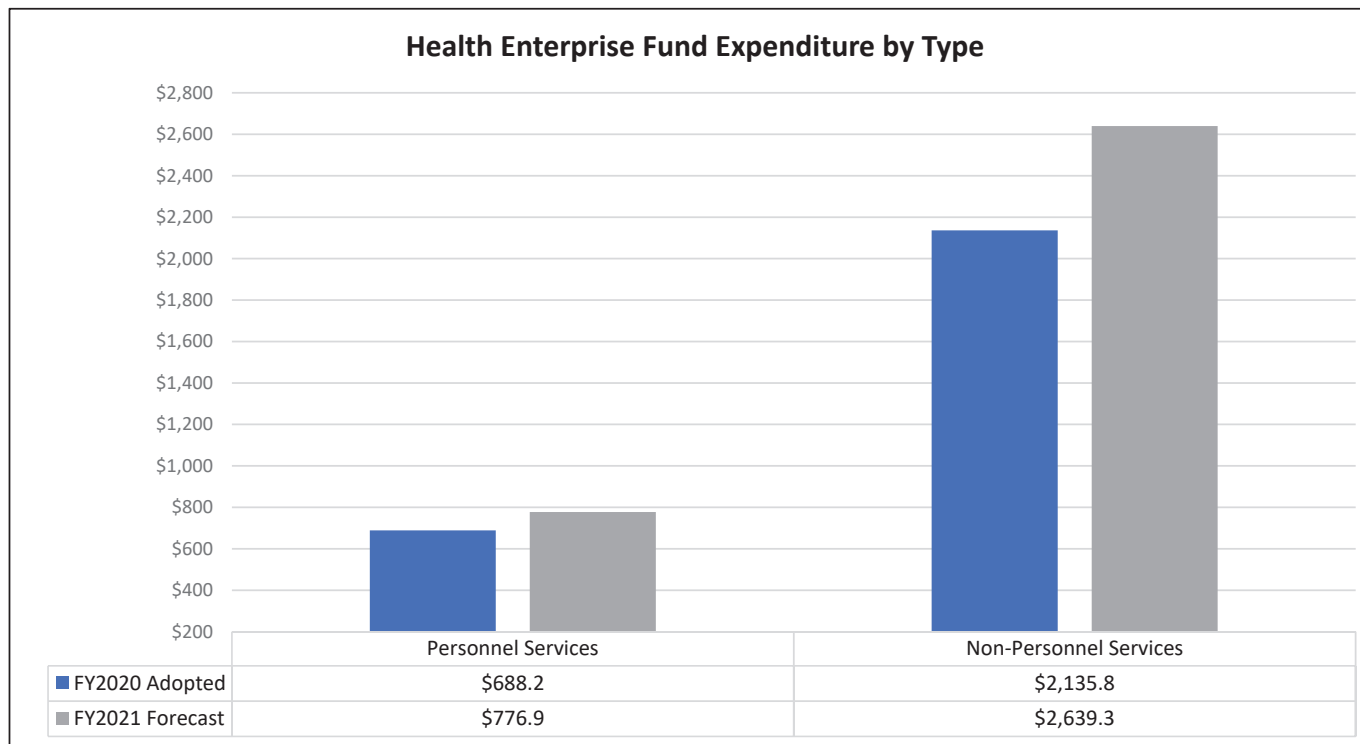
FY2021 REVENUE FORECAST

The Health Enterprise Fund is supported by patient fees, health plan revenues, and supplemental payments for care provided at County hospitals, pharmacies and clinics. Patient fees include those from Medicare, Medicaid, private payers and insurance carriers, and health plan revenues through the Cook County Managed Care Community Network (MCCN), also known as CountyCare. Supplemental payments include those from the Benefits Improvement and Protection Act (BIPA), Disproportionate Share Hospital (DSH), and incentive payments from the Federal government to increase electronic medical records. The FY2021 preliminary forecast assumes no changes in the level of BIPA and DSH payments over the FY2020 budgeted amount. The primary drivers for changes in the FY2021 revenue budget are a projected increase in Medicaid Public Assistance Revenue of \$342 million, which includes CountyCare revenue. Additionally, there is a \$7.4 million increase in Patient Fees related to Medicare due to an increase in membership of the Medicare Managed Care Plan and a decrease of \$21.8 million in revenue from Private Payers due to lingering reductions in patient volume due to COVID-19.



FY2021 EXPENDITURE FORECAST

Health Fund expenditures are expected to increase by \$592.2 million (or 20.9%) above the FY2020 adopted budget, with budgeted expenses for FY2021 totaling \$3,416.2 million. With CountyCare enrollment projected above FY2020 budgeted levels, FY2021 Managed Care expenses are higher with an increase in medical claims costs of \$410.5 million. Overall personnel expenses are projected to increase by \$88.7 million, with costs associated with salaries and wages increasing by \$62.9 million as a result of annual step increases and a full year impact of Board approved wage increases implemented in June 2020. Overtime expenses are estimated to increase by \$14 million, while costs related to employee health benefits are increasing by \$12.2 million above FY2020.



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PRELIMINARY FORECAST PUBLIC FORUM

A public hearing and online forum will be held on the Preliminary Forecast on July 16, 2020 at 6 PM in the Cook County Board Room to obtain constituent feedback on budget priorities. The Department of Budget and Management Services will work closely with residents, elected officials, and County departments to review potential efficiencies and cost savings opportunities that will allow for the presentation of a balanced budget recommendation to the Board of Commissioners in October.

More information about the Preliminary Forecast can be found at: <https://www.cookcountyil.gov/Budget>.

Additionally, residents may provide recommendations on efficiencies and cost savings or submit budget questions at: <https://www.cookcountyil.gov/service/submit-budget-questions>.

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APPENDICES



COOK COUNTY BUDGET CALENDAR

APRIL	Departments submit Capital requests. Capital Equipment is defined as an asset, usually not attached to a building or grounds, with a project cost of \$5,000 or more; a useful life of at least five years; and that the County will purchase and own.	SEPTEMBER	Residents and departments provide input during the final development of the County budget. The President and DBMS work to balance department requests with available resources.
MAY/JUNE	Departments submit preliminary revenue and expense estimates to the Department of Budget and Management Services (DBMS). The agencies specifically summarize issues, request specific funding levels, and justify staffing requests.	OCTOBER	The President submits the Executive Budget Recommendation to the Committee on Finance of Cook County.
JUNE	DBMS prepares the preliminary budget based on the requests submitted by the departments and the revenue the County expects will be collected. The preliminary budget forecast is filed with the President's Office by June 30.	OCTOBER/ NOVEMBER	The proposed budget is made available for public review at various locations throughout the County. Public hearings are conducted during which the Committee on Finance considers testimony from service providers, program staff, and the general public. After the hearings have been completed and any amendments inserted, the Board of Commissioners approves and adopts the Appropriation Bill, which authorizes funding and staffing levels for each department.
JULY	<p>The President holds a public hearing on the Preliminary Budget, allowing the public to provide feedback during the development of the Executive Budget Recommendation.</p> <p>Departments submit requests for budgetary appropriation for the next fiscal year.</p>	DECEMBER	The fiscal year begins. The Appropriation Ordinance is implemented on December 1.
ONGOING	Monthly expenditure and revenue reports are reviewed to ensure the resources allocated through the Appropriation Ordinance.		

FY2020 YEAR-END REVENUE PROJECTION

Revenue by Type	2020 Approved & Adopted	2020 Actuals (Dec - May)	2020 Projection (Jun - Nov)	2020 Year End Projection
400001-Property Taxes				
400010-Property Taxes	\$222,664,437	\$222,664,437	-	\$222,664,437
400040-Tax Increment Financing Taxes	22,000,000	18,155,908	3,844,092	22,000,000
Total 400001-Property Taxes	\$244,664,437	\$240,820,345	\$3,844,092	\$244,664,437
401100-Non-Property Taxes				
401130-Non Retailer Trans Use Tax	16,750,000	6,560,364	5,450,955	12,011,319
401150-County Sales Tax	849,129,310	408,865,874	330,253,981	739,119,855
401170-County Use Tax	82,100,000	34,284,959	25,500,000	59,784,959
401190-Gasoline / Diesel Tax	93,750,000	39,938,700	35,700,000	75,638,700
401210-Alcoholic Beverage Tax	37,300,000	18,275,252	18,150,000	36,425,252
401230-New Motor Vehicle Tax	2,900,000	1,232,537	925,000	2,157,537
401250-Wheel Tax	4,700,000	78,995	4,410,000	4,488,995
401310-Off Track Betting Comm.	1,100,000	448,437	85,000	533,437
401330-Il Gaming Des Plaines Casino	9,000,000	3,499,231	450,000	3,949,231
401350-Amusement Tax	39,750,000	13,304,716	(7,050,000)	6,254,716
401370-Parking Lot and Garage Operation	48,500,000	17,386,512	5,550,000	22,936,512
401390-State Income Tax	13,288,000	7,461,311	5,100,941	12,562,252
401430-Cigarette Tax	100,386,073	42,688,183	46,150,000	88,838,183
401450-Other Tobacco Products	7,000,000	3,125,720	3,075,000	6,200,720
401470-General Sales Tax	3,101,000	1,489,225	1,470,164	2,959,389
401490-Firearms Tax	1,200,000	878,965	595,000	1,473,965
401530-Gambling Machine Tax	5,500,000	167,200	1,950,000	2,117,200
401550-Hotel Accommodations Tax	34,400,000	8,894,794	4,825,000	13,719,794
401570-Video Gaming	550,000	196,282	220,000	416,282
401580-Cannabis Tax	-	17,162	2,348,884	2,366,046
401590-Sports Wagering Tax	1,752,000	-	250,000	250,000
Total 401100-Non-Property Taxes	\$1,352,156,383	\$608,794,418	\$485,409,925	\$1,094,204,343
402000-Fees and Licenses				
402548-Clerk of the Circuit Court Fees	75,300,000	31,333,245	27,064,000	58,397,245
402010-Fees and Licenses	1,000,000	72,500	400,000	472,500
402100-County Treasurer	40,000,000	20,054,676	19,945,324	40,000,000

FY2020 YEAR-END REVENUE PROJECTION

Revenue by Type	2020 Approved & Adopted	2020 Actuals (Dec - May)	2020 Projection (Jun - Nov)	2020 Year End Projection
402150-County Clerk	10,280,000	3,352,592	4,168,620	7,521,211
402200-County Recorder and Registrar	40,400,000	21,099,424	20,915,292	42,014,716
402250-Recorder Audit Revenues	25,000	-	-	-
402300-Building and Zoning	3,537,740	1,450,096	2,013,342	3,463,438
402350-Environmental Control	4,795,000	1,248,136	3,179,366	4,427,502
402400-Highway Dept Permit Fees	1,200,000	803,938	232,225	1,036,163
402450-Liquor Licenses	425,000	146,621	308,153	454,774
402500-County Assessor	49,000	6,479	41,229	47,708
402950-Sheriff General Fees	16,315,197	4,663,414	4,614,904	9,278,318
403060-State's Attorney	1,000,000	342,332	627,263	969,595
403100-Supportive Services	8,918	1,135	-	1,135
403120-Public Administrator	1,300,000	1,184,845	565,829	1,750,674
403150-Public Guardian	3,200,000	956,620	493,500	1,450,120
403210-Medical Examiner	2,500,000	1,525,459	1,375,000	2,900,459
403280-Contract Compliance M/WBE Cert	40,000	24,000	7,500	31,500
Total 402000-Fees and Licenses	\$201,375,855	\$88,265,512	\$85,951,547	\$174,217,059
404000-Governments				
404060-Other Governments	1,887,130	476,131	1,325,271	1,801,402
Total 404000-Governments	\$1,887,130	\$476,131	\$1,325,271	\$1,801,402
405000-Investment Income				
405010-Investment Income	2,100,000	1,305,053	100,000	1,405,053
Total 405000-Investment Income	\$2,100,000	\$1,305,053	\$100,000	\$1,405,053
406000-Reimbursements From Other Governments				
406008-Indirect Cost	15,061,480	6,389,326	6,377,370	12,766,696
406010-State of Illinois	58,642,539	12,178,341	36,965,150	49,143,491
Total 406000-Reimbursements From Other Governments	\$73,704,019	\$18,567,667	\$43,342,520	\$61,910,187
407000-Miscellaneous Revenue				
407010-Miscellaneous Revenue	8,509,204	9,597,043	4,004,701	13,601,743
407080-Other	34,895,000	1,560,109	28,738,072	30,298,180
Total 407000-Miscellaneous Revenue	\$43,404,204	\$11,157,151	\$32,742,772	\$43,899,924
Total General Fund	\$1,919,292,028	\$969,386,277	\$652,716,127	\$1,622,102,405

FY2020 YEAR-END REVENUE PROJECTION

Revenue by Type	2020 Approved & Adopted	2020 Actuals (Dec - May)	2020 Projection (Jun - Nov)	2020 Year End Projection
404000-Governments				
404010-Federal Government	-	77,579,982	50,000,000	127,579,982
Total 404000-Governments	-	\$77,579,982	\$50,000,000	\$127,579,982
405000-Investment Income				
405010-Investment Income	-	125,595	-	125,595
Total 405000-Investment Income	-	\$125,595	-	\$125,595
407000-Miscellaneous Revenue				
407010-Miscellaneous Revenue	12,500,000	-	10,270,556	10,270,556
Total 407000-Miscellaneous Revenue	\$12,500,000	-	\$10,270,556	\$10,270,556
409000-Health and Hospitals				
409549-Medicare	175,658,407	91,232,257	56,287,417	147,519,674
409559-Medicaid Public Assistance	2,111,285,493	1,105,151,918	1,147,191,517	2,252,343,435
409569-Private Payors and Carriers	152,847,524	25,610,618	74,332,076	99,942,694
409574-CCHHS - Medicaid BIPA IGT	132,300,000	262,500	155,900,000	156,162,500
409579-Medicaid Revised Plan Revenue DSH	156,700,000	102,845,785	89,886,587	192,732,372
409010-Net Patient Service Revenue	-	1,949,981	75,102,509	77,052,490
Total 409000-Health and Hospitals	\$2,728,791,424	\$1,327,053,059	\$1,598,700,106	\$2,925,753,165
Total CCHHS Fee Revenue	\$2,741,291,424	\$1,404,758,635	\$1,658,970,662	\$3,063,729,297
CCHHS Property Tax Subsidy	\$82,704,917	\$41,352,456	\$41,352,456	\$82,704,912
Total Health Enterprise Fund	\$2,823,996,341	\$1,446,111,091	\$1,700,323,118	\$3,146,434,209
Total General and Health Enterprise Fund	\$4,743,288,369	\$2,415,497,368	\$2,353,039,245	\$4,768,536,614

FY2020 YEAR-END EXPENSE PROJECTION

Expenditure by Department	2020 Approved & Adopted	2020 Adjusted Appropriation	2020 Actuals (Dec. - May)	2020 Projection (June - Nov)	2020 Year End Projection
1010-Office of the President	3,455,211	3,421,672	1,422,990	1,693,091	3,116,081
1205-Justice Advisory Council	836,512	835,747	373,597	400,073	773,670
1021-Office of the Chief Financial Officer	1,518,072	1,504,816	631,714	681,537	1,313,250
1007-Revenue	10,577,679	10,159,084	3,857,470	5,184,749	9,042,219
1008-Risk Management	2,487,132	2,481,766	1,175,987	1,232,576	2,408,563
1014-Budget and Management Services	1,750,738	1,750,419	695,485	737,870	1,433,355
1020-County Comptroller	3,988,823	3,986,645	1,736,000	1,853,747	3,589,747
1022-Contract Compliance	1,124,480	1,111,452	644,878	522,634	1,167,512
1030-Chief Procurement Officer	3,438,050	3,436,685	1,303,667	1,764,768	3,068,436
1009-Enterprise Technology	19,925,907	19,888,728	8,403,443	8,746,523	17,149,966
1011-Office of Chief Admin Officer	5,193,436	5,580,776	2,369,135	3,060,003	5,429,138
1161-Department of Environment and Sustainability	2,173,131	2,113,477	1,193,041	632,137	1,825,178
1259-Medical Examiner	14,509,387	14,345,711	6,916,945	7,354,813	14,271,758
1265-Cook County Department of Emergency Management & Regional Security	1,430,983	3,324,836	2,221,736	1,116,787	3,338,523
1451-Department of Adoption and Family Supportive Services	629,427	628,354	256,851	250,837	507,688
1500-Department of Transportation And Highways	637,500	578,181	11,195	489,741	500,936
1027-Office of Economic Development	3,985,107	3,896,966	1,432,550	2,455,667	3,888,217
1013-Planning and Development	1,238,645	1,208,110	718,626	365,554	1,084,180
1160-Building and Zoning	4,966,150	4,948,304	2,322,353	2,387,637	4,709,990
1170-Zoning Board of Appeals	453,297	446,981	179,122	190,589	369,711
1032-Department of Human Resources	6,259,519	6,253,483	2,283,777	2,620,166	4,903,943
1019-Employee Appeals Board	70,868	70,568	16,124	36,098	52,222
1031-Office of Asset Management	4,181,279	4,161,383	1,553,173	1,934,019	3,487,192
1200-Department of Facilities Management	56,318,004	56,123,701	27,216,338	27,012,631	54,228,969
1002-Human Rights And Ethics	973,335	971,975	377,540	419,463	797,003
1026-Administrative Hearing Board	1,480,436	1,404,832	514,184	733,214	1,247,397
1070-County Auditor	1,162,725	1,161,650	415,892	449,931	865,823
1260-Public Defender	78,475,884	78,081,855	36,506,342	39,002,352	75,508,694
1018-Office of The Secretary To The Board of Commissioners	1,745,747	1,707,910	841,981	722,560	1,564,541
1081-First District	400,000	387,104	154,865	215,649	370,514
1082-Second District	400,000	385,000	186,156	198,812	384,968

FY2020 YEAR-END EXPENSE PROJECTION

Expenditure by Department	2020 Approved & Adopted	2020 Adjusted Appropriation	2020 Actuals (Dec. - May)	2020 Projection (June - Nov)	2020 Year End Projection
1083-Third District	400,000	398,000	173,364	210,922	384,286
1084-Fourth District	400,000	382,203	184,768	191,177	375,945
1085-Fifth District	470,000	439,500	202,745	231,336	434,081
1086-Sixth District	400,000	400,000	181,214	195,157	376,371
1087-Seventh District	400,000	388,244	193,339	185,658	378,998
1088-Eighth District	400,000	400,000	160,839	196,694	357,533
1089-Ninth District	400,000	387,739	182,582	200,843	383,426
1090-Tenth District	400,000	387,000	171,561	211,412	382,973
1091-Eleventh District	450,000	450,000	128,221	250,517	378,737
1092-Twelfth District	400,000	378,279	187,782	188,939	376,721
1093-Thirteenth District	400,000	374,000	171,760	199,177	370,937
1094-Fourteenth District	400,000	378,799	170,742	208,016	378,758
1095-Fifteenth District	400,000	377,434	182,582	192,540	375,123
1096-Sixteenth District	400,000	395,000	124,453	240,919	365,372
1097-Seventeenth District	400,000	380,267	184,338	194,241	378,579
1040-County Assessor	26,948,316	26,858,958	11,324,070	12,621,682	23,945,752
1050-Board of Review	13,473,108	13,160,574	6,014,617	6,783,310	12,797,926
1060-County Treasurer	844,997	842,900	356,418	416,126	772,544
1080-Office of Independent Inspector General	1,858,826	1,853,104	882,533	788,068	1,670,601
1110-County Clerk	12,801,649	12,727,154	5,804,518	5,913,161	11,717,678
1130-Recorder of Deeds	7,228,962	7,069,669	3,023,753	3,483,672	6,507,425
1210-Office of the Sheriff	1,450,948	1,450,273	837,709	895,715	1,733,423
1214-Sheriff's Administration And Human Resources	40,873,542	38,113,747	16,718,427	22,728,942	39,447,369
1216-Office of Prof Review, Prof Integrity Special Investigations	3,223,888	3,215,388	1,538,919	1,688,605	3,227,525
1217-Sheriff's Information Technology	20,666,956	20,482,154	7,986,339	12,356,126	20,342,465
1239-Department of Corrections	336,289,201	335,541,356	168,597,218	196,167,228	364,764,446
1249-Sheriff's Merit Board	1,384,902	1,307,638	619,102	733,791	1,352,893
1230-Court Services Division	102,006,496	101,847,290	44,765,359	43,156,752	87,922,111
1231-Police Department	69,998,591	69,915,715	35,774,676	36,783,979	72,558,655
1232-Community Corrections Department	22,972,775	22,848,347	10,050,887	12,656,378	22,707,265
1250-State's Attorney	130,685,689	129,146,390	59,308,696	63,485,187	122,793,883
1310-Office of the Chief Judge	48,552,377	46,679,899	21,980,221	21,725,423	43,705,644

FY2020 YEAR-END EXPENSE PROJECTION

Expenditure by Department	2020 Approved & Adopted	2020 Adjusted Appropriation	2020 Actuals (Dec. - May)	2020 Projection (June - Nov)	2020 Year End Projection
1280-Adult Probation Dept.	53,783,847	53,752,675	25,133,322	29,199,420	54,332,742
1305-Public Guardian	21,733,779	21,544,150	10,487,320	11,475,417	21,962,737
1312-Forensic Clinical Services	2,910,410	2,883,166	1,231,478	1,286,538	2,518,016
1313-Social Service	15,118,081	15,117,788	7,829,612	8,974,332	16,803,944
1326-Juvenile Probation	45,840,419	43,835,833	18,627,500	21,966,192	40,593,692
1300-Judiciary	14,796,562	14,260,159	6,969,878	6,995,559	13,965,437
1440-Juvenile Temporary Detention Center	63,166,845	62,407,485	28,490,719	23,865,342	52,356,061
1335-Clerk of the Circuit Court-Office of Clerk	100,333,234	100,081,944	47,370,183	46,266,853	93,637,037
1390-Public Administrator	1,385,101	1,382,490	658,922	724,493	1,383,414
1490-Fixed Charges and Special Purpose Appropriations	429,281,907	430,698,247	180,624,869	213,256,792	393,881,661
1499-Fixed Charges and Special Purpose Appropriations	87,773,152	97,992,903	32,080,148	52,190,036	84,270,184
Total General Fund	\$1,919,292,028	\$1,919,292,031	\$865,620,861	\$976,148,894	\$1,841,769,755
4890-Health System Administration	44,141,163	43,601,397	20,712,374	24,505,881	45,218,254
4240-Cermak Health Services	81,491,144	81,407,384	39,568,711	41,713,325	81,282,036
4241-Health Services - JTDC	7,231,183	7,224,710	2,962,761	4,480,791	7,443,551
4891-Provident Hospital	56,289,123	56,037,995	25,732,803	29,518,117	55,250,920
4893-Ambulatory & Community Health Network of Cook County	83,181,842	81,465,043	36,068,542	49,362,384	85,430,925
4894-Ruth M. Rothstein CORE Center	23,288,779	22,894,303	10,081,106	13,264,114	23,345,220
4895-Department of Public Health	10,234,781	9,560,649	6,293,923	4,111,495	10,405,418
4896-Managed Care	1,800,366,723	1,801,634,223	1,152,539,985	977,515,355	2,130,055,340
4897-John H. Stroger Jr, Hospital of Cook County	671,141,205	668,483,327	342,667,556	378,119,952	720,787,507
4898-Oak Forest Health Center	7,323,068	7,520,818	3,952,259	4,527,343	8,479,601
4899-Special Purpose Appropriations	39,307,330	44,117,488	18,734,920	20,571,985	39,306,905
Total Health Enterprise Fund	\$2,823,996,341	\$2,823,947,336	\$1,659,314,939	\$1,547,690,740	\$3,207,005,679
Total General and Health Enterprise Fund	\$4,743,288,369	\$4,743,239,367	\$2,524,935,800	\$2,523,839,634	\$5,048,775,434

FY2021 REVENUE FORECAST

Revenue by Type	2020 Approved & Adopted	2020 Year End Projection	2021 Forecast
400001-Property Taxes			
400010-Property Taxes	\$222,664,437	\$222,664,437	\$226,225,285
400040-Tax Increment Financing Taxes	22,000,000	22,000,000	11,000,000
Total 400001-Property Taxes	\$244,664,437	\$244,664,437	\$237,225,285
401100-Non-Property Taxes			
401130-Non Retailer Trans Use Tax	16,750,000	12,011,319	15,250,000
401150-County Sales Tax	849,129,310	739,119,855	819,150,699
401170-County Use Tax	82,100,000	59,784,959	67,100,000
401190-Gasoline / Diesel Tax	93,750,000	75,638,700	86,000,000
401210-Alcoholic Beverage Tax	37,300,000	36,425,252	36,300,000
401230-New Motor Vehicle Tax	2,900,000	2,157,537	2,300,000
401250-Wheel Tax	4,700,000	4,488,995	4,800,000
401310-Off Track Betting Comm.	1,100,000	533,437	1,000,000
401330-Il Gaming Des Plaines Casino	9,000,000	3,949,231	6,550,000
401350-Amusement Tax	39,750,000	6,254,716	24,265,000
401370-Parking Lot and Garage Operation	48,500,000	22,936,512	43,000,000
401390-State Income Tax	13,288,000	12,562,252	15,178,236
401430-Cigarette Tax	100,386,073	88,838,183	96,500,000
401450-Other Tobacco Products	7,000,000	6,200,720	6,600,000
401470-General Sales Tax	3,101,000	2,959,389	3,146,807
401490-Firearms Tax	1,200,000	1,473,965	1,200,000
401530-Gambling Machine Tax	5,500,000	2,117,200	3,500,000
401550-Hotel Accommodations Tax	34,400,000	13,719,794	28,500,000
401570-Video Gaming	550,000	416,282	550,000
401580-Cannabis Tax	-	2,366,046	13,905,067
401590-Sports Wagering Tax	1,752,000	250,000	3,575,000
Total 401100-Non-Property Taxes	\$1,352,156,383	\$1,094,204,343	\$1,278,370,809
402000-Fees and Licenses			
402548-Clerk of the Circuit Court Fees	75,300,000	58,397,245	64,000,000
402010-Fees and Licenses	1,000,000	472,500	400,000
402100-County Treasurer	40,000,000	40,000,000	30,000,000

FY2021 REVENUE FORECAST

Revenue by Type	2020 Approved & Adopted	2020 Year End Projection	2021 Forecast
402150-County Clerk	10,280,000	7,521,211	52,134,823
402200-County Recorder and Registrar	40,400,000	42,014,716	-
402250-Recorder Audit Revenues	25,000	-	-
402300-Building and Zoning	3,537,740	3,463,438	3,320,100
402350-Environmental Control	4,795,000	4,427,502	4,570,000
402400-Highway Dept Permit Fees	1,200,000	1,036,163	850,000
402450-Liquor Licenses	425,000	454,774	425,000
402500-County Assessor	49,000	47,708	35,000
402950-Sheriff General Fees	16,315,197	9,278,318	15,809,882
403060-State's Attorney	1,000,000	969,595	1,000,000
403100-Supportive Services	8,918	1,135	-
403120-Public Administrator	1,300,000	1,750,674	1,395,600
403150-Public Guardian	3,200,000	1,450,120	2,000,000
403210-Medical Examiner	2,500,000	2,900,459	2,781,200
403280-Contract Compliance M/WBE Cert	40,000	31,500	40,000
Total 402000-Fees and Licenses	\$201,375,855	\$174,217,059	\$178,761,605
404000-Governments			
404060-Other Governments	1,887,130	1,801,402	1,887,130
Total 404000-Governments	\$1,887,130	\$1,801,402	\$1,887,130
405000-Investment Income			
405010-Investment Income	2,100,000	1,405,053	1,000,000
Total 405000-Investment Income	\$2,100,000	\$1,405,053	\$1,000,000
406000-Reimbursements From Other Governments			
406008-Indirect Cost	15,061,480	12,766,696	12,641,430
406010-State of Illinois	58,642,539	49,143,491	50,336,740
Total 406000-Reimbursements From Other Governments	\$73,704,019	\$61,910,187	\$62,978,170
407000-Miscellaneous Revenue			
407010-Miscellaneous Revenue	8,509,204	13,601,743	6,348,173
407080-Other	34,895,000	30,298,180	23,452,789
Total 407000-Miscellaneous Revenue	\$43,404,204	\$43,899,924	\$29,800,962
Total General Fund	\$1,919,292,028	\$1,622,102,405	\$1,790,023,960

FY2021 REVENUE FORECAST

Revenue by Type	2020 Approved & Adopted	2020 Year End Projection	2021 Forecast
404000-Governments			
404010-Federal Government	-	127,579,982	-
Total 404000-Governments	-	\$127,579,982	-
405000-Investment Income			
405010-Investment Income	-	125,595	-
Total 405000-Investment Income	-	\$125,595	-
407000-Miscellaneous Revenue			
407010-Miscellaneous Revenue	12,500,000	10,270,556	12,500,000
Total 407000-Miscellaneous Revenue	\$12,500,000	\$10,270,556	\$12,500,000
409000-Health and Hospitals			
409549-Medicare	175,658,407	147,519,674	183,047,477
409559-Medicaid Public Assistance	2,111,285,493	2,252,343,435	2,453,225,631
409569-Private Payors and Carriers	152,847,524	99,942,694	131,085,976
409574-CCHHS - Medicaid BIPA IGT	132,300,000	156,162,500	132,300,000
409579-Medicaid Revised Plan Revenue DSH	156,700,000	192,732,372	156,700,000
409010-Net Patient Service Revenue	-	77,052,490	77,295,429
Total 409000-Health and Hospitals	\$2,728,791,424	\$2,925,753,165	\$3,133,654,513
Total CCHHS Fee Revenue	\$2,741,291,424	\$3,063,729,297	\$3,146,154,513
CCHHS Property Tax Subsidy	\$82,704,917	\$82,704,912	\$82,704,917
Total Health Enterprise Fund	\$2,823,996,341	\$3,146,434,209	\$3,228,859,430
Total General and Health Enterprise Fund	\$4,743,288,369	\$4,768,536,614	\$5,018,883,390

FY2021 EXPENSE FORECAST

Expenditure by Department	2020 Approved & Adopted	2020 Year End Projection	2021 Department Estimate	2021 Forecast
1010-Office of the President	3,455,211	3,116,081	3,594,206	3,594,206
1205-Justice Advisory Council	836,512	773,670	851,381	851,381
1021-Office of the Chief Financial Officer	1,518,072	1,313,250	1,541,221	1,541,221
1007-Revenue	10,577,679	9,042,219	11,099,551	11,099,551
1008-Risk Management	2,487,132	2,408,563	2,631,036	2,631,036
1014-Budget and Management Services	1,750,738	1,433,355	1,747,457	1,747,457
1020-County Comptroller	3,988,823	3,589,747	4,132,529	4,132,529
1022-Contract Compliance	1,124,480	1,167,512	1,192,830	1,192,830
1030-Chief Procurement Officer	3,438,050	3,068,436	3,507,310	3,507,310
1009-Enterprise Technology	19,925,907	17,149,966	20,328,225	20,328,225
1011-Office of Chief Admin Officer	5,193,436	5,429,138	5,259,398	5,259,398
1161-Department of Environment and Sustainability	2,173,131	1,825,178	2,207,134	2,207,134
1259-Medical Examiner	14,509,387	14,271,758	15,790,083	15,790,083
1265-Cook County Department of Emergency Management & Regional Security	1,430,983	3,338,523	1,912,124	1,912,124
1451-Department of Adoption and Family Supportive Services	629,427	507,688	524,621	524,621
1500-Department of Transportation And Highways	637,500	500,936	655,000	655,000
1027-Office of Economic Development	3,985,107	3,888,217	3,655,795	3,655,795
1013-Planning and Development	1,238,645	1,084,180	1,397,693	1,397,693
1160-Building and Zoning	4,966,150	4,709,990	5,052,447	5,052,447
1170-Zoning Board of Appeals	453,297	369,711	443,795	443,795
1032-Department of Human Resources	6,259,519	4,903,943	6,567,061	6,567,061
1019-Employee Appeals Board	70,868	52,222	70,567	70,567
1031-Office of Asset Management	4,181,279	3,487,192	4,439,649	4,439,649
1200-Department of Facilities Management	56,318,004	54,228,969	60,119,815	60,119,815
1002-Human Rights And Ethics	973,335	797,003	993,217	993,217
1026-Administrative Hearing Board	1,480,436	1,247,397	1,408,380	1,408,380
1070-County Auditor	1,162,725	865,823	1,238,725	1,238,725
1260-Public Defender	78,475,884	75,508,694	81,121,927	81,121,927
1018-Office of The Secretary To The Board of Commissioners	1,745,747	1,564,541	1,710,905	1,710,905
1081-First District	400,000	370,514	400,000	400,000
1082-Second District	400,000	384,968	400,000	400,000

FY2021 EXPENSE FORECAST

Expenditure by Department	2020 Approved & Adopted	2020 Year End Projection	2021 Department Estimate	2021 Forecast
1083-Third District	400,000	384,286	400,000	400,000
1084-Fourth District	400,000	375,945	400,000	400,000
1085-Fifth District	470,000	434,081	470,000	470,000
1086-Sixth District	400,000	376,371	400,000	400,000
1087-Seventh District	400,000	378,998	400,000	400,000
1088-Eighth District	400,000	357,533	400,000	400,000
1089-Ninth District	400,000	383,426	400,000	400,000
1090-Tenth District	400,000	382,973	400,000	400,000
1091-Eleventh District	450,000	378,737	450,000	450,000
1092-Twelfth District	400,000	376,721	400,000	400,000
1093-Thirteenth District	400,000	370,937	400,000	400,000
1094-Fourteenth District	400,000	378,758	400,000	400,000
1095-Fifteenth District	400,000	375,123	400,000	400,000
1096-Sixteenth District	400,000	365,372	400,000	400,000
1097-Seventeenth District	400,000	378,579	400,000	400,000
1040-County Assessor	26,948,316	23,945,752	29,419,668	29,419,668
1050-Board of Review	13,473,108	12,797,926	15,090,507	15,090,507
1060-County Treasurer	844,997	772,544	787,071	787,071
1080-Office of Independent Inspector General	1,858,826	1,670,601	1,908,569	1,908,569
1110-County Clerk	12,801,649	11,717,678	21,556,031	21,556,031
1130-Recorder of Deeds	7,228,962	6,507,425	-	-
1210-Office of the Sheriff	1,450,948	1,733,423	2,031,393	2,031,393
1214-Sheriff's Administration And Human Resources	40,873,542	39,447,369	38,238,504	38,238,504
1216-Office of Prof Review, Prof Integrity Special Investigations	3,223,888	3,227,525	3,259,522	3,259,522
1217-Sheriff's Information Technology	20,666,956	20,342,465	17,517,307	17,517,307
1239-Department of Corrections	336,289,201	364,764,446	384,310,965	384,310,965
1249-Sheriff's Merit Board	1,384,902	1,352,893	1,445,833	1,445,833
1230-Court Services Division	102,006,496	87,922,111	95,924,643	95,924,643
1231-Police Department	69,998,591	72,558,655	75,308,817	75,308,817
1232-Community Corrections Department	22,972,775	22,707,265	22,839,866	22,839,866
1250-State's Attorney	130,685,689	122,793,883	134,977,516	134,977,516
1310-Office of the Chief Judge	48,552,377	43,705,644	48,236,733	48,236,733

FY2021 EXPENSE FORECAST

Expenditure by Department	2020 Approved & Adopted	2020 Year End Projection	2021 Department Estimate	2021 Forecast
1280-Adult Probation Dept.	53,783,847	54,332,742	59,141,346	59,141,346
1305-Public Guardian	21,733,779	21,962,737	23,098,611	23,098,611
1312-Forensic Clinical Services	2,910,410	2,518,016	2,860,273	2,860,273
1313-Social Service	15,118,081	16,803,944	17,195,010	17,195,010
1326-Juvenile Probation	45,840,419	40,593,692	48,151,294	48,151,294
1300-Judiciary	14,796,562	13,965,437	15,181,717	15,181,717
1440-Juvenile Temporary Detention Center	63,166,845	52,356,061	66,870,841	66,870,841
1335-Clerk of the Circuit Court-Office of Clerk	100,333,234	93,637,037	101,530,557	101,530,557
1390-Public Administrator	1,385,101	1,383,414	1,440,652	1,440,652
1490-Fixed Charges and Special Purpose Appropriations	429,281,907	393,881,661	435,895,240	435,895,240
1499-Fixed Charges and Special Purpose Appropriations	87,773,152	84,270,184	95,856,313	95,856,313
Total General Fund	\$1,919,292,028	\$1,841,769,755	\$2,012,188,877	\$2,012,188,877
4890-Health System Administration	44,141,163	45,218,254	48,752,876	48,752,876
4240-Cermak Health Services	81,491,144	81,282,036	92,124,962	92,124,962
4241-Health Services - JTDC	7,231,183	7,443,551	8,034,900	8,034,900
4891-Provident Hospital	56,289,123	55,250,920	68,868,735	68,868,735
4893-Ambulatory & Community Health Network of Cook County	83,181,842	85,430,925	84,675,725	84,675,725
4894-Ruth M. Rothstein CORE Center	23,288,779	23,345,220	27,300,455	27,300,455
4895-Department of Public Health	10,234,781	10,405,418	15,574,501	15,574,501
4896-Managed Care	1,800,366,723	2,130,055,340	2,261,369,704	2,261,369,704
4897-John H. Stroger Jr, Hospital of Cook County	671,141,205	720,787,507	760,175,957	760,175,957
4898-Oak Forest Health Center	7,323,068	8,479,601	8,137,844	8,137,844
4899-Special Purpose Appropriations	39,307,330	39,306,905	41,207,057	41,207,057
Total Health Enterprise Fund	\$2,823,996,341	\$3,207,005,679	\$3,416,222,716	\$3,416,222,716
Total General and Health Enterprise Fund	\$4,743,288,369	\$5,048,775,434	\$5,428,411,592	\$5,428,411,592

Toni Preckwinkle

President, Cook County Board of Commissioners

John P. Daley

Chairman, Committee on Finance

Ammar Rizki

Chief Financial Officer

Annette C.M. Guzman

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Brandon Johnson

1st District Commissioner

Dennis Deer

2nd District Commissioner

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Deborah Sims

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6th District Commissioner

Alma E. Anaya

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John P. Daley

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